

District Board Meeting Notice/Agenda* Tuesday, June 23, 2020 – 4:00 p.m.

Item 4-j Added

NOTICE IS GIVEN that the Milwaukee Area Technical College District Board will meet in open session **via teleconference using this link**: <u>https://www.youtube.com/channel/UCW5-3zdM1QKW0Z-A6XgbcmA/</u> Milwaukee Area Technical College is holding this open session electronically pursuant to the Wisconsin Department of Justice, March 16, 2020 guidance regarding Wisconsin Open Meetings Law.

Estimated			
Time		Agenda Items**	Presenter(s)
4:00 p.m.	1.	Call to Order	Board Chair
		a. Roll Call	
		b. Compliance with the Open Meetings Law	
4:05 p.m.	2.	Approval of Minutes	Board Chair
		a. Regular Board Meeting: May 26, 2020	
		b. Public Hearing on the Budget: June 16, 2020	
4:15 p.m.	3.	Approval of Consent Agenda Items	VP Finance
<u>.</u>	0.	a. Bills May 2020	
		b. Financial Report May 2020	
		c. Human Resources Report	
		d. Procurement Report	
4:17 p.m.	4.	Board Action Items	
		a. Resolution (F0131-06-20) Authorizing the Sale of	VP Finance
		\$1,500,000 General Obligation Promissory Notes, Series	
		2020-2021A of Milwaukee Area Technical College	
		District, Wisconsin	
		b. Resolution (F0132-06-20) Authorizing the Issuance of	VP Finance
		\$1,500,000 General Obligation Promissory Notes, Series 2020-2021B of Milwaukee Area Technical College	
		District, Wisconsin	
		c. Resolution (F0133-06-20) Authorizing the Issuance of	VP Finance
		\$22,500,000 General Obligation Promissory Notes,	
		Series 2020-2021C of Milwaukee Area Technical College	
		District, Wisconsin	
		d. Resolution (F0134-06-20) to Approve FY21 Capital	
		Remodeling & Renovation Budget	VP General Counsel
		e. Resolution (F0135-06-20) to Approve Three Year	
		Facilities Plan	VP General Counsel
		f. Resolution (F0136-06-20) to Adopt Fiscal Year 2020-	
		2021 Budget	VP Finance
		g. Resolution (F0137-06-20) to Establish Reserves for	
		Fiscal Year 2020-2021	VP Finance
		h. Resolution (F0138-06-20) to Authorize Contingency	VP Finance
		Payment, of Bills and Awarding of Contracts	

MILWAUKEE AREA **Technical College**

		i Resolution (F0139-06-20) to Approve Renewal of Insurance Coverages through Districts Mutual Insurance	VP General Counsel
		and the Wisconsin Technical College Insurance j. Resolution (F0140-06-20) to Approve Student Housing Affiliation and Guaranty Agreement for Journal Square	VP General Counsel
		Project, Milwaukee, WI k. Resolution (F0141-06-20) to Approve Strategic Plan	VP Institutional Effectiveness
5:00 p.m.	5.	Reports	
		 a. Chairperson's Report Board Self Evaluation Survey Results 	Board Chair
		b. President's Report	President
		c. Milwaukee PBS General Manager's Report	VP General Manager PBS
		d. Legislative Matters Report	VP General Counsel
		u. Legislative Matters Report	VF General Courser
5:30 p.m.	6.	Board Monitoring	
	_	a. Enrollment Report	VP Enrollment Mgmt.
		b. Pathway Presentation/Business & Management	VP Learn
		c. Annual Report on Remission of Out-Of-State Tuition	VP Finance
5:45 p.m.	7.	New Business	Board Chair
5:50 p.m.	8.	Future Events / Announcements a. July 13, 2020 MATC Annual Board Organizational	Board Chair
		Meeting 4:00 p.m.	
		Closed Session	Board Chair
5:55 p.m.	9.	a. President's Contract & Compensation***	
7.00	10	Adjournment	
7:00 p.m.	10.	Adjournment	Board Chair

*This meeting may be conducted in part by telephone. Telephone speakers will be available to allow the public to hear those parts of the proceedings that are open to the public.

** Action may be taken on any agenda item, whether designated as an action item or not. Agenda items may be moved into Closed Session for discussion when it becomes apparent that a Closed Session is appropriate under Section 19.85 of the Wisconsin Statutes. The board may return to Open Session to take action on any item discussed in Closed Session.

*** It is anticipated that this item may be discussed in Closed Session pursuant to Sections 19.85(1)(c) and (e) of the Wisconsin Statutes.

MATC is the premier, comprehensive technical college that provides excellence in education to enrich, empower, and transform lives

Reasonable accommodations are available for individuals who need assistance. Please call 414-297-6719 to schedule services at least 48 hours prior to the meeting.



Attachment 2 - a

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD MILWAUKEE, WISCONSIN May 26, 2020

CALL TO ORDER

The regular monthly meeting of the Milwaukee Area Technical College District Board was held in Open Session via teleconference on Tuesday, May 26, 2020, and called to order by Chairperson Foley at 4:03 p.m.

ITEM 1 a. ROLL CALL

- Present: Erica Case; David Dull; Mark Foley; Ashanti Hamilton; Citlali Mendieta-Ramos; Lisa Olson; Kahri Phelps-Okoro and Mary Scheibel
- **Excused:** Ann Wilson.

ITEM 1 b. COMPLIANCE WITH THE OPEN MEETINGS LAW

Discussion Chairperson Foley asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Gwendolyn Green, Board Liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

ITEM 2. APPROVAL OF MINUTES

- 2 a. Regular Board Meeting: April 28, 2020
- 2 b. Board Subcommittee Meeting: May 19, 2020
- Motion It was moved by Ms. Scheibel, seconded by Dr. Olson, to approve the minutes of the Regular Board Meeting: April 28, 2020 and the Board Subcommittee Meeting: May 19, 2020.

Action Motion approved.

ITEM 3. APPROVAL OF CONSENT AGENDA ITEMS

- 3 a. Bills April 2020
- 3 b. Financial Report April 2020
- 3 c. Human Resources Report
- 3 d. Procurement Report
- **3 e.** Quarterly Affirmative Action Report

- Motion It was moved by Ms. Phelps-Okoro, seconded by Ms. Mendieta-Ramos to approve the Consent Agenda.
- Action Motion approved.

ITEM 4. BOARD ACTION ITEMS

Action Items

- 4 a. Resolution (F0128-05-20) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2019-2020L of Milwaukee Area Technical College District, Wisconsin
- Motion It was moved by Ms. Scheibel, seconded by Ms. Case, to approve Resolution (F0128-05-20) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2019-2020L of Milwaukee Area Technical College District, Wisconsin.
- Discussion Mr. John Mehan, managing director, Robert W. Baird & Co., reviewed the Final Pricing Summary for the \$1,500,000 General Obligation Promissory Notes, Series 2019-2020L.
- Action Motion approved, the roll call vote being as follows:
 - Ayes: Dull, Hamilton, Mendieta-Ramos, Olson, Phelps-Okoro, Scheibel, Case and Foley - 8
 - Noes: None.

4 b. Resolution (F0129-05-20) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2020-2021A of Milwaukee Area Technical College District, Wisconsin

- Motion It was moved by Mr. Hamilton, seconded by Ms. Phelps-Okoro, to approve Resolution (F0129-05-20) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2020-2021A of Milwaukee Area Technical College District, Wisconsin
- Action Motion approved, the roll call vote being as follows:
 - Ayes: Hamilton, Mendieta-Ramos, Olson, Phelps-Okoro, Scheibel, Case, Dull and Foley - 8
 - Noes: None.

4 c. Approval of Budget & Class I Public Hearing Legal Notice FY21

- Motion It was moved by Ms. Phelps-Okoro, seconded by Ms. Case, to Approve Approval of Budget & Class I Public Hearing Legal Notice FY21.
- Action Motion approved.

4 d. Resolution to Approve Partial Fiscal Year 2020-2021 Renovation/Remodeling (Capital) Projects

- Motion It was moved by Ms. Case, seconded by Dr. Olson to Approve Resolution to Approve Partial Fiscal Year 2020-2021 Renovation/Remodeling (Capital) Projects
- Action Motion approved.

4 e. Board Self-Evaluation Instrument

- Motion It was moved by Mr. Dull, seconded by Ms. Scheibel to Approve Board Self-Evaluation Instrument.
- Action Motion approved.

Ms. Mendieta-Ramos departed the meeting at 6:10 p.m.

ITEM 5. Reports

- 5 a. Chairperson's Report
- Discussion Chairperson Foley:
 - Had no updates to report.

5 b. President's Report

Discussion Dr. Martin:

- Reported on the college's response to the COVID-19 crisis: such as, starting summer school courses online June 8 and implementing recovery courses from spring semester that were not completed.
- Mentioned for fall MATC is planning to come back with hybrid courses, online courses and some face-to-face with the proper protocols being followed.

• Asked Dr. Amir Law to present an update on the CARES Act. Dr. Law gave an update on the procedures for awarding students funds; some highlights included reporting 3,333 students were awarded funds totaling \$3,330,000, which is about 82% of students who requested funds.

5 c. Milwaukee PBS General Manager's Report

Discussion Mr Bohdan Zachary:

- Reported Milwaukee PBS producers, editors, videographers and hosts have been producing short video stories and half hour specials for Milwaukee PBS under the umbrella title "Stories of our Pandemic".
- Mentioned The Wisconsin Board of Broadcasters recognized the work of Milwaukee PBS with three notable awards, two for 10thirtysix - and one for Black Nouveau.
- Stated that over the coming months producers of Milwaukee PBS will start producing video content for MATC enrollment needs. The new Welcome to MATC segments will be taped in both English and Spanish and the completed videos will reside at <u>MATC.edu</u>.
- Announced Milwaukee PBS will broadcast MATC's virtual graduation ceremony the first weekend in August. More details will be coming soon.

5 d. Legislative Matters Report

Discussion Ms. Ramie Zelenkova, lobbyist, Hubbard Wilson & Zelenkova, presented the Legislative Matters Report on recent legislative matters impacting higher education.

5 e. Advisory Audit Report

Discussion Mr. Jeffrey Hollow, VP Finance, presented the Advisory Audit Report as information

5 f. Risk Management and Public Safety Update

Discussion Ms. Janice Falkenberg, VP General Counsel, Ms. Kristen DeCato, Assistant General Counsel, Mr. James Weishan, Senior Director of Facilities Development, Operations and Construction and Ms. Aisha Barkow, Director of Public Safety, presented the Risk Management and Public Safety Update as information via PowerPoint.

There was discussion between Chair Foley and Steve Harlow, Instructor Police Academy on the training and safety of Tasers for deployment by MATC Public Safety Officers.

ITEM 6. BOARD MONITORING

6 a. Enrollment Report

Information Dr. Amir Law, VP Enrollment Management, presented an Enrollment Report as information.

6 b. Pathway Presentation/STEM

Information Dr. Mohammad Dakwar, VP Learning and Dr. Kamela Goodwyn Dean, STEM, presented on STEM Pathway via PowerPoint document.

6 c. Review FY21 Preliminary Activity Plan & Budget

Information Mr. Hollow presented the Review FY21 Preliminary Activity Plan & Budget as information.

6 d. Review FY21 Preliminary Capital Equipment Budget

Information Mr. Hollow presented the Review FY21 Preliminary Capital Equipment Budget as information.

6 e. Quarterly Other Post-Employment Benefit (OPEB) & FCC Trust Report

- Information Mr. Hollow presented the Quarterly Other Post-Employment Benefit (OPEB) & FCC Trust Report as information.
 - 6 f. Review Draft of Strategic Plan
- Information Dr. Christine Manion, VP Institutional Effectiveness, presented the Review Draft of Strategic Plan as information.

Dr. Olson asked about the metrics that will track the Strategy outcomes. Dr. Kevin David, Campus Works Inc., gave an explanation on finalizing the measurable objectives of the Strategies.

ITEM 7. NEW BUSINESS

There was no New Business.

ITEM 8. Future Agenda Items/Events

a. June 16, 2020 MATC Public Hearing on the Budget 4:00 p.m.

Milwaukee Area Technical College District Board April 28, 2020 Page 6

b. June 23, 2020 MATC District Board Meeting 4:00 p.m.

ITEM 9. Closed Session

9 a. Student Housing Project*** 9 b. President's Annual Evaluation ****

- Motion It was moved by Ms. Scheibel, seconded by Ms. Phelps-Okoro to convene into Closed Session pursuant to Section 19.85 (1) (e) of the Wisconsin Statutes to discuss Item 9.a. Student Housing Project and pursuant to Section 19.85 (1) (c) and (e) of the Wisconsin Statutes to discuss Item 9.b. President's Annual Evaluation. The Board may reconvene into Open Session to take action on matters discussed in Closed Session under Items 10.a. and 10.b.
- Action Motion approved

ITEM 10 Adjournment

The meeting adjourned at 7:23 p.m.

Respectfully submitted,

Gwendolyn Z. Green

On behalf of Board Secretary

- * This meeting may be conducted in part by telephone. Telephone speakers will be available to allow the public to hear those parts of the proceedings that are open to the public.
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- *** It is anticipated that this item may be discussed in Closed Session pursuant to Section 19.85 (1)(e) of the Wisconsin Statutes.
- **** It is anticipated that this item may be discussed in Closed Session pursuant to Sections 19.85(1)(c) and (e) of the Wisconsin Statutes

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Attachment 2 - b

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD MILWAUKEE, WISCONSIN JUNE 16, 2020

CALL TO ORDER

The Public Hearing on the proposed 2020-2021 budget of the Milwaukee Area Technical College District Board was held in open session via teleconference on Tuesday, June 16, 2020, and called to order by Vice Chairperson Foley at 4:00 p.m.

ITEM 1. ROLL CALL

Present: Erica Case, Mark Foley, Ashanti Hamilton, Citlali Mendieta-Ramos, Lisa Olson, Kahri Phelps Okoro, Mary Scheibel and Ann Wilson.

Excused: David Dull.

COMPLIANCE WITH THE OPEN MEETINGS LAW

Discussion Chairperson Foley asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Gwendolyn Green, Board Liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

ITEM 2. PRESENTATION OF PROPOSED BUDGET

Discussion Vice Chairperson Foley introduced Mr. Jeff Hollow, vice president, Finance, who presented the proposed 2020-2021 budget. Mr. James Weishan, senior director, Facilities, presented information on the capital budget.

ITEM 3. COMMENTS FROM THE PUBLIC

None.

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There was a robust discussion on goals to increase utilization of minority-owned businesses.

ITEM 4. ADJOURNMENT

It was moved by Mr. Hamilton, seconded by Ms. Phelps-Okoro, to adjourn the Public Hearing on the Budget.

The meeting adjourned at 4:56 p.m.

Respectfully submitted,

Gwendolyn Y. Green On Behalf of Board Secretary.

BOARD BILLS LIST

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 03-24-20.

BILLS PAYABLE RECAPITULATION

Month of February 2020

Payments for encumbrances and monthly expenditures were made for the following funds:

General Fund	8,531,377.450
Special Revenue Fund-Operational	134,958.370
Special Revenue Fund-Non Aidable	756.300
Enterprise Fund	646,329.120
Capital Projects Fund	3,713,787.540
Debt Service Fund	53,595.850
Internal Service Fund	218,191.480
Public Television Fund	377,240.970

Total Expenditures

\$ 13,676,237

Secretary

Chair

BOARD BILLS LIST

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 03-24-20.

Bank Transfer Payments February 2020

Delta Dental Insurance Claims	\$ 85,524.70
We- energies	\$ 261,109.93
UMR Health Insurance Claims	\$ 93,522.71
WTCS Health Care Consortium	\$ 2,523,112.55
Bank Service Charges	\$ 215.41
Merchant Service Credit Card Fees	\$ 41,420.93
Wisconsin Retirement System	\$ 1,511,678.90
OPEB Trust Transfers	\$
Federal Payroll Tax	\$ 2,593,541.70
State Payroll Tax	\$ 335,658.42
State, County, and Stadium Sales Tax	\$ 76,795.21

Debt Service Fund Wire Payments Feb-20

General Obligation Debt Series

<u>Interest</u>

Principal

None

General Obligation Debt Series

<u>Interest</u>

Principal

<u>\$ - -</u>

	Board Bill List	Feb-20
	Allocation of Cash By Fund	
1 General Fund	\$ 1,050,698.91 Add to Sheet 1 - Cell E15	
2 Special Revenue Fund - Operational	\$ 118,934.31 Add to Sheet 1 - Cell E18	
3 Capital Projects	\$ 3,707,593.54 Add to Sheet 1 - Cell E19	
4 Debt Service	\$ 53,595.85 Add to Sheet 1 - Cell E20	
5 Enterprise	\$ 613,196.41 Add to Sheet 1 - Cell E18	
5 TV Fund	\$ 377,240.97 Add to Sheet 1 - Cell E22	
6 Internal Service Fund	\$ 39,144.07 Add to Sheet 1 - Cell E21	
7 Special Revenue Fund - NonAid	\$ 83,011.25 Add to Sheet 1 - Cell E17	
	* • • • • • • • • • • • • • • • • • • •	
	\$ 6,043,415.31	
	Credit Card Discount Fees	l
Intern	al Transfers - Get Info from Sue Jarvis	
linteri		
1-60-93101-5434-00000	31078.63 Add to Sheet 1 - Cell E15	
1-60-00001-1305-00000	9586.00 Add to Sheet 1 - Cell E18	
1-60-00001-1307-00000	756.30 Add to Sheet 1 - Cell E17	
(2) 1-60-93101-5434-00000	Add to Sheet 1 - Cell E15	
(2) 1-60-00001-1305-00000	Add to Sheet 1 - Cell E18	
Linke	ed to PVS Net Calculation Worksheet	
Total Fund 1 - linked	\$ 147,487.79 Add to Sheet 1 - Cell E15	Note: fund 1 includes download + accrual (00001-2239)
Total Fund 2 - linked	\$ 16,024.06	. ,
Total Fund 3 - linked	\$ 6,194.00	
Total Fund 5 - linked	\$ 23,546.71 Add to Sheet 1 - Cell E18	
Total Fund 7 - linked	\$ 35,052.79 Add to Sheet 1 - Cell E17	
	\$ 228,305,35	

Fund				
GF	SR	Enterprise	SR-nonaid	capital
1	2	5	7	3

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/04/20	0184359	Kristen D. Decato	5201	Travel Expenses	771.49	771.49
02/04/20	0184360	Mr. Joseph T. Dietz	5201	Travel Expenses	205.32	205.32
02/04/20	0184361	Mark J. Felsheim	5211	Seminars & Workshops	30.00	30.00
02/04/20	0184362	Jamie R. Hayward	5211	Seminars & Workshops	235.00	235.00
02/04/20	0184363	Steve D. Raguse	5243	Other Supplies	77.40	77.40
02/04/20	0184364	CDW Government Inc	5674	Technical Operations	1,415.00	1,415.00
02/04/20 02/04/20	0184365 0184366	Cengage Learning	5707 3411	New Book-Resale Resd for Encumbrances	461.25	461.25
02/04/20	0184366	Continuum Continuum	5830	Imprymnts/Remdling	2,385.50 1,544.32	3,929.82 3,929.82
02/04/20	0184367	Grainger Inc, W W	5238	Maint. & Cust. Supp	33.78	125.64
02/04/20	0184367	Grainger Inc, W W	5281	Classroom/Lab Eq. Rep.	91.86	125.64
02/04/20	0184368	Grunau Co. Inc	5355	Other Contracted Serv.	3,241.02	3,241.02
02/04/20	0184369	Hatch Staffing Services Inc	5352	Contracted Employment	3,447.15	4,513.41
02/04/20	0184369	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,066.26	4,513.41
02/04/20	0184370	Hurt Electric Inc	5355	Other Contracted Serv.	4,050.00	4,050.00
02/04/20	0184371	Interpreting Solutions Inc	5355	Other Contracted Serv.	1,150.00	1,150.00
02/04/20	0184372	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	85.50	85.50
02/04/20	0184373	J M Brennan Inc	5830	Imprvmnts/Remdling	2,652.54	2,652.54
02/04/20	0184374	Martek LLC	5830	Imprvmnts/Remdling	1,598.00	14,056.17
02/04/20	0184374	Martek LLC	5840	Equipment	12,458.17	14,056.17
02/04/20	0184375	Papas Bakery Inc	5704	Groceries-Resale	1,525.17	1,525.17
02/04/20 02/04/20	0184376 0184376	US Foods, Inc US Foods, Inc	5704 5714	Groceries-Resale Classroom & Lab Supplies	9,979.20 2,408.95	12,388.15 12,388.15
02/04/20	0184508	Mr. Jonathan T. Feld	5201	Travel Expenses	2,268.06	2,268.06
02/06/20	0184509	Mr. Theodore J. Wilinski	5201	Travel Expenses	2,083.83	2,083.83
02/06/20	0184510	Bakemark Usa	5704	Groceries-Resale	853.38	853.38
02/06/20	0184511	Batteries Plus LLC	5238	Maint. & Cust. Supp	255.00	255.00
02/06/20	0184512	Carl Bloom Associates Inc	5260	Printing & Duplicating	16,805.69	16,805.69
02/06/20	0184513	Clothes Clinic Inc	5714	Classroom & Lab Supplies	1,131.87	1,131.87
02/06/20	0184514	Deb Wholesale Inc	5704	Groceries-Resale	510.01	510.01
02/06/20	0184515	Digi-Key	5230	Classroom & Lab Supp	379.99	379.99
02/06/20	0184516	Grainger Inc, W W	5238	Maint. & Cust. Supp	100.88	100.88
02/06/20	0184517	Hatch Staffing Services Inc	5840	Equipment	2,092.50	2,092.50
02/06/20	0184518	Marchese Inc., V	5704	Groceries-Resale	1,499.78	1,499.78
02/06/20	0184519	Occupational Health Centers	5355	Other Contracted Serv.	952.50	952.50
02/06/20	0184520	San-A-Care Inc	5238 5259	Maint. & Cust. Supp	569.89 768.72	569.89
02/06/20 02/06/20	0184521 0184522	US Brands US Foods, Inc	5259 5704	Postage Groceries-Resale	5,024.64	768.72 5,478.71
02/06/20	0184522	US Foods, Inc	5704 5714	Classroom & Lab Supplies	454.07	5,478.71
02/11/20	0184529	Mr. Jonathan T. Feld	5201	Travel Expenses	757.06	757.06
02/11/20	0184530	Boer Architects Inc	3411	Resd for Encumbrances	1,668.75	31,968.75
02/11/20	0184530	Boer Architects Inc	5830	Imprvmnts/Remdling	30,300.00	31,968.75
02/11/20	0184531	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	1,412.06	1,412.06
02/11/20	0184532	C H Coakley & Co	5248	Classrm/Lab Equip.	918.00	918.00
02/11/20	0184533	Campusworks Inc.	5840	Equipment	4,215.26	4,215.26
02/11/20	0184534	Carolina Biological Supply Co	5230	Classroom & Lab Supp	856.21	856.21
02/11/20	0184535	Cengage Learning	5707	New Book-Resale	2,812.50	2,812.50
02/11/20	0184536	Certified Refrigeration Mechanical	5281	Classroom/Lab Eq. Rep.	218.23	218.23
02/11/20	0184537	Creative Constructors LLC	3411	Resd for Encumbrances	11,542.10	17,002.60
02/11/20	0184537	Creative Constructors LLC	5830	Imprvmnts/Remdling	5,460.50	17,002.60
02/11/20	0184538	Deb Wholesale Inc	5704	Groceries-Resale	569.21	569.21
02/11/20	0184539 0184540	Dynamic Campus	5840	Equipment	14,625.00	14,625.00 218.59
02/11/20 02/11/20	0184540	Evoqua Water Technologies LLC Forest Incentives Ltd	5243 5243	Other Supplies Other Supplies	218.59 1,853.30	2,423.68
02/11/20	0184541	Forest Incentives Ltd	5259	Postage	570.38	2,423.68
02/11/20	0184542	Grainger Inc, W W	5230	Classroom & Lab Supp	34.47	34.47
02/11/20	0184543	Gray Miller Persh LLP	5361	Legal Services	500.00	500.00
02/11/20	0184544	Grunau Co. Inc	5355	Other Contracted Serv.	1,401.00	1,401.00
02/11/20	0184545	Hatch Staffing Services Inc	5352	Contracted Employment	4,595.30	5,868.70
02/11/20	0184545	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,273.40	5,868.70
02/11/20	0184546	Michael Best & Friedrich LLP	5361	Legal Services	32,000.00	32,000.00
02/11/20	0184547	Milwaukee Transport Svc Inc	2228	Bus Pass/Tickets Payable	10,736.66	12,986.66
02/11/20	0184547	Milwaukee Transport Svc Inc	5501	Student Activities	2,250.00	12,986.66
02/11/20	0184548	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	792.00	792.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/11/20	0184549	Proforma Albrecht Inc	5260	Printing & Duplicating	307.50	307.50
02/11/20	0184550	Programming Service	5355	Other Contracted Serv.	5,000.00	5,000.00
02/11/20	0184551	Remel Inc	5230	Classroom & Lab Supp	677.66	677.66
02/11/20	0184552	Rundle Spence Mfg Co	5238	Maint. & Cust. Supp	866.57	866.57
02/11/20	0184553	San-A-Care Inc	5238	Maint. & Cust. Supp	1,005.36	1,005.36
02/11/20	0184554	Seek Incorporated	5355	Other Contracted Serv.	4,107.43	4,107.43
02/11/20	0184555	T&b Electric Inc	5830	Imprvmnts/Remdling	7,750.00	7,750.00
02/11/20	0184556	US Foods, Inc	5704	Groceries-Resale	12,826.70	14,147.39
02/11/20	0184556	US Foods, Inc	5714	Classroom & Lab Supplies	1,320.69	14,147.39
02/11/20	0184557	Village of West Milwaukee	4118	Tax Levy-Pay-Back	111.63	111.63
02/11/20	0184558	World Point Ecc Inc	5230	Classroom & Lab Supp	135.00	135.00
02/13/20	0184598	Mary B. Dess	5243	Other Supplies	96.68	96.68
02/13/20	0184599	Erica K. Drehfal	5668	Program Production	23.98	23.98
02/13/20	0184600	Mr. David A. Espinoza	5201	Travel Expenses	197.80	227.80
02/13/20	0184600	Mr. David A. Espinoza	5211	Seminars & Workshops	30.00	227.80
02/13/20	0184601	Mr. Paul R. Geibl	5201	Travel Expenses	53.94	53.94
02/13/20	0184602	Alan D. Goodman	5201	Travel Expenses	98.60	98.60
02/13/20	0184603	Jamie R. Hayward	5201	Travel Expenses	250.93	250.93
02/13/20	0184604	Michael P. Medcalf	2325	Misc. Clubs Pay.	1,250.00	1,250.00
02/13/20	0184605	Renee Rettler	5201	Travel Expenses	97.00	97.00
02/13/20	0184606	A J Heinen Inc	3411	Resd for Encumbrances	87,608.84	87,608.84
02/13/20	0184607	Badger Oil Equipment Co Inc	5355	Other Contracted Serv.	360.25	360.25
02/13/20	0184608	Braeger Chevrolet Inc	5282	Off. General Eq. Rep. Resd for Encumbrances	894.00	894.00
02/13/20	0184609	Bray Associates Architects Inc	3411 3411		8,850.00	8,850.00
02/13/20	0184610	Burkhart Construction Corp	3411 5830	Resd for Encumbrances Imprvmnts/Remdling	5,171.55	30,865.55
02/13/20 02/13/20	0184610 0184611	Burkhart Construction Corp CDW Government Inc	5830 5840	1	25,694.00	30,865.55
02/13/20	0184611		5640 5707	Equipment New Book-Resale	9,525.00 2,494.50	9,525.00 2,494.50
02/13/20	0184612	Cengage Learning Cintas Corporation	5242	Operating Supplies	428.52	428.52
02/13/20	0184614	Cintas Corporation Floor Matts	5355	Other Contracted Serv.	311.33	311.33
02/13/20	0184615	Federico Munoz	5830	Imprvmnts/Remdling	1,137.50	1,137.50
02/13/20	0184616	Forest Incentives Ltd	5243	Other Supplies	3,085.00	3,878.10
02/13/20	0184616	Forest Incentives Ltd	5259	Postage	793.10	3,878.10
02/13/20	0184617	Grainger Inc, W W	5230	Classroom & Lab Supp	56.65	56.65
02/13/20	0184618	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	85.50	170.68
02/13/20	0184618	Itu Absorb Tech Inc	5355	Other Contracted Serv.	85.18	170.68
02/13/20	0184619	KMI Construction LLC	5830	Imprvmnts/Remdling	261,617.40	261,617.40
02/13/20	0184620	Masstech Americas Inc	5674	Technical Operations	8,753.68	8,753.68
02/13/20	0184621	Pottinger Steel Works Inc	5230	Classroom & Lab Supp	12.139.20	12,139.20
02/13/20	0184622	Proforma Albrecht Inc	5238	Maint. & Cust. Supp	1,637.40	1,637.40
02/13/20	0184623	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	600.00	600.00
02/13/20	0184624	San-A-Care Inc	5238	Maint. & Cust. Supp	12,576.30	12,576.30
02/13/20	0184625	Seek Incorporated	5355	Other Contracted Serv.	2,872.60	2,872.60
02/13/20	0184626	US Foods, Inc	5704	Groceries-Resale	8,193.54	8,773.12
02/13/20	0184626	US Foods, Inc	5714	Classroom & Lab Supplies	579.58	8,773.12
02/13/20	0184627	Xerox Corporation	5355	Other Contracted Serv.	8,615.45	8,615.45
02/18/20	0184634	Mr. Omar Barberena	5201	Travel Expenses	76.43	76.43
02/18/20	0184635	Erica K. Drehfal	5201	Travel Expenses	10.00	10.00
02/18/20	0184636	Brian J. Ewig	5201	Travel Expenses	10.00	10.00
02/18/20	0184637	Mr. Scott A. Finnessy	5201	Travel Expenses	34.50	34.50
02/18/20	0184638	Mr. Raul C. Galvan	5201	Travel Expenses	98.70	98.70
02/18/20	0184639	John A. Gurda	5243	Other Supplies	890.00	890.00
02/18/20	0184640	Joel R. Jerominski	5363	Officials	135.00	135.00
02/18/20	0184641	Dennis Kutz	5363	Officials	120.00	120.00
02/18/20	0184642	Ms. Kelly M. Magee	5201	Travel Expenses	179.98	179.98
02/18/20	0184643	Alexandria R. Mason	5201	Travel Expenses	10.00	10.00
02/18/20	0184644	Mr. Raymond C. Mortensen	5201	Travel Expenses	78.20	78.20
02/18/20	0184645	Dr. Zacharia N. Nchinda	5201	Travel Expenses	111.32	111.32
02/18/20	0184646	Stephanie J. Schreiber	5201	Travel Expenses	10.00	10.00
02/18/20	0184647	Steph Stassen	5363	Officials	135.00	135.00
02/18/20	0184648	Nathaniel P. Steevens	5363	Officials	360.00	360.00
02/18/20	0184649	Mr. Donald R. Wadewitz II	5363	Officials	120.00	120.00
02/18/20	0184650	Boelter Companies	5714	Classroom & Lab Supplies	350.40	350.40
02/18/20	0184651	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,545.69	2,545.69
02/18/20	0184652	Building Service Inc	5840	Equipment	4,768.00	4,768.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/18/20	0184653	Care Plus Dental Plans Inc	5683	Dental Exp - Premiums	10,322.09	10,322.09
02/18/20	0184654	Carolina Biological Supply Co	5230	Classroom & Lab Supp	647.00	647.00
02/18/20	0184655	CDW Government Inc	3411	Resd for Encumbrances	5,250.00	9,810.00
02/18/20	0184655	CDW Government Inc	5282	Off. General Eq. Rep.	4,560.00	9,810.00
02/18/20	0184656	Cengage Learning	5707	New Book-Resale	12,169.00	12,169.00
02/18/20	0184657	Conney Saftey	5243	Other Supplies	2,093.20	2,093.20
02/18/20 02/18/20	0184658 0184659	Deb Wholesale Inc	5704 5238	Groceries-Resale	1,494.19 150.28	1,494.19
02/18/20	0184659	Grainger Inc, W W Grainger Inc, W W	5236 5840	Maint. & Cust. Supp Equipment	1,331.00	1,481.28 1,481.28
02/18/20	0184660	Hatch Staffing Services Inc	5352	Contracted Employment	9,037.44	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,285.81	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5840	Equipment	3,510.00	13,833.25
02/18/20	0184661	Hurt Electric Inc	5830	Imprvmnts/Remdling	650.00	7,145.00
02/18/20	0184661	Hurt Electric Inc	5840	Equipment	6,495.00	7,145.00
02/18/20	0184662	Interstate Parking	5419	Building Rental	25,011.95	25,011.95
02/18/20	0184663	Itu Absorb Tech Inc	5355	Other Contracted Serv.	166.44	166.44
02/18/20	0184664	Michael McLoone Photography	5363	Officials	150.00	150.00
02/18/20	0184665	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
02/18/20	0184666	Occupational Health Centers	5355	Other Contracted Serv.	323.50	323.50
02/18/20 02/18/20	0184667 0184668	Packerland Rent-A-Mat Inc	5355 5355	Other Contracted Serv. Other Contracted Serv.	63.67 150.00	63.67 150.00
02/18/20	0184669	Safeway Pest Management Co Inc San-A-Care Inc	5355 5238	Maint. & Cust. Supp	1,539.59	1,539.59
02/18/20	0184670	Seek Incorporated	5352	Contracted Employment	1,851.44	1,851.44
02/18/20	0184671	Service Painting Corporation	5840	Equipment	400.00	400.00
02/18/20	0184672	US Foods, Inc	5704	Groceries-Resale	5,358.76	5,797.59
02/18/20	0184672	US Foods, Inc	5714	Classroom & Lab Supplies	438.83	5,797.59
02/18/20	0184673	Vanguard Computers Inc	5840	Equipment	2,833.34	2,833.34
02/20/20	0184762	Bioelements Inc	5711	Supplies-Resale	4,686.50	4,686.50
02/20/20	0184763	Blue Ribbon Suites Master	5501	Student Activities	1,875.00	1,875.00
02/20/20	0184764	Braeger Chevrolet Inc	5711	Supplies-Resale	641.39	641.39
02/20/20	0184765	Carl Bloom Associates Inc	5259	Postage	4,332.35	14,414.54
02/20/20	0184765	Carl Bloom Associates Inc	5260	Printing & Duplicating	10,082.19	14,414.54
02/20/20 02/20/20	0184766 0184767	Cengage Learning Forest Incentives Ltd	5707 5243	New Book-Resale	13,164.00 558.49	13,164.00 715.68
02/20/20	0184767	Forest Incentives Ltd	5243 5259	Other Supplies Postage	157.19	715.68
02/20/20	0184768	Good Land Premium Foods Provisions,	5255	Groceries-Resale	348.09	348.09
02/20/20	0184769	Grainger Inc, W W	5230	Classroom & Lab Supp	299.86	39,314.86
02/20/20	0184769	Grainger Inc, W W	5840	Equipment	39,015.00	39,314.86
02/20/20	0184770	Grunau Co. Inc	5355	Other Contracted Serv.	8,545.62	8,545.62
02/20/20	0184771	Hatch Staffing Services Inc	5352	Contracted Employment	2,632.40	3,459.72
02/20/20	0184771	Hatch Staffing Services Inc	5355	Other Contracted Serv.	827.32	3,459.72
02/20/20	0184772	Key Code Media	5674	Technical Operations	45,226.08	45,226.08
02/20/20	0184773	Madison National Life	2224	Life Insurance Pay	45,774.98	75,822.46
02/20/20	0184773	Madison National Life	2227	Payable to OPEB Trust	28,821.98	75,822.46
02/20/20	0184773	Madison National Life	5104	Life Insurance	1,225.50	75,822.46
02/20/20 02/20/20	0184774	Packerland Rent-A-Mat Inc San-A-Care Inc	5355 5238	Other Contracted Serv. Maint. & Cust. Supp	664.66 2,070.29	664.66 2,070.29
02/20/20	0184775 0184776	US Foods, Inc	5238	Groceries-Resale	8,921.49	10,084.02
02/20/20	0184776	US Foods, Inc	5714	Classroom & Lab Supplies	1,162.53	10,084.02
02/20/20	0184777	Visionpoint Media, Inc.	5270	Advertising	58,404.42	72,104.42
02/20/20	0184777	Visionpoint Media, Inc.	5840	Equipment	13,700.00	72,104.42
02/25/20	0184784	Ms. Wendy C. Kong	5230	Classroom & Lab Supp	95.00	95.00
02/25/20	0184785	Mr. Craig D. Kuehl	5243	Other Supplies	100.00	100.00
02/25/20	0184786	A J Heinen Inc	3411	Resd for Encumbrances	102,046.15	105,626.11
02/25/20	0184786	A J Heinen Inc	5830	Imprvmnts/Remdling	3,579.96	105,626.11
02/25/20	0184787	Ae Business Solutions	5840	Equipment	25,934.70	25,934.70
02/25/20	0184788	Boer Architects Inc	5830	Imprvmnts/Remdling	2,800.00	2,800.00
02/25/20	0184789	Burkhart Construction Corp	5830	Imprvmnts/Remdling	47,440.15	47,440.15
02/25/20	0184790	Cengage Learning	5707	New Book-Resale	360.00	360.00
02/25/20 02/25/20	0184791 0184792	Cintas Corporation Creative Constructors LLC	5355 5830	Other Contracted Serv.	1,745.61 78,557.40	1,745.61 78,557.40
02/25/20	0184792 0184793	Deb Wholesale Inc	5830 5704	Imprvmnts/Remdling Groceries-Resale	78,557.40 869.15	78,557.40 869.15
02/25/20	0184793	Ellucian Company L P	5704 5840	Equipment	5,991.25	5,991.25
02/25/20	0184795	Forest Incentives Ltd	5243	Other Supplies	3,208.00	3,869.89
02/25/20	0184795	Forest Incentives Ltd	5259	Postage	661.89	3,869.89
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/25/20	0184796	Grainger Inc, W W	5230	Classroom & Lab Supp	1,560.55	1,601.43
02/25/20	0184796	Grainger Inc, W W	5238	Maint. & Cust. Supp	40.88	1,601.43
02/25/20	0184797	Grunau Co. Inc	5355	Other Contracted Serv.	8,622.71	11,564.41
02/25/20	0184797	Grunau Co. Inc	5840	Equipment	2,941.70	11,564.41
02/25/20	0184798	Grunau Metals Company Inc	5355	Other Contracted Serv.	781.66	781.66
02/25/20	0184799	Hatch Staffing Services Inc	5352	Contracted Employment	7,645.61	12,631.51
02/25/20	0184799	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,273.40	12,631.51
02/25/20	0184799	Hatch Staffing Services Inc	5840	Equipment	3,712.50	12,631.51
02/25/20	0184800	HEAR Wisconsin Inc	5355	Other Contracted Serv.	130.00	130.00
02/25/20	0184801	Honeywell International Inc	3411	Resd for Encumbrances	24,300.38	772,655.52
02/25/20	0184801	Honeywell International Inc	5830	Imprvmnts/Remdling	748,355.14	772,655.52
02/25/20	0184802	Laforce Inc	5238	Maint. & Cust. Supp	2,979.23	2,979.23
02/25/20	0184803	Masstech Americas Inc	3411	Resd for Encumbrances	19,263.00	19,263.00
02/25/20	0184804	Newark	5281	Classroom/Lab Eq. Rep.	3.76	3.76
02/25/20	0184805	Proforma Albrecht Inc	5247	Special Occasions	335.62	335.62
02/25/20	0184806	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	305.00	305.00
02/25/20 02/25/20	0184807 0184808	San-A-Care Inc	5238 5280	Maint. & Cust. Supp	4,720.85	4,720.85
02/25/20	0184809	Service Painting Corporation US Foods, Inc	5260 5704	Building Repairs Groceries-Resale	7,200.00 3,927.04	7,200.00 4,239.55
02/25/20	0184809	US Foods, Inc	5714	Classroom & Lab Supplies	312.51	4,239.55
02/25/20	0184810	Vanguard Computers Inc	5840	Equipment	14.336.88	4,239.55
02/25/20	0184810	West Quarter West LLC	5840 5418	Room Rental	14,350.88	14,350.88
02/25/20	0184812	Xerox Corporation	5355	Other Contracted Serv.	4,782.00	4,782.00
02/23/20	0190682	Balestrieri Environmental & Develop	5830	Imprvmnts/Remdling	1,850.00	1,850.00
02/27/20	0190683	Batzner Pest Management Inc	5355	Other Contracted Serv.	137.00	137.00
02/27/20	0190684	Bioelements Inc	5230	Classroom & Lab Supp	54.25	54.25
02/27/20	0190685	Creative Constructors LLC	5840	Equipment	4,500.00	4,500.00
02/27/20	0190686	Deb Wholesale Inc	5704	Groceries-Resale	2,017.84	2,017.84
02/27/20	0190687	Flinn Scientific Inc	5230	Classroom & Lab Supp	880.69	880.69
02/27/20	0190688	Grunau Co. Inc	5355	Other Contracted Serv.	2,631.19	5,224.45
02/27/20	0190688	Grunau Co. Inc	5830	Imprvmnts/Remdling	2,593.26	5,224.45
02/27/20	0190689	HEAR Wisconsin Inc	5355	Other Contracted Serv.	130.00	130.00
02/27/20	0190690	Honeywell International Inc	3411	Resd for Encumbrances	15,151.31	15,151.31
02/27/20	0190691	Itu Absorb Tech Inc	5355	Other Contracted Serv.	24.18	24.18
02/27/20	0190692	Martek LLC	5840	Equipment	5,343.50	5,343.50
02/27/20	0190693	Milwaukee Area Tech College	1329	A/R Matc Foundation	11,150.00	11,150.00
02/27/20	0190694	Nassco Inc	5230	Classroom & Lab Supp	64.00	64.00
02/27/20	0190695	Paragon Development Systems	5840	Equipment	242.50	242.50
02/27/20	0190696	United Refrigeration Inc	5840	Equipment	9,895.06	9,895.06
02/27/20	0190697	US Foods, Inc	5704	Groceries-Resale	9,386.95	10,097.80
02/27/20	0190697	US Foods, Inc	5714	Classroom & Lab Supplies	710.85	10,097.80
02/27/20	0190698	Visionpoint Media, Inc.	5270	Advertising	15,075.00	16,875.00
02/27/20	0190698	Visionpoint Media, Inc.	5273	Publicity	1,800.00	16,875.00
02/04/20	0767370	A Dec	5230	Classroom & Lab Supp	1,434.00	1,434.00
02/04/20	0767371	Adelman Maintenance Corporation	5355	Other Contracted Serv.	525.00	525.00
02/04/20	0767372	Allegiance Fundraising Group, LLC	5259	Postage	4,621.41	4,621.41
02/04/20	0767373	Allegiance Fundraising LLC	5243	Other Supplies	5,653.84	5,653.84
02/04/20 02/04/20	0767374 0767375	Amerigas Anodyne Coffee Roasting Company	5355 5704	Other Contracted Serv. Groceries-Resale	135.88 104.25	135.88 104.25
02/04/20	0767376	Apple Computer Inc	5704	Equipment	3,412.00	3,412.00
02/04/20	0767376	The Argen Corporation	5840 5230	Classroom & Lab Supp	3,412.00 1,475.00	3,412.00 1,475.00
02/04/20	0767378	At&t	5454	Telephone	855.47	855.47
02/04/20	0767379	At&t	5454	Telephone	522.36	522.36
02/04/20	0767380	At&t	5454	Telephone	498.55	498.55
02/04/20	0767381	At&t Mobility	5454	Telephone	44.56	44.56
02/04/20	0767382	Baked MKE	5704	Groceries-Resale	290.58	290.58
02/04/20	0767383	Bibliotheca LLC	5840	Equipment	11,626.00	11,626.00
02/04/20	0767384	Big Red Machinery Movers Inc	5355	Other Contracted Serv.	314.08	314.08
02/04/20	0767385	Bliffert Lumber and Fuel Co	5230	Classroom & Lab Supp	108.07	108.07
02/04/20	0767386	BMR NO1 LLC	5248	Classrm/Lab Equip.	22,103.50	22,103.50
02/04/20	0767387	BMR NO1 LLC	5248	Classrm/Lab Equip.	18,803.50	18,803.50
02/04/20	0767388	BMR NO1 LLC	5248	Classrm/Lab Equip.	22,003.50	22,003.50
02/04/20	0767389	Mr. Randall T. Casey	5205	Recruiting	850.28	850.28
02/04/20	0767390	Checkster	5355	Other Contracted Serv.	2,000.00	2,000.00
02/04/20	0767391	Cozzini Bros Inc	5714	Classroom & Lab Supplies	151.00	151.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/04/20	0767392	Digital Pictures Inc	5674	Technical Operations	1,200.50	1,200.50
02/04/20	0767393	Douglas Stewart Co Inc	5711	Supplies-Resale	64.24	64.24
02/04/20	0767394	Brinks Incorporated	5355	Other Contracted Serv.	1,841.34	1,841.34
02/04/20	0767395	Edison Energy Group Inc	3411	Resd for Encumbrances	3,860.00	3,860.00
02/04/20	0767396	Emergency Medical Products Inc	5230	Classroom & Lab Supp	2,969.42	2,969.42
02/04/20	0767397	Eppstein Uhen Architects Inc	3411	Resd for Encumbrances	11,126.00	18,939.28
02/04/20 02/04/20	0767397 0767398	Eppstein Uhen Architects Inc ESCO Institute LTD	5830 5707	Imprvmnts/Remdling New Book-Resale	7,813.28 395.64	18,939.28 395.64
02/04/20	0767398	Evo Cng Llc	5230	Classroom & Lab Supp	180.26	180.26
02/04/20	0767400	Exelon Corporation	5450	Gas	8,600.22	8,600.22
02/04/20	0767401	Federal Express Corp	5707	New Book-Resale	32.28	32.28
02/04/20	0767402	Forward Space, LLC	5840	Equipment	14,933.76	14,933.76
02/04/20	0767403	Gloria Kay Uniforms Inc	2102	Acct Payable-Unrec	853.08	2,197.08
02/04/20	0767403	Gloria Kay Uniforms Inc	5711	Supplies-Resale	1,344.00	2,197.08
02/04/20	0767404	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	1,040.00	1,430.00
02/04/20	0767404	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	390.00	1,430.00
02/04/20	0767405	Henricksen Co	5840	Equipment	20,543.70	20,543.70
02/04/20	0767406	Holiday Wholesale Inc.	5704	Groceries-Resale	747.00	747.00
02/04/20	0767407	Industrial Controls	5238	Maint. & Cust. Supp	47.28	47.28
02/04/20 02/04/20	0767408 0767409	InPro Corporation	5238 5830	Maint. & Cust. Supp Imprvmnts/Remdling	743.65 34,184.70	743.65 34.184.70
02/04/20	0767409	J.H. Hassinger, Inc. Kapur & Associates, Inc	3411	Resd for Encumbrances	34,184.70	34,184.70 375.00
02/04/20	0767411	Konecranes Inc	5355	Other Contracted Serv.	578.47	578.47
02/04/20	0767412	LAB Midwest LLC	3411	Resd for Encumbrances	55,797.00	55,797.00
02/04/20	0767413	Timothy Loughnane	5363	Officials	135.00	135.00
02/04/20	0767414	Matheson Tri-Gas, Inc.	5230	Classroom & Lab Supp	857.41	857.41
02/04/20	0767415	McCotter Energy Service	5355	Other Contracted Serv.	1,242.49	1,242.49
02/04/20	0767416	McGraw Hill School Education LLC	5707	New Book-Resale	17,040.00	17,040.00
02/04/20	0767417	McGraw Hill School Education LLC	5707	New Book-Resale	59,119.14	59,119.14
02/04/20	0767418	Menards	5238	Maint. & Cust. Supp	146.57	146.57
02/04/20	0767419	Mercer Tool Corporation	5711	Supplies-Resale	5,985.00	5,985.00
02/04/20	0767420	Metropolitan Milwaukee	5220	Membership & Subscript	2,285.00	2,285.00
02/04/20 02/04/20	0767421 0767422	Midwestern Anodizing Corp Milwaukee Area Tech College	5230 5658	Classroom & Lab Supp Other Expense	500.00 12,786.05	500.00 12,786.05
02/04/20	0767422	Mitchell Repair Information Company	5840	Equipment	9,235.00	9,235.00
02/04/20	0767424	Mouser Electronics Inc	5243	Other Supplies	1,439.49	1,439.49
02/04/20	0767425	Mv Sport Corporation Inc	5711	Supplies-Resale	496.69	496.69
02/04/20	0767426	N Systems Inc	5840	Equipment	5,022.60	5,022.60
02/04/20	0767427	Napa Auto Parts	5230	Classroom & Lab Supp	93.14	1,903.62
02/04/20	0767427	Napa Auto Parts	5242	Operating Supplies	1,810.48	1,903.62
02/04/20	0767428	Pearson Higher Education	5707	New Book-Resale	972.84	972.84
02/04/20	0767429	Pepsi Beverages Company	5704	Groceries-Resale	11,221.84	11,221.84
02/04/20	0767430	Pest Patrol Co Inc	5355	Other Contracted Serv.	43.00	43.00
02/04/20	0767431	K M Tool Supply LLC	5230	Classroom & Lab Supp	580.72	580.72
02/04/20	0767432	Rotary Club of Mitchell Field	5211	Seminars & Workshops	148.50	198.50
02/04/20 02/04/20	0767432 0767433	Rotary Club of Mitchell Field Scott D Kallenbach	5220 2325	Membership & Subscript Misc. Clubs Pay.	50.00 226.80	198.50 226.80
02/04/20	0767434	Secure Information Destruction LLC	5359	Waste Disposal	2,016.00	2,016.00
02/04/20	0767435	SolarWinds.Net	5282	Off. General Eq. Rep.	4,964.00	4,964.00
02/04/20	0767436	Stone Creek Coffee Roasters	5704	Groceries-Resale	120.00	120.00
02/04/20	0767437	Swank Motion Pictures Inc	5501	Student Activities	1,610.00	1,610.00
02/04/20	0767438	Thermo Fisher Scientific	5230	Classroom & Lab Supp	1,974.39	1,974.39
02/04/20	0767439	Thycotic Software LLC	5282	Off. General Eq. Rep.	6,736.44	6,736.44
02/04/20	0767440	Top Tech Automotive LLC	5243	Other Supplies	2,424.44	2,424.44
02/04/20	0767441	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	860.75	860.75
02/04/20	0767442	The American Society of Power Engin	5243	Other Supplies	225.00	225.00
02/04/20	0767443	Veritiv Operating Company	5244	Production Supplies	310.00	310.00
02/04/20	0767444	VWR International Llc	5840	Equipment	2,224.05	2,224.05
02/04/20	0767445	WI Dept of Children & Families	5434	Bank Svc/Credit Card/Coll Agy Fees	20.00	20.00
02/04/20 02/04/20	0767446 0767447	Wincraft Inc Wisconsin Bell	5711 5454	Supplies-Resale Telephone	1,623.24 8,262.78	1,623.24 8,262.78
02/04/20	0767447	Wisconsin Department of Justice	5454 5355	Other Contracted Serv.	1,200.00	0,202.70 1,200.00
02/04/20	0767449	Wisconsin Kenworth	5230	Classroom & Lab Supp	275.71	275.71
02/04/20	0767450	Young Dental Mfg LLC	5243	Other Supplies	221.47	221.47
02/04/20	0767451	YRC	5707	New Book-Resale	235.00	235.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/04/20	0767452	Zoro Tools Inc	5242	Operating Supplies	636.06	636.06
02/06/20	0767457	A Dec	5243	Other Supplies	480.00	1,057.05
02/06/20	0767457	A Dec	5281	Classroom/Lab Eq. Rep.	577.05	1,057.05
02/06/20	0767458	Adorama, Inc	5840	Equipment	6,732.96	6,732.96
02/06/20	0767459	Airgas Inc	5230	Classroom & Lab Supp	533.55	854.15
02/06/20	0767459	Airgas Inc	5714	Classroom & Lab Supplies	320.60	854.15
02/06/20	0767460	American Technical Publishers	5707	New Book-Resale	501.71	501.71
02/06/20	0767461	Anodyne Coffee Roasting Company	5704	Groceries-Resale	39.75	39.75
02/06/20	0767462	Ascendium Education Solutions Inc	5357	Professional & Consult	14,000.00	14,000.00
02/06/20	0767463	ASGN Inc	5840	Equipment	1,125.00	1,125.00
02/06/20	0767464	Automationdirect.Com Inc	5230	Classroom & Lab Supp	584.50	584.50
02/06/20	0767465	B&h Photo Video Pro Audio	5840	Equipment	1,155.78	1,155.78
02/06/20	0767466	Beutlich Pharmaceuticals LLC	5230	Classroom & Lab Supp	257.00	514.00
02/06/20	0767466	Beutlich Pharmaceuticals LLC	5243	Other Supplies	257.00	514.00
02/06/20	0767467	Bliffert Lumber & Fuel Co	5230	Classroom & Lab Supp	1,660.60	1,660.60
02/06/20	0767468	Cambridge University Press	5707	New Book-Resale	1,274.29	1,274.29
02/06/20	0767469	Mr. Randall T. Casey	5203	Meals	270.00	270.00
02/06/20	0767470	Mr. Randall T. Casey	5203	Meals	140.00	140.00
02/06/20	0767471	Cdp Contributor Development Partner	5355	Other Contracted Serv.	16,329.56	16,329.56
02/06/20	0767472	Complete Lawn &	5358	Snow Removal	4,083.66	4,083.66
02/06/20	0767473	Cooper, Hoffman and Powell LLC	5211	Seminars & Workshops	1,000.00	1,000.00
02/06/20	0767474	Covanta Environmental Solutions Llc	5359	Waste Disposal	468.11	468.11
02/06/20	0767475	Crosstex International	5230	Classroom & Lab Supp	350.80	922.90
02/06/20	0767475	Crosstex International	5243	Other Supplies	572.10	922.90
02/06/20	0767476	Custom Designer's of Milwaukee Inc	5280	Building Repairs	148.26	148.26
02/06/20	0767477	Donna Dare	5357	Professional & Consult	8,632.09	8,632.09
02/06/20	0767478	Dentsply International Professional	5281	Classroom/Lab Eq. Rep.	691.72	691.72
02/06/20	0767479	Department of Corrections	2141	Due to DOC	17,460.00	17,460.00
02/06/20	0767480	Douglas Stewart Co Inc	5711	Supplies-Resale	5,286.04	5,286.04
02/06/20	0767481	Egelhoff Lawn Mower Service	5230	Classroom & Lab Supp	27.00	27.00
02/06/20	0767482	Elite Hood Cleaning LLC	5281	Classroom/Lab Eq. Rep.	4,100.00	4,100.00
02/06/20	0767483	Ewald Chevrolet Buick LLC	5840	Equipment	21,794.50	21,794.50
02/06/20	0767484	Ewald Chevrolet Buick LLC	5840 5238	Equipment	21,794.50	21,794.50
02/06/20 02/06/20	0767485 0767486	Fastenal	5236	Maint. & Cust. Supp	4.45	4.45
02/06/20	0767486	Federal Express Corp Fox Valley Tech College	5230	New Book-Resale Classroom & Lab Supp	35.89 2,730.00	35.89 2,730.00
02/06/20	0767487	Holiday Wholesale Inc.	5230	Groceries-Resale	1,245.00	1,245.00
02/06/20	0767489	Ingram Book Company	5704	New Book-Resale	261.75	261.75
02/06/20	0767490	John Wiley & Sons Inc	5707	New Book-Resale	2,966.66	2,966.66
02/06/20	0767491	K M Tool Supply LLC	5230	Classroom & Lab Supp	1,468.96	1,468.96
02/06/20	0767492	Lincoln Electric Company	5230	Classroom & Lab Supp	2,157.40	2,157.40
02/06/20	0767493	Magnum Manufacturing Inc.	5243	Other Supplies	750.00	750.00
02/06/20	0767494	Maple Creek Farm	5704	Groceries-Resale	276.75	276.75
02/06/20	0767495	Matthews Book Company	5707	New Book-Resale	1,187.95	1,187.95
02/06/20	0767496	McGraw Hill School Education LLC	5707	New Book-Resale	5,599.30	5,599.30
02/06/20	0767497	Menards	5238	Maint. & Cust. Supp	15.78	15.78
02/06/20	0767498	MBM	5840	Equipment	56,212.00	56,212.00
02/06/20	0767499	Midland Paper Company	5244	Production Supplies	1,149.20	1,149.20
02/06/20	0767500	Milwaukee Water Works	5455	Water	1,536.00	1,536.00
02/06/20	0767501	Oxford University Press	5707	New Book-Resale	776.80	776.80
02/06/20	0767502	Nicola L. Palmer-Quade	5357	Professional & Consult	3,312.00	3,312.00
02/06/20	0767503	Pearson Higher Education	5707	New Book-Resale	3,506.74	3,506.74
02/06/20	0767504	Pest Patrol Co Inc	5355	Other Contracted Serv.	58.00	58.00
02/06/20	0767505	Sage Publications Inc	5707	New Book-Resale	2,240.50	2,240.50
02/06/20	0767506	Service Wholesale Inc	5711	Supplies-Resale	182.64	182.64
02/06/20	0767507	Smart Interpreting Enterprise	5355	Other Contracted Serv.	195.00	195.00
02/06/20	0767508	Stone Creek Coffee Roasters	5704	Groceries-Resale	746.00	746.00
02/06/20	0767509	Thermo Fisher Scientific	5230	Classroom & Lab Supp	378.58	378.58
02/06/20	0767510	Time Warner Cable	5454	Telephone	582.18	582.18
02/06/20	0767511	Tower Products Incorporated	5674	Technical Operations	2,387.70	2,387.70
02/06/20	0767512	TSA Consulting Group Inc	5355	Other Contracted Serv.	998.28	998.28
02/06/20	0767513	Ultimate Contractors Inc	5840	Equipment	4,500.00	4,500.00
02/06/20	0767514	UPS	5675	Traffic	60.60	60.60
02/06/20	0767515	VWR International LIc	5840	Equipment	47,866.63	47,866.63
02/06/20	0767516	WI Dept of Children & Families	5243	Other Supplies	10.00	10.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/06/20	0767517	Wisconsin Center District	5247	Special Occasions	8,200.00	8,200.00
02/06/20	0767518	Zoro Tools Inc	5242	Operating Supplies	93.91	93.91
02/11/20	0767523	Ace Relocation Services Joint Ventu	5281	Classroom/Lab Eq. Rep.	11,864.84	11,864.84
02/11/20	0767524	Advanced Welding Supply Co Inc	5840	Equipment	7,168.60	7,168.60
02/11/20	0767525	American Dental Hygienists	5714	Classroom & Lab Supplies	4,875.00	4,875.00
02/11/20	0767526	American Public Television	5840	Equipment	11,798.00	11,798.00
02/11/20	0767527	American Time & Signal Co	5280	Building Repairs	1,049.92	1,049.92
02/11/20	0767529	Ms. Eli R. Aranda	2325	Misc. Clubs Pay.	350.00	350.00
02/11/20	0767530	Association of Surgical Technologis	5714	Classroom & Lab Supplies	2,223.00	2,223.00
02/11/20	0767531	Background Profiles, Inc/Ardor Agen	5355	Other Contracted Serv.	1,116.75	1,116.75
02/11/20	0767532	Baked MKE	5704	Groceries-Resale	396.95	396.95
02/11/20	0767533	Itasia M. Belcher	2325	Misc. Clubs Pay.	350.00	350.00
02/11/20	0767534	BMR NO1 LLC	5840	Equipment	11,803.50	11,803.50
02/11/20	0767535	BMR NO1 LLC	5840	Equipment	11,403.50	11,403.50
02/11/20	0767536	BMR NO1 LLC	5840	Equipment	12,003.50	12,003.50
02/11/20	0767537	BMR NO1 LLC	5840	Equipment	12,203.50	12,203.50
02/11/20	0767538	Butters Fetting Co Inc	5830	Imprvmnts/Remdling	9,887.00	9,887.00
02/11/20	0767539	Cams Inc	5238	Maint. & Cust. Supp	400.00	500.00
02/11/20	0767539	Cams Inc	5243	Other Supplies	100.00	500.00
02/11/20	0767540	Mr. Randall T. Casey	5203	Meals	3,330.00	3,330.00
02/11/20	0767541	City of Franklin	4118	Tax Levy-Pay-Back	3,371.17	3,371.17
02/11/20	0767542	City of Milwaukee	4118	Tax Levy-Pay-Back	39,375.20	39,375.20
02/11/20 02/11/20	0767543	City of Oak Creek	4118	Tax Levy-Pay-Back	18,926.90	19,059.34
	0767543	City of Oak Creek	5356	Permits & License	132.44	19,059.34
02/11/20	0767544	City of Port Washington	4118	Tax Levy-Pay-Back	265.11	265.11
02/11/20 02/11/20	0767545 0767546	City of St Francis	4118 4118	Tax Levy-Pay-Back	65.88 297.01	65.88 297.01
02/11/20	0767546	City of Wauwatosa	4118	Tax Levy-Pay-Back Tax Levy-Pay-Back	1,789.57	1,789.57
02/11/20	0767548	City of West Allis Columbia Pipe & Supply Co	5238	Maint. & Cust. Supp	474.56	474.56
02/11/20	0767548	Condor Aviation Inc	5230	Classroom & Lab Supp	119.00	119.00
02/11/20	0767550	Cook Specialty Co Inc	5230	Groceries-Resale	46.56	46.56
02/11/20	0767551	Cosmoprof Beauty Systems Group Llc	5704 5243	Other Supplies	1,691.80	1,691.80
02/11/20	0767552	Dash Medical Gloves Inc	5230	Classroom & Lab Supp	115.80	231.60
02/11/20	0767552	Dash Medical Gloves Inc	5243	Other Supplies	115.80	231.60
02/11/20	0767553	David J. Frank Landscape Contractin	5355	Other Contracted Serv.	2,375.00	2,375.00
02/11/20	0767554	Kadija L. Dennist	2325	Misc. Clubs Pay.	350.00	350.00
02/11/20	0767555	Dentsply Sirona Inc	5230	Classroom & Lab Supp	852.55	852.55
02/11/20	0767556	Dentsply International Professional	5243	Other Supplies	1,256.74	1,256.74
02/11/20	0767557	Department of Children & Families	5243	Other Supplies	640.09	640.09
02/11/20	0767558	Department of Workforce	5446	Unemployment Insurance	1,743.60	1,743.60
02/11/20	0767559	Diamedical Usa Equipment Llc	5230	Classroom & Lab Supp	195.95	195.95
02/11/20	0767560	Douglas Stewart Co Inc	5711	Supplies-Resale	793.86	793.86
02/11/20	0767561	DSI Holdings Corporation	5355	Other Contracted Serv.	1,740.02	1,740.02
02/11/20	0767562	Economic Modeling Specialists Inc.	5246	Software	12,700.00	12,700.00
02/11/20	0767563	Emergency Medical Products Inc	5230	Classroom & Lab Supp	20.50	20.50
02/11/20	0767564	Eva's Esthetics Inc	5711	Supplies-Resale	997.53	997.53
02/11/20	0767565	Froedtert Health	5501	Student Activities	7,016.00	7,016.00
02/11/20	0767566	H21 Group Inc	5246	Software	4,023.00	4,023.00
02/11/20	0767567	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	1,040.00	1,040.00
02/11/20	0767568	Holming Fan & Fabrication LLC	5830	Imprvmnts/Remdling	12,850.00	12,850.00
02/11/20	0767569	Humphrey Service Parts Inc	5230	Classroom & Lab Supp	107.55	107.55
02/11/20	0767570	InPro Corporation	5238	Maint. & Cust. Supp	365.43	365.43
02/11/20	0767571	Ivoclar Vivadent Inc	5230	Classroom & Lab Supp	1,156.55	1,156.55
02/11/20	0767572	J F Ahern Co	5243	Other Supplies	1,695.00	1,695.00
02/11/20	0767573	Jackson Maccudden Inc	5830	Imprvmnts/Remdling	15,822.00	15,822.00
02/11/20	0767574	Kendall Hunt Publishing Company	5707	New Book-Resale	1,208.16	1,208.16
02/11/20	0767575	Keystone Automotive Industries	5711	Supplies-Resale	1,619.41	1,619.41
02/11/20	0767576	Kilgore International Inc	5230	Classroom & Lab Supp	729.65	4,346.84
02/11/20	0767576	Kilgore International Inc	5840	Equipment	3,617.19	4,346.84
02/11/20	0767577	Lakeland Chemical Specialties	5238	Maint. & Cust. Supp	1,529.80	1,529.80
02/11/20	0767578	Lamers Bus Lines Inc	5243	Other Supplies	554.40	554.40
02/11/20	0767579	Literacy Services	1340	Acct Rec Advance to Da	5,592.12	5,592.12
02/11/20	0767580	M & H Industrial Service Inc	5830	Imprvmnts/Remdling	2,490.00	2,490.00
02/11/20	0767581	McGraw Hill School Education LLC	5707	New Book-Resale	1,440.00	1,440.00
02/11/20	0767582	McKesson HBOC	5230	Classroom & Lab Supp	398.20	398.20

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/11/20	0767583	Menards	5238	Maint. & Cust. Supp	573.60	573.60
02/11/20	0767584	Clarene Mitchell	5355	Other Contracted Serv.	1,020.00	1,020.00
02/11/20	0767585	Napa Auto Parts	5242	Operating Supplies	80.32	80.32
02/11/20	0767586	Nielsen Media Research	5661	Audience Research	351.24	351.24
02/11/20	0767587	Oxford University Press	5707	New Book-Resale	3,215.80	3,215.80
02/11/20	0767588	Pearson Higher Education	5707	New Book-Resale	10,982.31	10,982.31
02/11/20	0767589	Pest Patrol Co Inc	5355	Other Contracted Serv.	86.00	86.00
02/11/20	0767590	Pitney Bowes/Presort Service	5259	Postage	2,367.08	2,367.08
02/11/20	0767591	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	884.72	1,235.22
02/11/20	0767591	Pocket Nurse Medical Supplies	5243	Other Supplies	187.15	1,235.22
02/11/20	0767591	Pocket Nurse Medical Supplies	5840	Equipment	163.35	1,235.22
02/11/20	0767592	Pritzlaff Wholesale	5704	Groceries-Resale	207.19	207.19
02/11/20	0767593	Public Television Major	5660	Affiliation/Mbsps	2,125.00	2,125.00
02/11/20	0767594	Realityworks	5248	Classrm/Lab Equip.	1,960.00	1,960.00
02/11/20	0767595	Schwaab Stamp & Seal Inc	5243	Other Supplies	258.41	258.41
02/11/20	0767596	Scope Shoppe Inc	5281	Classroom/Lab Eq. Rep.	8,515.00	8,515.00
02/11/20	0767597	Secure Information Destruction LLC	5355	Other Contracted Serv.	196.38	237.94
02/11/20	0767597	Secure Information Destruction LLC	5359	Waste Disposal	41.56	237.94
02/11/20	0767598	St Francis Auto Wreckers Inc	5230	Classroom & Lab Supp	50.00	50.00
02/11/20	0767599	State of Wisconsin	5355	Other Contracted Serv.	410.00	410.00
02/11/20	0767600	Patricia M. Stevenson	5355	Other Contracted Serv.	1,265.00	1,265.00
02/11/20	0767601	Strang Inc	3411	Resd for Encumbrances	2,746.50	2,746.50
02/11/20	0767602	Superior Salt Service LLC	5358	Snow Removal	1,425.00	1,425.00
02/11/20	0767603	Swank Motion Pictures Inc	5501	Student Activities	550.00	550.00
02/11/20	0767604	Swiams Landscaping & Snow Removal	5355	Other Contracted Serv.	1,060.00	1,060.00
02/11/20	0767605	Thermo Fisher Scientific	5230	Classroom & Lab Supp	186.65	186.65
02/11/20	0767606	Town of Cedarburg	4118	Tax Levy-Pay-Back	1,132.64	1,132.64
02/11/20	0767607	Traffic & Parking Control Company I	5238	Maint. & Cust. Supp	132.00	132.00
02/11/20 02/11/20	0767608 0767609	TriMark Marlinn LLC	5714 5704	Classroom & Lab Supplies	3,195.04 1,327.48	3,195.04 1,327.48
02/11/20	0767610	Tropicana Chilled Dsd/Pepsico The Concord Consulting Group of II,	5704 5830	Groceries-Resale Imprvmnts/Remdling	3,000.00	3,000.00
02/11/20	0767611	Village of Fox Point	4118	Tax Levy-Pay-Back	364.56	364.56
02/11/20	0767612	Village of Germantown	4118	Tax Levy-Pay-Back	3,414.07	3,414.07
02/11/20	0767613	Village of Greendale	4118	Tax Levy-Pay-Back	95.73	95.73
02/11/20	0767614	Village of Richfield	4118	Tax Levy-Pay-Back	288.56	288.56
02/11/20	0767615	WACRAO	5220	Membership & Subscript	165.00	165.00
02/11/20	0767616	Tanieca N. Willis	2325	Misc. Clubs Pay.	1,250.00	1,250.00
02/11/20	0767617	Wisconsin Hood Service LLC	5281	Classroom/Lab Eq. Rep.	6,065.00	6,065.00
02/11/20	0767618	Z-Systems	5840	Equipment	7,369.83	7,369.83
02/11/20	0767619	ZOHO Corporation	5282	Off. General Eq. Rep.	16,337.70	16,337.70
02/13/20	0767624	Accuweather, Inc.	5674	Technical Operations	450.00	450.00
02/13/20	0767625	Airgas Inc	5230	Classroom & Lab Supp	719.98	719.98
02/13/20	0767626	Cristina Almaraz Tinajero	2325	Misc. Clubs Pay.	225.00	225.00
02/13/20	0767627	American City Business Journals Inc	5273	Publicity	3,750.00	3,750.00
02/13/20	0767628	American Health Information	5707	New Book-Resale	4,997.40	4,997.40
02/13/20	0767629	Anodyne Coffee Roasting Company	5704	Groceries-Resale	214.61	214.61
02/13/20	0767630	ASGN Inc	5840	Equipment	1,012.50	1,012.50
02/13/20	0767631	At&t	5454	Telephone	182.06	182.06
02/13/20	0767632	At&t	5454	Telephone	81.46	81.46
02/13/20	0767633	At&t	5454	Telephone	172.96	172.96
02/13/20	0767634 0767635	Auer Steel & Heating Supply Co	3411	Resd for Encumbrances	473.21	473.21 3,742.02
02/13/20 02/13/20	0767635	August Learning Solutions, LLC Aurora Health Care Inc	5707 5355	New Book-Resale Other Contracted Serv.	3,742.02 2,839.32	2,839.32
02/13/20	0767637	AVIALL Services Inc	5230	Classroom & Lab Supp	18.43	2,039.32
02/13/20	0767638	Badger Thermal Unlimited LLC	5238	Maint. & Cust. Supp	223.09	223.09
02/13/20	0767639	Bibliotheca LLC	5355	Other Contracted Serv.	575.00	575.00
02/13/20	0767640	Bio Rad Laboratories Inc	5230	Classroom & Lab Supp	358.00	358.00
02/13/20	0767641	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	84.60	84.60
02/13/20	0767642	Bliffert Lumber and Fuel Co	5230	Classroom & Lab Supp	57.29	57.29
02/13/20	0767643	Boldt Company	3411	Resd for Encumbrances	54,730.00	54,730.00
02/13/20	0767644	Butters Fetting Co Inc	5355	Other Contracted Serv.	879.83	879.83
02/13/20	0767645	City of Milwaukee	5419	Building Rental	6.73	6.73
02/13/20	0767646	Cosmoprof Beauty Systems Group Llc	5230	Classroom & Lab Supp	1,705.30	1,705.30
02/13/20	0767647	Department of Administration	5355	Other Contracted Serv.	175.00	175.00
02/13/20	0767648	Design Build Fire Protection	5355	Other Contracted Serv.	9,760.00	9,760.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/13/20	0767649	Ecolab Food Safety Specialties	5714	Classroom & Lab Supplies	146.88	146.88
02/13/20	0767650	Edvotek Inc	5230	Classroom & Lab Supp	354.20	354.20
02/13/20	0767651	Europe Through the Back Door	5243	Other Supplies	64.00	64.00
02/13/20	0767652	Federal Express Corp	5707	New Book-Resale	128.63	128.63
02/13/20	0767653	Ferguson Enterprises Llc	5238	Maint. & Cust. Supp	75.48	75.48
02/13/20	0767654	Joshua M. Fritz	2325	Misc. Clubs Pay.	2,050.00	2,050.00
02/13/20	0767655	Tavion S. Glover	2325	Misc. Clubs Pay.	50.00	50.00
02/13/20	0767656	Holiday Wholesale Inc.	5704	Groceries-Resale	1,505.86	1,505.86
02/13/20	0767657	Ingenious Ingenuity Inc	5840	Equipment	4,736.93	4,736.93
02/13/20	0767658	Ingram Book Company	5707	New Book-Resale	365.42	365.42
02/13/20	0767659	J F Ahern Co	5830	Imprvmnts/Remdling	7,686.00	7,686.00
02/13/20	0767660	J.H. Hassinger, Inc.	5830	Imprvmnts/Remdling	29,922.30	29,922.30
02/13/20	0767661	John Wiley & Sons Inc	5707	New Book-Resale	814.94	814.94
02/13/20	0767662	Laurie A. Keller	2325	Misc. Clubs Pay.	50.00	50.00
02/13/20	0767663	Macmillan Publishing Service Mps	5707	New Book-Resale	32,519.52	32,519.52
02/13/20	0767664	Marianna Inc	5230	Classroom & Lab Supp	1,381.33	1,381.33
02/13/20	0767665	Matheson Tri-Gas, Inc.	5230	Classroom & Lab Supp	163.43	163.43
02/13/20	0767666	MBS Textbook Exchange Inc	5712	Used Books-Resale	4,333.29	4,333.29
02/13/20	0767667	McGraw Hill School Education LLC	5707	New Book-Resale	4,028.48	4,028.48
02/13/20	0767668	Milwaukee Water Works	5455	Water	13,253.74	13,253.74
02/13/20	0767669	Minnesota Elevator Inc	5353	Elevator P.M.	435.62	435.62
02/13/20	0767670	Neu's Building Center Inc	5238	Maint. & Cust. Supp	1.38	1.38
02/13/20	0767671 0767672	Organization for Safety	5707	New Book-Resale	1,500.00	1,500.00
02/13/20	0767672	Patterson Dental Supply Inc	5243	Other Supplies	48.37	48.37
02/13/20 02/13/20	0767673	Pest Patrol Co Inc Pinn-Oak Farms	5355 5704	Other Contracted Serv.	43.00	43.00
02/13/20	0767674	Mr. Robert K. Reimer	5704 2325	Groceries-Resale	163.30 1,438.00	163.30 1,438.00
02/13/20	0767675	Rev.com Inc	2325 5668	Misc. Clubs Pay. Program Production	649.58	649.58
02/13/20	0767677	Ms. Rosemary A. Rice	2325	Misc. Clubs Pay.	50.00	50.00
02/13/20	0767678	Rote Oil Ltd	5238	Maint. & Cust. Supp	1,108.07	1,108.07
02/13/20	0767679	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	1,108.07	1,228.00
02/13/20	0767680	Silver Spring Neighborhood	1340	Acct Rec Advance to Da	4,332.96	4,332.96
02/13/20	0767681	Smart Interpreting Enterprise	5355	Other Contracted Serv.	520.00	520.00
02/13/20	0767682	Sonia Socha	2325	Misc. Clubs Pay.	1,250.00	1,250.00
02/13/20	0767683	Sony Electronics Inc	5840	Equipment	123,454.93	123,454.93
02/13/20	0767684	Staff Electric Co Inc	5840	Equipment	11,340.16	11,340.16
02/13/20	0767685	Sweetwater Sound Inc	5243	Other Supplies	849.91	849.91
02/13/20	0767686	SYSTEMATES, INC.	5840	Equipment	5,179.41	5,179.41
02/13/20	0767687	Thermo Fisher Scientific	5230	Classroom & Lab Supp	95.48	95.48
02/13/20	0767688	Ms. Allison B. Torres	2325	Misc. Clubs Pay.	50.00	50.00
02/13/20	0767689	United Mailing Service Inc	5259	Postage	3,232.98	3,232.98
02/13/20	0767690	UPS	5675	Traffic	106.07	106.07
02/13/20	0767691	VWR International LIc	5230	Classroom & Lab Supp	156.45	156.45
02/13/20	0767692	Waste Management of Milwaukee	5830	Imprvmnts/Remdling	2,754.49	2,754.49
02/13/20	0767693	Wisconsin Center District	5501	Student Activities	20,400.62	20,400.62
02/13/20	0767694	Wisconsin Restaurant Association	5243	Other Supplies	4,200.00	4,200.00
02/13/20	0767695	Wisconsin Student Government	5501	Student Activities	2,550.00	2,550.00
02/18/20	0767700	Aldridge Electric, Inc	3411	Resd for Encumbrances	25,887.00	25,887.00
02/18/20	0767701	AME Learning	5707	New Book-Resale	2,208.01	2,208.01
02/18/20	0767702	American Health Information	5707	New Book-Resale	3,249.84	3,249.84
02/18/20	0767703	American Medical Association	5707	New Book-Resale	3,388.40	3,388.40
02/18/20	0767704	American Technical Publishers	5707	New Book-Resale	1,240.88	1,240.88
02/18/20	0767705	Amerigas	5238	Maint. & Cust. Supp	59.58	59.58
02/18/20	0767706	Anodyne Coffee Roasting Company	5704	Groceries-Resale	119.25	119.25
02/18/20	0767707	Apple Computer Inc	5840	Equipment	276.00	276.00
02/18/20	0767708	The Argen Corporation	5711	Supplies-Resale	170.08	170.08
02/18/20	0767709	At&t	5454	Telephone	735.56	735.56
02/18/20	0767710	AT&T	5454	Telephone	35,805.33	35,805.33
02/18/20	0767711	At&t Mobility	5454	Telephone	12,651.60	12,651.60
02/18/20	0767712	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	150.10	150.10
02/18/20	0767713	Baked MKE	5704	Groceries-Resale	1,117.90	1,117.90
02/18/20	0767714	BarCharts Inc	5711	Supplies-Resale	686.12	686.12
02/18/20	0767715	BBC Studios Americas Inc	5840	Equipment	16,960.00	16,960.00
02/18/20	0767716	Breakthru Beverage	5704	Groceries-Resale	195.00	195.00
02/18/20	0767717	Butters Fetting Co Inc	5840	Equipment	4,395.00	4,395.00
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/18/20	0767718	Cambridge University Press	5707	New Book-Resale	6,231.46	6,231.46
02/18/20	0767719	Mr. Randall T. Casey	5203	Meals	140.00	140.00
02/18/20	0767720	Mr. Randall T. Casey	5203	Meals	270.00	270.00
02/18/20	0767721	Mr. Randall T. Casey	5203	Meals	280.00	280.00
02/18/20	0767722	Mr. Randall T. Casey	5203	Meals	540.00	540.00
02/18/20	0767723	Cdp Contributor Development Partner	5355	Other Contracted Serv.	15.00	15.00
02/18/20	0767724	Central Steel & Wire Co	5230	Classroom & Lab Supp	622.96	622.96
02/18/20	0767725	Branch Out Land Clearing LLC	5355	Other Contracted Serv.	1,400.00	1,400.00
02/18/20	0767726	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	2,084.03	2,084.03
02/18/20	0767727	Clean Rite Supply Inc	5238	Maint. & Cust. Supp	620.76	620.76
02/18/20	0767728	Cozzini Bros Inc	5714	Classroom & Lab Supplies	49.00	49.00
02/18/20	0767729	Daily Reporter	5830	Imprvmnts/Remdling	307.03	307.03
02/18/20	0767730	Dearborn Real Estate Education	5707	New Book-Resale	2,392.64	2,392.64
02/18/20	0767731	Diamedical Usa Equipment Llc	5230	Classroom & Lab Supp	1,015.69	1,015.69
02/18/20	0767732	Douglas Stewart Co Inc	5711	Supplies-Resale	791.82	791.82
02/18/20	0767733	Dude Solutions Inc	5840	Equipment	7,000.00	7,000.00
02/18/20	0767734	Ellis Manufacturing Inc	5230	Classroom & Lab Supp	762.65	762.65
02/18/20	0767735	Emergency Medical Products Inc	5230	Classroom & Lab Supp	209.30	209.30
02/18/20	0767736	Eva's Esthetics Inc	5711	Supplies-Resale	1,057.86	1,057.86
02/18/20	0767737	Execu-Sys, Ltd.	5840	Equipment	12,408.00	12,408.00
02/18/20	0767738	FEI Behavioral Health Inc	3411	Resd for Encumbrances	10,000.00	10,000.00
02/18/20	0767739	Quick Fuel	5230	Classroom & Lab Supp	2,494.29	2,494.29
02/18/20	0767740	Fortune Fish Co	5704	Groceries-Resale	201.10	201.10
02/18/20	0767741	General Mitchell Int'l Airport	5419	Building Rental	1.00	1.00 271.08
02/18/20	0767742	Germania Seed Co	5230	Classroom & Lab Supp	271.08 105.00	
02/18/20	0767743	Gordie Boucher	5230 5238	Classroom & Lab Supp		105.00
02/18/20 02/18/20	0767744 0767744	Graybar Electric Inc	5236 5840	Maint. & Cust. Supp Equipment	60.51 4,950.00	5,010.51
02/18/20	0767744	Graybar Electric Inc Hal Leonard Corporation	5640 5707	New Book-Resale	4,950.00	5,010.51 207.15
02/18/20	0767745	Henry Schein Dental	5707	Supplies-Resale	385.46	385.46
02/18/20	0767740	Industrial Press Inc	5707	New Book-Resale	181.88	181.88
02/18/20	0767748	Jones & Bartlett Publishers	5707	New Book-Resale	3,562.86	3,562.86
02/18/20	0767749	Keystone Automotive Industries	5711	Supplies-Resale	250.00	250.00
02/18/20	0767750	David P. King	5363	Officials	135.00	135.00
02/18/20	0767751	Rocco LaMacchia	5363	Officials	135.00	135.00
02/18/20	0767752	Marianna Inc	5711	Supplies-Resale	53,815.96	53,815.96
02/18/20	0767753	Matthews Book Company	5707	New Book-Resale	504.34	504.34
02/18/20	0767754	MBS Textbook Exchange Inc	5712	Used Books-Resale	7,709.60	7,709.60
02/18/20	0767755	Milwaukee American Legion Band Inc	5272	Print Advertising	500.00	500.00
02/18/20	0767756	Milwaukee Courier	5830	Imprvmnts/Remdling	141.37	141.37
02/18/20	0767757	Mr. Christopher Montezon	5363	Officials	120.00	120.00
02/18/20	0767758	Lori M. Montezon	5363	Officials	120.00	120.00
02/18/20	0767759	James R. Mueller	5357	Professional & Consult	925.00	925.00
02/18/20	0767760	Napa Auto Parts	5230	Classroom & Lab Supp	13.35	13.35
02/18/20	0767761	Napa Auto Parts	5230	Classroom & Lab Supp	29.96	29.96
02/18/20	0767762	Nielsen Media Research	5661	Audience Research	8,889.58	8,889.58
02/18/20	0767763	O'Reilly Automotive Stores, Inc	5840	Equipment	13,444.15	13,444.15
02/18/20	0767764	Pearson Higher Education	5707	New Book-Resale	3,088.47	3,088.47
02/18/20	0767765	Pest Patrol Co Inc	5355	Other Contracted Serv.	74.00	74.00
02/18/20	0767766	Kyle Peterson	5363	Officials	135.00	135.00
02/18/20	0767767	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	1,250.88	1,250.88
02/18/20	0767768	Plunkett Raysich Architects Llp	3411	Resd for Encumbrances	11,860.70	11,860.70
02/18/20	0767769	Pritzlaff Wholesale	5704	Groceries-Resale	90.48	90.48
02/18/20	0767770	Progressive Warehousing Vally Baker	5704	Groceries-Resale	900.94	900.94
02/18/20	0767771	Quorum Architects Inc	5830	Imprvmnts/Remdling	11,295.00	11,295.00
02/18/20	0767772	Secure Information Destruction LLC	5359	Waste Disposal	959.59	959.59
02/18/20	0767773	Spanish Journal	5830	Imprvmnts/Remdling	150.00	150.00
02/18/20	0767774	Springshare LLC	5840	Equipment	13,967.00	13,967.00
02/18/20	0767775	Staples Business Advantage	5230	Classroom & Lab Supp	1,252.21	20,129.85
02/18/20	0767775	Staples Business Advantage	5241	Office Supplies	14,690.38	20,129.85
02/18/20	0767775	Staples Business Advantage	5243	Other Supplies	3,348.10	20,129.85
02/18/20	0767775	Staples Business Advantage	5260	Printing & Duplicating	773.54	20,129.85
02/18/20	0767775	Staples Business Advantage	5668	Program Production	65.62	20,129.85
02/18/20	0767776	Stone Creek Coffee Roasters	5704	Groceries-Resale	470.00	470.00
02/18/20	0767777	Strang Inc	5830	Imprvmnts/Remdling	8,000.00	8,000.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/18/20	0767778	T E Interiors Inc	5840	Equipment	1,271.50	1,271.50
02/18/20	0767779	TestOut Corporation	5707	New Book-Resale	1,020.00	1,020.00
02/18/20	0767780	Thermo Fisher Scientific	5230	Classroom & Lab Supp	547.29	547.29
02/18/20	0767781	Top Tech Automotive LLC	5243	Other Supplies	329.00	329.00
02/18/20	0767782	Transact Campus Inc.	2105	Due to Students	2,283.00	4,278.00
02/18/20	0767782	Transact Campus Inc.	5501	Student Activities	1,995.00	4,278.00
02/18/20 02/18/20	0767783 0767784	TriMark Marlinn LLC	5714 5355	Classroom & Lab Supplies	731.36 1,996.56	731.36 1,996.56
02/18/20	0767785	TSA Consulting Group Inc UMS Print Solutions	5355 5260	Other Contracted Serv. Printing & Duplicating	244.05	244.05
02/18/20	0767786	UPS	5675	Traffic	34.04	34.04
02/18/20	0767787	Veritiv Operating Company	5244	Production Supplies	1,184.00	1,184.00
02/18/20	0767788	Waste Management of Milwaukee	5359	Waste Disposal	1,510.27	1,510.27
02/18/20	0767789	William Wess	5363	Officials	135.00	135.00
02/18/20	0767790	WI Center for Education	5840	Equipment	11,600.00	11,600.00
02/18/20	0767791	Wisconsin Library Services Inc	5840	Equipment	536,400.73	536,400.73
02/18/20	0767792	YRC	5707	New Book-Resale	404.23	404.23
02/20/20	0767797	Anodyne Coffee Roasting Company	5704	Groceries-Resale	62.20	62.20
02/20/20	0767798	Apple Computer Inc	5840	Equipment	2,274.00	2,274.00
02/20/20	0767799	At&t	5454	Telephone	3,525.46	3,525.46
02/20/20 02/20/20	0767800 0767801	At&t Long Distance Auto Paint & Supply Co Inc	5454 5230	Telephone Classroom & Lab Supp	111.40 160.78	111.40 160.78
02/20/20	0767802	Badger Thermal Unlimited LLC	5238	Maint. & Cust. Supp	178.71	178.71
02/20/20	0767803	Badger Truck Equipment	5355	Other Contracted Serv.	453.60	453.60
02/20/20	0767804	Barbizon Lighting Company	5840	Equipment	17,169.43	17,169.43
02/20/20	0767805	Bearings Incorporated South	5238	Maint. & Cust. Supp	41.16	41.16
02/20/20	0767806	Mr. Randall T. Casey	5203	Meals	2,960.00	2,960.00
02/20/20	0767807	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	1,158.88	1,158.88
02/20/20	0767808	Chyronhego Corporation	5674	Technical Operations	22.51	22.51
02/20/20	0767809	Coakley Brothers Company	5830	Imprvmnts/Remdling	1,944.00	1,944.00
02/20/20	0767810	Cook Specialty Co Inc	5704	Groceries-Resale	448.88	448.88
02/20/20	0767811	Corporate Disk Company	5243	Other Supplies	267.27	267.27
02/20/20 02/20/20	0767812 0767813	Deer District LLC Don Jacobs Toyota	5501 5711	Student Activities Supplies-Resale	15,000.00 23.82	15,000.00 23.82
02/20/20	0767813	Douglas Stewart Co Inc	5711	Supplies-Resale	3,403.85	3,403.85
02/20/20	0767815	Endeavor Hardwoods Inc	5714	Classroom & Lab Supplies	1,543.60	1,543.60
02/20/20	0767816	Europe Through the Back Door	5243	Other Supplies	170.60	170.60
02/20/20	0767817	ExxonMobil	5243	Other Supplies	117.56	278.96
02/20/20	0767817	ExxonMobil	5676	Vehicle Supplies	161.40	278.96
02/20/20	0767818	McCalla Faskell	2325	Misc. Clubs Pay.	350.00	350.00
02/20/20	0767819	FinishMaster Inc	5230	Classroom & Lab Supp	278.48	278.48
02/20/20	0767820	Fortune Fish Co	5704	Groceries-Resale	332.11	332.11
02/20/20	0767821	Greg Best Consulting Inc	5357	Professional & Consult	225.00	225.00
02/20/20 02/20/20	0767822 0767823	Hal Leonard Corporation Holiday Wholesale Inc.	5707 5704	New Book-Resale Groceries-Resale	127.00 498.00	127.00 498.00
02/20/20	0767823	Hubbard Wilson & Zelenkova LLC	5704 5357	Professional & Consult	3,750.00	498.00 3,750.00
02/20/20	0767825	Hyman Enterprises LLC	5243	Other Supplies	2,070.00	2,070.00
02/20/20	0767826	John Wiley & Sons Inc	5707	New Book-Resale	2,070.00	277.15
02/20/20	0767827	Jones & Bartlett Publishers	5707	New Book-Resale	1,889.47	1,889.47
02/20/20	0767828	Keystone Automotive Industries	5711	Supplies-Resale	178.00	178.00
02/20/20	0767829	Konecranes Inc	5355	Other Contracted Serv.	2,210.00	2,210.00
02/20/20	0767830	LAB Midwest LLC	5707	New Book-Resale	1,320.00	1,320.00
02/20/20	0767831	Lincoln Electric Company	5230	Classroom & Lab Supp	743.63	743.63
02/20/20	0767832	Macho Products Inc	5248	Classrm/Lab Equip.	564.96	564.96
02/20/20	0767833	McKinley Avenue LLC	5238	Maint. & Cust. Supp	7,190.53	62,141.27
02/20/20	0767833	McKinley Avenue LLC	5355	Other Contracted Serv.	7,113.41	62,141.27
02/20/20 02/20/20	0767833 0767834	McKinley Avenue LLC	5419 5238	Building Rental Maint. & Cust. Supp	47,837.33	62,141.27 58.99
02/20/20	0767834	Menards Napa Auto Parts	5238 5230	Classroom & Lab Supp	58.99 197.09	58.99 241.37
02/20/20	0767835	Napa Auto Parts	5230 5242	Operating Supplies	44.28	241.37
02/20/20	0767836	Neopost USA Inc	5282	Off. General Eq. Rep.	1,829.60	1,829.60
02/20/20	0767837	NOSCO, INC	5244	Production Supplies	1,053.38	1,053.38
02/20/20	0767838	O'Reilly Automotive Stores, Inc	5230	Classroom & Lab Supp	1,629.05	1,682.40
02/20/20	0767838	O'Reilly Automotive Stores, Inc	5711	Supplies-Resale	53.35	1,682.40
02/20/20	0767839	Pinehold Gardens Llc	5704	Groceries-Resale	24.00	24.00
02/20/20	0767840	Pitney Bowes Global Financial Services	5355	Other Contracted Serv.	1,066.26	1,066.26

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/20/20	0767841	Pitney Bowes/Presort Service	5259	Postage	455.36	455.36
02/20/20	0767842	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	510.95	510.95
02/20/20	0767843	Pritzlaff Wholesale	5704	Groceries-Resale	283.85	283.85
02/20/20	0767844	PTG Live Events LLC	5243	Other Supplies	4,918.00	4,918.00
02/20/20	0767845	Royle Printing Co	5259	Postage	255.00	6,935.32
02/20/20	0767845	Royle Printing Co	5260	Printing & Duplicating	6,680.32	6,935.32
02/20/20	0767846	Sage Publications Inc	5707	New Book-Resale	6,874.76	6,874.76
02/20/20	0767847	School Newspapers Online	5501	Student Activities	775.00	775.00
02/20/20	0767848	Service Wholesale Inc	5711	Supplies-Resale	219.26	219.26
02/20/20	0767849	Sharon Petri	5707	New Book-Resale	1,546.11	1,546.11
02/20/20	0767850	South Central Library System	5355	Other Contracted Serv.	1,374.00	1,374.00
02/20/20	0767851	Staff Electric Co Inc	5840	Equipment	10,963.16	10,963.16
02/20/20	0767852	Stone Creek Coffee Roasters	5704	Groceries-Resale	532.00	532.00
02/20/20	0767853	Thomas A. Mason Co Inc.	5280	Building Repairs	2,243.00	2,243.00
02/20/20	0767854	Time Warner Cable	5454	Telephone	164.99	164.99
02/20/20	0767855	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	567.09	567.09
02/20/20	0767856	Waste Management of Milwaukee	5359	Waste Disposal	2,161.44	2,161.44
02/20/20	0767857	Wisconsin Electric Power Co	5450	Gas	3,762.14	3,778.70
02/20/20	0767857	Wisconsin Electric Power Co	5452	Electricity	16.56	3,778.70
02/20/20	0767858	Wisconsin Center District	5247	Special Occasions	14,023.27	14,023.27
02/20/20	0767859	Wolters Kluwer Health/Lippincott	5707	New Book-Resale	3,819.14	3,819.14
02/20/20	0767860	Zoro Tools Inc	5242	Operating Supplies	444.61	444.61
02/25/20	0767865	Ace Relocation Services Joint Ventu	5230	Classroom & Lab Supp	1,239.75	1,239.75
02/25/20	0767866	Active Foam Products Inc	5230	Classroom & Lab Supp	46.95	988.91
02/25/20	0767866	Active Foam Products Inc AHLEI	5711	Supplies-Resale	941.96	988.91
02/25/20	0767867		5707 5230	New Book-Resale	639.18	639.18 190.59
02/25/20 02/25/20	0767868 0767869	Aircraft Spruce & Specialty Co	5230 5230	Classroom & Lab Supp	190.59 609.66	715.03
02/25/20	0767869	Airgas Inc	5230 5243	Classroom & Lab Supp	86.21	715.03
02/25/20	0767869	Airgas Inc	5678	Other Supplies	19.16	715.03
02/25/20	0767870	Airgas Inc Anixter Inc	5674	Wmvs Transmitter Rep. Technical Operations	887.70	887.70
02/25/20	0767870	Anodyne Coffee Roasting Company	5704	Groceries-Resale	181.45	181.45
02/25/20	0767872	Allouyne Collee Roasting Company At&t	5454	Telephone	71.85	71.85
02/25/20	0767873	At&t	5454	Telephone	257.38	257.38
02/25/20	0767874	Automatic Entrances of	5238	Maint. & Cust. Supp	2,690.00	2,690.00
02/25/20	0767875	B&h Photo Video Pro Audio	5840	Equipment	1,859.95	1,859.95
02/25/20	0767876	Best Buy Biz Gov & Educational Sale	5501	Student Activities	1,647.72	1,647.72
02/25/20	0767877	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	212.29	212.29
02/25/20	0767878	Boldt Company	3411	Resd for Encumbrances	26,858.72	26,858.72
02/25/20	0767879	Brickhouse School Services	5711	Supplies-Resale	3,317.72	3,317.72
02/25/20	0767880	Melvin & Leigh Publishers	5707	New Book-Resale	839.40	839.40
02/25/20	0767881	CaptionAccess LLC	5355	Other Contracted Serv.	2,040.00	2,040.00
02/25/20	0767882	Mr. Randall T. Casey	5203	Meals	280.00	280.00
02/25/20	0767883	Mr. Randall T. Casey	5203	Meals	1,080.00	1,080.00
02/25/20	0767884	CLW, Inc.	5204	Transportation	2,325.00	2,325.00
02/25/20	0767885	Compost Crusader LLC	5359	Waste Disposal	160.00	160.00
02/25/20	0767886	Corporate Disk Company	5243	Other Supplies	222.88	222.88
02/25/20	0767887	Crystallus Inc	5211	Seminars & Workshops	219.00	219.00
02/25/20	0767888	Dey Distributing	5230	Classroom & Lab Supp	512.74	512.74
02/25/20	0767889	Douglas Stewart Co Inc	5711	Supplies-Resale	88,317.13	88,317.13
02/25/20	0767890	Dude Solutions Inc	5840	Equipment	4,300.00	4,300.00
02/25/20	0767891	Brinks Incorporated	5355	Other Contracted Serv.	1,952.65	1,952.65
02/25/20	0767892	Dvorak Landscape Supply, LLC	5358	Snow Removal	5,909.40	5,909.40
02/25/20	0767893	Ecker Envelope Inc	5260	Printing & Duplicating	857.17	857.17
02/25/20	0767894	EMC Paradigm Publishing	5707	New Book-Resale	502.97	502.97
02/25/20	0767895	Emergency Medical Products Inc	5230	Classroom & Lab Supp	10,567.93	10,567.93
02/25/20	0767896	Fastenal Company	5230	Classroom & Lab Supp	63.34	63.34
02/25/20	0767897	Federal Express Corp	5707	New Book-Resale	28.22	28.22
02/25/20	0767898	GatesAir Inc	5840	Equipment	58,955.55	58,955.55
02/25/20	0767899	Gloria Kay Uniforms Inc	2102	Acct Payable-Unrec	819.15	819.15
02/25/20	0767900	Goldfish Uniforms	5238	Maint. & Cust. Supp	498.31	498.31
02/25/20	0767901	Goodin Company	5230	Classroom & Lab Supp	154.99	154.99
02/25/20	0767902	Gustave A. Larson Company	5840	Equipment	12,572.17	12,572.17
02/25/20	0767903	Health Care Logistics Inc	5230	Classroom & Lab Supp	54.40	54.40
02/25/20	0767904	InterpIX Inc	5434	Bank Svc/Credit Card/Coll Agy Fees	591.60	591.60

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/25/20	0767905	J & H Heating Inc	5280	Building Repairs	459.00	459.00
02/25/20	0767906	Jackson Maccudden Inc	3411	Resd for Encumbrances	3,810.00	3,810.00
02/25/20	0767907	Johnson Controls Inc	5840	Equipment	24,177.00	24,177.00
02/25/20	0767908	Johnstone Supply	5230	Classroom & Lab Supp	748.30	748.30
02/25/20	0767909	Korn Ferry Hay Group Inc	5357	Professional & Consult	11,350.00	11,350.00
02/25/20	0767910	Lego Brand Retail	5840	Equipment	55.90	55.90
02/25/20	0767911	Lincoln Electric Company	5230	Classroom & Lab Supp	734.25	734.25
02/25/20	0767912	Lippert Tile Company Inc	5280	Building Repairs	6,357.00	6,357.00
02/25/20	0767913	Macmillan Publishing Service Mps	5707	New Book-Resale	437.83	437.83
02/25/20	0767914	Mared Mechanical Contractor	5678	Wmvs Transmitter Rep.	1,300.00	1,300.00
02/25/20	0767915	Margolis Healy	3411	Resd for Encumbrances	573.68	5,533.68
02/25/20	0767915	Margolis Healy	5355	Other Contracted Serv.	4,960.00	5,533.68
02/25/20	0767916	Matheson Tri-Gas	5840 5230	Equipment	9,775.27	9,775.27
02/25/20	0767917	Matheson Tri-Gas, Inc.	5230 5281	Classroom & Lab Supp	211.34	1,917.62
02/25/20 02/25/20	0767917 0767918	Matheson Tri-Gas, Inc.	5281	Classroom/Lab Eq. Rep. New Book-Resale	1,706.28 864.61	1,917.62 864.61
02/25/20	0767918	Matthews Book Company MBS Textbook Exchange Inc	5707	Used Books-Resale	12,756.00	12,756.00
02/25/20	0767920	McGraw Hill School Education LLC	5707	New Book-Resale	16,285.37	16,285.37
02/25/20	0767921	Medline Industries	5230	Classroom & Lab Supp	62.35	62.35
02/25/20	0767922	Menards	5238	Maint. & Cust. Supp	22.44	22.44
02/25/20	0767923	James A. Mihal	5714	Classroom & Lab Supplies	2,460.00	2.460.00
02/25/20	0767924	Mike Holt Enterprises Inc	5707	New Book-Resale	281.15	281.15
02/25/20	0767925	Minnesota Elevator Inc	5353	Elevator P.M.	393.00	393.00
02/25/20	0767926	Moyer Instruments, Inc	5248	Classrm/Lab Equip.	319.36	319.36
02/25/20	0767927	MRA The Management Assn Inc	5211	Seminars & Workshops	16,913.96	16,913.96
02/25/20	0767928	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	371.60	371.60
02/25/20	0767929	Napa Auto Parts	5230	Classroom & Lab Supp	390.86	416.92
02/25/20	0767929	Napa Auto Parts	5711	Supplies-Resale	26.06	416.92
02/25/20	0767930	Napa Auto Parts	5230	Classroom & Lab Supp	209.72	209.72
02/25/20	0767931	Neher Electric Supply Inc	5238	Maint. & Cust. Supp	4,892.50	4,892.50
02/25/20	0767932	Neu's Building Center Inc	5238	Maint. & Cust. Supp	265.44	265.44
02/25/20	0767933	Norscot Group Inc	5247	Special Occasions	258.86	258.86
02/25/20	0767934	Organization Development Consultant	5355	Other Contracted Serv.	800.00	800.00
02/25/20	0767935	Organization for Safety	5707	New Book-Resale	500.00	500.00
02/25/20	0767936	Ms. Cynthia A. Ortiz	5243	Other Supplies	125.00	125.00
02/25/20	0767937	Pearson Higher Education	5707	New Book-Resale	8,268.13	8,268.13
02/25/20	0767938	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	639.51	909.92
02/25/20	0767938	Pocket Nurse Medical Supplies	5243	Other Supplies	270.41	909.92
02/25/20	0767939	Pritzlaff Wholesale	5704	Groceries-Resale	53.31	53.31
02/25/20 02/25/20	0767940	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
02/25/20	0767941 0767942	Ms. Elizabeth L. Ridley Rote Oil Ltd	5357 5238	Professional & Consult	5,000.00	5,000.00 746.79
02/25/20	0767942	Secure Information Destruction LLC	5236 5359	Maint. & Cust. Supp Waste Disposal	746.79 997.50	997.50
02/25/20	0767944	Service Wholesale Inc	5711	Supplies-Resale	876.72	876.72
02/25/20	0767945	SHI International Corp	5840	Equipment	15,990.00	15,990.00
02/25/20	0767946	Sid Harvey Industries Inc	5230	Classroom & Lab Supp	505.38	505.38
02/25/20	0767947	Superior Salt Service LLC	5358	Snow Removal	955.20	955.20
02/25/20	0767948	Sweetwater Sound Inc	5840	Equipment	7,999.38	7,999.38
02/25/20	0767949	Todd's Machine Repair LLC	5281	Classroom/Lab Eq. Rep.	479.80	479.80
02/25/20	0767950	Uline	5243	Other Supplies	299.75	299.75
02/25/20	0767951	Us Upfitters of Wisconsin	5242	Operating Supplies	1,539.00	1,539.00
02/25/20	0767952	VWR International LIc	5230	Classroom & Lab Supp	1,344.75	1,344.75
02/25/20	0767953	Waste Management of Milwaukee	5359	Waste Disposal	308.32	308.32
02/25/20	0767954	Wisconsin Newspaper Association	5355	Other Contracted Serv.	100.00	100.00
02/25/20	0767955	Yes Equipment & Services Inc	5281	Classroom/Lab Eq. Rep.	653.50	653.50
02/27/20	0767960	AAA Acme Lock Co Inc	5238	Maint. & Cust. Supp	440.12	440.12
02/27/20	0767961	AACRAO	5357	Professional & Consult	15,945.00	15,945.00
02/27/20	0767962	Active Foam Products Inc	5711	Supplies-Resale	550.86	550.86
02/27/20	0767963	Aircraft Spruce & Specialty Co	5230	Classroom & Lab Supp	798.24	798.24
02/27/20	0767964	Airgas Inc	5230	Classroom & Lab Supp	1,675.81	1,713.79
02/27/20	0767964	Airgas Inc	5243	Other Supplies	37.98	1,713.79
02/27/20	0767965	All Star Honda	5711	Supplies-Resale	37.82	37.82
02/27/20	0767966	Alternative Machine Repair Inc	5281	Classroom/Lab Eq. Rep.	1,080.33	1,080.33
02/27/20	0767967	AME Learning	5707	New Book-Resale	1,127.14	1,127.14
02/27/20	0767968	American Film & Packaging Corp	5243	Other Supplies	312.25	312.25

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/27/20	0767969	American Test Center	5243	Other Supplies	640.00	640.00
02/27/20	0767970	ApTex Inc	5230	Classroom & Lab Supp	844.29	844.29
02/27/20	0767971	ASGN Inc	5355	Other Contracted Serv.	1,111.00	2,048.50
02/27/20	0767971	ASGN Inc	5840	Equipment	937.50	2,048.50
02/27/20	0767972	At&t Mobility	5454	Telephone	44.56	44.56
02/27/20	0767973	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	190.31	217.42
02/27/20	0767973	Auto Paint & Supply Co Inc	5711	Supplies-Resale	27.11	217.42
02/27/20	0767974	Baird, Robert W & Co	5970	Admin Exp-Debt Service	11,000.00	11,000.00
02/27/20	0767975	Big Red Machinery Movers Inc	5248	Classrm/Lab Equip.	3,000.00	3,000.00
02/27/20	0767976	Bio Rad Laboratories Inc	5230	Classroom & Lab Supp	221.55	221.55
02/27/20	0767977	Butters Fetting Co Inc	5280	Building Repairs	759.07	759.07
02/27/20	0767978	Cambridge University Press	5707	New Book-Resale	394.80	394.80
02/27/20	0767979	Caprile Marketing Design	5243	Other Supplies	750.00	1,500.00
02/27/20	0767979	Caprile Marketing Design	5272	Print Advertising	750.00	1,500.00
02/27/20	0767980	CGS Premier Inc	5840	Equipment	159,839.50	159,839.50
02/27/20	0767981	Cozzini Bros Inc	5714	Classroom & Lab Supplies	49.00	49.00
02/27/20	0767982	Melinda Currie	5361	Legal Services	25,000.00	25,000.00
02/27/20	0767983	Douglas Stewart Co Inc	5711	Supplies-Resale	833.84	833.84
02/27/20	0767984	Dude Solutions Inc	5355	Other Contracted Serv.	4,123.60	4,123.60
02/27/20	0767985	Execu-Sys, Ltd.	5840	Equipment	2,816.00	2,816.00
02/27/20	0767986	Exelon Corporation	5450	Gas	20,547.38	20,547.38
02/27/20	0767987	Fortune Fish Co	5704	Groceries-Resale	82.85	82.85
02/27/20	0767988	Forward Space, LLC	5840	Equipment	5,636.82	5,636.82
02/27/20	0767989	General Beverage Sales	5704	Groceries-Resale	91.00	91.00
02/27/20	0767990	Gloria Kay Uniforms Inc	5711	Supplies-Resale	1,287.05	1,287.05
02/27/20	0767991	Graybar Electric Inc	5230	Classroom & Lab Supp	976.47	976.47
02/27/20	0767992	Grumman Butkus Associates	5830	Imprvmnts/Remdling	9,570.00	9,570.00
02/27/20	0767993	Henry Schein Dialysis	5230	Classroom & Lab Supp	364.87	364.87
02/27/20	0767994	Humphrey Service Parts Inc	5230	Classroom & Lab Supp	87.12	87.12
02/27/20	0767995	Hunzinger Construction Company	3411	Resd for Encumbrances	1,811.00	1,811.00
02/27/20	0767996	JFTCO Inc	5355	Other Contracted Serv.	1,466.16	1,466.16
02/27/20	0767997	John Wiley & Sons Inc	5707	New Book-Resale	790.65	790.65
02/27/20	0767998	Keystone Automotive Industries	5711	Supplies-Resale	745.39	745.39
02/27/20	0767999	M & H Industrial Service Inc	3411	Resd for Encumbrances	2,660.00	2,660.00
02/27/20	0768000	M & M Office Interiors Inc	5840	Equipment	2,294.76	2,294.76
02/27/20	0768001	McKesson HBOC	5230	Classroom & Lab Supp	3,380.67	4,358.80
02/27/20	0768001	McKesson HBOC	5840	Equipment	978.13	4,358.80
02/27/20	0768002	Menards	5238	Maint. & Cust. Supp	84.88	84.88
02/27/20	0768003	Ms. Shannon L. Mishun	2325	Misc. Clubs Pay.	350.00	350.00
02/27/20	0768004	Neu's Building Center Inc	5238	Maint. & Cust. Supp	15.57	15.57
02/27/20	0768005	Forward Space Llc	5840	Equipment	446,165.67	446,165.67
02/27/20	0768006	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	165.00	165.00
02/27/20	0768007	Pearson Higher Education	5707	New Book-Resale	1,350.00	1,350.00
02/27/20	0768008	Pritzlaff Wholesale	5704	Groceries-Resale	44.46	44.46
02/27/20	0768009	Rusoh, Inc	5238	Maint. & Cust. Supp	3,889.98	3,889.98
02/27/20	0768010	Specialty Engineering Group Llc	3411 5704	Resd for Encumbrances	1,350.00	1,350.00
02/27/20 02/27/20	0768011	Stone Creek Coffee Roasters	5704	Groceries-Resale	420.00	420.00 3,471.59
	0768012	Time Warner Cable	5454	Telephone	3,471.59	
02/27/20	0768013	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	954.40	954.40
02/27/20	0768014	Waste Management of Milwaukee	5830	Imprvmnts/Remdling	1,272.24	1,272.24
02/27/20	0768015	Zund America Inc	5244	Production Supplies	6 043 415 31	15.77
					6,043,415.31	

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/27/20	0767960	AAA Acme Lock Co Inc	5238	Maint. & Cust. Supp	440.12	440.12
02/27/20	0767961	AACRAO	5357	Professional & Consult	15,945.00	15,945.00
02/13/20	0767624	Accuweather, Inc.	5674	Technical Operations	450.00	450.00
02/11/20	0767523	Ace Relocation Services Joint Ventu	5281	Classroom/Lab Eq. Rep.	11,864.84	11,864.84
02/25/20	0767865	Ace Relocation Services Joint Ventu	5230	Classroom & Lab Supp	1,239.75	1,239.75
02/25/20	0767866	Active Foam Products Inc	5230	Classroom & Lab Supp	46.95	988.91
02/25/20	0767866	Active Foam Products Inc	5711	Supplies-Resale	941.96	988.91
02/27/20 02/04/20	0767962 0767370	Active Foam Products Inc A Dec	5711 5230	Supplies-Resale	550.86	550.86
02/04/20	0767457	A Dec	5230 5243	Classroom & Lab Supp Other Supplies	1,434.00 480.00	1,434.00 1,057.05
02/06/20	0767457	A Dec	5245	Classroom/Lab Eq. Rep.	577.05	1,057.05
02/04/20	0767371	Adelman Maintenance Corporation	5355	Other Contracted Serv.	525.00	525.00
02/06/20	0767458	Adorama, Inc	5840	Equipment	6,732.96	6,732.96
02/11/20	0767524	Advanced Welding Supply Co Inc	5840	Equipment	7,168.60	7,168.60
02/25/20	0184787	Ae Business Solutions	5840	Equipment	25,934.70	25,934.70
02/25/20	0767867	AHLEI	5707	New Book-Resale	639.18	639.18
02/25/20	0767868	Aircraft Spruce & Specialty Co	5230	Classroom & Lab Supp	190.59	190.59
02/27/20	0767963	Aircraft Spruce & Specialty Co	5230	Classroom & Lab Supp	798.24	798.24
02/06/20	0767459	Airgas Inc	5230	Classroom & Lab Supp	533.55	854.15
02/06/20	0767459	Airgas Inc	5714	Classroom & Lab Supplies	320.60	854.15
02/13/20	0767625	Airgas Inc	5230	Classroom & Lab Supp	719.98	719.98
02/25/20	0767869	Airgas Inc	5230	Classroom & Lab Supp	609.66	715.03
02/25/20 02/25/20	0767869	Airgas Inc	5243 5678	Other Supplies	86.21	715.03
02/25/20	0767869 0767964	Airgas Inc Airgas Inc	5678 5230	Wmvs Transmitter Rep. Classroom & Lab Supp	19.16 1,675.81	715.03 1,713.79
02/27/20	0767964	Airgas Inc	5243	Other Supplies	37.98	1,713.79
02/13/20	0184606	A J Heinen Inc	3411	Resd for Encumbrances	87,608.84	87,608.84
02/25/20	0184786	A J Heinen Inc	3411	Resd for Encumbrances	102,046.15	105,626.11
02/25/20	0184786	A J Heinen Inc	5830	Imprvmnts/Remdling	3,579.96	105,626.11
02/13/20	0184602	Alan D. Goodman	5201	Travel Expenses	98.60	98.60
02/18/20	0767700	Aldridge Electric, Inc	3411	Resd for Encumbrances	25,887.00	25,887.00
02/18/20	0184643	Alexandria R. Mason	5201	Travel Expenses	10.00	10.00
02/04/20	0767372	Allegiance Fundraising Group, LLC	5259	Postage	4,621.41	4,621.41
02/04/20	0767373	Allegiance Fundraising LLC	5243	Other Supplies	5,653.84	5,653.84
02/27/20	0767965	All Star Honda	5711	Supplies-Resale	37.82	37.82
02/27/20	0767966	Alternative Machine Repair Inc	5281	Classroom/Lab Eq. Rep.	1,080.33	1,080.33
02/18/20	0767701	AME Learning	5707	New Book-Resale	2,208.01	2,208.01
02/27/20 02/13/20	0767967 0767627	AME Learning	5707 5273	New Book-Resale	1,127.14	1,127.14
02/13/20	0767525	American City Business Journals Inc American Dental Hygienists	5714	Publicity Classroom & Lab Supplies	3,750.00 4,875.00	3,750.00 4,875.00
02/27/20	0767968	American Film & Packaging Corp	5243	Other Supplies	312.25	312.25
02/13/20	0767628	American Health Information	5707	New Book-Resale	4,997.40	4,997.40
02/18/20	0767702	American Health Information	5707	New Book-Resale	3,249.84	3,249.84
02/18/20	0767703	American Medical Association	5707	New Book-Resale	3,388.40	3,388.40
02/11/20	0767526	American Public Television	5840	Equipment	11,798.00	11,798.00
02/06/20	0767460	American Technical Publishers	5707	New Book-Resale	501.71	501.71
02/18/20	0767704	American Technical Publishers	5707	New Book-Resale	1,240.88	1,240.88
02/27/20	0767969	American Test Center	5243	Other Supplies	640.00	640.00
02/11/20	0767527	American Time & Signal Co	5280	Building Repairs	1,049.92	1,049.92
02/04/20	0767374	Amerigas	5355	Other Contracted Serv.	135.88	135.88
02/18/20	0767705	Amerigas	5238	Maint. & Cust. Supp	59.58	59.58
02/25/20	0767870	Anixter Inc	5674	Technical Operations	887.70	887.70
02/04/20	0767375	Anodyne Coffee Roasting Company	5704	Groceries-Resale	104.25	104.25
02/06/20	0767461	Anodyne Coffee Roasting Company	5704	Groceries-Resale	39.75	39.75
02/13/20 02/18/20	0767629 0767706	Anodyne Coffee Roasting Company Anodyne Coffee Roasting Company	5704 5704	Groceries-Resale Groceries-Resale	214.61 119.25	214.61 119.25
02/18/20	0767706	Anodyne Coffee Roasting Company	5704 5704	Groceries-Resale	62.20	62.20
02/20/20	0767871	Anodyne Coffee Roasting Company	5704 5704	Groceries-Resale	181.45	181.45
02/04/20	0767376	Apple Computer Inc	5840	Equipment	3,412.00	3,412.00
02/18/20	0767707	Apple Computer Inc	5840	Equipment	276.00	276.00
02/20/20	0767798	Apple Computer Inc	5840	Equipment	2,274.00	2,274.00
02/27/20	0767970	ApTex Inc	5230	Classroom & Lab Supp	844.29	844.29
02/06/20	0767462	Ascendium Education Solutions Inc	5357	Professional & Consult	14,000.00	14,000.00
02/06/20	0767463	ASGN Inc	5840	Equipment	1,125.00	1,125.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/13/20	0767630	ASGN Inc	5840	Equipment	1,012.50	1,012.50
02/27/20	0767971	ASGN Inc	5355	Other Contracted Serv.	1,111.00	2,048.50
02/27/20	0767971	ASGN Inc	5840	Equipment	937.50	2,048.50
02/11/20	0767530	Association of Surgical Technologis	5714	Classroom & Lab Supplies	2,223.00	2,223.00
02/04/20	0767378	At&t	5454	Telephone	855.47	855.47
02/04/20	0767379	At&t	5454	Telephone	522.36	522.36
02/04/20	0767380	At&t	5454	Telephone	498.55	498.55
02/13/20	0767631	At&t	5454	Telephone	182.06	182.06
02/13/20	0767632	At&t	5454	Telephone	81.46	81.46
02/13/20	0767633	At&t	5454	Telephone	172.96	172.96
02/18/20	0767709	At&t	5454	Telephone	735.56	735.56
02/20/20	0767799	At&t	5454	Telephone	3,525.46	3,525.46
02/25/20	0767872	At&t	5454	Telephone	71.85	71.85
02/25/20	0767873	At&t	5454	Telephone	257.38	257.38
02/18/20	0767710	AT&T	5454	Telephone	35,805.33	35,805.33
02/20/20	0767800	At&t Long Distance	5454	Telephone	111.40	111.40
02/04/20	0767381	At&t Mobility	5454	Telephone	44.56	44.56
02/18/20 02/27/20	0767711	At&t Mobility	5454	Telephone	12,651.60	12,651.60
	0767972	At&t Mobility	5454	Telephone	44.56	44.56
02/13/20	0767634	Auer Steel & Heating Supply Co	3411	Resd for Encumbrances	473.21	473.21
02/13/20	0767635	August Learning Solutions, LLC Aurora Health Care Inc	5707	New Book-Resale Other Contracted Serv.	3,742.02	3,742.02
02/13/20 02/25/20	0767636 0767874	Automatic Entrances of	5355 5238		2,839.32 2,690.00	2,839.32
02/25/20	0767874	Automatic Entrances of Automationdirect.Com Inc	5230 5230	Maint. & Cust. Supp Classroom & Lab Supp	584.50	2,690.00 584.50
02/00/20	0767712	Auto Paint & Supply Co Inc	5230		150.10	150.10
02/18/20	0767801	11.9	5230 5230	Classroom & Lab Supp Classroom & Lab Supp	160.78	160.78
02/20/20	0767973	Auto Paint & Supply Co Inc Auto Paint & Supply Co Inc	5230 5230	Classroom & Lab Supp	190.31	217.42
02/27/20	0767973	Auto Paint & Supply Co Inc	5230	Supplies-Resale	27.11	217.42
02/27/20	0767637	AVIALL Services Inc	5230	Classroom & Lab Supp	18.43	18.43
02/13/20	0767531	Background Profiles, Inc/Ardor Agen	5355	Other Contracted Serv.	1,116.75	1,116.75
02/11/20	0184607	Badger Oil Equipment Co Inc	5355	Other Contracted Serv.	360.25	360.25
02/13/20	0767638	Badger Thermal Unlimited LLC	5238	Maint. & Cust. Supp	223.09	223.09
02/20/20	0767802	Badger Thermal Unlimited LLC	5238	Maint. & Cust. Supp	178.71	178.71
02/20/20	0767803	Badger Truck Equipment	5355	Other Contracted Serv.	453.60	453.60
02/27/20	0767974	Baird, Robert W & Co	5970	Admin Exp-Debt Service	11,000.00	11,000.00
02/04/20	0767382	Baked MKE	5704	Groceries-Resale	290.58	290.58
02/11/20	0767532	Baked MKE	5704	Groceries-Resale	396.95	396.95
02/18/20	0767713	Baked MKE	5704	Groceries-Resale	1,117.90	1,117.90
02/06/20	0184510	Bakemark Usa	5704	Groceries-Resale	853.38	853.38
02/27/20	0190682	Balestrieri Environmental & Develop	5830	Imprvmnts/Remdling	1,850.00	1,850.00
02/20/20	0767804	Barbizon Lighting Company	5840	Equipment	17,169.43	17,169.43
02/18/20	0767714	BarCharts Inc	5711	Supplies-Resale	686.12	686.12
02/06/20	0184511	Batteries Plus LLC	5238	Maint. & Cust. Supp	255.00	255.00
02/27/20	0190683	Batzner Pest Management Inc	5355	Other Contracted Serv.	137.00	137.00
02/18/20	0767715	BBC Studios Americas Inc	5840	Equipment	16,960.00	16,960.00
02/20/20	0767805	Bearings Incorporated South	5238	Maint. & Cust. Supp	41.16	41.16
02/25/20	0767876	Best Buy Biz Gov & Educational Sale	5501	Student Activities	1,647.72	1,647.72
02/06/20	0767466	Beutlich Pharmaceuticals LLC	5230	Classroom & Lab Supp	257.00	514.00
02/06/20	0767466	Beutlich Pharmaceuticals LLC	5243	Other Supplies	257.00	514.00
02/06/20	0767465	B&h Photo Video Pro Audio	5840	Equipment	1,155.78	1,155.78
02/25/20	0767875	B&h Photo Video Pro Audio	5840	Equipment	1,859.95	1,859.95
02/04/20	0767383	Bibliotheca LLC	5840	Equipment	11,626.00	11,626.00
02/13/20	0767639	Bibliotheca LLC	5355	Other Contracted Serv.	575.00	575.00
02/04/20	0767384	Big Red Machinery Movers Inc	5355	Other Contracted Serv.	314.08	314.08
02/27/20	0767975	Big Red Machinery Movers Inc	5248	Classrm/Lab Equip.	3,000.00	3,000.00
02/20/20	0184762	Bioelements Inc	5711	Supplies-Resale	4,686.50	4,686.50
02/27/20	0190684	Bioelements Inc	5230	Classroom & Lab Supp	54.25	54.25
02/13/20	0767640	Bio Rad Laboratories Inc	5230	Classroom & Lab Supp	358.00	358.00
02/27/20	0767976	Bio Rad Laboratories Inc	5230	Classroom & Lab Supp	221.55	221.55
02/04/20	0767385	Bliffert Lumber and Fuel Co	5230	Classroom & Lab Supp	108.07	108.07
02/13/20	0767642	Bliffert Lumber and Fuel Co	5230	Classroom & Lab Supp	57.29	57.29
02/06/20	0767467	Bliffert Lumber & Fuel Co	5230	Classroom & Lab Supp	1,660.60	1,660.60
02/13/20	0767641	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	84.60	84.60
02/25/20	0767877	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	212.29	212.29
02/20/20	0184763	Blue Ribbon Suites Master	5501	Student Activities	1,875.00	1,875.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/04/20	0767386	BMR NO1 LLC	5248	Classrm/Lab Equip.	22,103.50	22,103.50
02/04/20	0767387	BMR NO1 LLC	5248	Classrm/Lab Equip.	18,803.50	18,803.50
02/04/20	0767388	BMR NO1 LLC	5248	Classrm/Lab Equip.	22,003.50	22,003.50
02/11/20	0767534	BMR NO1 LLC	5840	Equipment	11,803.50	11,803.50
02/11/20	0767535	BMR NO1 LLC	5840	Equipment	11,403.50	11,403.50
02/11/20	0767536	BMR NO1 LLC	5840	Equipment	12,003.50	12,003.50
02/11/20	0767537	BMR NO1 LLC	5840	Equipment	12,203.50	12,203.50
02/18/20	0184650	Boelter Companies	5714	Classroom & Lab Supplies	350.40	350.40
02/11/20	0184530	Boer Architects Inc	3411	Resd for Encumbrances	1,668.75	31,968.75
02/11/20	0184530	Boer Architects Inc	5830	Imprvmnts/Remdling	30,300.00	31,968.75
02/25/20	0184788	Boer Architects Inc	5830	Imprvmnts/Remdling	2,800.00	2,800.00
02/13/20	0767643	Boldt Company	3411	Resd for Encumbrances	54,730.00	54,730.00
02/25/20	0767878	Boldt Company	3411	Resd for Encumbrances	26,858.72	26,858.72
02/11/20	0184531	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	1,412.06	1,412.06
02/13/20	0184608	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	894.00	894.00
02/18/20	0184651	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,545.69	2,545.69
02/20/20	0184764	Braeger Chevrolet Inc	5711	Supplies-Resale	641.39	641.39
02/18/20	0767725	Branch Out Land Clearing LLC	5355	Other Contracted Serv.	1,400.00	1,400.00
02/13/20	0184609	Bray Associates Architects Inc	3411	Resd for Encumbrances	8,850.00	8,850.00
02/18/20	0767716	Breakthru Beverage	5704	Groceries-Resale	195.00	195.00
02/18/20	0184636	Brian J. Ewig	5201	Travel Expenses	10.00	10.00
02/25/20	0767879	Brickhouse School Services	5711	Supplies-Resale	3,317.72	3,317.72
02/04/20	0767394	Brinks Incorporated	5355	Other Contracted Serv.	1,841.34	1,841.34
02/25/20	0767891	Brinks Incorporated	5355	Other Contracted Serv.	1,952.65	1,952.65
02/18/20	0184652	Building Service Inc	5840	Equipment	4,768.00	4,768.00
02/13/20	0184610	Burkhart Construction Corp	3411	Resd for Encumbrances	5,171.55	30,865.55
02/13/20	0184610	Burkhart Construction Corp	5830	Imprvmnts/Remdling	25,694.00	30,865.55
02/25/20	0184789	Burkhart Construction Corp	5830	Imprvmnts/Remdling	47,440.15	47,440.15
02/11/20	0767538	Butters Fetting Co Inc	5830	Imprvmnts/Remdling	9,887.00	9,887.00
02/13/20	0767644	Butters Fetting Co Inc	5355	Other Contracted Serv.	879.83	879.83
02/18/20	0767717	Butters Fetting Co Inc	5840	Equipment	4,395.00	4,395.00
02/27/20	0767977	Butters Fetting Co Inc	5280	Building Repairs	759.07	759.07
02/06/20	0767468	Cambridge University Press	5707	New Book-Resale	1,274.29	1,274.29
02/18/20	0767718	Cambridge University Press	5707	New Book-Resale	6,231.46	6,231.46
02/27/20	0767978	Cambridge University Press	5707	New Book-Resale	394.80	394.80
02/11/20	0184533	Campusworks Inc.	5840	Equipment	4,215.26	4,215.26
02/11/20	0767539	Cams Inc	5238	Maint. & Cust. Supp	400.00	500.00
02/11/20	0767539	Cams Inc	5243	Other Supplies	100.00	500.00
02/27/20	0767979	Caprile Marketing Design	5243	Other Supplies	750.00	1,500.00
02/27/20	0767979	Caprile Marketing Design	5272	Print Advertising	750.00	1,500.00
02/25/20	0767881	CaptionAccess LLC	5355	Other Contracted Serv.	2,040.00	2,040.00
02/18/20	0184653	Care Plus Dental Plans Inc	5683	Dental Exp - Premiums	10,322.09	10,322.09
02/06/20	0184512	Carl Bloom Associates Inc	5260	Printing & Duplicating	16,805.69	16,805.69
02/20/20	0184765	Carl Bloom Associates Inc	5259	Postage	4,332.35	14,414.54
02/20/20	0184765	Carl Bloom Associates Inc	5260	Printing & Duplicating	10,082.19	14,414.54
02/11/20	0184534	Carolina Biological Supply Co	5230	Classroom & Lab Supp	856.21	856.21
02/18/20	0184654	Carolina Biological Supply Co	5230	Classroom & Lab Supp	647.00	647.00
02/06/20	0767471	Cdp Contributor Development Partner	5355	Other Contracted Serv.	16,329.56	16,329.56
02/18/20	0767723	Cdp Contributor Development Partner	5355	Other Contracted Serv.	15.00	15.00
02/04/20	0184364	CDW Government Inc CDW Government Inc	5674	Technical Operations	1,415.00	1,415.00
02/13/20	0184611		5840	Equipment	9,525.00	9,525.00
02/18/20	0184655	CDW Government Inc CDW Government Inc	3411	Resd for Encumbrances	5,250.00	9,810.00
02/18/20 02/04/20	0184655		5282	Off. General Eq. Rep. New Book-Resale	4,560.00	9,810.00
	0184365	Cengage Learning	5707	New Book-Resale	461.25	461.25
02/11/20	0184535	Cengage Learning	5707		2,812.50	2,812.50
02/13/20 02/18/20	0184612 0184656	Cengage Learning Cengage Learning	5707 5707	New Book-Resale New Book-Resale	2,494.50 12,169.00	2,494.50 12,169.00
02/18/20	0184656		5707 5707	New Book-Resale		
		Cengage Learning			13,164.00	13,164.00
02/25/20	0184790	Cengage Learning	5707 5220	New Book-Resale	360.00	360.00
02/18/20	0767724	Central Steel & Wire Co	5230	Classroom & Lab Supp	622.96	622.96
02/11/20	0184536	Certified Refrigeration Mechanical	5281	Classroom/Lab Eq. Rep.	218.23	218.23
02/27/20	0767980	CGS Premier Inc	5840	Equipment	159,839.50	159,839.50
02/11/20	0184532	C H Coakley & Co	5248 5255	Classrm/Lab Equip.	918.00	918.00
02/04/20	0767390	Checkster	5355	Other Contracted Serv.	2,000.00	2,000.00
02/18/20	0767726	Chefs Warehouse Midwest LIc Chefs W	5704	Groceries-Resale	2,084.03	2,084.03

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/20/20	0767807	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	1,158.88	1,158.88
02/20/20	0767808	Chyronhego Corporation	5674	Technical Operations	22.51	22.51
02/13/20	0184613	Cintas Corporation	5242	Operating Supplies	428.52	428.52
02/25/20	0184791	Cintas Corporation	5355	Other Contracted Serv.	1,745.61	1,745.61
02/13/20	0184614	Cintas Corporation Floor Matts	5355	Other Contracted Serv.	311.33	311.33
02/11/20	0767541	City of Franklin	4118	Tax Levy-Pay-Back	3,371.17	3,371.17
02/11/20	0767542	City of Milwaukee	4118	Tax Levy-Pay-Back	39,375.20	39,375.20
02/13/20	0767645	City of Milwaukee	5419	Building Rental	6.73	6.73
02/11/20	0767543	City of Oak Creek	4118	Tax Levy-Pay-Back	18,926.90	19,059.34
02/11/20	0767543	City of Oak Creek	5356	Permits & License	132.44	19,059.34
02/11/20	0767544	City of Port Washington	4118	Tax Levy-Pay-Back	265.11	265.11
02/11/20	0767545	City of St Francis	4118	Tax Levy-Pay-Back	65.88	65.88
02/11/20	0767546	City of Wauwatosa	4118	Tax Levy-Pay-Back	297.01	297.01
02/11/20	0767547	City of West Allis	4118	Tax Levy-Pay-Back	1,789.57	1,789.57
02/11/20	0767584	Clarene Mitchell	5355	Other Contracted Serv.	1,020.00	1,020.00
02/18/20	0767727	Clean Rite Supply Inc	5238	Maint. & Cust. Supp	620.76	620.76
02/06/20	0184513	Clothes Clinic Inc	5714	Classroom & Lab Supplies	1,131.87	1,131.87
02/25/20	0767884	CLW, Inc.	5204	Transportation	2,325.00	2,325.00
02/20/20	0767809	Coakley Brothers Company	5830	Imprvmnts/Remdling	1,944.00	1,944.00
02/11/20	0767548	Columbia Pipe & Supply Co	5238	Maint. & Cust. Supp	474.56	474.56
02/06/20	0767472	Complete Lawn &	5358	Snow Removal	4,083.66	4,083.66
02/25/20	0767885	Compost Crusader LLC	5359 5230	Waste Disposal	160.00	160.00
02/11/20	0767549	Condor Aviation Inc	5230 5243	Classroom & Lab Supp	119.00	119.00
02/18/20 02/04/20	0184657	Conney Saftey	5243 3411	Other Supplies	2,093.20 2,385.50	2,093.20
02/04/20	0184366 0184366	Continuum Continuum	3411 5830	Resd for Encumbrances	2,385.50 1,544.32	3,929.82 3,929.82
02/04/20	0767550		5830 5704	Imprvmnts/Remdling Groceries-Resale	46.56	3,929.82 46.56
02/11/20	0767810	Cook Specialty Co Inc Cook Specialty Co Inc	5704 5704	Groceries-Resale	40.50	40.50
02/20/20	0767473	Cooper, Hoffman and Powell LLC	5704 5211	Seminars & Workshops	1,000.00	1,000.00
02/00/20	0767811	Corporate Disk Company	5243	Other Supplies	267.27	267.27
02/25/20	0767886	Corporate Disk Company	5243 5243	Other Supplies	207.27	207.27
02/23/20	0767551	Cosmoprof Beauty Systems Group Llc	5243	Other Supplies	1,691.80	1,691.80
02/13/20	0767646	Cosmoprof Beauty Systems Group Lic	5230	Classroom & Lab Supp	1,705.30	1,705.30
02/06/20	0767474	Covanta Environmental Solutions Llc	5359	Waste Disposal	468.11	468.11
02/04/20	0767391	Cozzini Bros Inc	5714	Classroom & Lab Supplies	151.00	151.00
02/18/20	0767728	Cozzini Bros Inc	5714	Classroom & Lab Supplies	49.00	49.00
02/27/20	0767981	Cozzini Bros Inc	5714	Classroom & Lab Supplies	49.00	49.00
02/11/20	0184537	Creative Constructors LLC	3411	Resd for Encumbrances	11,542.10	17,002.60
02/11/20	0184537	Creative Constructors LLC	5830	Imprvmnts/Remdling	5,460.50	17,002.60
02/25/20	0184792	Creative Constructors LLC	5830	Imprvmnts/Remdling	78,557.40	78,557.40
02/27/20	0190685	Creative Constructors LLC	5840	Equipment	4,500.00	4,500.00
02/13/20	0767626	Cristina Almaraz Tinajero	2325	Misc. Clubs Pay.	225.00	225.00
02/06/20	0767475	Crosstex International	5230	Classroom & Lab Supp	350.80	922.90
02/06/20	0767475	Crosstex International	5243	Other Supplies	572.10	922.90
02/25/20	0767887	Crystallus Inc	5211	Seminars & Workshops	219.00	219.00
02/06/20	0767476	Custom Designer's of Milwaukee Inc	5280	Building Repairs	148.26	148.26
02/18/20	0767729	Daily Reporter	5830	Imprvmnts/Remdling	307.03	307.03
02/11/20	0767552	Dash Medical Gloves Inc	5230	Classroom & Lab Supp	115.80	231.60
02/11/20	0767552	Dash Medical Gloves Inc	5243	Other Supplies	115.80	231.60
02/11/20	0767553	David J. Frank Landscape Contractin	5355	Other Contracted Serv.	2,375.00	2,375.00
02/18/20	0767750	David P. King	5363	Officials	135.00	135.00
02/18/20	0767730	Dearborn Real Estate Education	5707	New Book-Resale	2,392.64	2,392.64
02/06/20	0184514	Deb Wholesale Inc	5704	Groceries-Resale	510.01	510.01
02/11/20	0184538	Deb Wholesale Inc	5704	Groceries-Resale	569.21	569.21
02/18/20	0184658	Deb Wholesale Inc	5704	Groceries-Resale	1,494.19	1,494.19
02/25/20	0184793	Deb Wholesale Inc	5704	Groceries-Resale	869.15	869.15
02/27/20	0190686	Deb Wholesale Inc	5704	Groceries-Resale	2,017.84	2,017.84
02/20/20	0767812	Deer District LLC	5501	Student Activities	15,000.00	15,000.00
02/18/20	0184641	Dennis Kutz	5363	Officials	120.00	120.00
02/06/20	0767478	Dentsply International Professional	5281	Classroom/Lab Eq. Rep.	691.72	691.72
02/11/20	0767556	Dentsply International Professional	5243	Other Supplies	1,256.74	1,256.74
02/11/20	0767555	Dentsply Sirona Inc	5230	Classroom & Lab Supp	852.55	852.55
02/13/20	0767647	Department of Administration	5355	Other Contracted Serv.	175.00	175.00
02/11/20	0767557	Department of Children & Families	5243	Other Supplies	640.09	640.09
02/06/20	0767479	Department of Corrections	2141	Due to DOC	17,460.00	17,460.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/11/20	0767558	Department of Workforce	5446	Unemployment Insurance	1,743.60	1,743.60
02/13/20	0767648	Design Build Fire Protection	5355	Other Contracted Serv.	9,760.00	9,760.00
02/25/20	0767888	Dey Distributing	5230	Classroom & Lab Supp	512.74	512.74
02/11/20	0767559	Diamedical Usa Equipment Llc	5230	Classroom & Lab Supp	195.95	195.95
02/18/20	0767731	Diamedical Usa Equipment Llc	5230	Classroom & Lab Supp	1,015.69	1,015.69
02/06/20	0184515	Digi-Key	5230	Classroom & Lab Supp	379.99	379.99
02/04/20 02/20/20	0767392 0767813	Digital Pictures Inc	5674 5711	Technical Operations	1,200.50 23.82	1,200.50 23.82
02/20/20	0767613	Don Jacobs Toyota Donna Dare	5357	Supplies-Resale Professional & Consult	8,632.09	23.02 8,632.09
02/00/20	0767393	Douglas Stewart Co Inc	5711	Supplies-Resale	64.24	64.24
02/06/20	0767480	Douglas Stewart Co Inc	5711	Supplies-Resale	5.286.04	5,286.04
02/11/20	0767560	Douglas Stewart Co Inc	5711	Supplies-Resale	793.86	793.86
02/18/20	0767732	Douglas Stewart Co Inc	5711	Supplies-Resale	791.82	791.82
02/20/20	0767814	Douglas Stewart Co Inc	5711	Supplies-Resale	3,403.85	3,403.85
02/25/20	0767889	Douglas Stewart Co Inc	5711	Supplies-Resale	88,317.13	88,317.13
02/27/20	0767983	Douglas Stewart Co Inc	5711	Supplies-Resale	833.84	833.84
02/18/20	0184645	Dr. Zacharia N. Nchinda	5201	Travel Expenses	111.32	111.32
02/11/20	0767561	DSI Holdings Corporation	5355	Other Contracted Serv.	1,740.02	1,740.02
02/18/20	0767733	Dude Solutions Inc	5840	Equipment	7,000.00	7,000.00
02/25/20 02/27/20	0767890	Dude Solutions Inc	5840 5355	Equipment	4,300.00 4,123.60	4,300.00
02/27/20	0767984 0767892	Dude Solutions Inc Dvorak Landscape Supply, LLC	5355 5358	Other Contracted Serv. Snow Removal	4,123.60 5,909.40	4,123.60 5,909.40
02/23/20	0184539	Dynamic Campus	5840	Equipment	14,625.00	14,625.00
02/25/20	0767893	Ecker Envelope Inc	5260	Printing & Duplicating	857.17	857.17
02/13/20	0767649	Ecolab Food Safety Specialties	5714	Classroom & Lab Supplies	146.88	146.88
02/11/20	0767562	Economic Modeling Specialists Inc.	5246	Software	12,700.00	12,700.00
02/04/20	0767395	Edison Energy Group Inc	3411	Resd for Encumbrances	3,860.00	3,860.00
02/13/20	0767650	Edvotek Inc	5230	Classroom & Lab Supp	354.20	354.20
02/06/20	0767481	Egelhoff Lawn Mower Service	5230	Classroom & Lab Supp	27.00	27.00
02/06/20	0767482	Elite Hood Cleaning LLC	5281	Classroom/Lab Eq. Rep.	4,100.00	4,100.00
02/18/20	0767734	Ellis Manufacturing Inc	5230	Classroom & Lab Supp	762.65	762.65
02/25/20	0184794	Ellucian Company L P	5840	Equipment	5,991.25	5,991.25
02/25/20 02/04/20	0767894 0767396	EMC Paradigm Publishing	5707 5230	New Book-Resale	502.97 2,969.42	502.97 2,969.42
02/04/20	0767563	Emergency Medical Products Inc Emergency Medical Products Inc	5230	Classroom & Lab Supp Classroom & Lab Supp	2,969.42	2,969.42
02/11/20	0767735	Emergency Medical Products Inc	5230	Classroom & Lab Supp	20.30	20.50
02/25/20	0767895	Emergency Medical Products Inc	5230	Classroom & Lab Supp	10,567.93	10,567.93
02/20/20	0767815	Endeavor Hardwoods Inc	5714	Classroom & Lab Supplies	1,543.60	1,543.60
02/04/20	0767397	Eppstein Uhen Architects Inc	3411	Resd for Encumbrances	11,126.00	18,939.28
02/04/20	0767397	Eppstein Uhen Architects Inc	5830	Imprvmnts/Remdling	7,813.28	18,939.28
02/13/20	0184599	Erica K. Drehfal	5668	Program Production	23.98	23.98
02/18/20	0184635	Erica K. Drehfal	5201	Travel Expenses	10.00	10.00
02/04/20	0767398	ESCO Institute LTD	5707	New Book-Resale	395.64	395.64
02/13/20	0767651	Europe Through the Back Door	5243	Other Supplies	64.00	64.00
02/20/20	0767816	Europe Through the Back Door	5243	Other Supplies	170.60	170.60
02/11/20	0767564	Eva's Esthetics Inc Eva's Esthetics Inc	5711	Supplies-Resale	997.53	997.53 1,057.86
02/18/20 02/04/20	0767736 0767399	Evo Cng Llc	5711 5230	Supplies-Resale Classroom & Lab Supp	1,057.86 180.26	180.26
02/04/20	0184540	Evoqua Water Technologies LLC	5243	Other Supplies	218.59	218.59
02/06/20	0767483	Ewald Chevrolet Buick LLC	5840	Equipment	21,794.50	21,794.50
02/06/20	0767484	Ewald Chevrolet Buick LLC	5840	Equipment	21,794.50	21,794.50
02/18/20	0767737	Execu-Sys, Ltd.	5840	Equipment	12,408.00	12,408.00
02/27/20	0767985	Execu-Sys, Ltd.	5840	Equipment	2,816.00	2,816.00
02/04/20	0767400	Exelon Corporation	5450	Gas	8,600.22	8,600.22
02/27/20	0767986	Exelon Corporation	5450	Gas	20,547.38	20,547.38
02/20/20	0767817	ExxonMobil	5243	Other Supplies	117.56	278.96
02/20/20	0767817	ExxonMobil	5676	Vehicle Supplies	161.40	278.96
02/06/20	0767485	Fastenal	5238	Maint. & Cust. Supp	4.45	4.45
02/25/20	0767896	Fastenal Company	5230	Classroom & Lab Supp	63.34	63.34
02/04/20	0767401	Federal Express Corp	5707 5707	New Book-Resale	32.28	32.28
02/06/20 02/13/20	0767486 0767652	Federal Express Corp Federal Express Corp	5707 5707	New Book-Resale New Book-Resale	35.89 128.63	35.89 128.63
02/13/20	0767897	Federal Express Corp	5707	New Book-Resale	28.22	28.22
02/23/20	0184615	Federico Munoz	5830	Imprvmnts/Remdling	1,137.50	1,137.50
02/18/20	0767738	FEI Behavioral Health Inc	3411	Resd for Encumbrances	10,000.00	10,000.00
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/13/20	0767653	Ferguson Enterprises Llc	5238	Maint. & Cust. Supp	75.48	75.48
02/20/20	0767819	FinishMaster Inc	5230	Classroom & Lab Supp	278.48	278.48
02/27/20	0190687	Flinn Scientific Inc	5230	Classroom & Lab Supp	880.69	880.69
02/11/20	0184541	Forest Incentives Ltd	5243	Other Supplies	1,853.30	2,423.68
02/11/20	0184541	Forest Incentives Ltd	5259	Postage	570.38	2,423.68
02/13/20	0184616	Forest Incentives Ltd	5243	Other Supplies	3,085.00	3,878.10
02/13/20	0184616	Forest Incentives Ltd	5259	Postage	793.10	3,878.10
02/20/20	0184767	Forest Incentives Ltd	5243	Other Supplies	558.49	715.68
02/20/20	0184767	Forest Incentives Ltd	5259	Postage	157.19	715.68
02/25/20	0184795	Forest Incentives Ltd	5243	Other Supplies	3,208.00	3,869.89
02/25/20	0184795	Forest Incentives Ltd	5259	Postage	661.89	3,869.89
02/18/20	0767740	Fortune Fish Co	5704	Groceries-Resale	201.10	201.10
02/20/20	0767820	Fortune Fish Co	5704	Groceries-Resale	332.11	332.11
02/27/20	0767987	Fortune Fish Co	5704	Groceries-Resale	82.85	82.85
02/27/20	0768005	Forward Space Llc	5840	Equipment	446,165.67	446,165.67
02/04/20	0767402	Forward Space, LLC	5840	Equipment	14,933.76	14,933.76
02/27/20	0767988	Forward Space, LLC	5840	Equipment	5,636.82	5,636.82
02/06/20	0767487	Fox Valley Tech College	5230	Classroom & Lab Supp	2,730.00	2,730.00
02/11/20	0767565	Froedtert Health	5501	Student Activities	7,016.00	7,016.00
02/25/20	0767898	GatesAir Inc	5840	Equipment	58,955.55	58,955.55
02/27/20	0767989	General Beverage Sales	5704	Groceries-Resale	91.00	91.00
02/18/20	0767741	General Mitchell Int'l Airport	5419	Building Rental	1.00	1.00
02/18/20	0767742	Germania Seed Co	5230	Classroom & Lab Supp	271.08	271.08
02/04/20	0767403	Gloria Kay Uniforms Inc	2102	Acct Payable-Unrec	853.08	2,197.08
02/04/20	0767403	Gloria Kay Uniforms Inc	5711	Supplies-Resale	1,344.00	2,197.08
02/25/20	0767899	Gloria Kay Uniforms Inc	2102	Acct Payable-Unrec	819.15	819.15
02/27/20	0767990	Gloria Kay Uniforms Inc	5711	Supplies-Resale	1,287.05	1,287.05
02/25/20	0767900	Goldfish Uniforms	5238	Maint. & Cust. Supp	498.31	498.31
02/25/20	0767901	Goodin Company	5230	Classroom & Lab Supp	154.99	154.99
02/20/20	0184768	Good Land Premium Foods Provisions,	5704	Groceries-Resale	348.09	348.09
02/18/20	0767743	Gordie Boucher	5230 5238	Classroom & Lab Supp	105.00	105.00 125.64
02/04/20 02/04/20	0184367 0184367	Grainger Inc, W W	5236 5281	Maint. & Cust. Supp	33.78 91.86	125.64
02/04/20	0184516	Grainger Inc, W W Grainger Inc, W W	5261	Classroom/Lab Eq. Rep. Maint. & Cust. Supp	100.88	125.64
02/00/20	0184510	Grainger Inc, W W	5230	Classroom & Lab Supp	34.47	34.47
02/11/20	0184542	Grainger Inc, W W	5230	Classroom & Lab Supp	56.65	56.65
02/13/20	0184617	Grainger Inc, W W	5230	Maint. & Cust. Supp	150.28	1,481.28
02/18/20	0184659	Grainger Inc, W W	5230 5840	Equipment	1,331.00	1,481.28
02/10/20	0184769	Grainger Inc, W W	5230	Classroom & Lab Supp	299.86	39,314.86
02/20/20	0184769	Grainger Inc, W W	5840	Equipment	39,015.00	39,314.86
02/25/20	0184796	Grainger Inc, W W	5230	Classroom & Lab Supp	1,560.55	1,601.43
02/25/20	0184796	Grainger Inc, W W	5238	Maint. & Cust. Supp	40.88	1,601.43
02/18/20	0767744	Graybar Electric Inc	5238	Maint. & Cust. Supp	60.51	5,010.51
02/18/20	0767744	Graybar Electric Inc	5840	Equipment	4,950.00	5,010.51
02/27/20	0767991	Graybar Electric Inc	5230	Classroom & Lab Supp	976.47	976.47
02/11/20	0184543	Gray Miller Persh LLP	5361	Legal Services	500.00	500.00
02/20/20	0767821	Greg Best Consulting Inc	5357	Professional & Consult	225.00	225.00
02/27/20	0767992	Grumman Butkus Associates	5830	Imprvmnts/Remdling	9,570.00	9,570.00
02/04/20	0184368	Grunau Co. Inc	5355	Other Contracted Serv.	3,241.02	3,241.02
02/11/20	0184544	Grunau Co. Inc	5355	Other Contracted Serv.	1,401.00	1,401.00
02/20/20	0184770	Grunau Co. Inc	5355	Other Contracted Serv.	8,545.62	8,545.62
02/25/20	0184797	Grunau Co. Inc	5355	Other Contracted Serv.	8,622.71	11,564.41
02/25/20	0184797	Grunau Co. Inc	5840	Equipment	2,941.70	11,564.41
02/27/20	0190688	Grunau Co. Inc	5355	Other Contracted Serv.	2,631.19	5,224.45
02/27/20	0190688	Grunau Co. Inc	5830	Imprvmnts/Remdling	2,593.26	5,224.45
02/25/20	0184798	Grunau Metals Company Inc	5355	Other Contracted Serv.	781.66	781.66
02/25/20	0767902	Gustave A. Larson Company	5840	Equipment	12,572.17	12,572.17
02/11/20	0767566	H21 Group Inc	5246	Software	4,023.00	4,023.00
02/18/20	0767745	Hal Leonard Corporation	5707	New Book-Resale	207.15	207.15
02/20/20	0767822	Hal Leonard Corporation	5707	New Book-Resale	127.00	127.00
02/04/20	0767404	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	1,040.00	1,430.00
02/04/20	0767404	Hammel Green & Abrahamson Inc	5830	Imprvmnts/Remdling	390.00	1,430.00
02/11/20	0767567	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	1,040.00	1,040.00
02/04/20	0184369	Hatch Staffing Services Inc	5352	Contracted Employment	3,447.15	4,513.41
02/04/20	0184369	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,066.26	4,513.41
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/06/20	0184517	Hatch Staffing Services Inc	5840	Equipment	2,092.50	2,092.50
02/11/20	0184545	Hatch Staffing Services Inc	5352	Contracted Employment	4,595.30	5,868.70
02/11/20	0184545	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,273.40	5,868.70
02/18/20	0184660	Hatch Staffing Services Inc	5352	Contracted Employment	9,037.44	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,285.81	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5840	Equipment	3,510.00	13,833.25
02/20/20	0184771	Hatch Staffing Services Inc	5352	Contracted Employment	2,632.40	3,459.72
02/20/20	0184771	Hatch Staffing Services Inc	5355	Other Contracted Serv.	827.32	3,459.72
02/25/20	0184799	Hatch Staffing Services Inc	5352	Contracted Employment	7,645.61	12,631.51
02/25/20	0184799	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,273.40	12,631.51
02/25/20	0184799	Hatch Staffing Services Inc	5840	Equipment	3,712.50	12,631.51
02/25/20	0767903	Health Care Logistics Inc	5230	Classroom & Lab Supp	54.40	54.40
02/25/20	0184800	HEAR Wisconsin Inc	5355	Other Contracted Serv.	130.00	130.00
02/27/20	0190689	HEAR Wisconsin Inc	5355	Other Contracted Serv.	130.00	130.00
02/04/20	0767405	Henricksen Co	5840	Equipment	20,543.70	20,543.70
02/18/20	0767746	Henry Schein Dental	5711	Supplies-Resale	385.46	385.46
02/27/20	0767993	Henry Schein Dialysis	5230	Classroom & Lab Supp	364.87	364.87
02/04/20	0767406	Holiday Wholesale Inc.	5704	Groceries-Resale	747.00	747.00
02/06/20	0767488	Holiday Wholesale Inc.	5704	Groceries-Resale	1,245.00	1,245.00
02/13/20	0767656	Holiday Wholesale Inc.	5704	Groceries-Resale	1,505.86	1,505.86
02/20/20	0767823	Holiday Wholesale Inc.	5704	Groceries-Resale	498.00	498.00
02/11/20	0767568	Holming Fan & Fabrication LLC	5830	Imprvmnts/Remdling	12,850.00	12,850.00
02/25/20	0184801	Honeywell International Inc	3411	Resd for Encumbrances	24,300.38	772,655.52
02/25/20	0184801	Honeywell International Inc	5830	Imprvmnts/Remdling	748,355.14	772,655.52
02/27/20	0190690	Honeywell International Inc	3411	Resd for Encumbrances	15,151.31	15,151.31
02/20/20	0767824	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	3,750.00	3,750.00
02/11/20	0767569	Humphrey Service Parts Inc	5230	Classroom & Lab Supp	107.55	107.55
02/27/20	0767994	Humphrey Service Parts Inc	5230	Classroom & Lab Supp	87.12	87.12
02/27/20	0767995	Hunzinger Construction Company	3411	Resd for Encumbrances	1,811.00	1,811.00
02/04/20	0184370	Hurt Electric Inc	5355	Other Contracted Serv.	4,050.00	4,050.00
02/18/20	0184661	Hurt Electric Inc	5830	Imprvmnts/Remdling	650.00	7,145.00
02/18/20	0184661	Hurt Electric Inc	5840	Equipment	6,495.00	7,145.00
02/20/20	0767825	Hyman Enterprises LLC	5243	Other Supplies	2,070.00	2,070.00
02/04/20	0767407	Industrial Controls	5238	Maint. & Cust. Supp	47.28	47.28
02/18/20	0767747	Industrial Press Inc	5707	New Book-Resale	181.88	181.88
02/13/20	0767657	Ingenious Ingenuity Inc	5840	Equipment	4,736.93	4,736.93
02/06/20 02/13/20	0767489 0767658	Ingram Book Company	5707 5707	New Book-Resale New Book-Resale	261.75 365.42	261.75 365.42
02/03/20	0767658	Ingram Book Company	5238		743.65	743.65
02/04/20	0767570	InPro Corporation	5238	Maint. & Cust. Supp	365.43	365.43
02/11/20	0767904	InPro Corporation InterpIX Inc	5236 5434	Maint. & Cust. Supp Bank Svc/Credit Card/Coll Agy Fees	591.60	591.60
02/23/20	0184371		5355	Other Contracted Serv.	1,150.00	1,150.00
02/04/20	0184662	Interpreting Solutions Inc Interstate Parking	5355	Building Rental	25,011.95	25,011.95
02/10/20	0767533	Itasia M. Belcher	2325	Misc. Clubs Pay.	350.00	350.00
02/04/20	0184372		5282	,	85.50	85.50
02/04/20	0184618	Itu Absorb Tech Inc Itu Absorb Tech Inc	5282	Off. General Eq. Rep. Off. General Eq. Rep.	85.50	170.68
02/13/20	0184618	Itu Absorb Tech Inc	5355	Other Contracted Serv.	85.18	170.68
02/18/20	0184663	Itu Absorb Tech Inc	5355	Other Contracted Serv.	166.44	166.44
02/10/20	0190691	Itu Absorb Tech Inc	5355	Other Contracted Serv.	24.18	24.18
02/11/20	0767571	Ivoclar Vivadent Inc	5230	Classroom & Lab Supp	1,156.55	1,156.55
02/11/20	0767573	Jackson Maccudden Inc	5830	Imprvmnts/Remdling	15,822.00	15,822.00
02/25/20	0767906	Jackson Maccudden Inc	3411	Resd for Encumbrances	3,810.00	3,810.00
02/25/20	0767923	James A. Mihal	5714	Classroom & Lab Supplies	2,460.00	2,460.00
02/18/20	0767759	James R. Mueller	5357	Professional & Consult	925.00	925.00
02/04/20	0184362	Jamie R. Hayward	5211	Seminars & Workshops	235.00	235.00
02/13/20	0184603	Jamie R. Hayward	5201	Travel Expenses	250.93	250.93
02/11/20	0767572	J F Ahern Co	5243	Other Supplies	1,695.00	1,695.00
02/13/20	0767659	J F Ahern Co	5830	Imprvmnts/Remdling	7,686.00	7,686.00
02/27/20	0767996	JFTCO Inc	5355	Other Contracted Serv.	1,466.16	1,466.16
02/04/20	0767409	J.H. Hassinger, Inc.	5830	Imprvmnts/Remdling	34,184.70	34,184.70
02/13/20	0767660	J.H. Hassinger, Inc.	5830	Imprvmnts/Remdling	29,922.30	29,922.30
02/25/20	0767905	J & H Heating Inc	5280	Building Repairs	459.00	459.00
02/04/20	0184373	J M Brennan Inc	5830	Imprvmnts/Remdling	2,652.54	2,652.54
02/18/20	0184640	Joel R. Jerominski	5363	Officials	135.00	135.00
02/18/20	0184639	John A. Gurda	5243	Other Supplies	890.00	890.00
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/25/20	0767907	Johnson Controls Inc	5840	Equipment	24,177.00	24,177.00
02/25/20	0767908	Johnstone Supply	5230	Classroom & Lab Supp	748.30	748.30
02/06/20	0767490	John Wiley & Sons Inc	5707	New Book-Resale	2,966.66	2,966.66
02/13/20	0767661	John Wiley & Sons Inc	5707	New Book-Resale	814.94	814.94
02/20/20	0767826	John Wiley & Sons Inc	5707	New Book-Resale	277.15	277.15
02/27/20	0767997	John Wiley & Sons Inc	5707	New Book-Resale	790.65	790.65
02/18/20	0767748	Jones & Bartlett Publishers	5707	New Book-Resale	3,562.86	3,562.86
02/20/20	0767827	Jones & Bartlett Publishers	5707	New Book-Resale	1,889.47	1,889.47
02/13/20	0767654	Joshua M. Fritz	2325	Misc. Clubs Pay.	2,050.00	2,050.00
02/11/20	0767554	Kadija L. Dennist	2325	Misc. Clubs Pay.	350.00	350.00
02/04/20	0767410	Kapur & Associates, Inc	3411	Resd for Encumbrances	375.00	375.00
02/11/20	0767574	Kendall Hunt Publishing Company	5707	New Book-Resale	1,208.16	1,208.16
02/20/20	0184772	Key Code Media	5674	Technical Operations	45,226.08	45,226.08
02/11/20	0767575	Keystone Automotive Industries	5711	Supplies-Resale	1,619.41	1,619.41
02/18/20	0767749	Keystone Automotive Industries	5711	Supplies-Resale	250.00	250.00
02/20/20	0767828	Keystone Automotive Industries	5711	Supplies-Resale	178.00	178.00
02/27/20	0767998	Keystone Automotive Industries	5711	Supplies-Resale	745.39	745.39
02/11/20	0767576	Kilgore International Inc	5230	Classroom & Lab Supp	729.65	4,346.84
02/11/20	0767576	Kilgore International Inc	5840	Equipment	3,617.19	4,346.84
02/13/20	0184619	KMI Construction LLC	5830	Imprvmnts/Remdling	261,617.40	261,617.40
02/04/20	0767431	K M Tool Supply LLC	5230	Classroom & Lab Supp	580.72	580.72
02/06/20	0767491	K M Tool Supply LLC	5230	Classroom & Lab Supp	1,468.96	1,468.96
02/04/20	0767411	Konecranes Inc	5355	Other Contracted Serv.	578.47	578.47
02/20/20	0767829	Konecranes Inc	5355	Other Contracted Serv.	2,210.00	2,210.00
02/25/20	0767909	Korn Ferry Hay Group Inc	5357	Professional & Consult	11,350.00	11,350.00
02/04/20	0184359	Kristen D. Decato	5201	Travel Expenses	771.49	771.49
02/18/20	0767766	Kyle Peterson	5363	Officials	135.00	135.00
02/04/20	0767412	LAB Midwest LLC	3411	Resd for Encumbrances	55,797.00	55,797.00
02/20/20	0767830	LAB Midwest LLC	5707	New Book-Resale	1,320.00	1,320.00
02/25/20	0184802	Laforce Inc	5238	Maint. & Cust. Supp	2,979.23	2,979.23
02/11/20	0767577	Lakeland Chemical Specialties	5238	Maint. & Cust. Supp	1,529.80	1,529.80
02/11/20	0767578	Lamers Bus Lines Inc	5243 2325	Other Supplies	554.40	554.40 50.00
02/13/20 02/25/20	0767662 0767910	Laurie A. Keller	2325 5840	Misc. Clubs Pay.	50.00 55.90	55.90
02/25/20	0767910	Lego Brand Retail	5230	Equipment		
02/06/20	0767492	Lincoln Electric Company	5230 5230	Classroom & Lab Supp Classroom & Lab Supp	2,157.40 743.63	2,157.40 743.63
02/20/20	0767911	Lincoln Electric Company Lincoln Electric Company	5230	Classroom & Lab Supp	745.05	743.03
02/25/20	0767911	Lippert Tile Company Inc	5230	Building Repairs	6,357.00	6,357.00
02/23/20	0767579	Literacy Services	1340	Acct Rec Advance to Da	5,592.12	5,592.12
02/11/20	0767758	Lori M. Montezon	5363	Officials	120.00	120.00
02/10/20	0767832	Macho Products Inc	5248	Classrm/Lab Equip.	564.96	564.96
02/20/20	0767663	Machillan Publishing Service Mps	5707	New Book-Resale	32,519.52	32,519.52
02/25/20	0767913	Macmillan Publishing Service Mps	5707	New Book-Resale	437.83	437.83
02/20/20	0184773	Madison National Life	2224	Life Insurance Pay	45,774.98	75.822.46
02/20/20	0184773	Madison National Life	2227	Payable to OPEB Trust	28,821.98	75,822.46
02/20/20	0184773	Madison National Life	5104	Life Insurance	1,225.50	75,822.46
02/06/20	0767493	Magnum Manufacturing Inc.	5243	Other Supplies	750.00	750.00
02/06/20	0767494	Maple Creek Farm	5704	Groceries-Resale	276.75	276.75
02/06/20	0184518	Marchese Inc., V	5704	Groceries-Resale	1,499.78	1,499.78
02/25/20	0767914	Mared Mechanical Contractor	5678	Wmvs Transmitter Rep.	1,300.00	1,300.00
02/25/20	0767915	Margolis Healy	3411	Resd for Encumbrances	573.68	5,533.68
02/25/20	0767915	Margolis Healy	5355	Other Contracted Serv.	4,960.00	5,533.68
02/13/20	0767664	Marianna Inc	5230	Classroom & Lab Supp	1,381.33	1,381.33
02/18/20	0767752	Marianna Inc	5711	Supplies-Resale	53,815.96	53,815.96
02/04/20	0184361	Mark J. Felsheim	5211	Seminars & Workshops	30.00	30.00
02/04/20	0184374	Martek LLC	5830	Imprvmnts/Remdling	1,598.00	14,056.17
02/04/20	0184374	Martek LLC	5840	Equipment	12,458.17	14,056.17
02/27/20	0190692	Martek LLC	5840	Equipment	5,343.50	5,343.50
02/13/20	0184598	Mary B. Dess	5243	Other Supplies	96.68	96.68
02/13/20	0184620	Masstech Americas Inc	5674	Technical Operations	8,753.68	8,753.68
02/25/20	0184803	Masstech Americas Inc	3411	Resd for Encumbrances	19,263.00	19,263.00
02/25/20	0767916	Matheson Tri-Gas	5840	Equipment	9,775.27	9,775.27
02/04/20	0767414	Matheson Tri-Gas, Inc.	5230	Classroom & Lab Supp	857.41	857.41
02/13/20	0767665	Matheson Tri-Gas, Inc.	5230	Classroom & Lab Supp	163.43	163.43
02/25/20	0767917	Matheson Tri-Gas, Inc.	5230	Classroom & Lab Supp	211.34	1,917.62
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/25/20	0767917	Matheson Tri-Gas, Inc.	5281	Classroom/Lab Eq. Rep.	1,706.28	1,917.62
02/06/20	0767495	Matthews Book Company	5707	New Book-Resale	1,187.95	1,187.95
02/18/20	0767753	Matthews Book Company	5707	New Book-Resale	504.34	504.34
02/25/20	0767918	Matthews Book Company	5707	New Book-Resale	864.61	864.61
02/06/20	0767498	MBM	5840	Equipment	56,212.00	56,212.00
02/13/20	0767666	MBS Textbook Exchange Inc	5712	Used Books-Resale	4,333.29	4,333.29
02/18/20	0767754	MBS Textbook Exchange Inc	5712	Used Books-Resale	7,709.60	7,709.60
02/25/20	0767919	MBS Textbook Exchange Inc	5712	Used Books-Resale	12,756.00	12,756.00
02/20/20	0767818	McCalla Faskell	2325	Misc. Clubs Pay.	350.00	350.00
02/04/20	0767415	McCotter Energy Service	5355	Other Contracted Serv.	1,242.49	1,242.49
02/04/20	0767416	McGraw Hill School Education LLC	5707	New Book-Resale	17,040.00	17,040.00
02/04/20	0767417	McGraw Hill School Education LLC	5707	New Book-Resale	59,119.14	59,119.14
02/06/20	0767496	McGraw Hill School Education LLC	5707	New Book-Resale	5,599.30	5,599.30
02/11/20	0767581	McGraw Hill School Education LLC	5707	New Book-Resale	1,440.00	1,440.00
02/13/20	0767667	McGraw Hill School Education LLC	5707	New Book-Resale	4,028.48	4,028.48
02/25/20	0767920	McGraw Hill School Education LLC	5707	New Book-Resale	16,285.37	16,285.37
02/11/20	0767582	McKesson HBOC McKesson HBOC	5230 5230	Classroom & Lab Supp	398.20	398.20
02/27/20 02/27/20	0768001 0768001	McKesson HBOC	5230 5840	Classroom & Lab Supp	3,380.67 978.13	4,358.80
02/21/20	0767833		5238	Equipment	7,190.53	4,358.80
02/20/20	0767833	McKinley Avenue LLC McKinley Avenue LLC	5236 5355	Maint. & Cust. Supp Other Contracted Serv.	7,190.55	62,141.27 62,141.27
02/20/20	0767833	McKinley Avenue LLC	5355 5419	Building Rental	47,837.33	62,141.27
02/25/20	0767921	Medline Industries	5230	Classroom & Lab Supp	62.35	62.35
02/27/20	0767982	Melinda Currie	5361	Legal Services	25,000.00	25,000.00
02/25/20	0767880	Melvin & Leigh Publishers	5707	New Book-Resale	839.40	839.40
02/04/20	0767418	Menards	5238	Maint. & Cust. Supp	146.57	146.57
02/06/20	0767497	Menards	5238	Maint. & Cust. Supp	15.78	15.78
02/11/20	0767583	Menards	5238	Maint. & Cust. Supp	573.60	573.60
02/20/20	0767834	Menards	5238	Maint. & Cust. Supp	58.99	58.99
02/25/20	0767922	Menards	5238	Maint. & Cust. Supp	22.44	22.44
02/27/20	0768002	Menards	5238	Maint. & Cust. Supp	84.88	84.88
02/04/20	0767419	Mercer Tool Corporation	5711	Supplies-Resale	5,985.00	5,985.00
02/04/20	0767420	Metropolitan Milwaukee	5220	Membership & Subscript	2,285.00	2,285.00
02/11/20	0767580	M & H Industrial Service Inc	5830	Imprvmnts/Remdling	2,490.00	2,490.00
02/27/20	0767999	M & H Industrial Service Inc	3411	Resd for Encumbrances	2,660.00	2,660.00
02/11/20	0184546	Michael Best & Friedrich LLP	5361	Legal Services	32,000.00	32,000.00
02/18/20	0184664	Michael McLoone Photography	5363	Officials	150.00	150.00
02/13/20	0184604	Michael P. Medcalf	2325	Misc. Clubs Pay.	1,250.00	1,250.00
02/06/20	0767499	Midland Paper Company	5244	Production Supplies	1,149.20	1,149.20
02/04/20	0767421	Midwestern Anodizing Corp	5230	Classroom & Lab Supp	500.00	500.00
02/25/20	0767924	Mike Holt Enterprises Inc	5707	New Book-Resale	281.15	281.15
02/18/20	0767755	Milwaukee American Legion Band Inc	5272	Print Advertising	500.00	500.00
02/04/20	0767422	Milwaukee Area Tech College	5658	Other Expense	12,786.05	12,786.05
02/27/20	0190693	Milwaukee Area Tech College	1329	A/R Matc Foundation	11,150.00	11,150.00
02/18/20	0767756	Milwaukee Courier	5830	Imprvmnts/Remdling	141.37	141.37
02/11/20	0184547	Milwaukee Transport Svc Inc	2228	Bus Pass/Tickets Payable	10,736.66	12,986.66
02/11/20	0184547	Milwaukee Transport Svc Inc	5501	Student Activities	2,250.00	12,986.66
02/06/20	0767500	Milwaukee Water Works	5455	Water	1,536.00	1,536.00
02/13/20	0767668	Milwaukee Water Works	5455	Water	13,253.74	13,253.74
02/13/20	0767669	Minnesota Elevator Inc	5353	Elevator P.M.	435.62	435.62
02/25/20	0767925	Minnesota Elevator Inc	5353	Elevator P.M.	393.00	393.00
02/04/20	0767423	Mitchell Repair Information Company	5840	Equipment	9,235.00	9,235.00
02/27/20	0768000	M & M Office Interiors Inc	5840	Equipment	2,294.76	2,294.76
02/18/20	0184665	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
02/04/20	0767424	Mouser Electronics Inc	5243	Other Supplies	1,439.49	1,439.49
02/25/20	0767926	Moyer Instruments, Inc	5248	Classrm/Lab Equip.	319.36	319.36
02/25/20	0767927	MRA The Management Assn Inc	5211	Seminars & Workshops	16,913.96	16,913.96
02/18/20	0767757	Mr. Christopher Montezon	5363	Officials	120.00	120.00
02/25/20	0184785	Mr. Craig D. Kuehl	5243	Other Supplies	100.00	100.00
02/13/20	0184600	Mr. David A. Espinoza	5201	Travel Expenses	197.80	227.80
02/13/20	0184600	Mr. David A. Espinoza	5211 5363	Seminars & Workshops	30.00	227.80 120.00
02/18/20 02/06/20	0184649 0184508	Mr. Donald R. Wadewitz II Mr. Jonathan T. Feld	5363 5201	Officials Travel Expenses	120.00 2,268.06	120.00 2,268.06
02/06/20	0184508	Mr. Jonathan T. Feld	5201 5201	Travel Expenses	2,268.06	2,208.06
02/04/20	0184329	Mr. Joseph T. Dietz	5201	Travel Expenses	205.32	205.32
02,07/20	0104000		5201		200.02	200.02

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/18/20	0184634	Mr. Omar Barberena	5201	Travel Expenses	76.43	76.43
02/13/20	0184601	Mr. Paul R. Geibl	5201	Travel Expenses	53.94	53.94
02/04/20	0767389	Mr. Randall T. Casey	5205	Recruiting	850.28	850.28
02/06/20	0767469	Mr. Randall T. Casey	5203	Meals	270.00	270.00
02/06/20	0767470	Mr. Randall T. Casey	5203	Meals	140.00	140.00
02/11/20	0767540	Mr. Randall T. Casey	5203	Meals	3,330.00	3,330.00
02/18/20	0767719	Mr. Randall T. Casey	5203	Meals	140.00	140.00
02/18/20	0767720	Mr. Randall T. Casey	5203	Meals	270.00	270.00
02/18/20	0767721	Mr. Randall T. Casey	5203	Meals	280.00	280.00
02/18/20	0767722	Mr. Randall T. Casey	5203	Meals	540.00	540.00
02/20/20	0767806 0767882	Mr. Randall T. Casey	5203	Meals	2,960.00	2,960.00
02/25/20 02/25/20	0767883	Mr. Randall T. Casey	5203 5203	Meals Meals	280.00 1,080.00	280.00 1,080.00
02/25/20	0184638	Mr. Randall T. Casey Mr. Raul C. Galvan	5203 5201		98.70	98.70
02/18/20	0184644	Mr. Raymond C. Mortensen	5201	Travel Expenses Travel Expenses	78.20	78.20
02/13/20	0767675	Mr. Robert K. Reimer	2325	Misc. Clubs Pay.	1,438.00	1,438.00
02/18/20	0184637	Mr. Scott A. Finnessy	5201	Travel Expenses	34.50	34.50
02/06/20	0184509	Mr. Theodore J. Wilinski	5201	Travel Expenses	2,083.83	2,083.83
02/13/20	0767688	Ms. Allison B. Torres	2325	Misc. Clubs Pay.	50.00	50.00
02/25/20	0767928	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	371.60	371.60
02/25/20	0767936	Ms. Cynthia A. Ortiz	5243	Other Supplies	125.00	125.00
02/11/20	0767529	Ms. Eli R. Aranda	2325	Misc. Clubs Pay.	350.00	350.00
02/25/20	0767941	Ms. Elizabeth L. Ridley	5357	Professional & Consult	5,000.00	5,000.00
02/18/20	0184642	Ms. Kelly M. Magee	5201	Travel Expenses	179.98	179.98
02/13/20	0767677	Ms. Rosemary A. Rice	2325	Misc. Clubs Pay.	50.00	50.00
02/27/20	0768003	Ms. Shannon L. Mishun	2325	Misc. Clubs Pay.	350.00	350.00
02/25/20	0184784	Ms. Wendy C. Kong	5230	Classroom & Lab Supp	95.00	95.00
02/04/20	0767425	Mv Sport Corporation Inc	5711	Supplies-Resale	496.69	496.69
02/04/20	0767427	Napa Auto Parts	5230	Classroom & Lab Supp	93.14	1,903.62
02/04/20	0767427	Napa Auto Parts	5242	Operating Supplies	1,810.48	1,903.62
02/11/20	0767585	Napa Auto Parts	5242	Operating Supplies	80.32	80.32
02/18/20	0767760	Napa Auto Parts	5230	Classroom & Lab Supp	13.35	13.35
02/18/20	0767761	Napa Auto Parts	5230	Classroom & Lab Supp	29.96	29.96
02/20/20	0767835	Napa Auto Parts	5230	Classroom & Lab Supp	197.09	241.37
02/20/20	0767835	Napa Auto Parts	5242	Operating Supplies	44.28	241.37
02/25/20	0767929	Napa Auto Parts	5230	Classroom & Lab Supp	390.86	416.92
02/25/20	0767929	Napa Auto Parts	5711	Supplies-Resale	26.06	416.92
02/25/20	0767930	Napa Auto Parts	5230	Classroom & Lab Supp	209.72	209.72
02/27/20	0190694	Nassco Inc	5230	Classroom & Lab Supp	64.00	64.00
02/18/20	0184648	Nathaniel P. Steevens	5363	Officials	360.00 4,892.50	360.00
02/25/20 02/20/20	0767931 0767836	Neher Electric Supply Inc	5238 5282	Maint. & Cust. Supp	4,892.50	4,892.50 1,829.60
02/20/20	0767670	Neopost USA Inc Neu's Building Center Inc	5282	Off. General Eq. Rep. Maint. & Cust. Supp	1.38	1,829.00
02/15/20	0767932	Neu's Building Center Inc	5238	Maint. & Cust. Supp	265.44	265.44
02/23/20	0768004	Neu's Building Center Inc	5238	Maint. & Cust. Supp	15.57	15.57
02/25/20	0184804	Newark	5281	Classroom/Lab Eq. Rep.	3.76	3.76
02/06/20	0767502	Nicola L. Palmer-Quade	5357	Professional & Consult	3,312.00	3,312.00
02/11/20	0767586	Nielsen Media Research	5661	Audience Research	351.24	351.24
02/18/20	0767762	Nielsen Media Research	5661	Audience Research	8,889.58	8,889.58
02/25/20	0767933	Norscot Group Inc	5247	Special Occasions	258.86	258.86
02/20/20	0767837	NOSCO, INC	5244	Production Supplies	1,053.38	1,053.38
02/04/20	0767426	N Systems Inc	5840	Equipment	5,022.60	5,022.60
02/06/20	0184519	Occupational Health Centers	5355	Other Contracted Serv.	952.50	952.50
02/18/20	0184666	Occupational Health Centers	5355	Other Contracted Serv.	323.50	323.50
02/18/20	0767763	O'Reilly Automotive Stores, Inc	5840	Equipment	13,444.15	13,444.15
02/20/20	0767838	O'Reilly Automotive Stores, Inc	5230	Classroom & Lab Supp	1,629.05	1,682.40
02/20/20	0767838	O'Reilly Automotive Stores, Inc	5711	Supplies-Resale	53.35	1,682.40
02/25/20	0767934	Organization Development Consultant	5355	Other Contracted Serv.	800.00	800.00
02/13/20	0767671	Organization for Safety	5707	New Book-Resale	1,500.00	1,500.00
02/25/20	0767935	Organization for Safety	5707	New Book-Resale	500.00	500.00
02/06/20	0767501	Oxford University Press	5707	New Book-Resale	776.80	776.80
02/11/20	0767587	Oxford University Press	5707	New Book-Resale	3,215.80	3,215.80
02/11/20	0184548	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	792.00	792.00
02/18/20	0184667	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	63.67	63.67
02/20/20	0184774	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	664.66	664.66

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/04/20	0184375	Papas Bakery Inc	5704	Groceries-Resale	1,525.17	1,525.17
02/27/20	0190695	Paragon Development Systems	5840	Equipment	242.50	242.50
02/11/20	0767600	Patricia M. Stevenson	5355	Other Contracted Serv.	1,265.00	1,265.00
02/13/20	0767672	Patterson Dental Supply Inc	5243	Other Supplies	48.37	48.37
02/27/20	0768006	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	165.00	165.00
02/04/20	0767428	Pearson Higher Education	5707	New Book-Resale	972.84	972.84
02/06/20	0767503	Pearson Higher Education	5707	New Book-Resale	3,506.74	3,506.74
02/11/20	0767588	Pearson Higher Education	5707	New Book-Resale	10,982.31	10,982.31
02/18/20	0767764	Pearson Higher Education	5707	New Book-Resale	3,088.47	3,088.47
02/25/20	0767937	Pearson Higher Education	5707	New Book-Resale	8,268.13	8,268.13
02/27/20	0768007	Pearson Higher Education	5707	New Book-Resale	1,350.00	1,350.00
02/04/20	0767429	Pepsi Beverages Company	5704	Groceries-Resale	11,221.84	11,221.84
02/04/20	0767430	Pest Patrol Co Inc	5355	Other Contracted Serv.	43.00	43.00
02/06/20	0767504	Pest Patrol Co Inc	5355	Other Contracted Serv.	58.00	58.00
02/11/20	0767589	Pest Patrol Co Inc	5355	Other Contracted Serv.	86.00	86.00
02/13/20	0767673	Pest Patrol Co Inc	5355	Other Contracted Serv.	43.00	43.00
02/18/20	0767765	Pest Patrol Co Inc	5355	Other Contracted Serv.	74.00	74.00
02/20/20	0767839	Pinehold Gardens Llc	5704	Groceries-Resale	24.00	24.00
02/13/20	0767674	Pinn-Oak Farms	5704	Groceries-Resale	163.30	163.30
02/20/20	0767840	Pitney Bowes Global Financial Services	5355	Other Contracted Serv.	1,066.26	1,066.26
02/11/20	0767590	Pitney Bowes/Presort Service	5259	Postage	2,367.08	2,367.08
02/20/20	0767841	Pitney Bowes/Presort Service	5259	Postage	455.36	455.36
02/18/20	0767767	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	1,250.88	1,250.88
02/18/20	0767768	Plunkett Raysich Architects Llp	3411	Resd for Encumbrances	11,860.70	11,860.70
02/11/20	0767591	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	884.72	1,235.22
02/11/20	0767591	Pocket Nurse Medical Supplies	5243	Other Supplies	187.15	1,235.22
02/11/20	0767591	Pocket Nurse Medical Supplies	5840	Equipment	163.35	1,235.22
02/20/20	0767842	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	510.95	510.95
02/25/20	0767938	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	639.51	909.92
02/25/20	0767938	Pocket Nurse Medical Supplies	5243	Other Supplies	270.41	909.92
02/13/20	0184621	Pottinger Steel Works Inc	5230	Classroom & Lab Supp	12,139.20	12,139.20
02/11/20	0767592	Pritzlaff Wholesale	5704	Groceries-Resale	207.19	207.19
02/18/20	0767769	Pritzlaff Wholesale	5704	Groceries-Resale	90.48	90.48
02/20/20	0767843	Pritzlaff Wholesale	5704	Groceries-Resale	283.85	283.85
02/25/20	0767939	Pritzlaff Wholesale	5704	Groceries-Resale	53.31	53.31
02/27/20	0768008	Pritzlaff Wholesale	5704	Groceries-Resale	44.46	44.46
02/11/20	0184549	Proforma Albrecht Inc	5260	Printing & Duplicating	307.50	307.50
02/13/20	0184622	Proforma Albrecht Inc	5238	Maint. & Cust. Supp	1,637.40	1,637.40
02/25/20	0184805	Proforma Albrecht Inc	5247	Special Occasions	335.62	335.62
02/11/20	0184550	Programming Service	5355	Other Contracted Serv.	5,000.00	5,000.00
02/18/20	0767770	Progressive Warehousing Vally Baker	5704	Groceries-Resale	900.94	900.94
02/20/20	0767844	PTG Live Events LLC	5243	Other Supplies	4,918.00	4,918.00
02/11/20	0767593	Public Television Major	5660	Affiliation/Mbsps	2,125.00	2,125.00
02/25/20	0767940	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
02/18/20	0767739	Quick Fuel	5230	Classroom & Lab Supp	2,494.29	2,494.29
02/18/20	0767771	Quorum Architects Inc	5830	Imprvmnts/Remdling	11,295.00	11,295.00
02/11/20	0767594	Realityworks	5248	Classrm/Lab Equip.	1,960.00	1,960.00
02/11/20 02/13/20	0184551	Remel Inc	5230	Classroom & Lab Supp	677.66	677.66
	0184605	Renee Rettler	5201	Travel Expenses	97.00	97.00
02/13/20	0767676	Rev.com Inc	5668	Program Production	649.58	649.58
02/18/20	0767751 0767432	Rocco LaMacchia	5363	Officials	135.00	135.00
02/04/20		Rotary Club of Mitchell Field	5211	Seminars & Workshops	148.50	198.50
02/04/20	0767432 0767678	Rotary Club of Mitchell Field	5220 5238	Membership & Subscript	50.00	198.50
02/13/20		Rote Oil Ltd		Maint. & Cust. Supp	1,108.07	1,108.07
02/25/20	0767942	Rote Oil Ltd Royle Printing Co	5238 5259	Maint. & Cust. Supp	746.79	746.79 6,935.32
02/20/20	0767845 0767845	Royle Printing Co Royle Printing Co	5259 5260	Postage Printing & Duplicating	255.00	
02/20/20 02/11/20		, 0	5260	Printing & Duplicating Maint. & Cust. Supp	6,680.32 866 57	6,935.32 866.57
	0184552	Rundle Spence Mfg Co	5238		866.57 3 880 98	
02/27/20	0768009	Rusoh, Inc Russell Metala Williams Rabsell	5238	Maint. & Cust. Supp	3,889.98	3,889.98
02/13/20	0767679	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	1,228.00	1,228.00
02/13/20	0184623	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	600.00	600.00
02/18/20	0184668	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	150.00	150.00
02/25/20	0184806	Safeway Pest Management Co Inc	5355 5707	Other Contracted Serv.	305.00	305.00
02/06/20	0767505	Sage Publications Inc	5707	New Book-Resale	2,240.50	2,240.50
02/20/20	0767846	Sage Publications Inc	5707	New Book-Resale	6,874.76	6,874.76

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/06/20	0184520	San-A-Care Inc	5238	Maint. & Cust. Supp	569.89	569.89
02/11/20	0184553	San-A-Care Inc	5238	Maint. & Cust. Supp	1,005.36	1,005.36
02/13/20	0184624	San-A-Care Inc	5238	Maint. & Cust. Supp	12,576.30	12,576.30
02/18/20	0184669	San-A-Care Inc	5238	Maint. & Cust. Supp	1,539.59	1,539.59
02/20/20	0184775	San-A-Care Inc	5238	Maint. & Cust. Supp	2,070.29	2,070.29
02/25/20	0184807	San-A-Care Inc	5238	Maint. & Cust. Supp	4,720.85	4,720.85
02/20/20	0767847	School Newspapers Online	5501	Student Activities	775.00	775.00
02/11/20	0767595	Schwaab Stamp & Seal Inc	5243	Other Supplies	258.41	258.41
02/11/20	0767596	Scope Shoppe Inc	5281	Classroom/Lab Eq. Rep.	8,515.00	8,515.00
02/04/20	0767433	Scott D Kallenbach	2325	Misc. Clubs Pay.	226.80	226.80
02/04/20	0767434	Secure Information Destruction LLC	5359	Waste Disposal	2,016.00	2,016.00
02/11/20	0767597	Secure Information Destruction LLC	5355	Other Contracted Serv.	196.38	237.94
02/11/20	0767597	Secure Information Destruction LLC	5359	Waste Disposal	41.56	237.94
02/18/20	0767772	Secure Information Destruction LLC	5359	Waste Disposal	959.59	959.59
02/25/20	0767943	Secure Information Destruction LLC	5359	Waste Disposal	997.50	997.50
02/11/20	0184554	Seek Incorporated	5355	Other Contracted Serv.	4,107.43	4,107.43
02/13/20	0184625	Seek Incorporated	5355	Other Contracted Serv.	2,872.60	2,872.60
02/18/20	0184670	Seek Incorporated	5352	Contracted Employment	1,851.44	1,851.44
02/18/20	0184671	Service Painting Corporation	5840	Equipment	400.00	400.00
02/25/20	0184808	Service Painting Corporation	5280	Building Repairs	7,200.00	7,200.00
02/06/20	0767506	Service Wholesale Inc	5711	Supplies-Resale	182.64	182.64
02/20/20	0767848	Service Wholesale Inc	5711	Supplies-Resale	219.26	219.26
02/25/20	0767944	Service Wholesale Inc	5711	Supplies-Resale	876.72	876.72
02/20/20	0767849	Sharon Petri	5707	New Book-Resale	1,546.11	1,546.11
02/25/20	0767945	SHI International Corp	5840	Equipment	15,990.00	15,990.00
02/25/20	0767946	Sid Harvey Industries Inc	5230	Classroom & Lab Supp	505.38	505.38
02/13/20	0767680	Silver Spring Neighborhood	1340	Acct Rec Advance to Da	4,332.96	4,332.96
02/06/20 02/13/20	0767507 0767681	Smart Interpreting Enterprise	5355 5355	Other Contracted Serv. Other Contracted Serv.	195.00 520.00	195.00 520.00
02/13/20	0767681	Smart Interpreting Enterprise SolarWinds.Net	5355 5282			
02/04/20	0767682	Sonia Socha	5262 2325	Off. General Eq. Rep. Misc. Clubs Pay.	4,964.00 1,250.00	4,964.00 1,250.00
02/13/20	0767683	Sony Electronics Inc	2325 5840	Equipment	123,454.93	123,454.93
02/13/20	0767850	South Central Library System	5355	Other Contracted Serv.	1,374.00	1,374.00
02/20/20	0767773	Spanish Journal	5830	Imprvmnts/Remdling	1,574.00	1,374.00
02/27/20	0768010	Specialty Engineering Group Llc	3411	Resd for Encumbrances	1,350.00	1,350.00
02/27/20	0767774	Springshare LLC	5840	Equipment	13,967.00	13,967.00
02/13/20	0767684	Staff Electric Co Inc	5840	Equipment	11,340.16	11,340.16
02/20/20	0767851	Staff Electric Co Inc	5840	Equipment	10,963.16	10,963.16
02/18/20	0767775	Staples Business Advantage	5230	Classroom & Lab Supp	1,252.21	20,129.85
02/18/20	0767775	Staples Business Advantage	5241	Office Supplies	14,690.38	20,129.85
02/18/20	0767775	Staples Business Advantage	5243	Other Supplies	3,348.10	20,129.85
02/18/20	0767775	Staples Business Advantage	5260	Printing & Duplicating	773.54	20,129.85
02/18/20	0767775	Staples Business Advantage	5668	Program Production	65.62	20,129.85
02/11/20	0767599	State of Wisconsin	5355	Other Contracted Serv.	410.00	410.00
02/18/20	0184646	Stephanie J. Schreiber	5201	Travel Expenses	10.00	10.00
02/18/20	0184647	Steph Stassen	5363	Officials	135.00	135.00
02/04/20	0184363	Steve D. Raguse	5243	Other Supplies	77.40	77.40
02/11/20	0767598	St Francis Auto Wreckers Inc	5230	Classroom & Lab Supp	50.00	50.00
02/04/20	0767436	Stone Creek Coffee Roasters	5704	Groceries-Resale	120.00	120.00
02/06/20	0767508	Stone Creek Coffee Roasters	5704	Groceries-Resale	746.00	746.00
02/18/20	0767776	Stone Creek Coffee Roasters	5704	Groceries-Resale	470.00	470.00
02/20/20	0767852	Stone Creek Coffee Roasters	5704	Groceries-Resale	532.00	532.00
02/27/20	0768011	Stone Creek Coffee Roasters	5704	Groceries-Resale	420.00	420.00
02/11/20	0767601	Strang Inc	3411	Resd for Encumbrances	2,746.50	2,746.50
02/18/20	0767777	Strang Inc	5830	Imprvmnts/Remdling	8,000.00	8,000.00
02/11/20	0767602	Superior Salt Service LLC	5358	Snow Removal	1,425.00	1,425.00
02/25/20	0767947	Superior Salt Service LLC	5358	Snow Removal	955.20	955.20
02/04/20	0767437	Swank Motion Pictures Inc	5501	Student Activities	1,610.00	1,610.00
02/11/20	0767603	Swank Motion Pictures Inc	5501	Student Activities	550.00	550.00
02/13/20	0767685	Sweetwater Sound Inc	5243	Other Supplies	849.91	849.91
02/25/20	0767948	Sweetwater Sound Inc	5840	Equipment	7,999.38	7,999.38
02/11/20	0767604	Swiams Landscaping & Snow Removal	5355	Other Contracted Serv.	1,060.00	1,060.00
02/13/20	0767686	SYSTEMATES, INC.	5840	Equipment	5,179.41	5,179.41
02/11/20	0767616	Tanieca N. Willis	2325	Misc. Clubs Pay.	1,250.00	1,250.00
02/13/20	0767655	Tavion S. Glover	2325	Misc. Clubs Pay.	50.00	50.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/11/20	0184555	T&b Electric Inc	5830	Imprvmnts/Remdling	7,750.00	7,750.00
02/18/20	0767778	T E Interiors Inc	5840	Equipment	1,271.50	1,271.50
02/18/20	0767779	TestOut Corporation	5707	New Book-Resale	1,020.00	1,020.00
02/04/20	0767442	The American Society of Power Engin	5243	Other Supplies	225.00	225.00
02/04/20	0767377	The Argen Corporation	5230	Classroom & Lab Supp	1,475.00	1,475.00
02/18/20	0767708	The Argen Corporation	5711	Supplies-Resale	170.08	170.08
02/11/20	0767610	The Concord Consulting Group of II,	5830 5230	Imprvmnts/Remdling	3,000.00	3,000.00
02/04/20 02/06/20	0767438 0767509	Thermo Fisher Scientific Thermo Fisher Scientific	5230 5230	Classroom & Lab Supp Classroom & Lab Supp	1,974.39 378.58	1,974.39 378.58
02/00/20	0767605	Thermo Fisher Scientific	5230	Classroom & Lab Supp	186.65	186.65
02/13/20	0767687	Thermo Fisher Scientific	5230	Classroom & Lab Supp	95.48	95.48
02/18/20	0767780	Thermo Fisher Scientific	5230	Classroom & Lab Supp	547.29	547.29
02/20/20	0767853	Thomas A. Mason Co Inc.	5280	Building Repairs	2,243.00	2,243.00
02/04/20	0767439	Thycotic Software LLC	5282	Off. General Eq. Rep.	6,736.44	6,736.44
02/06/20	0767510	Time Warner Cable	5454	Telephone	582.18	582.18
02/20/20	0767854	Time Warner Cable	5454	Telephone	164.99	164.99
02/27/20	0768012	Time Warner Cable	5454	Telephone	3,471.59	3,471.59
02/04/20	0767413	Timothy Loughnane	5363	Officials	135.00	135.00
02/25/20	0767949	Todd's Machine Repair LLC	5281	Classroom/Lab Eq. Rep.	479.80	479.80
02/04/20	0767440	Top Tech Automotive LLC	5243	Other Supplies	2,424.44	2,424.44
02/18/20	0767781	Top Tech Automotive LLC	5243 5674	Other Supplies	329.00	329.00
02/06/20 02/11/20	0767511 0767606	Tower Products Incorporated Town of Cedarburg	4118	Technical Operations Tax Levy-Pay-Back	2,387.70 1,132.64	2,387.70 1,132.64
02/11/20	0767607	Traffic & Parking Control Company I	5238	Maint. & Cust. Supp	132.00	132.04
02/18/20	0767782	Transact Campus Inc.	2105	Due to Students	2.283.00	4,278.00
02/18/20	0767782	Transact Campus Inc.	5501	Student Activities	1,995.00	4,278.00
02/04/20	0767441	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	860.75	860.75
02/11/20	0767608	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	3,195.04	3,195.04
02/18/20	0767783	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	731.36	731.36
02/20/20	0767855	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	567.09	567.09
02/27/20	0768013	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	954.40	954.40
02/11/20	0767609	Tropicana Chilled Dsd/Pepsico	5704	Groceries-Resale	1,327.48	1,327.48
02/06/20	0767512	TSA Consulting Group Inc	5355	Other Contracted Serv.	998.28	998.28
02/18/20	0767784	TSA Consulting Group Inc	5355	Other Contracted Serv.	1,996.56	1,996.56
02/25/20 02/06/20	0767950 0767513	Uline Ultimate Contractors Inc	5243 5840	Other Supplies	299.75 4,500.00	299.75 4,500.00
02/08/20	0767785	UMS Print Solutions	5260	Equipment Printing & Duplicating	4,500.00	4,500.00
02/13/20	0767689	United Mailing Service Inc	5259	Postage	3,232.98	3,232.98
02/27/20	0190696	United Refrigeration Inc	5840	Equipment	9,895.06	9,895.06
02/06/20	0767514	UPS	5675	Traffic	60.60	60.60
02/13/20	0767690	UPS	5675	Traffic	106.07	106.07
02/18/20	0767786	UPS	5675	Traffic	34.04	34.04
02/06/20	0184521	US Brands	5259	Postage	768.72	768.72
02/04/20	0184376	US Foods, Inc	5704	Groceries-Resale	9,979.20	12,388.15
02/04/20	0184376	US Foods, Inc	5714	Classroom & Lab Supplies	2,408.95	12,388.15
02/06/20	0184522	US Foods, Inc	5704	Groceries-Resale	5,024.64	5,478.71
02/06/20	0184522	US Foods, Inc	5714	Classroom & Lab Supplies	454.07	5,478.71
02/11/20	0184556	US Foods, Inc	5704 5714	Groceries-Resale Classroom & Lab Supplies	12,826.70 1,320.69	14,147.39
02/11/20 02/13/20	0184556 0184626	US Foods, Inc US Foods, Inc	5704	Groceries-Resale	8,193.54	14,147.39 8,773.12
02/13/20	0184626	US Foods, Inc	5714	Classroom & Lab Supplies	579.58	8,773.12
02/18/20	0184672	US Foods, Inc	5704	Groceries-Resale	5,358.76	5,797.59
02/18/20	0184672	US Foods, Inc	5714	Classroom & Lab Supplies	438.83	5,797.59
02/20/20	0184776	US Foods, Inc	5704	Groceries-Resale	8,921.49	10,084.02
02/20/20	0184776	US Foods, Inc	5714	Classroom & Lab Supplies	1,162.53	10,084.02
02/25/20	0184809	US Foods, Inc	5704	Groceries-Resale	3,927.04	4,239.55
02/25/20	0184809	US Foods, Inc	5714	Classroom & Lab Supplies	312.51	4,239.55
02/27/20	0190697	US Foods, Inc	5704	Groceries-Resale	9,386.95	10,097.80
02/27/20	0190697	US Foods, Inc	5714	Classroom & Lab Supplies	710.85	10,097.80
02/25/20	0767951	Us Upfitters of Wisconsin	5242	Operating Supplies	1,539.00	1,539.00
02/18/20	0184673	Vanguard Computers Inc	5840	Equipment	2,833.34	2,833.34
02/25/20	0184810	Vanguard Computers Inc	5840	Equipment Broduction Supplies	14,336.88	14,336.88
02/04/20 02/18/20	0767443 0767787	Veritiv Operating Company Veritiv Operating Company	5244 5244	Production Supplies Production Supplies	310.00 1,184.00	310.00 1,184.00
02/18/20	0767611	Village of Fox Point	4118	Tax Levy-Pay-Back	364.56	364.56
02/11/20	0101011		-110	Tax Lovy-1 ay-Dack	007.00	504.50

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/11/20	0767612	Village of Germantown	4118	Tax Levy-Pay-Back	3,414.07	3,414.07
02/11/20	0767613	Village of Greendale	4118	Tax Levy-Pay-Back	95.73	95.73
02/11/20	0767614	Village of Richfield	4118	Tax Levy-Pay-Back	288.56	288.56
02/11/20	0184557	Village of West Milwaukee	4118	Tax Levy-Pay-Back	111.63	111.63
02/20/20	0184777	Visionpoint Media, Inc.	5270	Advertising	58,404.42	72,104.42
02/20/20	0184777	Visionpoint Media, Inc.	5840	Equipment	13,700.00	72,104.42
02/27/20	0190698	Visionpoint Media, Inc.	5270	Advertising	15,075.00	16,875.00
02/27/20	0190698	Visionpoint Media, Inc.	5273	Publicity	1,800.00	16,875.00
02/04/20	0767444	VWR International Llc	5840	Equipment	2,224.05	2,224.05
02/06/20	0767515	VWR International Llc	5840	Equipment	47,866.63	47,866.63
02/13/20	0767691	VWR International Llc	5230	Classroom & Lab Supp	156.45	156.45
02/25/20	0767952	VWR International Llc	5230	Classroom & Lab Supp	1,344.75	1,344.75
02/11/20	0767615	WACRAO	5220	Membership & Subscript	165.00	165.00
02/13/20	0767692	Waste Management of Milwaukee	5830	Imprvmnts/Remdling	2,754.49	2,754.49
02/18/20	0767788	Waste Management of Milwaukee	5359	Waste Disposal	1,510.27	1,510.27
02/20/20	0767856	Waste Management of Milwaukee	5359	Waste Disposal	2,161.44	2,161.44
02/25/20	0767953	Waste Management of Milwaukee	5359	Waste Disposal	308.32	308.32
02/27/20	0768014	Waste Management of Milwaukee	5830	Imprvmnts/Remdling	1,272.24	1,272.24
02/25/20	0184811	West Quarter West LLC	5418	Room Rental	14,459.21	14,459.21
02/18/20	0767790	WI Center for Education	5840	Equipment	11,600.00	11,600.00
02/04/20	0767445	WI Dept of Children & Families	5434	Bank Svc/Credit Card/Coll Agy Fees	20.00	20.00
02/06/20	0767516	WI Dept of Children & Families	5243	Other Supplies	10.00	10.00
02/18/20	0767789	William Wess	5363	Officials	135.00	135.00
02/04/20	0767446	Wincraft Inc	5711	Supplies-Resale	1,623.24	1,623.24
02/04/20	0767447	Wisconsin Bell	5454	Telephone	8.262.78	8,262.78
02/06/20	0767517	Wisconsin Center District	5247	Special Occasions	8,200.00	8,200.00
02/13/20	0767693	Wisconsin Center District	5501	Student Activities	20,400.62	20,400.62
02/20/20	0767858	Wisconsin Center District	5247	Special Occasions	14,023.27	14,023.27
02/04/20	0767448	Wisconsin Department of Justice	5355	Other Contracted Serv.	1,200.00	1,200.00
02/20/20	0767857	Wisconsin Electric Power Co	5450	Gas	3,762.14	3,778.70
02/20/20	0767857	Wisconsin Electric Power Co	5452	Electricity	16.56	3,778.70
02/11/20	0767617	Wisconsin Hood Service LLC	5281	Classroom/Lab Eq. Rep.	6,065.00	6,065.00
02/04/20	0767449	Wisconsin Kenworth	5230	Classroom & Lab Supp	275.71	275.71
02/18/20	0767791	Wisconsin Library Services Inc	5840	Equipment	536,400.73	536,400.73
02/25/20	0767954	Wisconsin Newspaper Association	5355	Other Contracted Serv.	100.00	100.00
02/23/20	0767694	Wisconsin Restaurant Association	5243	Other Supplies	4,200.00	4,200.00
02/13/20	0767695	Wisconsin Student Government	5501	Student Activities	2,550.00	2,550.00
02/13/20	0767859	Wolters Kluwer Health/Lippincott	5707	New Book-Resale	3,819.14	2,550.00
02/20/20	0184558	World Point Ecc Inc	5230		135.00	135.00
02/11/20	0184627		5355	Classroom & Lab Supp Other Contracted Serv.		
02/13/20		Xerox Corporation	5355 5355	Other Contracted Serv.	8,615.45	8,615.45
	0184812	Xerox Corporation			4,782.00	4,782.00
02/25/20 02/04/20	0767955	Yes Equipment & Services Inc	5281	Classroom/Lab Eq. Rep.	653.50	653.50
02/04/20	0767450	Young Dental Mfg LLC	5243	Other Supplies	221.47	221.47
	0767451	YRC	5707	New Book-Resale	235.00	235.00
02/18/20	0767792	YRC	5707	New Book-Resale	404.23	404.23
02/11/20	0767619	ZOHO Corporation	5282	Off. General Eq. Rep.	16,337.70	16,337.70
02/04/20	0767452	Zoro Tools Inc	5242	Operating Supplies	636.06	636.06
02/06/20	0767518	Zoro Tools Inc	5242	Operating Supplies	93.91	93.91
02/20/20	0767860	Zoro Tools Inc	5242	Operating Supplies	444.61	444.61
02/11/20	0767618	Z-Systems	5840	Equipment	7,369.83	7,369.83
02/27/20	0768015	Zund America Inc	5244	Production Supplies	15.77	15.77
					6,043,415.31	

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/04/20	0184366	Continuum	3411	Resd for Encumbrances	2,385.50	3,929.82
02/04/20	0184366	Continuum	5830	Imprvmnts/Remdling	1,544.32	3,929.82
02/04/20	0184368	Grunau Co. Inc	5355	Other Contracted Serv.	3,241.02	3,241.02
02/04/20	0184369	Hatch Staffing Services Inc	5352	Contracted Employment	3,447.15	4,513.41
02/04/20	0184369	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,066.26	4,513.41
02/04/20	0184370	Hurt Electric Inc	5355	Other Contracted Serv.	4,050.00	4,050.00
02/04/20	0184373	J M Brennan Inc	5830	Imprvmnts/Remdling	2,652.54	2,652.54
02/04/20	0184374	Martek LLC	5830	Imprvmnts/Remdling	1,598.00	14,056.17
02/04/20	0184374	Martek LLC	5840	Equipment	12,458.17	14,056.17
02/04/20	0184376	US Foods, Inc	5704	Groceries-Resale	9,979.20	12,388.15
02/04/20	0184376	US Foods, Inc	5714	Classroom & Lab Supplies	2,408.95	12,388.15
02/06/20	0184512	Carl Bloom Associates Inc	5260	Printing & Duplicating	16,805.69	16,805.69
02/06/20	0184522	US Foods, Inc	5704	Groceries-Resale	5,024.64	5,478.71
02/06/20	0184522	US Foods, Inc	5714	Classroom & Lab Supplies	454.07	5,478.71
02/11/20	0184530	Boer Architects Inc	3411	Resd for Encumbrances	1,668.75	31,968.75
02/11/20	0184530	Boer Architects Inc	5830	Imprvmnts/Remdling	30,300.00	31,968.75
02/11/20	0184533	Campusworks Inc.	5840	Equipment	4,215.26	4,215.26
02/11/20	0184535	Cengage Learning	5707	New Book-Resale	2,812.50	2,812.50
02/11/20	0184537	Creative Constructors LLC	3411	Resd for Encumbrances	11,542.10	17,002.60
02/11/20	0184537	Creative Constructors LLC	5830	Imprvmnts/Remdling	5,460.50	17,002.60
02/11/20	0184539	Dynamic Campus	5840	Equipment	14,625.00	14,625.00
02/11/20	0184545	Hatch Staffing Services Inc	5352	Contracted Employment	4,595.30	5,868.70
02/11/20	0184545	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,273.40	5,868.70
02/11/20	0184546	Michael Best & Friedrich LLP	5361	Legal Services	32,000.00	32,000.00
02/11/20	0184547	Milwaukee Transport Svc Inc	2228	Bus Pass/Tickets Payable	10,736.66	12,986.66
02/11/20	0184547	Milwaukee Transport Svc Inc	5501	Student Activities	2,250.00	12,986.66
02/11/20	0184550	Programming Service	5355	Other Contracted Serv.	5,000.00	5,000.00
02/11/20	0184554	Seek Incorporated	5355	Other Contracted Serv.	4,107.43	4,107.43
02/11/20	0184555	T&b Electric Inc	5830	Imprvmnts/Remdling	7,750.00	7,750.00
02/11/20	0184556	US Foods, Inc	5704	Groceries-Resale	12,826.70	14,147.39
02/11/20	0184556	US Foods, Inc	5714	Classroom & Lab Supplies	1,320.69	14,147.39
02/13/20	0184606	A J Heinen Inc	3411	Resd for Encumbrances	87,608.84	87,608.84
02/13/20	0184609	Bray Associates Architects Inc	3411	Resd for Encumbrances	8,850.00	8,850.00
02/13/20	0184610	Burkhart Construction Corp	3411	Resd for Encumbrances	5,171.55	30,865.55
02/13/20	0184610	Burkhart Construction Corp	5830	Imprvmnts/Remdling	25,694.00	30,865.55
02/13/20	0184611	CDW Government Inc	5840	Equipment	9,525.00	9,525.00
02/13/20	0184616	Forest Incentives Ltd	5243	Other Supplies	3,085.00	3,878.10
02/13/20	0184616	Forest Incentives Ltd	5259	Postage	793.10	3,878.10
02/13/20	0184619	KMI Construction LLC	5830	Imprvmnts/Remdling	261,617.40	261,617.40
02/13/20	0184620	Masstech Americas Inc	5674	Technical Operations	8,753.68	8,753.68
02/13/20	0184621	Pottinger Steel Works Inc	5230	Classroom & Lab Supp	12,139.20	12,139.20
02/13/20	0184624	San-A-Care Inc	5238	Maint. & Cust. Supp	12,576.30	12,576.30
02/13/20	0184625	Seek Incorporated	5355	Other Contracted Serv.	2,872.60	2,872.60
02/13/20	0184626	US Foods, Inc	5704	Groceries-Resale	8,193.54	8,773.12
02/13/20	0184626	US Foods, Inc	5714	Classroom & Lab Supplies	579.58	8,773.12
02/13/20	0184627	Xerox Corporation	5355	Other Contracted Serv.	8,615.45	8,615.45
02/18/20	0184651	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,545.69	2,545.69
02/18/20	0184652	Building Service Inc	5840	Equipment	4,768.00	4,768.00
02/18/20	0184653	Care Plus Dental Plans Inc	5683	Dental Exp - Premiums	10,322.09	10,322.09
02/18/20	0184655	CDW Government Inc	3411	Resd for Encumbrances	5,250.00	9,810.00
02/18/20	0184655	CDW Government Inc	5282	Off. General Eq. Rep.	4,560.00	9,810.00
02/18/20	0184656	Cengage Learning	5707	New Book-Resale	12,169.00	12,169.00
02/18/20	0184660	Hatch Staffing Services Inc	5352	Contracted Employment	9,037.44	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,285.81	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5840	Equipment	3,510.00	13,833.25
02/18/20	0184661	Hurt Electric Inc	5830	Imprvmnts/Remdling	650.00	7,145.00
02/18/20	0184661	Hurt Electric Inc	5840	Equipment	6,495.00	7,145.00
02/18/20	0184662	Interstate Parking	5419	Building Rental	25,011.95	25,011.95
02/18/20	0184665	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
02/18/20	0184672	US Foods, Inc	5704	Groceries-Resale	5,358.76	5,797.59
02/18/20	0184672	US Foods, Inc	5714	Classroom & Lab Supplies	438.83	5,797.59
02/18/20	0184673	Vanguard Computers Inc	5840	Equipment	2,833.34	2,833.34
02/20/20	0184762	Bioelements Inc	5711	Supplies-Resale	4,686.50	4,686.50
02/20/20	0184765	Carl Bloom Associates Inc	5259	Postage	4,332.35	14,414.54

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/20/20	0184765	Carl Bloom Associates Inc	5260	Printing & Duplicating	10,082.19	14,414.54
02/20/20	0184766	Cengage Learning	5707	New Book-Resale	13,164.00	13,164.00
02/20/20	0184769	Grainger Inc, W W	5230	Classroom & Lab Supp	299.86	39,314.86
02/20/20	0184769	Grainger Inc, W W	5840	Equipment	39,015.00	39,314.86
02/20/20	0184770	Grunau Co. Inc	5355	Other Contracted Serv.	8,545.62	8,545.62
02/20/20	0184771	Hatch Staffing Services Inc	5352	Contracted Employment	2,632.40	3,459.72
02/20/20	0184771	Hatch Staffing Services Inc	5355	Other Contracted Serv.	827.32	3,459.72
02/20/20	0184772	Key Code Media	5674 2224	Technical Operations	45,226.08	45,226.08
02/20/20	0184773	Madison National Life	2224	Life Insurance Pay	45,774.98	75,822.46
02/20/20 02/20/20	0184773 0184773	Madison National Life Madison National Life	5104	Payable to OPEB Trust Life Insurance	28,821.98 1,225.50	75,822.46 75,822.46
02/20/20	0184776	US Foods, Inc	5704	Groceries-Resale	8,921.49	10,084.02
02/20/20	0184776	US Foods, Inc	5714	Classroom & Lab Supplies	1,162.53	10,084.02
02/20/20	0184777	Visionpoint Media, Inc.	5270	Advertising	58,404.42	72,104.42
02/20/20	0184777	Visionpoint Media, Inc.	5840	Equipment	13,700.00	72,104.42
02/25/20	0184786	A J Heinen Inc	3411	Resd for Encumbrances	102,046.15	105,626.11
02/25/20	0184786	A J Heinen Inc	5830	Imprvmnts/Remdling	3,579.96	105,626.11
02/25/20	0184787	Ae Business Solutions	5840	Equipment	25,934.70	25,934.70
02/25/20	0184788	Boer Architects Inc	5830	Imprvmnts/Remdling	2,800.00	2,800.00
02/25/20	0184789	Burkhart Construction Corp	5830	Imprvmnts/Remdling	47,440.15	47,440.15
02/25/20	0184792	Creative Constructors LLC	5830	Imprvmnts/Remdling	78,557.40	78,557.40
02/25/20	0184794	Ellucian Company L P	5840	Equipment	5,991.25	5,991.25
02/25/20	0184795	Forest Incentives Ltd	5243	Other Supplies	3,208.00	3,869.89
02/25/20	0184795	Forest Incentives Ltd	5259	Postage	661.89	3,869.89
02/25/20	0184797	Grunau Co. Inc	5355	Other Contracted Serv.	8,622.71	11,564.41
02/25/20	0184797	Grunau Co. Inc	5840	Equipment	2,941.70	11,564.41
02/25/20	0184799	Hatch Staffing Services Inc	5352	Contracted Employment	7,645.61	12,631.51
02/25/20	0184799	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,273.40	12,631.51
02/25/20	0184799	Hatch Staffing Services Inc	5840	Equipment	3,712.50	12,631.51
02/25/20	0184801	Honeywell International Inc	3411	Resd for Encumbrances	24,300.38	772,655.52
02/25/20	0184801	Honeywell International Inc	5830	Imprvmnts/Remdling	748,355.14	772,655.52
02/25/20	0184802	Laforce Inc	5238 3411	Maint. & Cust. Supp	2,979.23	2,979.23
02/25/20 02/25/20	0184803 0184807	Masstech Americas Inc San-A-Care Inc	5238	Resd for Encumbrances	19,263.00	19,263.00 4,720.85
02/25/20	0184807	Service Painting Corporation	5280	Maint. & Cust. Supp Building Repairs	4,720.85 7,200.00	7,200.00
02/25/20	0184809	US Foods, Inc	5704	Groceries-Resale	3,927.04	4,239.55
02/25/20	0184809	US Foods, Inc	5714	Classroom & Lab Supplies	312.51	4,239.55
02/25/20	0184810	Vanguard Computers Inc	5840	Equipment	14,336.88	14,336.88
02/25/20	0184811	West Quarter West LLC	5418	Room Rental	14,459.21	14,459.21
02/25/20	0184812	Xerox Corporation	5355	Other Contracted Serv.	4,782.00	4,782.00
02/27/20	0190685	Creative Constructors LLC	5840	Equipment	4,500.00	4,500.00
02/27/20	0190688	Grunau Co. Inc	5355	Other Contracted Serv.	2,631.19	5,224.45
02/27/20	0190688	Grunau Co. Inc	5830	Imprvmnts/Remdling	2,593.26	5,224.45
02/27/20	0190690	Honeywell International Inc	3411	Resd for Encumbrances	15,151.31	15,151.31
02/27/20	0190692	Martek LLC	5840	Equipment	5,343.50	5,343.50
02/27/20	0190693	Milwaukee Area Tech College	1329	A/R Matc Foundation	11,150.00	11,150.00
02/27/20	0190696	United Refrigeration Inc	5840	Equipment	9,895.06	9,895.06
02/27/20	0190697	US Foods, Inc	5704	Groceries-Resale	9,386.95	10,097.80
02/27/20	0190697	US Foods, Inc	5714	Classroom & Lab Supplies	710.85	10,097.80
02/27/20	0190698	Visionpoint Media, Inc.	5270	Advertising	15,075.00	16,875.00
02/27/20	0190698	Visionpoint Media, Inc.	5273	Publicity	1,800.00	16,875.00
02/04/20	0767372	Allegiance Fundraising Group, LLC	5259	Postage	4,621.41	4,621.41
02/04/20	0767373	Allegiance Fundraising LLC	5243	Other Supplies	5,653.84	5,653.84
02/04/20	0767376	Apple Computer Inc	5840	Equipment	3,412.00	3,412.00
02/04/20	0767383	Bibliotheca LLC	5840	Equipment	11,626.00	11,626.00
02/04/20 02/04/20	0767386 0767387	BMR NO1 LLC BMR NO1 LLC	5248 5248	Classrm/Lab Equip. Classrm/Lab Equip.	22,103.50 18,803.50	22,103.50 18,803.50
02/04/20	0767388	BMR NOT LLC	5248	Classrm/Lab Equip.	22,003.50	22,003.50
02/04/20	0767388	Edison Energy Group Inc	5240 3411	Resd for Encumbrances	3,860.00	3,860.00
02/04/20	0767396	Emergency Medical Products Inc	5230	Classroom & Lab Supp	2,969.42	2,969.42
02/04/20	0767390	Eppstein Uhen Architects Inc	3411	Resd for Encumbrances	11,126.00	18,939.28
02/04/20	0767397	Eppstein Uhen Architects Inc	5830	Imprvmnts/Remdling	7,813.28	18,939.28
02/04/20	0767400	Exelon Corporation	5450	Gas	8,600.22	8,600.22
02/04/20	0767402	Forward Space, LLC	5840	Equipment	14,933.76	14,933.76
02/04/20	0767405	Henricksen Co	5840	Equipment	20,543.70	20,543.70
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/04/20	0767409	J.H. Hassinger, Inc.	5830	Imprvmnts/Remdling	34,184.70	34,184.70
02/04/20	0767412	LAB Midwest LLC	3411	Resd for Encumbrances	55,797.00	55,797.00
02/04/20	0767416	McGraw Hill School Education LLC	5707	New Book-Resale	17,040.00	17,040.00
02/04/20	0767417	McGraw Hill School Education LLC	5707	New Book-Resale	59,119.14	59,119.14
02/04/20	0767419	Mercer Tool Corporation	5711	Supplies-Resale	5,985.00	5,985.00
02/04/20	0767422	Milwaukee Area Tech College	5658	Other Expense	12,786.05	12,786.05
02/04/20	0767423	Mitchell Repair Information Company	5840	Equipment	9,235.00	9,235.00
02/04/20	0767426	N Systems Inc	5840	Equipment	5,022.60	5,022.60
02/04/20	0767429	Pepsi Beverages Company	5704	Groceries-Resale	11,221.84	11,221.84
02/04/20	0767435	SolarWinds.Net	5282	Off. General Eq. Rep.	4,964.00	4,964.00
02/04/20	0767439	Thycotic Software LLC	5282	Off. General Eq. Rep.	6,736.44	6,736.44
02/04/20	0767447	Wisconsin Bell	5454	Telephone	8,262.78	8,262.78
02/06/20	0767458	Adorama, Inc	5840	Equipment	6,732.96	6,732.96
02/06/20	0767462	Ascendium Education Solutions Inc	5357	Professional & Consult	14,000.00	14,000.00
02/06/20	0767471	Cdp Contributor Development Partner	5355	Other Contracted Serv.	16,329.56	16,329.56
02/06/20	0767472	Complete Lawn &	5358	Snow Removal	4,083.66	4,083.66
02/06/20	0767477	Donna Dare	5357	Professional & Consult	8,632.09	8,632.09
02/06/20	0767479	Department of Corrections	2141	Due to DOC	17,460.00	17,460.00
02/06/20	0767480	Douglas Stewart Co Inc	5711	Supplies-Resale	5,286.04	5,286.04
02/06/20	0767482	Elite Hood Cleaning LLC	5281	Classroom/Lab Eq. Rep.	4,100.00	4,100.00
02/06/20	0767483	Ewald Chevrolet Buick LLC	5840	Equipment	21,794.50	21,794.50
02/06/20	0767484	Ewald Chevrolet Buick LLC	5840	Equipment	21,794.50	21,794.50
02/06/20	0767487	Fox Valley Tech College	5230	Classroom & Lab Supp	2,730.00	2,730.00
02/06/20	0767490	John Wiley & Sons Inc	5707	New Book-Resale	2,966.66	2,966.66
02/06/20	0767496	McGraw Hill School Education LLC	5707	New Book-Resale	5,599.30	5,599.30
02/06/20	0767498	MBM	5840	Equipment	56,212.00	56,212.00
02/06/20	0767502	Nicola L. Palmer-Quade	5357	Professional & Consult	3,312.00	3,312.00
02/06/20	0767503	Pearson Higher Education	5707	New Book-Resale	3,506.74	3,506.74
02/06/20	0767513	Ultimate Contractors Inc	5840	Equipment	4,500.00	4,500.00
02/06/20	0767515	VWR International LIc	5840	Equipment	47,866.63	47,866.63
02/06/20	0767517	Wisconsin Center District	5247	Special Occasions	8,200.00	8,200.00
02/11/20	0767523	Ace Relocation Services Joint Ventu	5281	Classroom/Lab Eq. Rep.	11,864.84	11,864.84
02/11/20	0767524	Advanced Welding Supply Co Inc	5840	Equipment	7,168.60	7,168.60
02/11/20	0767525	American Dental Hygienists	5714	Classroom & Lab Supplies	4,875.00	4,875.00
02/11/20	0767526	American Public Television	5840	Equipment	11,798.00	11,798.00
02/11/20	0767534 0767535	BMR NO1 LLC	5840 5840	Equipment	11,803.50	11,803.50
02/11/20 02/11/20	0767535	BMR NO1 LLC	5840 5840	Equipment	11,403.50	11,403.50
02/11/20	0767530	BMR NO1 LLC BMR NO1 LLC	5840 5840	Equipment Equipment	12,003.50	12,003.50
02/11/20	0767538		5840 5830		12,203.50	12,203.50
02/11/20	0767538	Butters Fetting Co Inc	5830 5203	Imprvmnts/Remdling Meals	9,887.00	9,887.00
02/11/20	0767540	Mr. Randall T. Casey City of Franklin	4118	Tax Levy-Pay-Back	3,330.00 3,371.17	3,330.00 3,371.17
02/11/20	0767541	City of Milwaukee	4118	Tax Levy-Pay-Back	39,375.20	39,375.20
02/11/20	0767542	City of Oak Creek	4118	Tax Levy-Pay-Back	18,926.90	19,059.34
02/11/20 02/11/20	0767543 0767562	City of Oak Creek Economic Modeling Specialists Inc.	5356 5246	Permits & License Software	132.44 12,700.00	19,059.34 12,700.00
02/11/20	0767565	Froedtert Health	5501	Student Activities	7,016.00	7,016.00
02/11/20	0767566	H21 Group Inc	5246	Software	4,023.00	4,023.00
02/11/20	0767568	Holming Fan & Fabrication LLC	5830	Imprvmnts/Remdling	12,850.00	12,850.00
02/11/20	0767573	Jackson Maccudden Inc	5830	Imprvmnts/Remdling	15,822.00	15,822.00
02/11/20	0767576	Kilgore International Inc	5230	Classroom & Lab Supp	729.65	4,346.84
02/11/20	0767576	Kilgore International Inc	5840	Equipment	3,617.19	4,346.84
02/11/20	0767579	Literacy Services	1340	Acct Rec Advance to Da	5,592.12	5,592.12
02/11/20	0767587	Oxford University Press	5707	New Book-Resale	3,215.80	3,215.80
02/11/20	0767588	Pearson Higher Education	5707	New Book-Resale	10,982.31	10,982.31
02/11/20	0767596	Scope Shoppe Inc	5281	Classroom/Lab Eq. Rep.	8,515.00	8,515.00
02/11/20	0767601	Strang Inc	3411	Resd for Encumbrances	2,746.50	2,746.50
02/11/20	0767608	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	3,195.04	3,195.04
02/11/20	0767610	The Concord Consulting Group of II,	5830	Imprvmnts/Remdling	3,000.00	3,000.00
02/11/20	0767612	Village of Germantown	4118	Tax Levy-Pay-Back	3,414.07	3,414.07
02/11/20	0767612	Wisconsin Hood Service LLC	5281	Classroom/Lab Eq. Rep.	6,065.00	6,065.00
02/11/20	0767618	Z-Systems	5840	Equipment	7,369.83	7,369.83
02/11/20	0767618	ZOHO Corporation	5282	Off. General Eq. Rep.	16,337.70	16,337.70
02/11/20	0767619	American City Business Journals Inc	5262 5273	Publicity	3,750.00	3,750.00
02/13/20	0767628	American Health Information	5707	New Book-Resale	4,997.40	4,997.40
52,10/20	2.0.020		51.01		-,007.40	7,007.70

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/13/20	0767635	August Learning Solutions, LLC	5707	New Book-Resale	3,742.02	3,742.02
02/13/20	0767636	Aurora Health Care Inc	5355	Other Contracted Serv.	2,839.32	2,839.32
02/13/20	0767643	Boldt Company	3411	Resd for Encumbrances	54,730.00	54,730.00
02/13/20	0767648	Design Build Fire Protection	5355	Other Contracted Serv.	9,760.00	9,760.00
02/13/20	0767657	Ingenious Ingenuity Inc	5840	Equipment	4,736.93	4,736.93
02/13/20	0767659	J F Ahern Co	5830	Imprvmnts/Remdling	7,686.00	7,686.00
02/13/20 02/13/20	0767660 0767663	J.H. Hassinger, Inc. Macmillan Publishing Service Mps	5830 5707	Imprvmnts/Remdling New Book-Resale	29,922.30	29,922.30 32,519.52
02/13/20	0767666	MBS Textbook Exchange Inc	5707	Used Books-Resale	32,519.52 4,333.29	4,333.29
02/13/20	0767667	McGraw Hill School Education LLC	5707	New Book-Resale	4,028.48	4,028.48
02/13/20	0767668	Milwaukee Water Works	5455	Water	13,253.74	13,253.74
02/13/20	0767680	Silver Spring Neighborhood	1340	Acct Rec Advance to Da	4,332.96	4,332.96
02/13/20	0767683	Sony Electronics Inc	5840	Equipment	123,454.93	123,454.93
02/13/20	0767684	Staff Electric Co Inc	5840	Equipment	11,340.16	11,340.16
02/13/20	0767686	SYSTEMATES, INC.	5840	Equipment	5,179.41	5,179.41
02/13/20	0767689	United Mailing Service Inc	5259	Postage	3,232.98	3,232.98
02/13/20	0767692	Waste Management of Milwaukee	5830	Imprvmnts/Remdling	2,754.49	2,754.49
02/13/20	0767693	Wisconsin Center District	5501	Student Activities	20,400.62	20,400.62
02/13/20	0767694	Wisconsin Restaurant Association	5243	Other Supplies	4,200.00	4,200.00
02/13/20	0767695	Wisconsin Student Government	5501	Student Activities	2,550.00	2,550.00
02/18/20 02/18/20	0767700 0767702	Aldridge Electric, Inc American Health Information	3411 5707	Resd for Encumbrances New Book-Resale	25,887.00	25,887.00
02/18/20	0767702	American Medical Association	5707	New Book-Resale	3,249.84 3,388.40	3,249.84 3,388.40
02/18/20	0767710	AT&T	5454	Telephone	35,805.33	35,805.33
02/18/20	0767711	At&t Mobility	5454	Telephone	12,651.60	12,651.60
02/18/20	0767715	BBC Studios Americas Inc	5840	Equipment	16,960.00	16,960.00
02/18/20	0767717	Butters Fetting Co Inc	5840	Equipment	4,395.00	4,395.00
02/18/20	0767718	Cambridge University Press	5707	New Book-Resale	6,231.46	6,231.46
02/18/20	0767733	Dude Solutions Inc	5840	Equipment	7,000.00	7,000.00
02/18/20	0767737	Execu-Sys, Ltd.	5840	Equipment	12,408.00	12,408.00
02/18/20	0767738	FEI Behavioral Health Inc	3411	Resd for Encumbrances	10,000.00	10,000.00
02/18/20	0767744	Graybar Electric Inc	5238	Maint. & Cust. Supp	60.51	5,010.51
02/18/20	0767744 0767748	Graybar Electric Inc Jones & Bartlett Publishers	5840 5707	Equipment	4,950.00	5,010.51
02/18/20 02/18/20	0767748	Marianna Inc	5707	New Book-Resale Supplies-Resale	3,562.86 53,815.96	3,562.86 53,815.96
02/18/20	0767754	MBS Textbook Exchange Inc	5711	Used Books-Resale	7,709.60	7,709.60
02/18/20	0767762	Nielsen Media Research	5661	Audience Research	8,889.58	8,889.58
02/18/20	0767763	O'Reilly Automotive Stores, Inc	5840	Equipment	13,444.15	13,444.15
02/18/20	0767764	Pearson Higher Education	5707	New Book-Resale	3,088.47	3,088.47
02/18/20	0767768	Plunkett Raysich Architects Llp	3411	Resd for Encumbrances	11,860.70	11,860.70
02/18/20	0767771	Quorum Architects Inc	5830	Imprvmnts/Remdling	11,295.00	11,295.00
02/18/20	0767774	Springshare LLC	5840	Equipment	13,967.00	13,967.00
02/18/20	0767775	Staples Business Advantage	5230	Classroom & Lab Supp	1,252.21	20,129.85
02/18/20	0767775	Staples Business Advantage	5241	Office Supplies	14,690.38	20,129.85
02/18/20	0767775	Staples Business Advantage	5243	Other Supplies	3,348.10	20,129.85
02/18/20	0767775	Staples Business Advantage Staples Business Advantage	5260 5668	Printing & Duplicating Program Production	773.54	20,129.85 20,129.85
02/18/20 02/18/20	0767775 0767777	Strang Inc	5830	Imprvmnts/Remdling	65.62 8,000.00	8,000.00
02/18/20	0767782	Transact Campus Inc.	2105	Due to Students	2,283.00	4,278.00
02/18/20	0767782	Transact Campus Inc.	5501	Student Activities	1,995.00	4,278.00
02/18/20	0767790	WI Center for Education	5840	Equipment	11,600.00	11,600.00
02/18/20	0767791	Wisconsin Library Services Inc	5840	Equipment	536,400.73	536,400.73
02/20/20	0767799	At&t	5454	Telephone	3,525.46	3,525.46
02/20/20	0767804	Barbizon Lighting Company	5840	Equipment	17,169.43	17,169.43
02/20/20	0767806	Mr. Randall T. Casey	5203	Meals	2,960.00	2,960.00
02/20/20	0767812	Deer District LLC	5501	Student Activities	15,000.00	15,000.00
02/20/20	0767814	Douglas Stewart Co Inc	5711	Supplies-Resale	3,403.85	3,403.85
02/20/20	0767824	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	3,750.00	3,750.00
02/20/20	0767833	McKinley Avenue LLC	5238	Maint. & Cust. Supp	7,190.53	62,141.27
02/20/20 02/20/20	0767833 0767833	McKinley Avenue LLC McKinley Avenue LLC	5355 5419	Other Contracted Serv. Building Rental	7,113.41 47 837 33	62,141.27 62 141 27
02/20/20	0767833	PTG Live Events LLC	5419 5243	Other Supplies	47,837.33 4,918.00	62,141.27 4,918.00
02/20/20	0767845	Royle Printing Co	5243 5259	Postage	255.00	6,935.32
02/20/20	0767845	Royle Printing Co	5260	Printing & Duplicating	6,680.32	6,935.32
02/20/20	0767846	Sage Publications Inc	5707	New Book-Resale	6,874.76	6,874.76

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/20/20	0767851	Staff Electric Co Inc	5840	Equipment	10,963.16	10,963.16
02/20/20	0767857	Wisconsin Electric Power Co	5450	Gas	3,762.14	3,778.70
02/20/20	0767857	Wisconsin Electric Power Co	5452	Electricity	16.56	3,778.70
02/20/20	0767858	Wisconsin Center District	5247	Special Occasions	14,023.27	14,023.27
02/20/20	0767859	Wolters Kluwer Health/Lippincott	5707	New Book-Resale	3,819.14	3,819.14
02/25/20	0767874	Automatic Entrances of	5238	Maint. & Cust. Supp	2,690.00	2,690.00
02/25/20	0767878	Boldt Company	3411	Resd for Encumbrances	26,858.72	26,858.72
02/25/20	0767879	Brickhouse School Services	5711	Supplies-Resale	3,317.72	3,317.72
02/25/20	0767889	Douglas Stewart Co Inc	5711	Supplies-Resale	88,317.13	88,317.13
02/25/20	0767890	Dude Solutions Inc	5840	Equipment	4,300.00	4,300.00
02/25/20	0767892	Dvorak Landscape Supply, LLC	5358	Snow Removal	5,909.40	5,909.40
02/25/20	0767895	Emergency Medical Products Inc	5230	Classroom & Lab Supp	10,567.93	10,567.93
02/25/20	0767898	GatesAir Inc	5840	Equipment	58,955.55	58,955.55
02/25/20	0767902	Gustave A. Larson Company	5840	Equipment	12,572.17	12,572.17
02/25/20	0767906	Jackson Maccudden Inc	3411	Resd for Encumbrances	3,810.00	3,810.00
02/25/20	0767907	Johnson Controls Inc	5840	Equipment	24,177.00	24,177.00
02/25/20	0767909	Korn Ferry Hay Group Inc	5357	Professional & Consult	11,350.00	11,350.00
02/25/20	0767912	Lippert Tile Company Inc	5280	Building Repairs	6,357.00	6,357.00
02/25/20	0767915	Margolis Healy	3411	Resd for Encumbrances	573.68	5,533.68
02/25/20	0767915	Margolis Healy	5355	Other Contracted Serv.	4,960.00	5,533.68
02/25/20	0767916	Matheson Tri-Gas	5840	Equipment	9,775.27	9,775.27
02/25/20	0767919	MBS Textbook Exchange Inc	5712	Used Books-Resale	12,756.00	12,756.00
02/25/20	0767920	McGraw Hill School Education LLC	5707	New Book-Resale	16,285.37	16,285.37
02/25/20	0767927	MRA The Management Assn Inc	5211	Seminars & Workshops	16,913.96	16,913.96
02/25/20	0767931	Neher Electric Supply Inc	5238	Maint. & Cust. Supp	4,892.50	4,892.50
02/25/20	0767937	Pearson Higher Education	5707	New Book-Resale	8,268.13	8,268.13
02/25/20	0767940	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
02/25/20	0767941	Ms. Elizabeth L. Ridley	5357	Professional & Consult	5,000.00	5,000.00
02/25/20	0767945	SHI International Corp	5840	Equipment	15,990.00	15,990.00
02/25/20	0767948	Sweetwater Sound Inc	5840	Equipment	7,999.38	7,999.38
02/27/20	0767961	AACRAO	5357	Professional & Consult	15,945.00	15,945.00
02/27/20	0767974	Baird, Robert W & Co	5970	Admin Exp-Debt Service	11,000.00	11,000.00
02/27/20	0767975	Big Red Machinery Movers Inc	5248	Classrm/Lab Equip.	3,000.00	3,000.00
02/27/20	0767980	CGS Premier Inc	5840	Equipment	159,839.50	159,839.50
02/27/20	0767982	Melinda Currie	5361	Legal Services	25,000.00	25,000.00
02/27/20	0767984	Dude Solutions Inc	5355	Other Contracted Serv.	4,123.60	4,123.60
02/27/20	0767985	Execu-Sys, Ltd.	5840	Equipment	2,816.00	2,816.00
02/27/20	0767986	Exelon Corporation	5450	Gas	20,547.38	20,547.38
02/27/20	0767988	Forward Space, LLC	5840	Equipment	5,636.82	5,636.82
02/27/20	0767992	Grumman Butkus Associates	5830	Imprvmnts/Remdling	9,570.00	9,570.00
02/27/20	0767999	M & H Industrial Service Inc	3411	Resd for Encumbrances	2,660.00	2,660.00
02/27/20	0768001	McKesson HBOC	5230	Classroom & Lab Supp	3,380.67	4,358.80
02/27/20	0768001	McKesson HBOC	5840	Equipment	978.13	4,358.80
02/27/20	0768005	Forward Space Llc	5840	Equipment	446,165.67	446,165.67
02/27/20	0768009	Rusoh, Inc	5238	Maint. & Cust. Supp	3,889.98	3,889.98
02/27/20	0768012	Time Warner Cable	5454	Telephone	3,471.59	3,471.59
					5,660,144.83	

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/27/20	0767961	AACRAO	5357	Professional & Consult	15,945.00	15,945.00
02/11/20	0767523	Ace Relocation Services Joint Ventu	5281	Classroom/Lab Eq. Rep.	11,864.84	11,864.84
02/06/20	0767458	Adorama, Inc	5840	Equipment	6,732.96	6,732.96
02/11/20	0767524	Advanced Welding Supply Co Inc	5840	Equipment	7,168.60	7,168.60
02/25/20	0184787	Ae Business Solutions	5840	Equipment	25,934.70	25,934.70
02/13/20	0184606	A J Heinen Inc	3411	Resd for Encumbrances	87,608.84	87,608.84
02/25/20	0184786	A J Heinen Inc	3411	Resd for Encumbrances	102,046.15	105,626.11
02/25/20	0184786	A J Heinen Inc	5830	Imprvmnts/Remdling	3,579.96	105,626.11
02/18/20	0767700	Aldridge Electric, Inc	3411	Resd for Encumbrances	25,887.00	25,887.00
02/04/20	0767372	Allegiance Fundraising Group, LLC	5259	Postage	4,621.41	4,621.41
02/04/20	0767373	Allegiance Fundraising LLC	5243	Other Supplies	5,653.84	5,653.84
02/13/20	0767627	American City Business Journals Inc	5273	Publicity	3,750.00	3,750.00
02/11/20	0767525	American Dental Hygienists	5714	Classroom & Lab Supplies	4,875.00	4,875.00
02/13/20	0767628	American Health Information	5707	New Book-Resale	4,997.40	4,997.40
02/18/20	0767702	American Health Information	5707	New Book-Resale	3,249.84	3,249.84
02/18/20	0767703	American Medical Association	5707	New Book-Resale	3,388.40	3,388.40
02/11/20	0767526	American Public Television	5840	Equipment	11,798.00	11,798.00
02/04/20	0767376	Apple Computer Inc	5840	Equipment	3,412.00	3,412.00
02/06/20	0767462	Ascendium Education Solutions Inc	5357	Professional & Consult	14,000.00	14,000.00
02/20/20	0767799	At&t	5454	Telephone	3,525.46	3,525.46
02/18/20	0767710	AT&T	5454	Telephone	35,805.33	35,805.33
02/18/20	0767711	At&t Mobility	5454	Telephone	12,651.60	12,651.60
02/13/20	0767635	August Learning Solutions, LLC	5707	New Book-Resale	3,742.02	3,742.02
02/13/20	0767636	Aurora Health Care Inc	5355	Other Contracted Serv.	2,839.32	2,839.32
02/25/20	0767874	Automatic Entrances of	5238	Maint. & Cust. Supp	2,690.00	2,690.00
02/27/20	0767974	Baird, Robert W & Co	5970	Admin Exp-Debt Service	11,000.00	11,000.00
02/20/20	0767804	Barbizon Lighting Company	5840	Equipment	17,169.43	17,169.43
02/18/20	0767715	BBC Studios Americas Inc	5840	Equipment	16,960.00	16,960.00
02/04/20	0767383	Bibliotheca LLC	5840	Equipment	11,626.00	11,626.00
02/27/20	0767975	Big Red Machinery Movers Inc	5248	Classrm/Lab Equip.	3,000.00	3,000.00
02/20/20	0184762	Bioelements Inc	5711	Supplies-Resale	4,686.50	4,686.50
02/04/20	0767386	BMR NO1 LLC	5248	Classrm/Lab Equip.	22,103.50	22,103.50
02/04/20	0767387	BMR NO1 LLC	5248	Classrm/Lab Equip.	18,803.50	18,803.50
02/04/20	0767388	BMR NO1 LLC	5248	Classrm/Lab Equip.	22,003.50	22,003.50
02/11/20	0767534	BMR NO1 LLC	5840	Equipment	11,803.50	11,803.50
02/11/20	0767535	BMR NO1 LLC	5840	Equipment	11,403.50	11,403.50
02/11/20	0767536	BMR NO1 LLC	5840	Equipment	12,003.50	12,003.50
02/11/20	0767537	BMR NO1 LLC	5840	Equipment	12,203.50	12,203.50
02/11/20	0184530	Boer Architects Inc	3411	Resd for Encumbrances	1,668.75	31,968.75
02/11/20	0184530	Boer Architects Inc	5830	Imprvmnts/Remdling	30,300.00	31,968.75
02/25/20	0184788	Boer Architects Inc	5830	Imprvmnts/Remdling	2,800.00	2,800.00
02/13/20	0767643	Boldt Company	3411	Resd for Encumbrances	54,730.00	54,730.00
02/25/20	0767878	Boldt Company	3411	Resd for Encumbrances	26,858.72	26,858.72
02/18/20	0184651	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,545.69	2,545.69
02/13/20	0184609	Bray Associates Architects Inc	3411	Resd for Encumbrances	8,850.00	8,850.00
02/25/20	0767879	Brickhouse School Services	5711	Supplies-Resale	3,317.72	3,317.72
02/18/20	0184652	Building Service Inc	5840	Equipment	4,768.00	4,768.00
02/13/20	0184610	Burkhart Construction Corp	3411	Resd for Encumbrances	5,171.55	30,865.55
02/13/20	0184610	Burkhart Construction Corp	5830	Imprvmnts/Remdling	25,694.00	30,865.55
02/25/20	0184789	Burkhart Construction Corp	5830	Imprvmnts/Remdling	47,440.15	47,440.15
02/11/20	0767538	Butters Fetting Co Inc	5830	Imprvmnts/Remdling	9,887.00	9,887.00
02/18/20	0767717	Butters Fetting Co Inc	5840	Equipment	4,395.00	4,395.00
02/18/20	0767718	Cambridge University Press	5707	New Book-Resale	6,231.46	6,231.46
02/11/20	0184533	Campusworks Inc.	5840	Equipment	4,215.26	4,215.26
02/18/20	0184653	Care Plus Dental Plans Inc	5683	Dental Exp - Premiums	10,322.09	10,322.09
02/06/20	0184512	Carl Bloom Associates Inc	5260	Printing & Duplicating	16,805.69	16,805.69
02/20/20	0184765	Carl Bloom Associates Inc	5259	Postage	4,332.35	14,414.54
02/20/20	0184765	Carl Bloom Associates Inc	5260	Printing & Duplicating	10,082.19	14,414.54
02/06/20	0767471	Cdp Contributor Development Partner	5355	Other Contracted Serv.	16,329.56	16,329.56
02/13/20	0184611	CDW Government Inc	5840	Equipment	9,525.00	9,525.00
02/18/20	0184655	CDW Government Inc	3411	Resd for Encumbrances	5,250.00	9,810.00
02/18/20	0184655	CDW Government Inc	5282	Off. General Eq. Rep.	4,560.00	9,810.00
02/10/20	0184535	Cengage Learning	5707	New Book-Resale	2,812.50	2,812.50
02/18/20	0184656	Cengage Learning Cengage Learning	5707	New Book-Resale	12,169.00	12,169.00
52.10/20	0.04000		0.07		,100.00	,.00.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/20/20	0184766	Cengage Learning	5707	New Book-Resale	13,164.00	13,164.00
02/27/20	0767980	CGS Premier Inc	5840	Equipment	159,839.50	159,839.50
02/11/20	0767541	City of Franklin	4118	Tax Levy-Pay-Back	3,371.17	3,371.17
02/11/20	0767542	City of Milwaukee	4118	Tax Levy-Pay-Back	39,375.20	39,375.20
02/11/20	0767543	City of Oak Creek	4118	Tax Levy-Pay-Back	18,926.90	19,059.34
02/11/20	0767543	City of Oak Creek	5356	Permits & License	132.44	19,059.34
02/06/20	0767472	Complete Lawn &	5358	Snow Removal	4,083.66	4,083.66
02/04/20 02/04/20	0184366 0184366	Continuum Continuum	3411 5830	Resd for Encumbrances Imprvmnts/Remdling	2,385.50 1,544.32	3,929.82 3,929.82
02/04/20	0184500	Creative Constructors LLC	3411	Resd for Encumbrances	1,542.10	17,002.60
02/11/20	0184537	Creative Constructors LLC	5830	Imprvmnts/Remdling	5,460.50	17,002.60
02/25/20	0184792	Creative Constructors LLC	5830	Imprvmnts/Remdling	78,557.40	78,557.40
02/27/20	0190685	Creative Constructors LLC	5840	Equipment	4,500.00	4,500.00
02/20/20	0767812	Deer District LLC	5501	Student Activities	15,000.00	15,000.00
02/06/20	0767479	Department of Corrections	2141	Due to DOC	17,460.00	17,460.00
02/13/20	0767648	Design Build Fire Protection	5355	Other Contracted Serv.	9,760.00	9,760.00
02/06/20	0767477	Donna Dare	5357	Professional & Consult	8,632.09	8,632.09
02/06/20	0767480	Douglas Stewart Co Inc	5711	Supplies-Resale	5,286.04	5,286.04
02/20/20	0767814	Douglas Stewart Co Inc	5711	Supplies-Resale	3,403.85	3,403.85
02/25/20	0767889	Douglas Stewart Co Inc	5711	Supplies-Resale	88,317.13	88,317.13
02/18/20	0767733	Dude Solutions Inc	5840	Equipment	7,000.00	7,000.00
02/25/20 02/27/20	0767890 0767984	Dude Solutions Inc Dude Solutions Inc	5840 5355	Equipment Other Contracted Serv.	4,300.00	4,300.00
02/25/20	0767892	Dvorak Landscape Supply, LLC	5355	Snow Removal	4,123.60 5,909.40	4,123.60 5,909.40
02/11/20	0184539	Dynamic Campus	5840	Equipment	14,625.00	14,625.00
02/11/20	0767562	Economic Modeling Specialists Inc.	5246	Software	12,700.00	12,700.00
02/04/20	0767395	Edison Energy Group Inc	3411	Resd for Encumbrances	3,860.00	3,860.00
02/06/20	0767482	Elite Hood Cleaning LLC	5281	Classroom/Lab Eq. Rep.	4,100.00	4,100.00
02/25/20	0184794	Ellucian Company L P	5840	Equipment	5,991.25	5,991.25
02/04/20	0767396	Emergency Medical Products Inc	5230	Classroom & Lab Supp	2,969.42	2,969.42
02/25/20	0767895	Emergency Medical Products Inc	5230	Classroom & Lab Supp	10,567.93	10,567.93
02/04/20	0767397	Eppstein Uhen Architects Inc	3411	Resd for Encumbrances	11,126.00	18,939.28
02/04/20	0767397	Eppstein Uhen Architects Inc	5830	Imprvmnts/Remdling	7,813.28	18,939.28
02/06/20	0767483	Ewald Chevrolet Buick LLC	5840	Equipment	21,794.50	21,794.50
02/06/20 02/18/20	0767484 0767737	Ewald Chevrolet Buick LLC Execu-Sys, Ltd.	5840 5840	Equipment Equipment	21,794.50	21,794.50
02/18/20	0767985	Execu-Sys, Ltd.	5840 5840	Equipment	12,408.00 2,816.00	12,408.00 2,816.00
02/04/20	0767400	Exelon Corporation	5450	Gas	8,600.22	8,600.22
02/27/20	0767986	Exelon Corporation	5450	Gas	20,547.38	20,547.38
02/18/20	0767738	FEI Behavioral Health Inc	3411	Resd for Encumbrances	10,000.00	10,000.00
02/13/20	0184616	Forest Incentives Ltd	5243	Other Supplies	3,085.00	3,878.10
02/13/20	0184616	Forest Incentives Ltd	5259	Postage	793.10	3,878.10
02/25/20	0184795	Forest Incentives Ltd	5243	Other Supplies	3,208.00	3,869.89
02/25/20	0184795	Forest Incentives Ltd	5259	Postage	661.89	3,869.89
02/27/20	0768005	Forward Space Llc	5840	Equipment	446,165.67	446,165.67
02/04/20	0767402	Forward Space, LLC	5840	Equipment	14,933.76	14,933.76
02/27/20	0767988	Forward Space, LLC	5840	Equipment	5,636.82	5,636.82
02/06/20 02/11/20	0767487 0767565	Fox Valley Tech College Froedtert Health	5230 5501	Classroom & Lab Supp Student Activities	2,730.00 7,016.00	2,730.00 7,016.00
02/25/20	0767898	GatesAir Inc	5840	Equipment	58,955.55	58,955.55
02/20/20	0184769	Grainger Inc, W W	5230	Classroom & Lab Supp	299.86	39,314.86
02/20/20	0184769	Grainger Inc, W W	5840	Equipment	39,015.00	39,314.86
02/18/20	0767744	Graybar Electric Inc	5238	Maint. & Cust. Supp	60.51	5,010.51
02/18/20	0767744	Graybar Electric Inc	5840	Equipment	4,950.00	5,010.51
02/27/20	0767992	Grumman Butkus Associates	5830	Imprvmnts/Remdling	9,570.00	9,570.00
02/04/20	0184368	Grunau Co. Inc	5355	Other Contracted Serv.	3,241.02	3,241.02
02/20/20	0184770	Grunau Co. Inc	5355	Other Contracted Serv.	8,545.62	8,545.62
02/25/20	0184797	Grunau Co. Inc	5355	Other Contracted Serv.	8,622.71	11,564.41
02/25/20	0184797	Grunau Co. Inc	5840	Equipment	2,941.70	11,564.41
02/27/20	0190688	Grunau Co. Inc	5355	Other Contracted Serv.	2,631.19	5,224.45
02/27/20	0190688	Grunau Co. Inc	5830	Imprvmnts/Remdling	2,593.26	5,224.45
02/25/20	0767902	Gustave A. Larson Company H21 Group Inc	5840 5246	Equipment Software	12,572.17	12,572.17
02/11/20 02/04/20	0767566 0184369	Hatch Staffing Services Inc	5246 5352	Contracted Employment	4,023.00 3,447.15	4,023.00 4,513.41
02/04/20	0184369	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,066.26	4,513.41
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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/11/20	0184545	Hatch Staffing Services Inc	5352	Contracted Employment	4,595.30	5,868.70
02/11/20	0184545	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,273.40	5,868.70
02/18/20	0184660	Hatch Staffing Services Inc	5352	Contracted Employment	9,037.44	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5355	Other Contracted Serv.	1,285.81	13,833.25
02/18/20	0184660	Hatch Staffing Services Inc	5840	Equipment	3,510.00	13,833.25
02/20/20	0184771	Hatch Staffing Services Inc	5352	Contracted Employment	2,632.40	3,459.72
02/20/20 02/25/20	0184771 0184799	Hatch Staffing Services Inc	5355 5352	Other Contracted Serv.	827.32	3,459.72
02/25/20	0184799	Hatch Staffing Services Inc Hatch Staffing Services Inc	5352	Contracted Employment Other Contracted Serv.	7,645.61 1,273.40	12,631.51 12,631.51
02/25/20	0184799	Hatch Staffing Services Inc	5840	Equipment	3,712.50	12,631.51
02/04/20	0767405	Henricksen Co	5840	Equipment	20,543.70	20,543.70
02/11/20	0767568	Holming Fan & Fabrication LLC	5830	Imprvmnts/Remdling	12,850.00	12,850.00
02/25/20	0184801	Honeywell International Inc	3411	Resd for Encumbrances	24,300.38	772,655.52
02/25/20	0184801	Honeywell International Inc	5830	Imprvmnts/Remdling	748,355.14	772,655.52
02/27/20	0190690	Honeywell International Inc	3411	Resd for Encumbrances	15,151.31	15,151.31
02/20/20	0767824	Hubbard Wilson & Zelenkova LLC	5357	Professional & Consult	3,750.00	3,750.00
02/04/20	0184370	Hurt Electric Inc	5355	Other Contracted Serv.	4,050.00	4,050.00
02/18/20	0184661	Hurt Electric Inc	5830	Imprvmnts/Remdling	650.00	7,145.00
02/18/20	0184661	Hurt Electric Inc	5840	Equipment	6,495.00	7,145.00
02/13/20	0767657	Ingenious Ingenuity Inc	5840	Equipment	4,736.93	4,736.93
02/18/20	0184662	Interstate Parking	5419	Building Rental	25,011.95	25,011.95
02/11/20	0767573	Jackson Maccudden Inc	5830	Imprvmnts/Remdling	15,822.00	15,822.00
02/25/20	0767906	Jackson Maccudden Inc	3411	Resd for Encumbrances	3,810.00	3,810.00
02/13/20	0767659	J F Ahern Co	5830	Imprvmnts/Remdling	7,686.00	7,686.00
02/04/20	0767409	J.H. Hassinger, Inc.	5830	Imprvmnts/Remdling	34,184.70	34,184.70
02/13/20	0767660	J.H. Hassinger, Inc.	5830	Imprvmnts/Remdling	29,922.30	29,922.30
02/04/20 02/25/20	0184373 0767907	J M Brennan Inc Johnson Controls Inc	5830 5840	Imprvmnts/Remdling Equipment	2,652.54 24,177.00	2,652.54 24,177.00
02/25/20	0767907	John Wiley & Sons Inc	5707	New Book-Resale	2,966.66	2,966.66
02/18/20	0767748	Jones & Bartlett Publishers	5707	New Book-Resale	3,562.86	3,562.86
02/20/20	0184772	Key Code Media	5674	Technical Operations	45,226.08	45,226.08
02/11/20	0767576	Kilgore International Inc	5230	Classroom & Lab Supp	729.65	4,346.84
02/11/20	0767576	Kilgore International Inc	5840	Equipment	3,617.19	4,346.84
02/13/20	0184619	KMI Construction LLC	5830	Imprvmnts/Remdling	261,617.40	261,617.40
02/25/20	0767909	Korn Ferry Hay Group Inc	5357	Professional & Consult	11,350.00	11,350.00
02/04/20	0767412	LAB Midwest LLC	3411	Resd for Encumbrances	55,797.00	55,797.00
02/25/20	0184802	Laforce Inc	5238	Maint. & Cust. Supp	2,979.23	2,979.23
02/25/20	0767912	Lippert Tile Company Inc	5280	Building Repairs	6,357.00	6,357.00
02/11/20	0767579	Literacy Services	1340	Acct Rec Advance to Da	5,592.12	5,592.12
02/13/20	0767663	Macmillan Publishing Service Mps	5707	New Book-Resale	32,519.52	32,519.52
02/20/20	0184773	Madison National Life	2224	Life Insurance Pay	45,774.98	75,822.46
02/20/20	0184773	Madison National Life	2227	Payable to OPEB Trust	28,821.98	75,822.46
02/20/20 02/25/20	0184773 0767915	Madison National Life Margolis Healy	5104 3411	Life Insurance Resd for Encumbrances	1,225.50 573.68	75,822.46 5,533.68
02/25/20 02/18/20	0767915 0767752	Margolis Healy Marianna Inc	5355 5711	Other Contracted Serv. Supplies-Resale	4,960.00 53,815.96	5,533.68 53,815.96
02/04/20	0184374	Martek LLC	5830	Imprvmnts/Remdling	1,598.00	14,056.17
02/04/20	0184374	Martek LLC	5840	Equipment	12,458.17	14,056.17
02/27/20	0190692	Martek LLC	5840	Equipment	5,343.50	5,343.50
02/13/20	0184620	Masstech Americas Inc	5674	Technical Operations	8,753.68	8,753.68
02/25/20	0184803	Masstech Americas Inc	3411	Resd for Encumbrances	19,263.00	19,263.00
02/25/20	0767916	Matheson Tri-Gas	5840	Equipment	9,775.27	9,775.27
02/06/20	0767498	MBM	5840	Equipment	56,212.00	56,212.00
02/13/20	0767666	MBS Textbook Exchange Inc	5712	Used Books-Resale	4,333.29	4,333.29
02/18/20	0767754	MBS Textbook Exchange Inc	5712	Used Books-Resale	7,709.60	7,709.60
02/25/20	0767919	MBS Textbook Exchange Inc	5712	Used Books-Resale	12,756.00	12,756.00
02/04/20	0767416	McGraw Hill School Education LLC	5707	New Book-Resale	17,040.00	17,040.00
02/04/20	0767417	McGraw Hill School Education LLC	5707	New Book-Resale	59,119.14	59,119.14
02/06/20	0767496	McGraw Hill School Education LLC	5707	New Book-Resale	5,599.30	5,599.30
02/13/20	0767667	McGraw Hill School Education LLC	5707	New Book-Resale	4,028.48	4,028.48
02/25/20	0767920	McGraw Hill School Education LLC	5707 5220	New Book-Resale	16,285.37	16,285.37
02/27/20	0768001	McKesson HBOC McKesson HBOC	5230 5840	Classroom & Lab Supp Equipment	3,380.67	4,358.80
02/27/20 02/20/20	0768001 0767833	McKinley Avenue LLC	5840 5238	Equipment Maint. & Cust. Supp	978.13 7,190.53	4,358.80 62,141.27
02/20/20	0767833	McKinley Avenue LLC	5355	Other Contracted Serv.	7,190.55	62,141.27
52120120	0.01000		0000		7,110.41	v=, 1 1 1.4 <i>1</i>

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/20/20	0767833	McKinley Avenue LLC	5419	Building Rental	47,837.33	62,141.27
02/27/20	0767982	Melinda Currie	5361	Legal Services	25,000.00	25,000.00
02/04/20	0767419	Mercer Tool Corporation	5711	Supplies-Resale	5,985.00	5,985.00
02/27/20	0767999	M & H Industrial Service Inc	3411	Resd for Encumbrances	2,660.00	2,660.00
02/11/20	0184546	Michael Best & Friedrich LLP	5361	Legal Services	32,000.00	32,000.00
02/04/20	0767422	Milwaukee Area Tech College	5658	Other Expense	12,786.05	12,786.05
02/27/20	0190693	Milwaukee Area Tech College	1329	A/R Matc Foundation	11,150.00	11,150.00
02/11/20 02/11/20	0184547 0184547	Milwaukee Transport Svc Inc Milwaukee Transport Svc Inc	2228 5501	Bus Pass/Tickets Payable	10,736.66	12,986.66
02/11/20	0767668	Milwaukee Water Works	5455	Student Activities Water	2,250.00 13,253.74	12,986.66 13,253.74
02/03/20	0767423	Mitchell Repair Information Company	5455 5840	Equipment	9,235.00	9,235.00
02/18/20	0184665	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
02/25/20	0767927	MRA The Management Assn Inc	5211	Seminars & Workshops	16,913.96	16,913.96
02/11/20	0767540	Mr. Randall T. Casey	5203	Meals	3,330.00	3,330.00
02/20/20	0767806	Mr. Randall T. Casey	5203	Meals	2,960.00	2,960.00
02/25/20	0767941	Ms. Elizabeth L. Ridley	5357	Professional & Consult	5,000.00	5,000.00
02/25/20	0767931	Neher Electric Supply Inc	5238	Maint. & Cust. Supp	4,892.50	4,892.50
02/06/20	0767502	Nicola L. Palmer-Quade	5357	Professional & Consult	3,312.00	3,312.00
02/18/20	0767762	Nielsen Media Research	5661	Audience Research	8,889.58	8,889.58
02/04/20	0767426	N Systems Inc	5840	Equipment	5,022.60	5,022.60
02/18/20	0767763	O'Reilly Automotive Stores, Inc	5840	Equipment	13,444.15	13,444.15
02/11/20	0767587	Oxford University Press	5707	New Book-Resale	3,215.80	3,215.80
02/06/20	0767503	Pearson Higher Education	5707	New Book-Resale	3,506.74	3,506.74
02/11/20	0767588	Pearson Higher Education	5707	New Book-Resale	10,982.31	10,982.31
02/18/20	0767764	Pearson Higher Education	5707	New Book-Resale	3,088.47	3,088.47
02/25/20	0767937	Pearson Higher Education	5707	New Book-Resale	8,268.13	8,268.13
02/04/20	0767429	Pepsi Beverages Company	5704	Groceries-Resale	11,221.84	11,221.84
02/18/20	0767768	Plunkett Raysich Architects Llp	3411	Resd for Encumbrances	11,860.70	11,860.70
02/13/20	0184621	Pottinger Steel Works Inc	5230	Classroom & Lab Supp	12,139.20	12,139.20
02/11/20	0184550	Programming Service	5355	Other Contracted Serv.	5,000.00	5,000.00
02/20/20	0767844	PTG Live Events LLC	5243	Other Supplies	4,918.00	4,918.00
02/25/20	0767940	Quality Matters Inc	5355	Other Contracted Serv.	2,600.00	2,600.00
02/18/20 02/20/20	0767771 0767845	Quorum Architects Inc Royle Printing Co	5830 5259	Imprvmnts/Remdling Postage	11,295.00 255.00	11,295.00 6,935.32
02/20/20	0767845	Royle Printing Co	5260	Printing & Duplicating	6,680.32	6,935.32
02/20/20	0768009	Rusoh, Inc	5238	Maint. & Cust. Supp	3,889.98	3,889.98
02/20/20	0767846	Sage Publications Inc	5707	New Book-Resale	6,874.76	6,874.76
02/13/20	0184624	San-A-Care Inc	5238	Maint. & Cust. Supp	12,576.30	12,576.30
02/25/20	0184807	San-A-Care Inc	5238	Maint. & Cust. Supp	4,720.85	4,720.85
02/11/20	0767596	Scope Shoppe Inc	5281	Classroom/Lab Eq. Rep.	8,515.00	8,515.00
02/11/20	0184554	Seek Incorporated	5355	Other Contracted Serv.	4,107.43	4,107.43
02/13/20	0184625	Seek Incorporated	5355	Other Contracted Serv.	2,872.60	2,872.60
02/25/20	0184808	Service Painting Corporation	5280	Building Repairs	7,200.00	7,200.00
02/25/20	0767945	SHI International Corp	5840	Equipment	15,990.00	15,990.00
02/13/20	0767680	Silver Spring Neighborhood	1340	Acct Rec Advance to Da	4,332.96	4,332.96
02/04/20	0767435	SolarWinds.Net	5282	Off. General Eq. Rep.	4,964.00	4,964.00
02/13/20	0767683	Sony Electronics Inc	5840	Equipment	123,454.93	123,454.93
02/18/20	0767774	Springshare LLC	5840	Equipment	13,967.00	13,967.00
02/13/20	0767684	Staff Electric Co Inc	5840	Equipment	11,340.16	11,340.16
02/20/20	0767851	Staff Electric Co Inc	5840	Equipment	10,963.16	10,963.16
02/18/20	0767775	Staples Business Advantage	5230	Classroom & Lab Supp	1,252.21	20,129.85
02/18/20	0767775	Staples Business Advantage	5241	Office Supplies	14,690.38	20,129.85
02/18/20	0767775	Staples Business Advantage	5243	Other Supplies	3,348.10	20,129.85
02/18/20	0767775	Staples Business Advantage	5260	Printing & Duplicating	773.54	20,129.85
02/18/20 02/11/20	0767775 0767601	Staples Business Advantage	5668	Program Production Resd for Encumbrances	65.62	20,129.85
02/11/20	0767777	Strang Inc Strang Inc	3411 5830	Imprvmnts/Remdling	2,746.50	2,746.50
	0767948	Sweetwater Sound Inc	5840	Equipment	8,000.00 7 999 38	8,000.00 7 999 38
02/25/20 02/13/20	0767946	SYSTEMATES, INC.	5840 5840	Equipment	7,999.38 5,179.41	7,999.38 5,179.41
02/13/20	0184555	T&b Electric Inc	5830	Imprvmnts/Remdling	7,750.00	7,750.00
02/11/20	0767610	The Concord Consulting Group of II,	5830	Imprvmnts/Remdling	3,000.00	3,000.00
02/04/20	0767439	Thycotic Software LLC	5282	Off. General Eq. Rep.	6,736.44	6,736.44
02/27/20	0768012	Time Warner Cable	5454	Telephone	3,471.59	3,471.59
02/18/20	0767782	Transact Campus Inc.	2105	Due to Students	2,283.00	4,278.00
02/18/20	0767782	Transact Campus Inc.	5501	Student Activities	1,995.00	4,278.00

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
02/11/20	0767608	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	3,195.04	3,195.04
02/06/20	0767513	Ultimate Contractors Inc	5840	Equipment	4,500.00	4,500.00
02/13/20	0767689	United Mailing Service Inc	5259	Postage	3,232.98	3,232.98
02/27/20	0190696	United Refrigeration Inc	5840	Equipment	9,895.06	9,895.06
02/04/20	0184376	US Foods, Inc	5704	Groceries-Resale	9,979.20	12,388.15
02/04/20	0184376	US Foods, Inc	5714	Classroom & Lab Supplies	2,408.95	12,388.15
02/06/20	0184522	US Foods, Inc	5704	Groceries-Resale	5,024.64	5,478.71
02/06/20	0184522	US Foods, Inc	5714	Classroom & Lab Supplies	454.07	5,478.71
02/11/20	0184556	US Foods, Inc	5704	Groceries-Resale	12,826.70	14,147.39
02/11/20	0184556	US Foods, Inc	5714	Classroom & Lab Supplies	1,320.69	14,147.39
02/13/20	0184626	US Foods, Inc	5704	Groceries-Resale	8,193.54	8,773.12
02/13/20	0184626	US Foods, Inc	5714	Classroom & Lab Supplies	579.58	8,773.12
02/18/20	0184672	US Foods, Inc	5704	Groceries-Resale	5,358.76	5,797.59
02/18/20	0184672	US Foods, Inc	5714	Classroom & Lab Supplies	438.83	5,797.59
02/20/20	0184776	US Foods, Inc	5704	Groceries-Resale	8,921.49	10,084.02
02/20/20	0184776	US Foods, Inc	5714	Classroom & Lab Supplies	1,162.53	10,084.02
02/25/20	0184809	US Foods, Inc	5704	Groceries-Resale	3,927.04	4,239.55
02/25/20	0184809	US Foods, Inc	5714	Classroom & Lab Supplies	312.51	4,239.55
02/27/20	0190697	US Foods, Inc	5704	Groceries-Resale	9,386.95	10,097.80
02/27/20	0190697	US Foods, Inc	5714	Classroom & Lab Supplies	710.85	10,097.80
02/18/20	0184673	Vanguard Computers Inc	5840	Equipment	2,833.34	2,833.34
02/25/20	0184810	Vanguard Computers Inc	5840	Equipment	14,336.88	14,336.88
02/11/20	0767612	Village of Germantown	4118	Tax Levy-Pay-Back	3,414.07	3,414.07
02/20/20	0184777	Visionpoint Media, Inc.	5270	Advertising	58,404.42	72,104.42
02/20/20	0184777	Visionpoint Media, Inc.	5840	Equipment	13,700.00	72,104.42
02/27/20	0190698	Visionpoint Media, Inc.	5270	Advertising	15,075.00	16,875.00
02/27/20	0190698	Visionpoint Media, Inc.	5273	Publicity	1,800.00	16,875.00
02/06/20	0767515	VWR International Llc	5840	Equipment	47,866.63	47,866.63
02/13/20	0767692	Waste Management of Milwaukee	5830	Imprvmnts/Remdling	2,754.49	2,754.49
02/25/20	0184811	West Quarter West LLC	5418	Room Rental	14,459.21	14,459.21
02/18/20	0767790	WI Center for Education	5840	Equipment	11,600.00	11,600.00
02/04/20	0767447	Wisconsin Bell	5454	Telephone	8,262.78	8,262.78
02/06/20	0767517	Wisconsin Center District	5247	Special Occasions	8,200.00	8,200.00
02/13/20	0767693	Wisconsin Center District	5501	Student Activities	20,400.62	20,400.62
02/20/20	0767858	Wisconsin Center District	5247	Special Occasions	14,023.27	14,023.27
02/20/20	0767857	Wisconsin Electric Power Co	5450	Gas	3,762.14	3,778.70
02/20/20	0767857	Wisconsin Electric Power Co	5452	Electricity	16.56	3,778.70
02/11/20	0767617	Wisconsin Hood Service LLC	5281	Classroom/Lab Eq. Rep.	6,065.00	6,065.00
02/18/20	0767791	Wisconsin Library Services Inc	5840	Equipment	536,400.73	536,400.73
02/13/20	0767694	Wisconsin Restaurant Association	5243	Other Supplies	4,200.00	4,200.00
02/13/20	0767695	Wisconsin Student Government	5501	Student Activities	2,550.00	2,550.00
02/20/20	0767859	Wolters Kluwer Health/Lippincott	5707	New Book-Resale	3,819.14	3,819.14
02/13/20	0184627	Xerox Corporation	5355	Other Contracted Serv.	8,615.45	8,615.45
02/25/20	0184812	Xerox Corporation	5355	Other Contracted Serv.	4,782.00	4,782.00
02/11/20	0767619	ZOHO Corporation	5282	Off. General Eq. Rep.	16,337.70	16,337.70
02/11/20	0767618	Z-Systems	5840	Equipment	7,369.83	7,369.83
					5,660,144.83	

Board Bill List Allocation of Cash By Fund

1	General Fund	\$1,050,698.91
2	Restricted Fund	\$118,934.31
3	Capital Projects	\$3,707,593.54
4	Debt Service	\$53,595.85
5	Enterprise	\$613,196.41
5	TV Fund	\$377,240.97
6	Internal Service Fund	\$39,144.07
7	Trust & Agency	\$83,011.25
		\$6,043,415.31

Board Bill List TV Fund by Check No. - Checks Issued in February 2020

Check Date	Check Number	Vendor Name		Classification Description	Object Amount
02/04/20	0184364	CDW Government Inc	5674	Technical Operations	1,415.00
02/06/20	0184512	Carl Bloom Associates Inc	5260	Printing & Duplicating	16,805.69
02/06/20	0184521	US Brands	5259	Postage	768.72
02/11/20	0184541	Forest Incentives Ltd	5243	Other Supplies	1,853.30
02/11/20	0184541	Forest Incentives Ltd	5259	Postage	570.38
02/11/20	0184543	Gray Miller Persh LLP	5361	Legal Services	500.00
02/11/20	0184550	Programming Service	5355	Other Contracted Serv.	5,000.00
02/13/20	0184599	Erica K. Drehfal	5668	Program Production	23.98
02/13/20	0184616	Forest Incentives Ltd	5243	Other Supplies	3,085.00
02/13/20	0184616	Forest Incentives Ltd	5259	Postage	793.10
02/13/20	0184620	Masstech Americas Inc	5674	Technical Operations	8,753.68
02/18/20	0184635	Erica K. Drehfal	5201	Travel Expenses	10.00
02/18/20	0184636	Brian J. Ewig	5201	Travel Expenses	10.00
02/18/20	0184638	Mr. Raul C. Galvan	5201	Travel Expenses	98.70
02/18/20	0184639	John A. Gurda	5243	Other Supplies	890.00
02/18/20	0184643	Alexandria R. Mason	5201	Travel Expenses	10.00
02/18/20	0184646	Stephanie J. Schreiber	5201	Travel Expenses	10.00
02/20/20	0184765	Carl Bloom Associates Inc	5259	Postage	4,332.35
02/20/20	0184765	Carl Bloom Associates Inc	5260	Printing & Duplicating	10,082.19
02/20/20	0184767	Forest Incentives Ltd	5243	Other Supplies	558.49
02/20/20	0184767	Forest Incentives Ltd	5259	Postage	157.19
02/20/20	0184772	Key Code Media	5674	Technical Operations	45,226.08
02/25/20	0184795	Forest Incentives Ltd	5243	Other Supplies	3,208.00
02/25/20	0184795	Forest Incentives Ltd	5259	Postage	661.89
02/25/20	0184803	Masstech Americas Inc	3411	Resd for Encumbrances	19,263.00
02/04/20	0767372	Allegiance Fundraising Group, LLC	5259	Postage	4,621.41
02/04/20	0767373	Allegiance Fundraising LLC	5243	Other Supplies	5,653.84
02/04/20	0767380	Attegratice i undraising LLC	5454	Telephone	498.55
02/04/20	0767381	At&t Mobility	5454	Telephone	498.55
02/04/20	0767392	Digital Pictures Inc	5674	Technical Operations	1,200.50
02/04/20	0767426	•	5840		
02/04/20	0767420	N Systems Inc Adorama, Inc	5840 5840	Equipment Equipment	5,022.60 6,732.96
02/06/20	0767458	Cdp Contributor Development Partner	5355	Other Contracted Serv.	16,329.56
02/06/20	0767510	Time Warner Cable	5355 5454	Telephone	582.18
02/06/20	0767510	Tower Products Incorporated	5674	Technical Operations	2,387.70
02/06/20	0767514	UPS	5675	Traffic	60.60
02/00/20	0767514	American Public Television	5840	Equipment	11,798.00
02/11/20	0767526	Nielsen Media Research	5661		351.24
02/11/20	0767580	Pitney Bowes/Presort Service	5259	Audience Research	2,367.08
		•		Postage	
02/11/20	0767593	Public Television Major	5660	Affiliation/Mbsps	2,125.00
02/13/20	0767624 0767631	Accuweather, Inc.	5674	Technical Operations	450.00
02/13/20		At&t At&t	5454 5454	Telephone	182.06
02/13/20 02/13/20	0767632 0767633	At&t	5454 5454	Telephone	81.46 172.96
				Telephone Other Supplies	
02/13/20	0767651	Europe Through the Back Door	5243	Other Supplies	64.00
02/13/20	0767657	Ingenious Ingenuity Inc	5840	Equipment	4,736.93
02/13/20	0767676	Rev.com Inc	5668	Program Production	649.58
02/13/20	0767683	Sony Electronics Inc	5840	Equipment	123,454.93
02/13/20	0767689	United Mailing Service Inc	5259	Postage	289.41
02/13/20	0767690	UPS	5675	Traffic	106.07
02/18/20	0767715	BBC Studios Americas Inc	5840	Equipment	16,960.00
02/18/20	0767723	Cdp Contributor Development Partner	5355	Other Contracted Serv.	15.00
02/18/20	0767762	Nielsen Media Research	5661	Audience Research	8,889.58
02/18/20	0767775	Staples Business Advantage	5241	Office Supplies	434.19
02/18/20	0767775	Staples Business Advantage	5668	Program Production	65.62
02/18/20	0767786	UPS	5675	Traffic	34.04
02/20/20	0767804	Barbizon Lighting Company	5840	Equipment	17,169.43
02/20/20	0767808	Chyronhego Corporation	5674	Technical Operations	22.51
02/20/20	0767811	Corporate Disk Company	5243	Other Supplies	267.27
02/20/20	0767816	Europe Through the Back Door	5243	Other Supplies	170.60
02/20/20	0767817	ExxonMobil	5676	Vehicle Supplies	161.40
02/20/20	0767821	Greg Best Consulting Inc	5357	Professional & Consult	225.00
02/20/20	0767825	Hyman Enterprises LLC	5243	Other Supplies	2,070.00
02/20/20	0767840	Pitney Bowes Global Financial Services	5355	Other Contracted Serv.	1,066.26

Board Bill List TV Fund by Check No. - Checks Issued in February 2020

Check Date	Check Number	Vendor Name		Classification Description	Object Amount
02/20/20	0767841	Pitney Bowes/Presort Service	5259	Postage	455.36
02/20/20	0767844	PTG Live Events LLC	5243	Other Supplies	4,918.00
02/20/20	0767845	Royle Printing Co	5259	Postage	255.00
02/20/20	0767845	Royle Printing Co	5260	Printing & Duplicating	6,680.32
02/25/20	0767869	Airgas Inc	5678	Wmvs Transmitter Rep.	19.16
02/25/20	0767870	Anixter Inc	5674	Technical Operations	887.70
02/25/20	0767886	Corporate Disk Company	5243	Other Supplies	222.88
02/25/20	0767893	Ecker Envelope Inc	5260	Printing & Duplicating	857.17
02/25/20	0767914	Mared Mechanical Contractor	5678	Wmvs Transmitter Rep.	1,300.00
02/27/20	0767972	At&t Mobility	5454	Telephone	44.56
					377,240.97

Board Bill List Over \$2,500 for Channels 10/36 - Checks Issued in February 2020

Check Date	Check Number	Vendor Name		Classification Description	Object Amount
02/06/20	0184512	Carl Bloom Associates Inc	5260	Printing & Duplicating	16,805.69
02/11/20	0184550	Programming Service	5355	Other Contracted Serv.	5,000.00
02/13/20	0184616	Forest Incentives Ltd	5243	Other Supplies	3,085.00
02/13/20	0184620	Masstech Americas Inc	5674	Technical Operations	8,753.68
02/20/20	0184765	Carl Bloom Associates Inc	5259	Postage	4,332.35
02/20/20	0184765	Carl Bloom Associates Inc	5260	Printing & Duplicating	10,082.19
02/20/20	0184772	Key Code Media	5674	Technical Operations	45,226.08
02/25/20	0184795	Forest Incentives Ltd	5243	Other Supplies	3,208.00
02/25/20	0184803	Masstech Americas Inc	3411	Resd for Encumbrances	19,263.00
02/04/20	0767372	Allegiance Fundraising Group, LLC	5259	Postage	4,621.41
02/04/20	0767373	Allegiance Fundraising LLC	5243	Other Supplies	5,653.84
02/04/20	0767426	N Systems Inc	5840	Equipment	5,022.60
02/06/20	0767458	Adorama, Inc	5840	Equipment	6,732.96
02/06/20	0767471	Cdp Contributor Development Partner	5355	Other Contracted Serv.	16,329.56
02/11/20	0767526	American Public Television	5840	Equipment	11,798.00
02/13/20	0767657	Ingenious Ingenuity Inc	5840	Equipment	4,736.93
02/13/20	0767683	Sony Electronics Inc	5840	Equipment	123,454.93
02/18/20	0767715	BBC Studios Americas Inc	5840	Equipment	16,960.00
02/18/20	0767762	Nielsen Media Research	5661	Audience Research	8,889.58
02/20/20	0767804	Barbizon Lighting Company	5840	Equipment	17,169.43
02/20/20	0767844	PTG Live Events LLC	5243	Other Supplies	4,918.00
02/20/20	0767845	Royle Printing Co	5260	Printing & Duplicating	6,680.32
					348,723.55

March 04 2020 11:09

Accounts Payable Reversed Check Register FOR PERIOD STARTING 10/01/2010 AND ENDING 02/29/2020

Page: 1

GL BANK ACCOUNT: 1-60-00001-1101-00090

Accounts	Payable	Chase
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CHECK	CHECK	REVERSED		REVERSED
NUMBER	DATE	DATE	PAYEE	AMOUNT
0761763	03/28/19	02/24/20	Aircraft Spruce & Specialty Co	190.59
0765768	11/07/19	02/24/20	CaptionAccess LLC	2,040.00
0766424	12/10/19	02/04/20	Professional Interpreting	2,275.00
0767303	01/30/20	02/21/20	Anodyne Coffee Roasting Co	19.95
0767528	02/11/20	02/12/20	Anodyne Coffee Roasting Co	318.86
				4,844.40

4,844.40

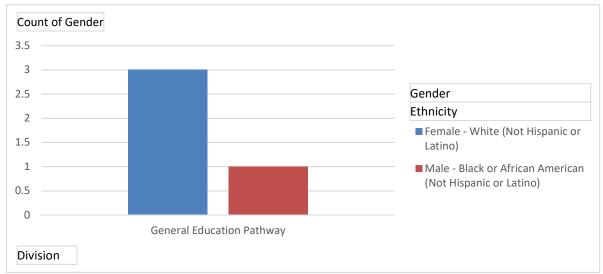
A	ВС	1	J	К	L	М	N		
1	Milwaukee Area Technical College								
2	Fiscal Year Year-to-date May 2019 and 2020			Atta	chment 3-b				
3									
4	Prepared By: Finance Division on June 10, 2020			Genera	I Fund				
5		Year-to-date	Full Year Actual		Year-to-date	Full Year Budget			
6		Actual May	Fiscal Year 2018-		Actual May	Fiscal Year 2019 -			
		2018-2019	2019	YTD % of	2019-2020	2020	YTD % of		
7	Account Description			Actual			Budget		
8									
9	Local Government Total	39,710,984	49,261,657	80.6%	44,372,300.16	50,981,582	87.0%		
10		55,710,504	45,201,057	00.070	44,572,500110	30,301,302	07.070		
11	State Aid Plus Act 145 Funding Total	73,394,157	76,558,523	95.9%	75,020,987	78,386,344	95.7%		
12									
13	Statutory Program Fees Total	38,634,371	38,608,704	100.1%	38,886,429	38,870,200	100.0%		
14	Statutory Hogian Lees Total	30,034,371	30,000,704	100.170	30,000,423	30,070,200	100.076		
Π									
15 16	Material Fees Total	1,496,103	1,494,325	100.1%	1,490,090	1,473,900	101.1%		
	Other Student Free Tetel	2 022 426	2 000 252	07 70/	2 605 707	2 076 002	02.49/		
17 18	Other Student Fees Total	2,833,126	2,899,252	97.7%	2,685,787	2,876,803	93.4%		
10									
19 20	Institutional Revenue Total	3,136,955	3,659,226	85.7%	3,254,449	4,093,000	79.5%		
21	Federal Revenue Total	346,486.87	346,487	100.0%	108,200	110,000	98.4%		
22 23	Total Revenue	159,552,184	172,828,174	92.3%	165,818,243	176,791,829	93.8%		
24									
25	Salaries Total	103,304,460	110,098,039	93.8%	108,057,791	113,927,163	94.8%		
26		-	-						
27	Fringe Benefit Total	37,169,765	42,346,359	87.8%	39,390,876	42,318,319	93.1%		
28									
		46 746 677	10 101 101	07.54	45 799 999	20 546 247	76 50/		
29 30	Non-Salary/Non-Benefit Expenses	16,746,652	19,131,461	87.5%	15,720,893	20,546,347	76.5%		
31	Total Expenditures	157,220,877	171,575,860	91.6%	163,169,561	176,791,829	92.3%		
		107,220,077	1,1,5,5,000	51.076	103,103,301	1,0,751,025	52.578		
32	Surplus or (Deficit)								
33		2,331,307	1,252,315		2,648,682	-			
34		1		l					
35	Beginning General Fund Reserve (July 1st)		32,496,387			33,748,702			
36	Add: Surplus or Subtract: (Deficit)		1,252,315			-			
37	Ending General Fund Reserve (June 30th)		33,748,702			33,748,702			
38	Reserve as Percentage of Total Revenue		19.53%			19.09%			
39		l		l					
_									

Attachment 3-C June 2020 Board Report Final Appointments

Division	Full Name	Job Type	POSITION TITLE	Reason For Opening	Employee Status	Start Date	Offer Amount	Degree	Institution
General Education Pathway	Affeldt, Katharyn	Part-Time	Instructor, Microbiology (part- time)	New Position	New Hire	6/7/20	\$28.13	PhD	University of Wisconsin-Madison
General Education Pathway	Barr, Kristen	Part-Time	Instructor, Microbiology (part- time)	New Position	New Hire	6/7/20	\$39.21	PhD	Medical College of Wisconsin
General Education Pathway	Hodges, Derrick	Part-Time	Instructor, Quality Engineering (part- time)	New Position	New Hire	6/10/20	\$28.13	Masters Degree	Keller Graduate School of Management
General Education Pathway	McKnight, Maureen	Part-Time	Instructor, English (part-time)	New Position	New Hire	6/8/20	\$39.21	PhD	University of Wisconsin - Milwaukee

Attachment 3-C Appointment Gender Ethnicity Breakdown by Division

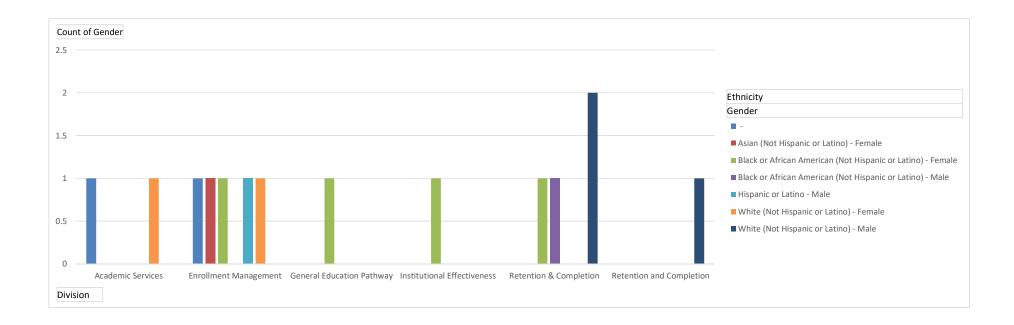
June 2020



Attachment 3-C June 2020 Board Report Final Change in Status

Division	Full Name	Job Type	POSITION TITLE	Reason For Opening	Employee Status	Start Date	Offer Amount	Degree	Institution
Academic Services	Conroy, Michele	Full-Time	Coordinator, Construction & Equipment (full-time)	Replacement	Other	6/14/20	\$81,448.02	Associates Degree	Lakeshore Technical College
Academic Services	Peters-Wojnowiak, Mary	Full-Time	Director, Clinical Education & Compliance (full-time)	Replacement	Promotion	5/25/20	\$104,503.00	Masters Degree	Concac
Enrollment Management	Amrute, Nutan	Full-Time	Manager, Career Exploration & Transfer	Replacement	Promotion	6/14/20	\$73,000.00	Masters Degree	University of Pune
Enrollment Management	Barberena, Omar	Full-Time	Employment Development Specialist (full-time)	Replacement	Other	5/31/20	\$29.21	Bachelor's Degree	UWM
Enrollment Management	Eichelberger, Carla	Full-Time	Director, Student Accommodations & Interpreting Services (full-time)	Replacement	Promotion	5/31/20	\$107,713.32	Masters Degree	Mount Mary College
Enrollment Management	McGilligan, Jenny	Full-Time	Director, Student Career, Employment & Transfer (full- time)	Replacement	Promotion	5/17/20	\$107,500.00	Bachelor's Degree	University of Wisconsin - Green Bay
Enrollment Management	Webb-Ebo, Selena	Full-Time	Career Development Coach	New Position	Promotion	5/17/20	\$30.15	Masters Degree	University of lowa
General Education	Green, Kimya	Full-Time	Sr. Specialist, Supplies & Labs (full-time)	Replacement	Promotion	6/14/20	\$57,500.00	Bachelor's Degree	Mount Mary University
Pathwav Institutional Effectiveness	Veal, Josie	Full-Time	Program Accreditation Manager (full-time)	Replacement	Other	6/28/20	\$110,977.15	PhD	Marquette University
Retention & Completion	Charbonneau, Zachary	Full-Time	Head Coach Men's Baseball & Team Academics (full-time)	New Position	Promotion	6/1/20	\$57,500.00	Bachelor's Degree	
Retention & Completion	Hodges, Yolanda	Full-Time	Ombudsperson	Replacement	Promotion	6/15/20	\$90,000.00	Masters Degree	Jackson State
Retention & Completion	Morency, Carl	Full-Time	Director, Instructional Resources & Student Support (full-time)	Replacement	Other	5/31/20	\$115,754.00	Masters Degree	Universitv
Retention & Completion	Zeimantz, Erich	Full-Time	Director, Student Life (full-time)	Replacement	Promotion	5/31/20	\$85,600.00	Masters Degree	University Central
Retention and Completion	Jenkins, Michael	Full-Time	Director, Retention & Scheduling (full-time)	Replacement	Other	5/31/20	\$95,715.00	PhD	Missouri

Attachment 3-C Change in Status Gender Ethnicity Breakdown by Division June 2020



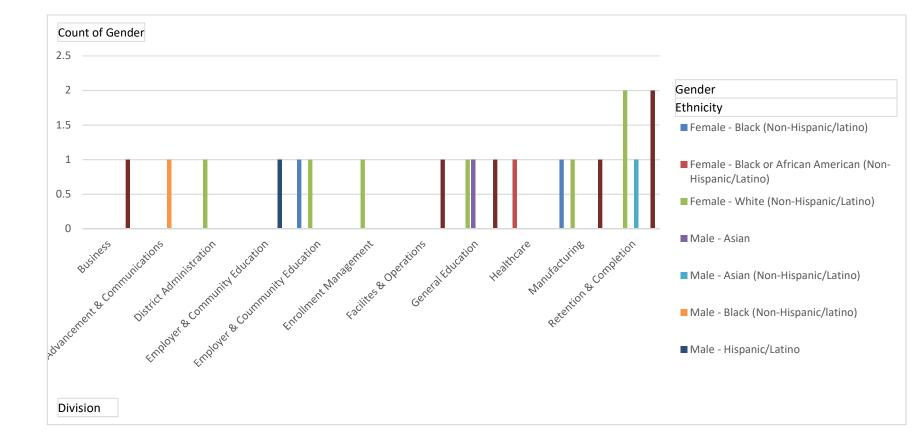
Attachment 3-C June 2020 Board Report Final Separations

Division	Name (last, first)	Type of Separation	Separation Date	Cosmo ID	Title	Full time / Part time	Date added to list
Business	Weissenborn, Howard	Resignation	5/23/2020	15172	Instructor	Part	6/9/2020
College Advancement & Communications	Morris, Joshua	Resignation	6/19/2020	1525866	Copywriter / Storyteller	Full	5/26/2020
District Administration	Todor, Shirley	Resignation	6/19/2020	307205	Administrative Assistant I	Part	6/3/2020
Employer & Community Education	Urbina, Francisco	Retirement	5/31/2020	19349	Instructor	Full	5/21/2020
Employer & Coummunity Education	Ackermann, Mary	Resignation	6/3/2020	3550	Instructor	Part	5/14/2020
Employer & Coummunity Education	Coggs, Gershia	Resignation	6/5/2020	9354	Instructor	Part	6/8/2020
Enrollment Management	Walker, Cheryl	Resignation	6/8/2020	1405253	Disability Specialist	Part	6/8/2020
Facilites & Operations	Fox, Dennis	Resignation	5/29/2020	193680	Manager	Full	5/21/2020
General Education	Kasraian, Mohammad	Retirement	8/15/2020	851	Instructor	Full	5/18/2020
General Education	Rose, Judith	Resignation	6/2/2020	915728	Instructor	Part	6/2/2020
General Education	Watrous, Stephen	Resignation	5/22/2020	6977	Instructor	Part	5/22/2020
Healthcare	Harris, Dennesha	Resignation	5/28/2020	957598	Educational Assistant	Part	5/14/2020
Manufacturing	Adams, Catherine	Retirement	6/30/2020	10596	Administrative Assistant II	Full	5/15/2020
Manufacturing	Simpson, James	Retirement	6/27/2020	946016	Instructor	Full	5/19/2020
Manufacturing	Toles, Barbara	End of Assignment	6/30/2020	7128	Persistence Coach	Part	6/11/2020
Retention & Completion	Agen, Brandon	Resignation	6/12/2020	1389043	Culinary Assistant	Full	5/29/2020

Attachment 3-C June 2020 Board Report Final Separations

Retention & Completion	Brisingamen, Dianne	Resignation	1/24/2020	1011060 T	utor	Part	5/12/2020
Retention & Completion	Kolbe, Susan	Resignation	5/19/2020		Computer Support Specialist	Part	6/2/2020
Retention & Completion	Lu, Chen	Resignation	11/27/2019	1509987 T	utor	Part	5/21/2020
Retention & Completion	Roeseler, Sam	Resignation	12/20/2019	1462895 T	utor	Part	5/21/2020

Attachment 3-C Separation Gender Ethnicity Breakdown by Division June 2020



Attachment 3-d

PROCUREMENT REPORT JUNE 2020

The Procurement report consists of:

- Part I Procurements
- Part II Construction Contracts
- Part III Lease Agreements

Each month, the MATC District Board approves contracts, procurements and services related to the operation of the college. The current items for board approval are:

I. Procurements

- <u>C-ARM IMAGING MACHINE MILWAUKEE CAMPUS</u> GE Healthcare Chicago, IL \$131,962.50
- ONLINE INSTRUCTION AND CLOSED-CAPTIONING SOFTWARE TechSmith Okemos, MI \$96,379.00 (\$32,126.33 annually for three years)
- ADULT BASIC EDUCATION SERVICES FOR GRANT FUNDED PROJECTS Multiple vendors All vendors are located within the greater Milwaukee Area Each project up to \$75,000.00 (see Part I for details)
- <u>SIMULATOR MANIKIN MILWAUKEE CAMPUS</u> Laerdal Wappingers Falls, NY \$165,852.89
- <u>TURBINE ENGINE SYSTEM OAK CREEK AVIATION CENTER</u> Great Lakes Turbine, Inc. Franksville, WI \$250,000.00
- <u>2021 INTERNATIONAL DAY CAB TRACTOR OAK CREEK CAMPUS</u> Lakeside INTL, LLC Milwaukee, WI \$157,624.00
- <u>4 (FOUR) 53' SEMI TRAILERS OAK CREEK CAMPUS</u> Spellman Trailers, Inc. Franklin, WI Not to exceed \$110,000.00

- WMVS ANTENNAS AND TRANSMISSION LINE MILWAUKEE PBS Vendor unknown at time of publication Not to exceed \$151,500.00
- <u>FY2021 INDEPENDENT TELEVISION PRODUCTION CONTRACTS MILWAUKEE PBS</u> Multiple vendors (see Part 1 for details) Not to exceed \$139,000.00
- <u>FY 2021 SOLE SOURCE MEDIA PROVIDERS MILWAUKEE PBS</u> Multiple vendors (see Part 1 for details) Not to exceed \$2,743,660.00
- 11. FY 2021 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS, <u>NETWORK HARDWARE & SYSTEM SOFTWARE – DISTRICT-WIDE</u> Multiple vendors (see Part 1 for details) Not to exceed \$5,300,000.00
- FY 2021 FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS DISTRICT-WIDE Multiple vendors (see Part 1 for details) Not to exceed \$2,343,000.00
- <u>DMC C BUILDING FIRE ALARM SYSTEM OAK CREEK CAMPUS</u> Honeywell International Oak Creek, WI \$89,988.00
- BAKING AND CULINARY LAB EQUIPMENT & SMALLWARES MILWAUKEE CAMPUS National Restaurant Supply Albuquerque, NM \$706,570.47
- SOLAR PHOTOVOLTAIC MODULES MEQUON AND OAK CREEK CAMPUSES Speed Solar Deerfield, WI \$275,243.00
- 16. <u>SOLAR ARRAY SYSTEM INVERTER, RACKING & INSTALLATIONS MEQON AND OAK CREEK</u> <u>CAMPUSES</u> Arch Electric Plymouth, WI \$1,037,494.00

II. Construction Contracts

 <u>RENOVATION AND REMODELING</u> MQC Air Handling Improvements MATC Bid Reference #2020-010 – Project #2021101.01 Southport Engineering Systems Caledonia, WI \$660,980.00

III. Lease Agreements

None

Part I: PROCUREMENTS Item 1: C-ARM MILWAUKEE CAMPUS

Background Information

The requested C-Arm Imaging machine is a replacement for an existing C-Arm Imaging machine. The new C-Arm Imaging machine includes new digital technology that allows the C-Arm to communicate the images to existing clinical data infrastructure. The existing C-Arm Imaging machine cannot be calibrated to provide safe levels of exposure for capturing images. The existing machine will be used for non-powered visual inspections and disassembly purposes. The C-Arm Imaging machine is maintained by the Biomedical Electronics Technology Program with shared use by the Healthcare Radiography Program.

This purchase will be made under the OEC – Premier Contract #PP-IM-268 which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from GE Healthcare of Chicago, IL for a cost of \$131,962.50.

Part I: PROCUREMENTS Item 2: ONLINE INSTRUCTION AND CLOSED-CAPTIONING SOFTWARE

Background Information

The requested online class software will allow faculty to enhance their instruction by creating and narrating video-based lectures, support videos, embed assessment in video, and add post recording interaction. In addition to the video-based learning, this tool includes auto closed-captioning (to comply with ADA regulations). The software currently used to assist with the closed-captioning requirement, NBCLearn, will not be available after 6/30/20.

The software offers the following benefits to students:

- Increased interaction with online instruction
- Embedding assessment with learning improves student success
- Students can send questions directly from recording
- Students can control how fast/slow they need recorded lectures to run
- Videos can be accessed with laptops, Chromebooks, iPads, Smartphones

The software offers multiple benefits to faculty as well:

- Easy to use screen capture/video recording tool
- Tool includes learning analytics for faculty
- Faculty can record from laptop/pc/mobile device and smartphone
- Closed-captioning is included with video (90% accuracy with easy editing)
- CC editing can be assigned to others and monitored
- Faculty can determine how much of the video has been viewed by each student

This purchase will be made under the WTCS Purchasing Consortium Contract which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from TechSmith of Okemos, MI for a cost of \$96,379.00 (\$32,126.33 annually for three years).

Part I: PROCUREMENTS Item 3: ADULT BASIC EDUCATION SERVICES FOR GRANT FUNDED PROJECTS

Background Information

Milwaukee Area Technical College annually applies for grants to obtain funding for the betterment of the school and the community. MATC actively pursues grant dollars for Adult Basic Education, and routinely partners with Community Based Organizations (CBO's) to provide comprehensive service proposals. CBOs must have at least a five-year track record in serving adults 18 years or older in an employment and training program, including offering Adult Basic Education, English Language Learners (ELL) and or General Equivalency Development (GED) services at the site location to students who have not earned the equivalency of a high school diploma. MATC participates in grants targeting age groups 16 (youth) and up.

These partnerships must follow the standard Purchasing requirements. This RFP was distributed to prequalify (meet all Purchasing requirements) CBOs for any upcoming grants that deal with Adult Basic Education Services. The RFP creates a "short list" from which grant writers can then choose a CBO to partner with.

Using the criteria below, proposals were evaluated by assessment of how well the bidder completely and effectively responded to the RFP, as well as the degree of compliance requested, in addition to the affordability of the system proposed.

Percentage

<u>Criteria</u>

30% Ability to deliver services as detailed in MATC's RFP, i.e. Personnel, size of staff, management, training, and qualifications

30% Cost, reasonableness of proposed fee schedule/budget in relation to scope of services provided

- 15% Geographic location/reach to meet needs of MATC programs
- 10% Reputation/experience in providing similar services to educational institutions

10% Clarity and thoroughness of proposal form responses which demonstrate knowledge of MATC and services we provide

5% Involvement of MBE/WBE/DBE participation and diversity commitment, demonstrated commitment to equal opportunity in hiring

This purchase will be made under MATC RFP 20-20 which meets all state of Wisconsin Procurement Requirements.

Twenty-five (25) vendors were directly solicited and the RFP was posted on DemandStar:

- Benedict Center
- Christian Fellowship
- Dominican Center for Women
- Hillside Learning Center
- Hope House
- House of Correction
- International Learning Center
- Journey House

- Literacy Services of Wisconsin
- Maximus
- Milwaukee Walker's Square Job Center
- Multicultural Community Services
- New Concepts Self Development Center
- Next Door Foundation
- Neighborhood House of Milwaukee
- Salvation Army
- Silver Spring Neighborhood Center
- Social Development Commission
- Tabernacle Baptist Church
- The Adult Learning Center
- UMOS
- Wisconsin Hispanic Scholarship Foundation
- Word of Hope Ministries, Inc.
- YWCA Community LAB
- Milwaukee Urban League

Seven (7) vendors responded:

- UMOS
- Neighborhood House of Milwaukee
- Literacy Services of Wisconsin
- Dominican Center for Women
- Milwaukee Urban League
- Social Development Commission
- Journey House

Five (5) vendors will be eligible for grant partnerships:

- UMOS
- Literacy Services of Wisconsin
- Milwaukee Urban League
- Social Development Commission
- Journey House

Positive action by the MATC Board will result in five (5) CBOs being classified as prequalified for upcoming grant opportunities. All five CBOs are located within the Milwaukee area. Awards to vendors will not exceed \$75,000.00 per grant.

Part I: PROCUREMENTS Item 4: SIMULATOR MANIKIN – MILWAUKEE CAMPUS

Background Information

This simulation technology is utilized throughout the respiratory therapy (RT) curriculum and is necessary to complete numerous WCTS state-aligned competencies, which are also required by RT-specific accreditation. Replacement of this simulation technology becomes even more crucial in light of the COVID-19 pandemic since access to hospital-based clinical sites is continually changing.

This item is replacing an existing manikin of the same manufacturer, Laerdal. Our existing manikin no longer functions in a way that meets students' needs and frequently shuts down unexpectedly. There is no service contract on the current manikin and buying a service contract is cost prohibitive when compared to the purchase of a new manikin.

This purchase will be made under UWMadison contract #19-5523 which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Laerdal of Wappingers Falls, NY for a cost of \$165,852.89.

Part I: PROCUREMENTS Item 5: <u>TURBINE ENGINE SYSTEM – OAK CREEK AVIATION CENTER</u>

Background Information

The Advisory Committee for the Aviation Center has recommended an updated ground run engine system as all engines currently being utilized at the center are of a seriously outdated design. The proposed system will introduce students to the most widely used turbine engine configuration worldwide, which adds to their employability. In addition, the condition of the current engines are in various states of disrepair due to age and usage. Because of their age most support structures have ceased to exist. As a result, maintaining these engines in an operational status is virtually impossible and presents various safety hazards.

This purchase will be made under the Sole Source classification for used equipment which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Great Lakes Turbine, Inc. of Franksville, WI for a cost of \$250,000.00.

Part I: PROCUREMENTS Item 6: 2021 INTERNATIONAL DAYCAB TRACTOR – OAK CREEK CAMPUS

Background Information

MATC Truck Driving Program is requesting approval for a purchase of a 2021 International RH613 6x4 (RH61F) DayCab Tractor. The Truck Driving Advisory Board has recommended the purchase of the new truck. The industry and trucking companies that hire our students, turn their trucks over within 5 years. Our equipment is outdated and is not current in the industry.

Currently, there are (6) six DayCab diesel trucks operating in the truck driving program. Two trucks are 10 years old; four trucks are 9 years old. Some of these trucks need to be replaced soon due to safety concerns and out of service violations per Federal requirements. The college is spending a lot of money on the repairs of this old equipment to keep them operational and safe.

This specific truck will have maintenance and repair covered under warranty for 5 years. There will be NO operational costs except for fuel associated with this truck. In the case of an equipment breakdown, the purchase price will also include a rental/loaner truck, so our students do not have to worry about loss of training.

According to ATRI (American Transportation Research Institute) truck repairs cost an estimated \$15,000 annually and with used trucks, that number can even be more. This amount does not include maintenance costs, only repair. After treatment emission parts are very expensive for our current equipment. With the new requested truck, these parts and systems are all covered.

This purchase will be made under Sourcewell Purchasing Cooperative Contract # 081716-NVS which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Lakeside International, LLC of Milwaukee, WI for a cost of \$157,624.00.

Part I: PROCUREMENTS Item 7: 4 (FOUR) 53' SEMI TRAILERS – OAK CREEK CAMPUS

Background Information

MATC Truck Driving Program is requesting approval for (4) four 53' semi-trailers. The Truck Driving Advisory Board has recommended the purchase of new equipment. The industry and trucking companies that hire our students, turn their trailers over within 10 years. Our equipment is outdated and is not current in the industry.

Eleven trailers used in the truck driving program are 13 years old or older. Of these eleven trailers, one trailer is 23 years old; two trailers are 22 years old; three trailers are 18 years old. These six trailers are falling apart at the frames and need to be replaced soon due to safety concerns and out of service violations per Federal requirements.

This purchase will be made under Sourcewell Purchasing Cooperative contract #080818-DDY which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Spellman Trailers, Inc. of Franklin, WI for an amount not to exceed \$110,000.00

Part I: PROCUREMENTS

Item 8: WMVS ANTENNAS AND TRANSMISSION LINE – MILWAUKEE PBS

Background Information

As part of the FCC television channel repack, Milwaukee PBS lost the broadcast frequency for our WMVS (LD) translator transmitter. The broadcast translator was a separate Low-Power TV channel that filled in the signal in the metro area. Viewers saw channels 10.11, 10.12, and 10.13, which were duplicates of our main WMVS channels. MATC had to follow the FCC process to research and request a new frequency. There was also a grant available from T-Mobile through PBS that would cover much of the repack costs. We now have our channel assignment and a construction permit from the FCC. The grant application was filed, reviewed and approved by PBS. The grant is for a maximum reimbursement amount of \$543,301.94. The final numbers will be determined from actual equipment and installation costs. The grant is to be complete by December 31, 2020.

There are also additional purchases outside the scope of the grant that will need funds. (A backup WMVS (LD) antenna). Milwaukee PBS engineering is working to refine the project costs, obtain quotes and prepare bid documents. It is likely that these purchases are over \$50,000 and would need to happen during the summer when the MATC board is not in session. Orders for this type of equipment can take 60 - 120 days to receive from the manufacturer and we are looking at a fall installation on the tower.

Anticipated purchases and cost estimations are as follows:

- WMVS (LD) antennas; Main (grant Funded), Backup (MATC funded) Est. cost \$65,000 total
- Transmission line for WMVS (LD) Est. cost \$86,500

All purchases will be made under MATC Bid guidelines, which meet all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board would pre-approve these purchases at an amount not to exceed \$151,500.00. Vendors chosen and final cost will be presented to the August Board.

Part I: PROCUREMENTS

Item 9: FY 2021 INDEPENDENT TELEVISION PRODUCTION CONTRACTS - MILWAUKEE PBS

Background Information

Independently contracted television production staff services are hired on an annual contract basis. The college's in house legal staff along with the purchasing department, in cooperation with the television station Vice President and General Manager, prepares these contracts. Over a multi-year period, such vendors have or may receive compensation that exceeds \$50,000. The total FY2021 compensation for services is not anticipated at this time to exceed the amount below. Issuance of Independent Television Production Contracts with the below individuals is contingent upon the Board's final approval and passage of a FY2021 budget, and Milwaukee PBS's final approval of below indicated projects.

NAME/ASSIGNMENT AND PROGRAM - FY2021

Dan Small \$22,000 Producer/Host OUTDOOR WISCONSIN Expenses not to exceed \$2,500 Promotional appearances not to exceed \$10,000 Partially funded by Production Underwriting

John McGivern \$82,500 Host/co-producer for AROUND THE CORNER WITH JOHN MCGIVERN Partially funded by Production Underwriting

John Gurda \$22,000 Segment research / appearances on AROUND THE CORNER WITH JOHN MCGIVERN Partially funded by Production Underwriting

Positive action by the MATC District Board will result in purchase orders issued to the above Sole Source media providers at an amount not to exceed \$139,000 for FY2021.

Part I: PROCUREMENTS Item 10: FY 2021 SOLE SOURCE MEDIA PROVIDERS – MILWAUKEE PBS

Background Information

During FY2021, Milwaukee PBS will be acquiring various programming rights and media services from many different and varied sources. Due to copyright laws, most programs must be obtained from holders of said copyrights and as such would be classified as Sole Source procurements. These providers are, but may not be limited to:

American Public Television \$150,000 (estimate)

After PBS, this is our second largest supplier of programming, including Create, World, APT Premium Service and APT Exchange. Some of the programs on our schedule that come to us from APT include documentaries, movie packages, and travel shows.

BBC Studios Americas Inc. \$110,000 (estimate)

Major syndicator of British programming with the emphasis on comedies and dramas.

A.C. Nielsen Company \$115,000 (estimate)

Nielsen provides Milwaukee PBS with viewership numbers and audience research used in program acquisition, scheduling and underwriting.

Public Broadcasting Service \$2,147,654 (estimate projected, pending final PBS board action)

This covers fees associated with the National Program Service ('signature public television series'), pledge fundraising programs that are specifically produced for membership drives, PBS Plus, specialty programming, administrative, promotion, copyright, engineering and distribution fees.

Executive Program Service \$10,000

Syndication of program material generally in the entertainment and documentary field.

Trac Media - \$17,550

Specialized audience research for Public Television

The Association of Americas Public Television Stations \$44,500 (estimate)

Our national advocacy organization, which also undertakes planning and research projects.

National Educational Television Association (NETA) \$26,956 (estimate)

The national association that provides most of the public television system's professional development service and also gives us low-cost access to distribute our local programming to other stations on NETA's satellite uplink.

RJL Entertainment (Acorn) \$26,000 (estimate)

Syndicator for public television pledge and general audience programming including mysteries, drama, and high-profile specials. DOC MARTIN is an example of these types of programs.

Public Television Major Market Group \$10,000 (estimate)

A consortium of 40 stations that represents the large market stations in policy debates within the public television system and looks for entrepreneurial opportunities utilizing new technologies that are available primarily to larger market stations including Milwaukee PBS.

Various Independent Distributors and Syndicators \$80,000

There are a number of independent acquisitions that are made through the programming department throughout the fiscal year. This past year such programs acquired included LAWRENCE WELK, and WISCONSIN FOODIE.

TracMedia \$6,000 (estimate)

Audience research and analytics for Pledge Drive campaigns to maximize scheduling and \$\$ raised.

Positive action by the MATC District Board will result in purchase orders issued to the above Sole Source media providers at an amount not to exceed \$2,743,660.00.

Part I: PROCUREMENTS Item 11: <u>FY 2021 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS,</u> NETWORK HARDWARE & SYSTEM SOFTWARE- DISTRICT-WIDE

Background Information

As part of the Capital Equipment Plan to upgrade equipment throughout the district, each instructional division, administrative division and Information Technology prepares a list of proposed computer and printer acquisitions as part of their fiscal year equipment budgets. Approximately 500-800 desktops / laptops, multimedia devices and file servers have been proposed for acquisition. Some displaced equipment may be used to upgrade other areas within MATC.

Information Technology is also engaged in a multi-year project to continue the expansion and upgrade of the district computer network to classrooms, faculty offices and staff offices. This will provide the appropriate infrastructure to support the continued expansion of the network while allowing for new and emerging technologies to become functional on the network.

These acquisitions are part of the total MATC capital equipment budget for FY 2020/2021 presented to the Board for approval. The proposed equipment will be purchased under State of Wisconsin Statutes (s16.73) which allows for cooperative purchasing from suppliers by qualified entities. Equipment required with associated referencing document will be as follows:

- Hewlett Packard, IBM, Dell and Toshiba computers and printers will be purchased from Paragon Development Systems, Oconomowoc, WI referencing State Contract #15-20400-905, #15-20453-106 and/or Dell Computers, Roundrock, TX referencing State contract #15-20400-905 and UW System contract #10-2052 and/or Vanguard Computers, Inc., Brookfield, WI referencing State Contract #15-20400-905, and/or AE Business Solutions, Madison, WI referencing UW System Contract #MD-16-2058.
- Hewlett Packard servers, systems/backup software, storage, support and services and Hitachi storage will be purchased from AE Business Solutions, Madison, WI referencing UW System contract #10-2052, 12-2058, MD-16-2058, State Contract #15-20400-905 and DOA Contract # 10-92040-501, and/or Paragon Development Systems, Oconomowoc, WI referencing State Contracts 15-20400-905, 15-20453-106 and/or CDW, Inc, Vernon Hills, IL referencing State Contract # 11-20664-001 and NJPA contract 111309-CDW.
- IDM and Linux system software and services will be purchased from Concensus Consulting, Crandberry Twp, PA and/or Paragon Development Systems, Oconomowoc, WI; referencing State Contracts 18-20837-002, 15-95823-101, MHEC-021213.
- ImageNow software and implementation / project management services will be purchased from Hyland LLC Westlake, OH UW contract #08-5887.
- Broadband / Internet Services will be purchased from WiscNet, Madison, WI referencing UW contract # 11-91551-131 and/or Time Warner Business Systems (Spectrum Communications), Milwaukee, WI and/or ATT, Waukesha, WI referencing UW contract # 11-91551-131 and 11-901551-401.
- Cisco network & video hardware, software and services will be purchased from Cisco Systems, Des Plaines, IL referencing State Contracts #15-39510-505, 15-84056-121 and/or CDW Inc, Vernon Hills, IL referencing State Contract #11-20664-001 and NJPA contract 111309-CDW and/or Heartland Business Systems, Hartland, WI, referencing State Contract #11-20664-001 and NJPA contract 111309 and/or Presidio, Inc, Waukesha, WI referencing State Contract #11-20664-001, NJPA contract 111309, UW Contract 505ENT-M16-DATACOMMUN-01 and/or PDS, Inc., Oconomowoc, WI referencing State Contract #15-20453-10X.

- Networking and Security Solutions and consulting will be purchased from CDW Inc, Vernon Hills, IL referencing State Contract #11-20664-001 and NJPA contract 111309-CDW and/or AE Business Solutions, Madison, WI referencing State Contract 15-20453-10X, 15-95823-101, 15-20400-905, 15-20453-106, MD-16-2058, and/or Heartland Business Systems, Hartland, WI, referencing State Contract #11-20664-001 and NJPA contract 111309 and SHI International, Somerset, NJ, referencing Contract 505ENT-M16-VARSOFTWARE-03.
- Microsoft and other software packages and/or licenses will be purchased from CDW, Vernon Hills, IL referencing the WTCS Information & Telecommunication Systems Consortium Contract, and/or Insight Public Sector, Inc. referencing State Contract #505ENT-M 16-VARSOFTWARE-02.
- WAN / Intercampus eLAN Transport Services will be purchased from Spectrum Enterprise (Charter / Time Warner Communications), Milwaukee, WI 53212 referencing State DOA Contract # 11-92037-200 and UW System Contract # 14-5535.
- VMware software and/or licenses will be purchased from SHI International, Somerset, NJ referencing WTCS Consortium Contract, and/or AE Business Solutions., Madison, WI referencing UW System Contract # 10-2052, 10-5197, MD-16-2058 and/or PDS, Inc., Oconomowoc, WI referencing State Contract # 15-20453-10X, 15-20400-905 and/or CDW, Vernon Hills, IL referencing the NJPA contract 100614#CDW.
- Blackboard Learning Management Systems and Blackboard Campus Card hardware, software and services will be purchased from Blackboard Systems, Inc. Washington D.C., and/or Blackboard Transaction, Inc. Phoenix, AZ, referencing the MHEC (Midwest Higher Education Compact) contract and UW System Contract #12-5387.
- Network backup / Archive hardware and software will be purchased from AE Business Solutions, Madison, WI referencing UW System Contract # 10-2052, MD-16-2058 and/or PDS, Inc., Oconomowoc, WI referencing State Contract # 15-20453-10X, 15-20400-905, 15-20453-106 and/or Media Distributors, Elmhurst, IL and/or Messaging Architects, Inc. Champlain, NY referencing State Contract # 15-20400-905.
- Emergency Notification Systems will be purchased from Rave Wireless, Inc, Farmingham, PA referencing WTCS Purchasing Consortium Contract.
- Apple computers will be purchased from Apple Computer, Inc., Austin, TX referencing the Collegiate Partnership Program (CPP) offered to all higher education institutions.

Positive action by the Board will result in the issuance of purchase orders to any or all of these companies. Actual expenditures to respective suppliers could vary depending on changing requirements, and additional suppliers may be added as new State of Wisconsin, UW system, and WTCS IT Consortium contracts are awarded. However, total expenditures will not exceed the proposed IT capital budget allocation currently set at \$5,300,000.00.

AE Business Solutions	Madison, WI
Apple Computer, Inc	Austin, TX
AT&T	Brookfield, WI
Blackboard Learning Systems, Inc	Washington, DC
Transact, Inc	Washington, DC
CDW, Inc	Vernon Hills, IL
Cisco Systems, Inc	Des Plains, IL
Dell Computers, Inc	Roundrock, TX
Fujitsu Consulting, Inc	Milwaukee, WI
Heartland Business Systems	Hartland, WI
Hyland LLC	Westlake, OH
Insight Public Sector, Inc.	Bloomingdale, IL
Media Distributors	Elmhurst, IL
Paragon Development Systems (PDS)	Oconomowoc, W

WI

Perceptive Software Presidio, Inc Rave Wireless SAP America SHI International Spectrum Enterprise Time Warner Business Vanguard Computers, Inc UW-Madison / Wiscnet Shawnee, KS Waukesha, WI Farmingham, MA Newton Square, PA Somerset, NJ Milwaukee, WI Milwaukee, WI Wauwatosa, WI Madison, WI

Information Technology will purchase hardware, software and services from the following vendors, based on existing multi-year MATC RFP / Bids or other cooperative purchasing agreements that were awarded to the following vendors:

Butler, WI
Bradenton, FL
Milwaukee, WI
Austin, TX
Fairfax, VA
Glendale, WI
Milwaukee, WI
Menomonee Falls, WI

In addition, Information Technology has standard vendors for hardware, software and services which may not be currently covered by an existing state contract. Pursuant to MATC purchasing requirements, we may purchase items under the \$50,000 limit and/or upon successful bid, RFP or proof of Sole Source agreements.

AV Design Group	Thiensville, WI
Camera Corner Connecting Point	Green Bay, WI
CollegeNet, Inc	Portland, OR
Concensus Consulting	Cranberry Twp, PA
Eaton Corp	Raleigh, NC
Fabco, Inc	Milwaukee, WI
Graybar Electrical, Inc	West Allis, WI
Google, Inc	Mountain View, CA
Idera Software	Austin, TX
MalwareBytes, Inc	San Jose, CA
Oberon	State College, PA
Paperthin, Inc	Quincy, MA
SHI International	Somerset, NJ
Solarwinds.Net, Inc	Austin, TX
TeamDynamix	Columbus, OH
Thycotic Software, Ltd	Washington, DC
Virtru Corp	Washington, DC
•	-
Verisign, Inc	Mountain View, CA
Zoho Corp.	Pleasanton, CA

Part I: PROCUREMENTS Item 12: FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS – DISTRICT-WIDE

Background Information

The Facilities Planning and Construction Department outlines the requirements for furniture and furnishing purchases for classroom, common space, and office needs. These are based upon project scopes, budget and college guidelines for standardization of furniture. In addition, they provide carpeting for new construction and remodeling as well as miscellaneous furnishings.

These commodities are purchased utilizing a number of sources that have been approved by the WTCS State office. The contracts that we purchase off of are competitively bid and awarded. Our FY2021 estimated budget is approximately \$2,343,000.00. These expenditures will be made from one of the following sources:

- E & I Cooperatives
- State Contracts
- University of Wisconsin System contracts
- Other Co-Op contracts as approved by the WTCS State office

All purchases are done in lots and are approved by the Facilities Planning and Construction Department prior to any purchase order being issued.

Positive action by the MATC District Board will result in purchase orders issued to the sources indicated above for an amount not to exceed \$2,343,000.00 for FY2021.

Part I: PROCUREMENTS Item 13: DMC C BUILDING FIRE ALARM SYSTEM – MILWAUKEE CAMPUS

Background Information

The existing Honeywell XLS3000 fire alarm system and the existing Honeywell EBI system at the Main Campus C Building will be expanded with the work associated with C Building Fire Protection Phase I. This installation includes all new intelligent detectors, controls, horn/ strobes, etc.

This purchase will be made under the guidelines of GSA contract GSA 47QSWA18D0057, which meets all state of Wisconsin Procurement requirements.

Positive action by the MATC Board will result in a purchase from Honeywell International of Oak Creek, WI for a cost of \$89,988.00.

Part I: PROCUREMENTS Item 14: BAKING AND CULINARY LAB EQUIPMENT & SMALLWARES – MILWAUKEE CAMPUS

Background Information

The Baking and Culinary Labs in M686/689 are being renovated this fall. This purchase is for replacement of the large equipment and smallwares in those culinary labs. The purchase will include a dishwasher, ranges, reach-in freezer, shelving, pan racks, ice maker, sanitizing system, microwaves, etc. The smallwares will include items such as funnels, blenders, mixers, bowls, storage containers, etc.

This purchase will be made under the guidelines of National IPA contract R180202, which meets all state of Wisconsin Procurement requirements.

Positive action by the MATC Board will result in a purchase from National Restaurant Supply of Albuquerque, NM for a cost of \$706,570.47.

Part I: PROCUREMENTS Item 15: SOLAR PHOTOVOLTAIC MODULES – MEQUON AND OAK CREEK CAMPUSES

Background Information

To assist in Milwaukee Area Technical College's energy conservation goals, this is a purchase request for Philadelphia Solar PS-M72-370 Bifacial photovoltaic modules (solar panels). MATC is receiving a grant from the MREA (Midwest Renewable Energy Association) Solar on Schools Program, which will provide a donation of 50 kW of Philadelphia Solar panels for the Mequon Campus, and 50 kW of panels for the Oak Creek Campus. The college is seeking to purchase an additional 250 kW of panels to complete the system at Mequon, and an additional 220 kW of panels to complete the system at Oak Creek.

Speed Solar is the exclusive U.S. distributor of Philadelphia photovoltaic modules, which make use of a new bifacial technology that produces energy from both the front and back side of the solar panel, providing 375W per module which is an additional 10-20% energy gain over conventional solar panels. Speed Solar is making the additional solar panels available for sale to the college at a discounted wholesale cost that is well below the typical purchase price available through solar equipment vendors.

This purchase will be made under the Sole Source classification of Specific Brand Name (grants) which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC Board will result in a purchase from Speed Solar of Deerfield, WI for a cost of \$275,243.00.

Part I: PROCUREMENTS Item 16: SOLAR ARRAY SYSTEM INVERTER, RACKING & INSTALLATIONS – MEQUON AND OAK CREEK CAMPUSES

Background Information

This purchase will consist of the design and installation of 371kw solar systems on south-facing roofs at the Mequon Campus and Oak Creek Campus. This will be a ballasted roof mount racking system with stainless steel hardware and roof warranty integrity. It will include solar inverters, all associated wiring and overcurrent protection, utility interconnection, system balancing and permitting. These two installations are expected to offset \$80,000 in operational costs annually. The solar installation will be complete within FY 2021.

This purchase will be made under Madison College RFP 20-011, Madison College Solar Project 2020, which meets all state of Wisconsin Procurement requirements.

Positive action by the MATC Board will result in a purchase from Arch Electric of Plymouth, WI for a cost of \$1,037,494.00.

Part II: CONSTRUCTION Item 1: <u>RENOVATION AND REMODELING</u> MQC Air Handling Improvements MATC Bid Reference #2020-010 – Project #2021101.01

Background Information

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project includes the replacement of three air handling unit supply fans at the Mequon Campus with a new fan wall consisting of ten motors.

The contract recommended for approval below is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work was prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids were opened on June 11, 2020 with the following results which include the Base Bid, Alternate 1, and Allowance.

REMODELING SPECIFIED AREAS & RELATED WORK (Comprehensive Single Prime)

٠	Butters Fetting Co	\$694,000.00
•	Gilbane Building Co	\$918,600.00

Proposals were evaluated, and the low qualified bid, as indicated by the asterisk, has met specifications. There were no challenges to the bid document or the manner in which the successful bidder was selected.

Positive action by the board on this item will authorize the issuance of a contract in the amount shown to the firm indicated by the asterisk.

Attachment 4-a

\$1,500,000.00 Milwaukee Area Technical College District, Wisconsin General Obligation Promissory Notes, Series 2020-21A

RESOLUTION AUTHORIZING THE SALE OF \$1,500,000.00 <u>GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2020-21A</u> (Resolution F0131-06-20)

WHEREAS, pursuant to Section 67.12(12) of the Wisconsin Statutes, as amended (the "Act"), the Milwaukee Area Technical College District, Wisconsin (the "District"), is authorized to issue notes of the District in the aggregate amount of \$1,500,000.00 for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes"); and

WHEREAS, on May 26, 2020, the District authorized the issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2020-21A (the "Notes") for the Public Purposes; and

WHEREAS, the District has prepared and distributed a Preliminary Official Statement, dated June 15, 2020 (the "Preliminary Official Statement"), describing the Notes and the security therefor; and

WHEREAS, the District has examined proposed documentation for the Notes (collectively, the "Note Documents"), as follows:

(a) an Official Notice of Sale issued by the District and a Parity Bid Form (the "Note Purchase Agreement") to be entered into between the District and the Underwriter, providing for the sale of the Notes; and

(b) the Preliminary Official Statement.

WHEREAS, it is now expedient and necessary for the District to issue its general obligation promissory notes in the amount of \$1,500,000.00 for the Public Purposes;

NOW, THEREFORE, the District hereby resolves as follows:

Section 1. <u>Definitions</u>. The following terms shall have the following meanings in this Resolution unless the text expressly or by implication requires otherwise:

"<u>Act</u>" shall mean Section 67.12(12) of the Wisconsin Statutes;

"<u>Code</u>" shall mean the Internal Revenue Code of 1986, as amended;

"<u>Continuing Disclosure Agreement</u>" shall mean the Continuing Disclosure Agreement, executed and delivered by the Issuer, dated July 15, 2020 (the "Continuing Disclosure Agreement"), delivered by the District for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended;

"Dated Date" shall mean July 15, 2020;

"<u>Debt Service Fund</u>" shall mean the Debt Service Fund of the District, which shall be the "special redemption fund" as such term is defined in the Act;

"District" shall mean the Milwaukee Area Technical College District, Wisconsin;

"<u>Fiscal Agent</u>" shall mean the Treasurer of the District or such other entity as the District may approved to act as fiscal agent;

"<u>Governing Body</u>" shall mean the Board of the District, or such other body as may hereafter be the chief legislative body of the District;

"<u>Initial Resolution</u>" shall mean the "Resolution Authorizing the Issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2020-21A of Milwaukee Area Technical College District, Wisconsin", adopted by the Governing Body on May 26, 2020;

"Note Registrar" means the Secretary of the District;

"<u>Notes</u>" shall mean the \$1,500,000.00 General Obligation Promissory Notes, Series 2020-21A, of the District;

"<u>Public Purposes</u>" shall mean the public purpose of financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program, and paying certain costs of issuance;

"<u>Purchase Price</u>" shall mean \$1,557,592.00 (\$1,500,000.00 par amount of Notes, <u>plus</u> premium of \$61,552.00, <u>less</u> underwriter's discount of \$3,960.00);

"<u>Record Date</u>" shall mean the close of business on the fifteenth day of the calendar month next preceding any principal or interest payment date;

"<u>Securities Depository</u>" means The Depository Trust Company, New York, New York, or its nominee; and

"<u>Underwriter</u>" means Huntington Securities, Inc.

Section 2. <u>Authorization of the Notes</u>. For the purpose of financing the Public Purposes, there shall be borrowed on the full faith and credit of the District the sum of \$1,500,000.00; and fully registered general obligation promissory notes of the District are authorized to be issued in evidence thereof.

Section 3. <u>Sale of the Notes</u>. To evidence such indebtedness, (i) the Chairperson or the Vice Chairperson and (ii) the Secretary of the District are hereby authorized, empowered and directed to make, execute, issue and sell to the Underwriter for, on behalf of and in the name of the District, general obligation promissory notes in the aggregate principal amount of One Million Five Hundred Thousand Dollars (\$1,500,000.00) for the Purchase Price, plus accrued interest to the date of delivery.

Section 4. <u>Terms of the Notes</u>. The Notes shall be designated "General Obligation Promissory Notes, Series 2020-21A"; shall be dated the Dated Date; shall be numbered one and upward; shall bear interest as shown on the Maturity Schedule below; shall be issued in denominations of \$5,000 or any integral multiple thereof; and shall mature on the dates and in the amounts as set forth below. Interest on the Notes shall accrue from the Interest Accrual Date and shall be payable semi-annually on June 1 and December 1 of each year, commencing on December 1, 2020.

MATURITY SCHEDULE

<u>Maturity</u> Date	<u>Principal</u> <u>Amount</u>	Interest Rate
June 1, 2022	\$350,000	1.00%
June 1, 2023	\$500,000	2.00%
June 1, 2024	\$500,000	2.00%
June 1, 2025	\$150,000	2.00%

The Notes of this issue shall not be subject to call and payment prior to maturity.

Section 5. <u>Form, Execution, Registration and Payment of the Notes</u>. The Notes shall be issued as registered obligations in substantially the form attached hereto as <u>Exhibit A</u> and incorporated herein by this reference.

The Notes shall be executed in the name of the District by the manual signatures of (i) the Chairperson or the Vice Chairperson and (ii) the Secretary or other officer, and may be sealed with its official or corporate seal, if any.

The principal of, premium, if any, and interest on the Notes shall be paid by the Fiscal Agent.

Both the principal of and interest on the Notes shall be payable in lawful money of the United States of America by the Fiscal Agent. Payment of principal of the final maturity on the Notes will be payable upon presentation and surrender of the Notes to the Fiscal Agent. Payment of principal on the Notes (except the final maturity) and each installment of interest shall be made to the registered owner of each Note who shall appear on the registration books of the District, maintained by the Note Registrar, on the Record Date and shall be paid by check or draft of the Fiscal Agent and mailed to such registered owner at the address appearing on such registration books or at such other address may be furnished in writing to such registered owner to the Note Registrar.

Section 6. <u>Note Proceeds</u>. The sale proceeds of the Notes (exclusive of accrued interest, printing distribution and filing fees, and any premium received) shall, forthwith upon receipt, be placed in and kept by the District Treasurer as a separate fund to be known as the Promissory Notes, Series 2020-21A, Borrowed Money Fund (hereinafter referred to as the "Borrowed Money Fund"). Moneys in the Borrowed Money Fund shall be used solely for the purposes for which borrowed or for transfer to the Debt Service Fund as provided by law.

Section 7. <u>Tax Levy</u>. In order to provide for the collection of a direct annual tax sufficient in amount to pay and for the express purpose of paying the interest on the Notes as it falls due and also to pay and discharge the principal thereof at maturity, there is hereby levied upon all of the taxable property in the District, in addition to all other taxes, a nonrepealable, direct, annual tax in an amount sufficient for that purpose. This tax shall be from year to year carried into the tax roll of the District and collected in addition to all other taxes and in the same manner and at the same time. Said tax is to be for the following years and in the following minimum amounts:

<u>Year of Levy</u>	Amount of Tax
2019	\$10,011,11
2020	\$26,500.00
2021	\$374,750.00
2022	\$518,000.00
2023	\$508,000.00
2024	\$151,500.00

The District shall be and continue without power to repeal such levy or obstruct the collection of said tax until all such payments have been made or provided for. After the issuance of the Notes, said tax shall be carried into the tax rolls of the District and collected as other taxes are collected, provided that the amount of tax carried into said tax rolls with respect to the Notes may be reduced by the amount of any surplus money in the Debt Service Fund created pursuant to Section 8 below.

If there shall be insufficient funds from the tax levy to pay the principal of or interest on the Notes when due, the said principal or interest shall be paid from other funds of the District on hand, said amounts to be returned when said taxes have been collected.

There be and there hereby is appropriated from taxes levied by the District in anticipation of the issuance of the Notes and other funds of the District on hand a sum sufficient to be deposited in the Debt Service Fund to meet payments with respect to debt service due for the year 2020.

Section 8. <u>Debt Service Fund</u>. Within the debt service fund previously established within the treasury of the District, there be and there hereby is established a separate and distinct fund designated as the "Debt Service Fund for \$1,500,000.00 General Obligation Promissory Notes, Series 2020-21A, dated July 15, 2020" (the "Debt Service Fund"), and such fund shall be maintained until the indebtedness evidenced by the Notes is fully paid or otherwise extinguished. The District Treasurer shall deposit in such Debt Service Fund (i) all accrued interest received by the District at the time of delivery of and payment for the Notes; (ii) the taxes herein levied for the specific purpose of meeting principal of and interest on the Notes when due; (iii) such other sums as may be necessary at any time to pay principal of and interest on the Notes when due; (iv) any premium which may be received by the District above the par value of the Notes; and (vi) such further deposits as may be required by Section 67.11 of the Wisconsin Statutes.

No money shall be withdrawn from the Debt Service Fund and appropriated for any purpose other than the payment of principal of and interest on the Notes until all such principal and interest has been paid in full and canceled; provided (i) the funds to provide for each payment of principal of and interest on the Notes prior to the scheduled receipt of taxes from the next succeeding tax collection may be invested in direct obligations of the United States of America maturing in time to make such payments when they are due or in other investments permitted by law; and (ii) any funds over and above the amount of such principal and interest payments on the Notes may be used to reduce the next succeeding tax levy, or may, at the option of the District, be invested by purchasing the Notes as permitted by and subject to Section 67.11(2)(a) of the Wisconsin Statutes in interest-bearing obligations of the United States of America, in other obligations of the District or in other investments permitted by law, which investments shall continue as a part of the Debt Service Fund.

When all of the Notes have been paid in full and canceled, and all permitted investments disposed of, any money remaining in the Debt Service Fund shall be deposited in the general fund of the District, unless the District Board directs otherwise.

Section 9. <u>Deposits and Investments</u>. The Debt Service Fund shall be kept apart from moneys in the other funds and accounts of the District and the same shall be used for no purpose other than the prompt payment of principal of and interest on the Notes as the same becomes due and payable. All moneys therein shall be deposited in special and segregated accounts in a public depository selected under Chapter 34 of the Wisconsin Statutes and may be temporarily invested until needed in legal investments subject to the provisions of Sections 66.0603(1m) and 67.10(3) of the Wisconsin Statutes. All income derived from such investments shall be regarded as revenues of the District. No such investment shall be in such a manner as would cause the Notes to be "arbitrage bonds" within the meaning of Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

The District Treasurer shall, on the basis of the facts, estimates and circumstances in existence on the date of closing, make such certifications as are necessary to permit the conclusion that the Notes are not "arbitrage bonds" under Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

Section 10. <u>Sale of Notes</u>. The terms, conditions and provisions of the Notes and the Note Documents are, in all respects, authorized and approved. The form of the Note Purchase Agreement is hereby approved. The Notes shall be sold and delivered in the manner, at the Purchase Price, plus interest accrued from the Interest Accrual Date to the closing date, pursuant to the terms and conditions set forth in the Note Purchase Agreement.

The preparation of the Preliminary Official Statement and the Final Official Statement, and their use as contemplated in the Note Purchase Agreement, are hereby approved. The Preliminary Official Statement is "deemed final" as of its date, except for omissions or subsequent modifications permitted under Rule 15c2-12 of the Securities and Exchange Commission. The Chairperson, the Vice Chairperson and Secretary of the District are authorized and directed to do any and all acts necessary to conclude delivery of the Notes to the Underwriter, as soon after adoption of this Resolution as is convenient.

Section 11. <u>Book-Entry Only Notes</u>. The Notes shall be transferable as follows:

(a) Each maturity of Notes will be issued as a single Note in the name of the Securities Depository, or its nominee, which will act as depository for the Notes. During the term of the Notes, ownership and subsequent transfers of ownership will be reflected by book entry on the records of the Securities Depository and those financial institutions for whom the Securities Depository effects book entry transfers (collectively, the "Participants"). No person for whom a Participant has an interest in Notes (a "Beneficial Owner") shall receive bond certificates representing their respective interest in the Notes except in the event that the Securities Depository or the District shall determine, at its option, to terminate the book-entry system described in this Section. Payment of principal of, and interest on, the Notes will be made by the Fiscal Agent to the Securities Depository which will in turn remit such payment of principal and interest to its Participants which will in turn remit such principal and interest to the Beneficial Owners of the Notes until and unless the Securities Depository or the District elect to terminate the book entry system, whereupon the District shall deliver bond certificates to the Beneficial Owners of the Notes or their nominees. Note certificates issued under this Section may not be transferred or exchanged except as provided in this Section.

(b) Upon the reduction of the principal amount of any maturity of Notes, the Registered Noteowner may make a notation of such redemption on the panel of the Note, stating the amount so redeemed, or may return the Note to the District for exchange for a new Note in a proper principal amount. Such notation, if made by the Noteowner, may be made for reference only, and may not be relied upon by any other person as being in any

way determinative of the principal amount of such Note Outstanding, unless the Note Registrar initialed the notation on the panel.

(c) Immediately upon delivery of the Notes to the purchasers thereof on the delivery date, such purchasers shall deposit the bond certificates representing all of the Notes with the Securities Depository. The Securities Depository, or its nominee, will be the sole Noteowner of the Notes, and no investor or other party purchasing, selling or otherwise transferring ownership of any Notes will receive, hold or deliver any bond certificates as long as the Securities Depository holds the Notes immobilized from circulation.

(d) The Notes may not be transferred or exchanged except:

(1) To any successor of the Securities Depository (or its nominee) or any substitute depository ("Substitute Depository") designated pursuant to (ii) below, provided that any successor of the Securities Depository or any Substitute Depository must be a qualified and registered "clearing agency" as provided in Section 17L of the Securities Exchange Act of 1934, as amended;

(2) To a Substitute Depository designated by or acceptable to the District upon (a) the determination by the Securities Depository that the Notes shall no longer be eligible for depository services or (b) a determination by the District that the Securities Depository is no longer able to carry out its functions, provided that any such Substitute Depository must be qualified to act as such, as provided in subparagraph (1) above; or

(3) To those persons to whom transfer is requested in written transfer instructions in the event that:

(i) The Securities Depository shall resign or discontinue its services for the Notes and, only if the District is unable to locate a qualified successor within two months following the resignation or determination of noneligibility, or

(ii) Upon a determination by the District that the continuation of the book entry system described herein, which precludes the issuance of certificates to any Noteowner other than the Securities Depository (or its nominee) is no longer in the best interest of the Beneficial Owners of the Notes.

(e) The Depository Trust Company, New York, New York, is hereby appointed the Securities Depository for the Notes.

Section 12. <u>Undertaking to Provide Continuing Disclosure</u>. The (i) Chairperson or the Vice Chairperson and (ii) Secretary of the District are hereby authorized and directed to execute on behalf of the District, the Continuing Disclosure Agreement in connection

with the Notes for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

Section 13. Compliance with Federal Tax Laws.

(a) The District represents and covenants that the project financed by the Notes and their ownership, management and use will not cause the Notes to be "private activity bonds" within the meaning of Section 141 of the Code, and the District shall comply with the provisions of the Code to the extent necessary to maintain the tax-exempt status of the interest on the Notes.

(b) The District also covenants to use its best efforts to meet the requirements and restrictions of any different or additional federal legislation which may be made applicable to the Notes, provided that in meeting such requirements the District will do so only to the extent consistent with the proceedings authorizing the Notes and the laws of Wisconsin, and to the extent there is a reasonable period of time in which to comply.

Section 14. <u>Rebate Fund</u>. If necessary, the District shall establish and maintain, so long as the Notes are outstanding, a separate account to be known as the "Rebate Fund" for the purpose of complying with the rebate requirements of Section 148(f) of the Code. The Rebate Fund is for the sole purpose of paying rebate to the United States of America, if any, on amounts of bond proceeds held by the District. The District hereby covenants and agrees that it shall pay from the Rebate Fund the rebate amounts as determined herein to the United States of America.

The District may engage the services of accountants, attorneys, or other consultants necessary to assist it in determining rebate amounts. Amounts held in the Rebate Fund and the investment income therefrom are not pledged as security for the Notes and may only be used to pay amounts to the United States. The District shall maintain or cause to be maintained records of such determinations until six (6) years after payment in full of the Notes and shall make such records available upon reasonable request therefor.

Section 15. <u>Defeasance</u>. When all Notes have been discharged, all pledges, covenants and other rights granted to the owners thereof by this Resolution shall cease. The District may discharge all Notes due on any date by irrevocably depositing in escrow with a suitable bank or trust company a sum of cash and/or bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, or of a commission, board or other instrumentality of the U.S. Government ("Government Obligations"), or of securities wholly and irrevocably secured as to principal and interest by Government Obligations and rated in the highest rating category of a nationally recognized rating service, maturing on the dates and bearing interest at the rates required to provide funds sufficient to pay when due the interest to accrue on each of said Note to its maturity or, at the District's option, if said Note is prepayable to any prior date upon which it may be called for redemption, and to pay and redeem the principal amount of each such Note at

maturity, or at the District's option, if said Note is prepayable, at its earliest redemption date, with the premium required for such redemption, if any, provided that notice of the redemption of all prepayable Notes on such date has been duly given or provided for.

Section 16. <u>Resolution a Contract</u>. The provisions of this Resolution shall constitute a contract between the District and the owner or owners of the Notes, and after issuance of any of the Notes no change or alteration of any kind in the provisions of this Resolution may be made, except as provided in Section 18, until all of the Notes have been paid in full as to both principal and interest. The owner or owners of any of the Notes shall have the right in addition to all other rights, by mandamus or other suit or action in any court of competent jurisdiction, to enforce such owner's or owners' rights against the District, the Governing Body thereof, and any and all officers and agents thereof including, but without limitation, the right to require the District, its Governing Body and any other authorized body, to fix and collect rates and charges fully adequate to carry out all of the provisions and agreements contained in this Resolution.

Section 17. <u>General Authorizations</u>. The Chairperson, the Vice Chairperson and the Secretary of the District and the appropriate deputies and officials of the District in accordance with their assigned responsibilities are hereby each authorized to execute, deliver, publish, file and record such other documents, instruments, notices and records and to take such other actions as shall be necessary or desirable to accomplish the purposes of this Resolution and to comply with and perform the obligations of the District under the Notes. The execution or written approval of any document by the Chairperson, the Vice Chairperson or Secretary of the District herein authorized shall be conclusive evidence of the approval by the District of such document in accordance with the terms hereof.

In the event that said officers shall be unable by reason of death, disability, absence or vacancy of office to perform in timely fashion any of the duties specified herein (such as the execution of Notes), such duties shall be performed by the officer or official succeeding to such duties in accordance with law and the rules of the District.

Any actions taken by the Chairperson, the Vice Chairperson and Secretary consistent with this Resolution are hereby ratified and confirmed.

Section 18. <u>Amendment to Resolution</u>. After the issuance of any of the Notes, no change or alteration of any kind in the provisions of this Resolution may be made until all of the Notes have been paid in full as to both principal and interest, or discharged as herein provided, except: (a) the District may, from to time, amend this Resolution without the consent of any of the owners of the Notes, but only to cure any ambiguity, administrative conflict, formal defect, or omission or procedural inconsistency of this Resolution; and (b) this Resolution may be amended, in any respect, with a written consent of the owners of not less than two-thirds (2/3) of the principal amount of the Notes then outstanding; provided, however, that no amendment shall permit any change in the pledge of tax revenues of the District or the maturity of any Note issued hereunder,

or a reduction in the rate of interest on any Note, or in the amount of the principal obligation thereof, or in the amount of the redemption premium payable in the case of redemption thereof, or change the terms upon which the Notes may be redeemed or make any other modification in the terms of the payment of such principal or interest without the written consent of the owner of each such Note to which the change is applicable.

Section 19. <u>Illegal or Invalid Provisions</u>. In case any one or more of the provisions of this Resolution or any of the Notes shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provision of this Resolution or of the Notes.

Section 20. <u>Conflicting Resolutions</u>. All ordinances, resolutions, or orders, or parts thereof heretofore enacted, adopted or entered, in conflict with the provisions of this Resolution, are hereby repealed and this Resolution shall be in effect from and after its passage.

[SIGNATURE PAGE TO FOLLOW]

Adopted: June 23, 2020.

Mark F. Foley Chairperson of the District

Attest:

Kahri Phelps Okoro Secretary of the District

Recorded on June 23, 2020.

Kahri Phelps Okoro Secretary of the District

<u>EXHIBIT A</u>

UNITED STATES OF AMERICA STATE OF WISCONSIN MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT GENERAL OBLIGATION PROMISSORY NOTE, SERIES 2020-21A

<u>Number</u>	Interest <u>Rate</u>	Maturity Date	Dated Date	<u>Principal</u> <u>Amount</u>	<u>CUSIP</u>
R	%	June 1, 20		\$	602369

FOR VALUE RECEIVED, Milwaukee Area Technical College District, Wisconsin, promises to pay to CEDE & CO., or registered assigns, the principal sum of ______ (\$_____) on the maturity date specified above, together with interest thereon from ______ or the most recent payment date to which interest has been paid, unless the date of registration of this Note is after the 15th day of the calendar month immediately preceding an interest payment date, in which case interest will be paid from such interest payment date, at the rate per annum specified above, such interest being payable on June 1 and December 1 of each year, with the first interest on this issue being payable on _____.

The Notes of this issue shall not be subject to call and payment prior to maturity.

Both principal hereof and interest hereon are hereby made payable to the registered owner in lawful money of the United States of America, and for the prompt payment of this Note with interest thereon as aforesaid, and the levying and collection of taxes sufficient for that purpose, the full faith, credit and resources of the District are hereby irrevocably pledged. The principal of this Note shall be payable only upon presentation and surrender of this Note to the District Treasurer at the principal office of the District. Interest hereon shall be payable by check or draft dated as of the applicable interest payment date and mailed from the office of the District Treasurer to the person in whose name this Note is registered at the close of business on the fifteenth day of the calendar month next preceding each interest payment date.

This Note is transferable only upon the books of the District kept for that purpose by the District Secretary at the principal office of the District, by the registered owner in person or his duly authorized attorney, upon surrender of this Note together with a written instrument of transfer (which may be endorsed hereon) satisfactory to the District Secretary duly executed by the registered owner or his duly authorized attorney. Thereupon a new Note or Notes of the same aggregate principal amount, series and maturity shall be issued to the transferee in exchange therefor. The District may deem and treat the person in whose name this Note is registered as the absolute owner hereof for the purpose of receiving payment of or on account of the principal or interest hereof and for all other purposes. The Notes are issuable solely as negotiable, fully registered Notes without coupons in authorized denominations of \$5,000 or any whole multiple thereof.

This Note is one of an issue aggregating \$1,500,000.00 issued pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, for the public purpose of financing \$1,500,000.00 building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes") and is authorized by a resolution of the District Board of the District, duly adopted by said District Board at its meeting duly convened on ______, which resolution is recorded in the official book of its minutes for said date.

It is hereby certified and recited that all conditions, things and acts required by law to exist or to be done prior to and in connection with the issuance of this Note have been done, have existed and have been performed in due form and time; that the aggregate indebtedness of the District, including this Note and others authorized simultaneously herewith, does not exceed any limitations imposed by law or the Constitution of the State of Wisconsin; and that the District has levied a direct, annual irrepealable tax sufficient to pay this Note, together with interest thereon when and as payable.

No delay or omission on the part of the owner hereof to exercise any right hereunder shall impair such right or be considered as a waiver thereof or as a waiver of or acquiescence in any default hereunder.

IN WITNESS WHEREOF, the District Board of Milwaukee Area Technical College District, Wisconsin, has caused this Note to be signed on behalf of said District by its duly qualified and acting Chairperson and Secretary, and its corporate seal to be impressed hereon, all as of the date of original issue specified above.

> MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN

By:_____

Chairperson of the District

Attest:_____ Secretary of the District

(Form of Assignment)

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Please print or typewrite name and address, including zip code, of Assignee)

(Please print or typewrite Social Security or other identifying number of Assignee)

the within Note and all rights thereunder, hereby irrevocably constituting and appointing

(Please print or type name of Attorney)

Attorney to transfer said Note on the books kept for the registration thereof with full power of substitution in the premises.

Dated:

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Note in every particular without alteration or enlargement or any change whatever.

Signature(s) guaranteed by:



Milwaukee Area Technical College District

Final Pricing Summary June 23, 2020

John A. Mehan, Managing Director

jmehan@rwbaird.com 777 East Wisconsin Avenue Milwaukee, WI 53202 Phone 414.765.3827 rwbaird.com/publicfinance



Milwaukee Area Technical College District

Results of Competitive Bids

\$1,500,000 General Obligation Promissory Notes, Series 2020-21A Bids Received by 9:30 AM (CT) Tuesday, June 23, 2020

		True Interest
Rank	Bidder	Cost
1	Huntington Securities, Inc.	0.6380%
2	Fidelity Capital Markets	0.6505%
3	BNYMellon Capital Markets 0.7045%	
4	Morgan Stanley & Co, LLC 0.79849	
5	KeyBanc Capital Markets 0.9511%	

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Milwaukee Area Technical College District

Issue Summary		
Description:	General Obligation Promissory Notes, Series 2020-21A	
Amount:	\$1,500,000	
Dated & Settlement Date:	July 15, 2020	
Maturities:	June 1, 2022 - 2025	
First Interest Payment:	December 1, 2020	
First Call Date:	Noncallable	
Moody's Rating:	Aa1	
True Interest Cost:	0.6380%	
Winning Bidder/Purchaser:	Huntington Securities, Inc.	

Milwaukee Area Technical College District

2020-21 Financing Plan -- Calendar Year Basis

							EQUIPMENT	& REMODELING B	ORROWINGS						Actual 2020 Levy:	
		FINAL	POS	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY		\$43,000,000	
		\$1,500,000	\$1,500,000	\$22,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000		Projected 2021 Levy:	
		SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES		\$43,000,000	
		2020-21A	2020-21B	2020-21C	2020-21D	2020-21E	2020-21F	2020-21G	2020-21H	2020-211	2020-21J	2020-21K	2020-21L			TOTAL
	EXISTING	Dated 7/15/20	Dated 8/12/20	Dated 9/15/20	Dated 10/15/20	Dated 11/12/20	Dated 12/15/20	Dated 1/6/21	Dated 2/10/21	Dated 3/10/21	Dated 4/15/21	Dated 5/12/21	Dated 6/10/21	FUTURE	COMBINED	DEBT
CALENDAR	DEBT	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	DEBT	DEBT	MILL
YEAR	PAYMENTS													PAYMENTS	PAYMENTS	RATE
	incl. 2012 OPEB &	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	(a)		(b)
		1.86%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%			
0000		\$40.044	\$40.407	# 0.000.000										\$ 0	★ 40,500,005	00 54445
2020	\$35,871,658	\$10,011	\$18,167	\$6,690,000	ФОД ООД	¢ CO 4C7	ФГ7 С О 7	ФГА 407	¢40,500	¢40 500	607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.607.601.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.11	¢ 00.407	¢00 500	\$0 ¢0 700 007	\$42,589,835	\$0.54145
2021 2022	\$31,851,844 \$24,470,242	\$26,500 \$374,750	\$60,000	\$3,531,000 \$3,530,600	\$67,667	\$63,167 \$403,000	\$57,667 \$403,000	\$54,167	\$48,500	\$43,500 \$403,000	\$37,667	\$33,167 \$402,000	\$28,500	\$6,732,667	\$42,636,010	\$0.54145 \$0.54042
2022	\$24,170,213 \$14,877,200	\$518,000	\$403,000 \$536,000	\$3,530,600 \$3,530,300	\$403,000 \$536,000	\$403,000 \$536,000	\$403,000 \$536,000	\$403,000 \$536,000	\$403,000 \$536,000	\$403,000 \$536,000	\$403,000 \$536,000	\$403,000 \$536,000	\$403,000 \$536,000	\$10,812,667 \$18,776,267	\$42,918,229 \$43,061,767	\$0.54042
2023	\$5,775,150	\$508,000	\$516,000	\$3,529,900	\$516,000	\$516,000	\$516,000	\$516,000	\$530,000 \$516,000	\$516,000	\$516,000	\$530,000 \$516,000	\$530,000 \$516,000	\$28,202,567	\$43,175,617	\$0.54366
2024	\$712,260	\$151,500	\$153,000	\$3,529,200	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$153,000	\$37,408,467	\$43,331,427	\$0.54563
2026	\$720,665	φ101,000	\$100,000	ψ0,020,200	φ100,000	φ100,000	ψ100,000	φ100,000	φ100,000	ψ100,000	φ100,000	ψ100,000	φ100,000	\$42,620,667	\$43,341,332	\$0.54575
2027	\$727,453													\$42,620,667	\$43,348,119	\$0.54584
2028	\$737,464													\$42,620,667	\$43,358,130	\$0.54596
2029	\$740,620													\$42,620,667	\$43,361,287	\$0.54600
2030	\$747,005													\$42,620,667	\$43,367,672	\$0.54608
2031	\$756,538													\$42,620,667	\$43,377,204	\$0.54620
2032	\$759,155													\$42,620,667	\$43,379,822	\$0.54624
2033														\$42,620,667	\$42,620,667	\$0.53668
	\$118,447,223	\$1,588,761	\$1,686,167	\$24,341,000	\$1,675,667	\$1,671,167	\$1,665,667	\$1,662,167	\$1,656,500	\$1,651,500	\$1,645,667	\$1,641,167	\$1,636,500	\$442,897,967	\$603,867,117	
	<i> </i>	<i><i><i></i></i></i>	÷ 1,000,101	<i>\</i>	÷.,,	<i>•</i> • • • • • • • • • • • • • • • • • •	÷ 1,000,001	<i>.,</i>	\$ 1,000,000	÷ :,::::,::::	÷ :, c : c, c c :	<i>•••••••••••••••••••••••••••••••••••••</i>	\$ 1,000,000	÷ · · <u>2</u> ,001	<i><i>vooooooooooooo</i></i>	

(a) Future borrowing assumptions:

Equipment Borrowing of \$21,000,000 per year.

Remodeling Borrowings of \$18,000,000 per year.

(b) Mill rate based on 2019 Equalized Valuations (TID-OUT) of \$79,415,980,799 with annual growth of 0%.

Note: This information is provided for information purposes only. It does not recommend any future issuances and is not intended to be, and should not be regarded as, advice.





MOODY'S INVESTORS SERVICE

Rating Action: Moody's assigns Aa1 to MATC, WI's GO notes; outlook stable

11 Jun 2020

New York, June 11, 2020 -- Moody's Investors Service assigns a Aa1 rating to Milwaukee Area Technical College District, WI's (MATC) \$1.5 million General Obligation Promissory Notes, Series 2020-21A. We maintain the Aa1 rating on the district's outstanding general obligation unlimited tax (GOULT) debt. Following the sale, the district will have \$112.5 million of outstanding GOULT debt, all rated by Moody's. The outlook is stable.

RATINGS RATIONALE

The Aa1 rating reflects the district's strong financial position bolstered by recent operating surpluses. The rating also incorporates the district's large and diverse tax base encompassing the greater City of Milwaukee (A1 negative) region, modest socioeconomic indices, limited revenue raising flexibility, modest debt burden, and moderate pension burden.

We regard the coronavirus outbreak as a social risk under our ESG framework, given the substantial implications for public health and safety. The coronavirus crisis is not a key driver for this rating action. We do not see any material immediate credit risks for MATC. However, the situation surrounding coronavirus is rapidly evolving and the longer term impact will depend on both the severity and duration of the crisis. If our view of the credit quality of the district changes, we will update the rating and/or outlook at that time.

RATING OUTLOOK

The stable outlook reflects our expectation that the district will maintain financial operations in line with the current rating through prudent management of expenditures, which is critical given the district's limited revenue raising flexibility and trend of declining enrollment.

FACTORS THAT COULD LEAD TO AN UPGRADE OF THE RATING

-Significant improvement in resident demographic profile

-Enhanced budgetary flexibility that could arise from growing enrollment or relaxed statutory restrictions on raising local revenue

FACTORS THAT COULD LEAD TO A DOWNGRADE OF THE RATING

-Weakened demographic profile or deterioration of the district's tax base

-Narrowed financial reserves

-Growth in the district's debt or pension burden

LEGAL SECURITY

Debt service on the district's general obligation debt, including the current notes, is secured by its pledge to levy a designated property tax not limited by rate or amount.

USE OF PROCEEDS

Proceeds will finance various building remodeling and improvement projects.

PROFILE

Milwaukee Area Technical College District is one of the largest technical college systems in Wisconsin (Aa1 stable), providing vocational education to residents of Milwaukee County (Aa2 stable), the majority of Ozaukee County (Aaa stable) and small portions of several other surrounding suburban counties.

METHODOLOGY

The principal methodology used in this rating was US Local Government General Obligation Debt published in September 2019 and available at https://www.moodys.com/researchdocumentcontentpage.aspx? docid=PBM_1191097. Alternatively, please see the Rating Methodologies page on www.moodys.com for a copy of this methodology.

REGULATORY DISCLOSURES

For further specification of Moody's key rating assumptions and sensitivity analysis, see the sections Methodology Assumptions and Sensitivity to Assumptions in the disclosure form. Moody's Rating Symbols and Definitions can be found at: https://www.moodys.com/researchdocumentcontentpage.aspx? docid=PBC 79004.

For ratings issued on a program, series, category/class of debt or security this announcement provides certain regulatory disclosures in relation to each rating of a subsequently issued bond or note of the same series, category/class of debt, security or pursuant to a program for which the ratings are derived exclusively from existing ratings in accordance with Moody's rating practices. For ratings issued on a support provider, this announcement provides certain regulatory disclosures in relation to the credit rating action on the support provider and in relation to each particular credit rating action for securities that derive their credit ratings from the support provider's credit rating. For provisional ratings, this announcement provides certain regulatory disclosures in relation to a definitive rating that may be assigned subsequent to the final issuance of the debt, in each case where the transaction structure and terms have not changed prior to the assignment of the definitive rating in a manner that would have affected the rating. For further information please see the ratings tab on the issuer/entity page for the respective issuer on www.moodys.com.

Regulatory disclosures contained in this press release apply to the credit rating and, if applicable, the related rating outlook or rating review.

Moody's general principles for assessing environmental, social and governance (ESG) risks in our credit analysis can be found at https://www.moodys.com/researchdocumentcontentpage.aspx?docid=PBC_1133569.

Please see www.moodys.com for any updates on changes to the lead rating analyst and to the Moody's legal entity that has issued the rating.

Please see the ratings tab on the issuer/entity page on www.moodys.com for additional regulatory disclosures for each credit rating.

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MOODY'S INVESTORS SERVICE

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MJKK and MSFJ also maintain policies and procedures to address Japanese regulatory requirements.

Attachment 4-b

RESOLUTION AUTHORIZING THE ISSUANCE OF \$1,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2020-21B OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN (Resolution F0132-06-20)

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$1,500,000.00 for the public purposes of financing building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program that are anticipated to occur in 2020-2021; and

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12), Wis. Stats.; now therefore be it

RESOLVED, that the District shall issue general obligation promissory notes in the amount of \$1,500,000.00 for the public purposes of financing building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program that are anticipated to occur in 2020-2021; and be it

FURTHER RESOLVED, that the District Secretary shall, within 10 (ten) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the <u>Milwaukee Journal Sentinel</u>, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in <u>Attachment A</u> to this resolution.

Adopted: June 23, 2020.

Mark F. Foley, Chairperson

Attest:

Kahri Phelps Okoro, District Secretary

Recorded on June 23, 2020.

Kahri Phelps Okoro, District Secretary

Attachment A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 23, 2020, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE OF \$1,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2020-21B, OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN," which provides that the sum of \$1,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purposes of financing building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program that are anticipated to occur in 2020-2021.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 23, 2020.

BY ORDER OF THE DISTRICT BOARD:

District Secretary

Attachment 4-c

RESOLUTION AUTHORIZING THE ISSUANCE OF \$22,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2020-21C OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN (Resolution F0133-06-20)

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$22,500,000.00 for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2020-2021, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program that are anticipated to occur in 2020-2021, and (c) any paying certain costs of issuance; and

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12), Wis. Stats.; now therefore be it

RESOLVED, that the District shall issue general obligation promissory notes in the amount of \$22,500,000.00 for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2020-2021, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program that are anticipated to occur in 2020-2021, and (c) paying certain costs of issuance; and be it

FURTHER RESOLVED, that the District Secretary shall, within 10 (ten) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the <u>Milwaukee Journal Sentinel</u>, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in <u>Attachment A</u> to this resolution.

Adopted: June 23, 2020.

Mark F. Foley, Chairperson

Attest:

Kahri Phelps Okoro, District Secretary

Recorded on June 23, 2020.

Kahri Phelps Okoro, District Secretary

Attachment A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 23, 2020, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE OF \$22,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2020-21C, OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN," which provides that the sum of \$22,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2020-2021, and (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2020-2021 building remodeling and improvement program that are anticipated to occur in 2020-2021, and paying certain costs of issuance.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 23, 2020.

BY ORDER OF THE DISTRICT BOARD:

District Secretary

Attachment 4-d

RESOLUTION TO APPROVE FISCAL YEAR 2020-2021 RENOVATION / REMODELING (CAPITAL) PROJECTS (Resolution F0134-06-20)

BACKGROUND

Within the context of the Three-Year Plan, renovation and remodeling projects are identified and implemented on an annual basis in order to properly maintain District facilities and to reflect changing instructional and support service needs.

To comply with State regulations governing construction and remodeling, it is necessary for the MATC Board to submit a list of applicable projects to the Wisconsin Technical College System Board for approval. Authorization from the MATC Board is sought at this time for the above reason, as well as to permit the development of plans and specifications to expedite construction.

For 2020/2021 funding is proposed at approximately \$18.0 million from twelve (12) borrowing packages of \$1,500,000. The actual projects implemented will be adjusted to match the actual funding level with lower priority projects eliminated or modified as required.

Attached is a list of potential renovation and remodeling projects recommended for implementation during Fiscal Year 2020/2021. The list of projects was selected from a more comprehensive list of project needs identified in the Three-Year Plan and recent newer project requests. All of the projects recommended will complement any long range planning decisions.

RESOLUTION

BE IT RESOLVED, that the Milwaukee Area Technical College District Board include in the budget planning for Fiscal Year 2020/2021 various remodeling and renovation projects listed on the attached with an estimated cost of \$18.0 million, with the understanding that the list may be modified; and be it;

RESOLVED further, that the Milwaukee Area Technical College District Board approve the aforementioned projects and authorize the Administration to prepare plans, specifications, and contract documents; and be it;

RESOLVED further, that the Milwaukee Area Technical College District Board request any necessary approvals from the Wisconsin Technical College System Board for applicable projects.

MATC FY 2020-2021 Capital Project List Borrowings Issued in (12) Phases of \$1,500,000 June 23, 2020

1. Districtwide HVAC & Electrical Upgrades	\$1,500,000
2. DMC C Building Fire Protection Phase II	\$1,500,000
DMC Pathway Office Renovations C202-210/M386-388	\$1,500,000
MPBS Technical Services Renovation Phase I	\$600,000
5. Districtwide Emergency, Scope Development Contingency & Minors	\$1,500,000
DMC Food Court & Kitchen Remodel S300-007/S309	\$1,500,000
7. Future Project Selection & Refinement	\$600,000
8. DMC Foundation Hall Corridor Improvements	\$1,000,000
9. DMC IT Office Remodel & Data Center Electrical Upgrades	\$1,500,000
10. Districtwide Roof Replacement, M Bldg & Aviation	\$600,000
11. Districtwide Life Safety & Access Control Upgrades	\$1,300,000
12. DMC Pharmacy Tech Lab Remodel	\$500,000
13. DMC General Classroom Upgrades	\$300,000
14. Districtwide Restroom Improvements	\$1,000,000
15. WAC Main Entry Improvements	\$350,000
16. DMC Student Center Level 1 Remodel S114-120	\$1,500,000
17. DMC Student Center Coffee Shop S114A	\$150,000
18. DMC Bookstore Relocation	\$400,000
19. Capital Projects Salaries	\$700,000

PROGRAM TOTAL:

\$18,000,000

Attachment 4-e

RESOLUTION TO APPROVE THREE-YEAR FACILITIES PLAN (Resolution F0135-06-20)

BACKGROUND

In accordance with Wisconsin Technical College System (WTCS) Administrative Bulletin AB 04-01, the District is required to annually prepare a Three-Year Facilities Plan. The plan serves as a guide for effective renovation, improvement and maintenance programs based upon academic and operating priorities declared by the appropriate sectors of the administration, faculty and staff. It is essentially a forecast document.

The document format requires information organized in the following three sections:

- Executive Summary
- Existing Facilities
- Three-Year Project Summary

The WTCS Administrative Bulletin requires adoption of the Three-Year Plan by the District Board. Accordingly, adoption of the current document (dated June 2020) is requested at this time with the understanding that subsequent issues will update and supersede this most current issue.

RESOLUTION

BE IT RESOLVED, that the Milwaukee Area Technical College Board adopt the current issue of the District Three-Year Facilities Plan (dated June 2020) for FY21 through FY23 in accordance with WTCS directives and AB 04-01; and be it;

RESOLVED further, that the Milwaukee Area Technical College District Board direct the administration to officially convey the document to the Wisconsin Technical College System Board for its use and reference in accordance with AB 04-01.



Milwaukee Area Technical College



CAPITAL IMPROVEMENTS AND MAINTENANCE OF FACILITIES Three - Year Plan June 23, 2020 CAPITAL IMPROVEMENTS AND MAINTENANCE OF FACILITIES THREE-YEAR PLAN: FY2021-FY2023

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

700 West State Street Milwaukee, Wisconsin 53233-1443

Members of the Board

Mark Foley Mary Scheibel Erica Case Kahri Phelps Okoro David A. Dull Ashanti Hamilton Citlali Mendieta-Ramos Dr. Lisa Olson Ann Wilson Chairperson Vice Chairperson Treasurer Secretary

Chief Executive Officer

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Assisted by: Mohammad Dakwar, Provost Janice Falkenberg, VP and General Counsel James Weishan – Senior Director – Facilities Development Virginia Routhe, Director – Facilities Planning, Construction & Sustainability

CAPITAL IMPROVEMENTS AND MAINTENANCE OF FACILITIES

Three - Year Plan June 23, 2020

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INTRODUCTION

Annually, each Wisconsin Technical College District shall prepare and submit a Three-Year Facilities Plan to the Wisconsin Technical College System Board (WTCSB). The Plan must be approved by the District Board and submitted to the WTCSB each year. The reporting shall be on a fiscal year basis. Projects listed within are subject to District Board and WTCS Board approval.

Facility development projects that have not been included in a Plan will not be considered for WTCSB review and approval. However, recognizing the need for districts to be responsive, an exception may be granted to this policy provided the subject Technical College can demonstrate extenuating circumstances.

The current Milwaukee Area Technical District Plan follows in the three following sections as prescribed by WTCSB Administrative Bulletin AB 04-01.

SECTION 1

EXECUTIVE SUMMARY

As part of the FY21-23 capital project programs, the Milwaukee Area Technical College District anticipates making capital expenditures of \$16,750,000 for remodeling of academic and major program areas, \$14,850,000 for remodeling common space and accessibility upgrades, and \$ 22,400,000 for capital infrastructure improvements. Distributed within the three year budgeting plan is \$8,400,000 reservation (about an additional 15% of the combined total of the previous categories) for scope development / cost volatility contingencies, capital salaries tied to improvement projects, yet-to-be-identified minor projects and developmental studies. This amount (and percentage) is typically reduced and allocated to specific projects on an annual basis as planning proceeds to more refined levels.

Of major significance during FY21-23 are the Districtwide Pathway Office remodels. This represents MATC's commitment to student success and improving completion rates. Also of significance are the projects and improvements planned throughout the district for common public space improvements in corridors, entryways and restrooms, targeting continuity and improved perception of the value of an MATC education.

Milwaukee Area Technical College has used a Strategic Planning process to select its projects for many years. That process not only considers immediate concerns, but seeks to address long-range trends, challenges, opportunities and direct alignment with MATC's strategic goals.

The guidance and activities of the Energy Team and Campus Beautification Committee this past year were a major factor in the project selections contained within this document. Facilities planning activities remain a major focus of these committees along with a comprehensive approach to sustainability issues throughout the district. As the College continues to develop and define restructuring under the Guided Pathways framework, it is anticipated that additional refinements may be made to this plan to accommodate academic pathway realignment and facilities needs.

SECTION 2

EXISTING FACILITIES

Milwaukee Area Technical College properties owned and leased as of June 30, 2020 are summarized in the following tables:

Campus Location Site Size **Total Area** Replacement (Address) (Acres) (Square Feet) Value 700 W. State Street 9.87 1,854,144 \$361,996,948 Downtown Milwaukee (Primary Campus Cluster) Education 838 W. National Ave. 1.38 126,932 \$29,620,132 Center @ Walker's Square Blue Hole 4350 N. Humboldt 32.80 25.355 \$6,929,653 Blvd. Downtown (All three sites above; 45.61 2,006,431 \$368,926,601 Milwaukee subtotals to right) Summary 208,918 \$42,970,870 Mequon 5555 W. Highland Rd. 172.86 (fka North) Mequon, WI Oak Creek 6665 S. Howell Ave., 104.33 358.303 \$73,951,416 (fka South) Oak Creek, WI 1200 S. 71st Street, 8.78 West Allis 223,815 \$34,738,542 West Allis, WI (fka West) 375.63 2,735,461 TOTALS: District \$520,587,429

Owned Facilities General Campus / District Profile

Location (Address)	Lease Area	Lease Expiration
W. Highland Ave. Tunnel	Subterranean Space	Mandatory Annual
(Between N. 6 th & 7 th Streets)	Rights from City	Renewal
MPTV Transmitter Facility		
(Original Sinclair-Owned	2,700 Sq. Ft.	2028
Building on Blue Hole Site)		
The Brewery	500 Parking Spaces	March 31, 2021 with (3) 1-
(Interstate Parking)		year renewal options
(1213 N. 9th Street)		possible
N. Sixth St. Skywalk	Air Rights from City	Mandatory Annual
(Between W. State St. & W.		Renewal
Highland Ave.)		
W. Highland Ave. Skywalk	Air Rights from City	Mandatory Annual
(Between N. 6 th & 7 th Streets)		Renewal
Airport Taxiway	79,500	July, 2023
(422 E. College Ave.)		plus 5-year renewal option
Funeral Services Facilities		
1205 S. 70 th St.,	6,929	September, 2023 plus (2)
Suites 130 & 160		5-year renewal options
Health Education Center		
1311 N. 6 th Street	45,000	July 31, 2022
Milwaukee, WI		plus 5-year renewal option

Space Inventory Summary of Owned Facilities

	Туре о	у Туре			
Campus	Instruction (100 & 200 Series)	Office (300 Series)	General / Support (400-700 Series)	Non- Assignable (WWW, XXX & YYY)	Totals
Downtown					
Milwaukee	452,909	247,950	282,189	1,023,383	2,006,431
Mequon					
(fka North)	96,759	11,082	40,873	60,204	208,918
Oak Creek					
(fka South)	184,284	23,542	46,042	104,435	358,303
West Allis					
(fka West)	43,054	11,993	38,123	68,639	161,809
TOTALS	777,006	294,567	407,227	1,256,661	2,735,461

SECTION 3

THREE-YEAR PROJECT SUMMARY

A. FY2021

1. Acquisition / Building Construction Projects: \$0

No acquisition / building construction projects are anticipated for FY19 -20 at this time.

2. Academic/ Major Projects: \$4,400,000

A. Future Project Selection and Refinement: \$600,000

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects, preparing these projects for deployment in future fiscal years.

B. Districtwide General Classroom Updates: \$300,000

The project will upgrade classrooms and lecture rooms to provide power and accessibility to rooms, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

C. DMC Pathway Office Renovation C202-210/M386-388: \$1,500,000 This project proposes to remodel two new Guided Pathways Offices, Create/ Gen. Ed. and STEM, to be located at the Downtown Main Campus, following the goals of the Guided Pathways model to support student success and completion with streamlined services. The offices will provide space for the deans, clerical, advisors, retention coaches and success liaisons. It will include walls, flooring,

D. Pharmacy Tech Lab Remodel: \$500,000

electrical, and HVAC.

This project anticipates the end of the lease of the Health Education Center in 2022 and the need to consolidate the healthcare labs and classrooms in that facility back into the functions of the district's four campuses. It will include walls, flooring, electrical, and HVAC to accommodate the functions of the specialty labs.

E. DMC Student Center Level 1 Remodel S114-120: \$1,500,000 This project will reorganize and reconfigure the location of offices in the first level of the Student Center to best facilitate the Guided Pathways model of entering and staying on the path. Non-student serving spaces will be relocated.

3. High Visibility/ Common Space/ Accessibility Projects: \$4,400,000

A. DMC Restroom Improvements: \$1,000,000

The project will improve existing conditions of restrooms in the Downtown Main Campus. Accessibility updates will be the priority.

B. DMC Corridor / Common Space Improvements: \$1,000,000 This project will update and improve corridors to improve visitors' perceptions and MATC's image. The project will provide new areas for students to rest and collaborate between classes with new finishes, floors, ceiling system, power, and lighting. Many lockers and displays will be updated and/ or removed.

C. DMC Food Court & Kitchen Remodel S300-309: \$1,500,000

This project will update the cafeteria serving space to better accommodate students with disabilities and provide for better security measures. New casement, a revised entry and signage, ventilation, cooler, office and safe room upgrades.

D. West Allis Main Entry Improvements: \$350,000

This project will make improvements to the accessibility, aesthetics, pedestrian and vehicular circulation at the main entrance of the West Allis Campus. Interior modifications will be made to improve the circulation and organization of services that greet students and visitors to this campus.

E. DMC Student Center Coffee Shop S114A: \$150,000

This project will remodel S114A with walls, new casement, floors, ceiling system, and electric to provide a cafe and retail space at the entry of the Student Center as called for in the S Building Master Plan.

F. DMC Bookstore Relocation: \$400,000

In accordance with the S Building Master Plan, this project will relocate the bookstore into the main campus to improve wayfinding and accessibility for students purchasing academic books.

4. Facility Infrastructure, Maintenance & Improvements: \$9,200,000

A total of \$9,200,000 has been proposed as a budget for fiscal year (FY20-21) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades	\$1,500,000
Emergency, Scope Dev.Contingency & Minor Remodel	\$1,500,000
Capital Projects Salaries	\$ 700,000
Fire Protection (C Bldg.)	\$1,500,000
Roof Replacement (OCC Aviation & DMC M Bldg)	\$ 600,000
Life Safety & Access Control Upgrades	\$1,300,000
IT Office Remodel & Data Center Electrical Upgrades	\$1,500,000
MPBS Technical Services Renovation Phase I	\$ 600,000

5. Rentals

No specific new rentals are anticipated for FY21 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

B. FY2022

1. Acquisition / Building Construction Projects: \$0

No acquisition / building construction projects are anticipated for FY20 -21 at this time.

2. Academic/Student Services Major Projects: \$8,600,000

A. Future Project Selection & Refinement: \$600,000

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects, preparing these projects for deployment in future fiscal years.

B. Districtwide General Classroom Updates: \$400,000

The project will upgrade classrooms and lecture rooms to provide power and accessibility to rooms, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

C. DMC Student Center Level 2 Remodel: \$1,500,000

This project will reorganize and reconfigure the location of offices on the second level of the Student Center to best facilitate the Guided Pathways model of staying on the path. Non-student serving spaces will be relocated.

D. DMC Math Science Emporium: \$1,500,000

The project will update this tutoring space for small group collaborative study and instruction and independent study. The project will provide new finishes, floors, ceiling systems, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power and lighting.

E. Mequon Electrical Line Mechanic Remodel: \$200,000

The project will reorganize and remodel the Line Mechanic classroom/ lab and necessary storage space. Proper flow will be provided to address accessibility requirements.

F. Mequon Healthcare ER Simulation Center: \$1,000,000

This project will ensure funding for the build-out of a consolidated simulation center for multiple Healthcare Pathway program areas at the Mequon Campus. The project will include flooring, ceiling, HVAC, lighting.

G. Mequon Truck Driving Range & Track: \$700,000

This project will provide the necessary surface track/ driving range for the expansion of the truck driving program at Mequon.

H. Welding Relocation to Walker's Square: \$1,500,000

This project will consolidate the welding from West Allis Campus to expand the welding lab at the Walker's Square Education Center to include heavy plate and confined space welding.

I. Districtwide Pathways Offices Renovations: \$1,200,000

This project proposes to remodel two Guided Pathways Offices following the goals of the Guided Pathways model to support student success and completion with streamlined services. The offices will provide space for the deans, clerical, advisors, retention coaches and success liaisons. It will include walls, flooring, electrical, and HVAC.

3. High Visibility/ Common Space/ Accessibility Projects: \$4,200,000

A. <u>Districtwide</u> Restroom Improvements: \$1,000,000 The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

- **B. Downtown Student Center Atrium Improvements: \$1,000,000** The project will redesign and upgrade the main atrium of the Student Center of the downtown campus. The project will provide new finishes, elevations, floors.
- C. Oak Creek Improvements to Entry, Atrium, Stairs: \$700,000 This project addresses updates to the atrium and stairs of the Oak Creek campus. It includes walls, flooring, ceiling, finishes.
- D. OCC Athletic Field Conversion to Artificial Turf: \$1,500,000 This project is to improve the existing natural grass soccer field and natural grass/natural infield baseball field with synthetic turf with a stone base and storm water detention chamber system.

4. Facility Infrastructure, Maintenance & Improvements: \$5,200,000

A total of \$5,200,000 has been proposed as a budget for fiscal year (FY21-22) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:\$1,500,000Emergency, Scope Dev. Contingency & Minor Remodel:\$1,500,000Capital Projects Salaries:\$700,000Fire Protection (M Bldg):\$1,500,000

5. Rentals

A. Journal Square Student Housing Project

This 7-year lease will be for a 189 bed student housing project that will provide a mix of studio, 2BR and 4BR units and a range of amenities for MATC students. No construction capital will be expended with this lease acquisition.

C. FY2023

1. Acquisition / Building Construction Projects:

No acquisition / building construction projects are anticipated for FY22-23 at this time.

2. Academic/ Major Projects: \$3,750,000

A. Future Project Selection & Refinement: \$600,000

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects, preparing these projects for deployment in future fiscal years.

B. Districtwide General Classroom Updates: \$825,000

The project will upgrade classrooms and lecture rooms to provide power and accessibility to rooms, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

C. Districtwide Pathways Offices Renovations: \$900,000

This project proposes to remodel two Guided Pathways Offices following the goals of the Guided Pathways model to support student success and completion with streamlined services. The offices will provide space for the deans, clerical, advisors, retention coaches and success liaisons. It will include walls, flooring, electrical, and HVAC.

D. DMC Fitness Center Renovation: \$1,300,000

This project will expand the exercise cage to ensure appropriate flow of users within the fitness lab and make necessary improvements to the men's and women's locker rooms.

E. DMC World Languages Lab M392: \$125,000

The project will upgrade the World Languages Lab to provide power and accessibility, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

3. High Visibility/ Common Space/ Accessibility Projects: \$6,250,000

- A. Districtwide Restroom Improvements: \$1,000,000 The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.
- B. Districtwide Corridor/ Common Space Improvements: \$1,000,000 This project will update and improve district wide corridors to improve visitors' perceptions and MATC's image. The project will provide new areas for students to rest and collaborate between classes with new finishes, floors, ceiling system, power, and lighting. Many lockers and displays will be updated and/ or removed.

C. DMC C Auditorium Remodel: \$1,000,000

The project will renovate the stage flooring and curtains and provide better accessibility, new finishes, floors, ceiling system, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

D. OCC Athletic Clubhouse: \$1,500,000

This project will construct a clubhouse adjacent to the athletic fields at the Oak Creek Campus. The clubhouse will contain locker/ changing areas for athletes and restrooms for visitors.

E. DMC Coffee Shop T/H Bridge T310: \$250,000

This project will remodel T310 with walls, new casement, floors, ceiling system, and electric to provide a cafe and sandwich shop at the entry of the connector bridge between the Technical Applied Sciences and Health Science buildings.

F. DMC S Mall State St. Streetscaping: \$1,500,000

This project will improve the exterior hardscape and landscaping of the main gateway for students to the Downtown Campus following the Exterior Design Standards.

4. Facility Infrastructure Capital Maintenance & Improvements: \$8,000,000

A total of \$8,000,000 has been proposed as a budget for fiscal year (FY22-23) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:	\$1,500,000
Emergency Scope Dev. Contingency & Minor Remodel:	\$1,500,000
Capital Projects Salaries:	\$ 700,000
Fire Protection (M Bldg. Phase 2)	\$1,500,000
Roof Replacement:	\$1,000,000
Sustainability Energy Payback Projects:	\$ 750,000
Exterior Door Replacement:	\$ 300,000
DMC A Building Demo	\$ 750,000

5. Rentals: \$0

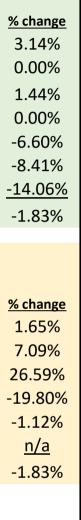
No specific new rentals are anticipated for FY22-23 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required

Key Fiscal Year 2020-21 Budget Information

General Fund Revenues	Estimate 2020	<u>% to total</u>	Budget 2021	<u>% to total</u>	hange vs Prior
Local Property tax	50,977,245	29.0%	52,577,182	30.5%	1,599,937
WI Act 145	60,415,804	<u>34.4%</u>	60,415,804	<u>35.0%</u>	-
subtotal property tax/Act 145	111,393,049	63.3%	112,992,986	65.5%	1,599,937
Federal	110,000	0.1%	110,000	0.1%	-
Tuition & Fees	43,077,438	24.5%	40,232,300	23.3%	(2,845,138
State Aid	17,973,509	10.2%	16,461,600	9.5%	(1,511,909
Contract - Other	3,298,901	<u>1.9%</u>	2,834,990	<u>1.6%</u>	(463,911
Total Revenue	175,852,897	100%	172,631,876	100%	(3,221,022
	<u>Estimate 2020</u>		<u>udget 2021</u>		
	<u>Estimate 2020</u> 108,565,382	<u>% to total</u> <u>B</u> 61.7%	<u>udget 2021</u> 110,360,961	<u>% to total</u> 63.9%	hange vs Prio 1,795,579
Instructional					1,795,579
Instructional Instructional Resources	108,565,382	61.7%	110,360,961	63.9%	
Instructional Instructional Resources Student Services	108,565,382 4,553,053	61.7% 2.6%	110,360,961 4,875,857	63.9% 2.8%	1,795,579 322,804
Instructional Instructional Resources Student Services General Institutional Physical Plant	108,565,382 4,553,053 17,856,863	61.7% 2.6% 10.2%	110,360,961 4,875,857 22,604,544	63.9% 2.8% 13.1%	1,795,579 322,804 4,747,682 (4,962,062
Instructional Instructional Resources Student Services General Institutional Physical Plant	108,565,382 4,553,053 17,856,863 25,061,382	61.7% 2.6% 10.2% 14.3%	110,360,961 4,875,857 22,604,544 20,099,321	63.9% 2.8% 13.1% 11.6%	1,795,579 322,804 4,747,683 (4,962,063 (221,819
Instructional Instructional Resources Student Services General Institutional Physical Plant	108,565,382 4,553,053 17,856,863 25,061,382	61.7% 2.6% 10.2% 14.3% 11.3%	110,360,961 4,875,857 22,604,544 20,099,321 19,594,398	63.9% 2.8% 13.1% 11.6% 11.4%	1,795,579 322,804 4,747,683 (4,962,065 (221,819 (4,903,205
General Fund Expenditures Instructional Instructional Resources Student Services General Institutional Physical Plant Planned Cost Savings Total Expenditures Reserves	108,565,382 4,553,053 17,856,863 25,061,382 19,816,217	61.7% 2.6% 10.2% 14.3% 11.3% <u>0.0%</u>	110,360,961 4,875,857 22,604,544 20,099,321 19,594,398 (4,903,205)	63.9% 2.8% 13.1% 11.6% 11.4% - <u>2.8%</u>	1,795,579 322,804 4,747,683

General Fund Summary

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Enterprise Fund Summary

Enterprise non-Milwaukee PBS			
	Estimate		Budget
Book Store	Estimate 2020	Book Store	Budget 2021
Revenue	6,768,778	Revenue	7,988,185
Expense	(6,442,464)	Expense	(7,074,247)
surplus	326,314	surplus	913,938
Sulpius	520,514	Sulpius	913,938
	Estimate		Budget
Child Care	Estimate 2020	Child Care	<u>Budget 2021</u>
Revenue	952,067	Revenue	1,149,500
Expense	(1,837,888)	Expense	(1,802,275
deficit	(885,821)	deficit	(652,775
	Estimate		Budgot
Food Somioo		Food Somioo	Budget
<u>Food Service</u> Revenue	Estimate 2020 1,600,000	<u>Food Service</u> Revenue	Budget 2021
			1,962,500 (2,828,901
Expense	(2,232,433)	Expense	· · · · · · · · · · · · · · · · · · ·
deficit	(632,433)	deficit	(866,401
	Estimate		Budget
Parking/Other	Estimate 2020	Parking/Other	<u>Budget 2021</u>
Revenue	1,030,700	Revenue	1,223,000
Expense	(323,094)	Expense	(639,874
surplus	707,606	surplus	583,126
Reserves non-PBS Enterprise			
Net Surplus (non-PBS Enterprise)	(484,334)	Net Surplus (non-PBS Enterprise)	(22,112
Beginning Reserves	2,577,422	Beginning Reserves	2,093,088
Ending Reserve 6-30-2020	2,093,088	Ending Reserve 6-30-2020	2,070,976
Milwaukee PBS			
Milwaakeerbb	Estimate		Budget
Milwaukee PBS	Estimate 2020	Milwaukee PBS	Budget 2021
Revenue	9,851,606	Revenue	10,096,256
Expense	(9,851,606)	Expense	(10,096,256)
Milwaukee PBS - deficit		Milwaukee PBS - surplus	
Beginning Reserves	4,925,415	Beginning Reserves	4,925,415
Transfer in From other reserves	-	Transfer in From other reserves	-
Ending Reserve 6-30-2019	4,925,415	Ending Reserve 6-30-2020	4,925,415
		-	7,323,713
Ending Reserve 6-30-2020	7,018,503	prise Fund Reserves Ending Reserve 6-30-2021	6 006 201
LINING NESELVE 0-30-2020		10 of the Budget Book	6,996,391

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Capital Summary

Capital Equipment 2020 Budget by A	Area	
Information Technology	5,256,500	25%
Academics	5,182,002	25%
Construction Services	4,025,786	19%
Milwaukee PBS (primarily capitalized programming)	3,692,825	18%
Finance	1,282,201	6%
Facilities	679,098	3%
College Advancement	357,850	2%
Enter/Stay (formerly Student Services)	203,232	1%
Human Resources	191,166	1%
Public Safety	129,340	<u>1%</u>
Total	21,000,000	100%

Pages 58 - 64 of the Budget Book

Capital Infrastructure/Remodeling 2021 I	Budget
Academic Major Improvements	\$4,400,000
Downtown Pathways Office Renovations: \$1,500,000	
Downtown Student Center level 1 Remodel: \$1,500,000	
Downtown Pharmacy Tech Lab Remodel: \$500,000	
Future Project Selection and Refinement : \$600,000	
General Classroom Upgrades: \$300,000	
High Visibility/ Common Space/ Accessability Projects:	\$4,400,000
Districtwide Food Court and Kitchen Remodel: \$1,500,000	
Downtown Foundation Hall Improvements - Corridors: \$1,000,0	00
Districtwide Restroom Improvements: \$1,000,000	
Downtown Bookstore Relocation: \$400,000	
West Allis Main Entry Improvements: \$350,000	
Downtown Student Center Coffee Shop: \$150,000	
Facility Infrastructure maintenance and Improvements:	9,200,000
Districtwide Fire Panel, mass Notification, Sprinkling, Access: \$2	
Districtwide Emergency, Scope Dev, Minors & Salaries: \$2,200,0 Districtwide HVAC and Electrical: \$1,500,000	100
Downtown IT Office Relocation and Data Center Upgrades: \$1,5	00,000
Milwaukee PBS Technical Services Renovation- Phase 1: \$600,0	00
Districtwide Roof Replacement & Interstitial Space: \$600,000	
	\$18,000,000

Pages 67 - 69 of the Budget Book

Impact of MATC Tax Levy on a \$100,000 Home <u> Tax</u> <u>Year</u> Mill Rate 2016 Actual \$125.73 1.25730 2017 Actual 1.25978 \$125.98 2018 Actual 1.25741 \$125.74 2019 Actual 1.22557 \$122.56 \$118.32 2020 Actual 1.18321 2021 Proposed 1.18321 \$118.32

Tax Levy Summary

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Sources of Funds:		Uses of Funds:	
Local Property Taxes & WI Act 145	155,992,986	Instruction	115,022,905
State Aid	25,307,930	Instructional Resources	4,875,857
Federal Aid	34,055,328	Student Services	69,806,641
Student Tuition and Fees	44,543,151	General Institutional	20,272,856
Other Institutional	10,917,380	Physical Plant	108,097,555
Auxiliary Services	54,292,032	Auxiliary Services	45,845,297
Borrowings	39,000,000	Public Services	10,096,256
Transfers From Fund Balance	5,005,355	Cost Containment	(4,903,205)
Total Sources of Funds	369,114,162	Total Uses of Funds	369,114,162

FY 2020-21 Milwaukee Area Technical College District

Activity Plan and Budget



West Entrance Main Building



EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION COMMITMENT

Milwaukee Area Technical College's commitment to equal opportunity in admissions, educational programs, and employment policies assures that all individuals are included in the diversity that makes the college an exciting institution. MATC does not discriminate against qualified individuals in employment or access to courses, programs, or extracurricular activities on the basis of race, color, national origin, ancestry, religion, creed, sex, sexual orientation, age, disability, pregnancy, marital status, parental status, or other protected class status. The lack of English skills shall not be a barrier to admission or participation in any MATC program or service.

MATC will comply fully with state and federal Equal Opportunity and Affirmative Action laws, executive orders, and regulations. Direct questions concerning application of this policy to the MATC Affirmative Action Officer, 700 West State Street, Milwaukee, WI 53233-1443.

It is the policy of MATC to provide reasonable accommodations for all students, or applicants for admission, who have disabilities (see Discrimination Against Individuals With Disabilities Policy (0203). MATC will adhere to all applicable federal and state laws, regulations, and guidelines with respect to providing reasonable accommodations as required to afford equal opportunity and access to programs and services for students with disabilities. Reasonable accommodations will be provided in a timely and cost-effective manner. Access shall not be denied because of the need to make reasonable accommodations for an individual's disability.

State and federal laws include the concept of "reasonable accommodation" as a key element in providing equal opportunity and access to programs and services for students with disabilities.

1

MILWAUKEE AREA TECHNICAL COLLEGE

2020-21 ACTIVITY PLAN AND BUDGET

Fiscal Year 2020-21

Members of the Board as of June 23, 2020

Mark Foley Mary Scheibel Erica L. Case Kahri Phelps Okoro David A. Dull Ashanti Hamilton Citlali Mendieta-Ramos Lisa Olson Ann Wilson Chairperson Vice-Chairperson Treasurer Secretary

Administrators as of June 23, 2020

Dr. Vicki J. Martin Dr. Mohammad M. Dakwar Janice M. Falkenberg Jeffrey J. Hollow Laura M. Bray Cheryl F. Zima Dr. Christine M. Manion Dr. Jeff C. Janz Dr. Amir Law Bohdan Zacharij Barbara A. Cannell Dr. Sarah Y. Adams Dr. Pamela Holt Equan A. Burrows Dr. Sadique Isahaku Dr. Kelly J. Dries Dr. Carl Meredith Dr. Kamela J. Goodwyn Rebecca L. Alsup-Kingery Brian Carlson Brian Stout

President
Vice President, Learning
Vice President and General Counsel
Vice President, Finance
Vice President, College Advancement and External Communications
Vice President, Human Resources
Vice President, Institutional Effectiveness
Vice President, Retention and Completion
Vice President, Enrollment Services
Vice President and General Manager, Milwaukee PBS
Dean of Academic Learning
Dean of Enrollment Services
Dean of Online Learning
Dean of Student Experience
Dean, General Education
Dean, Healthcare Services
Dean, Business and Management
Dean, Science, Technology, Engineering and Math
Dean, Manufacturing, Construction and Transportation
Dean, Creative Arts, Design and Media
Dean, Community and Human Services

Official Issuing Report

Jeffrey J. Hollow, CPA, CMA, MBA, Vice President, Finance Assisted by: Eva A. Kuether, CPA, Controller Emilia Meinhardt, Budget Manager Suzanne Jarvis, CPA, Coordinator, Cash Management Mary Mathers, Senior Specialist Brenda Schmitt, Senior Specialist William C. Smith, CPA, CMA, MBA, Manager, Capital Assets

Board Members as of June 23, 2020

Name	Board Officer	Membership Type	Term Expires	Employer and Position
Mark Foley	Chairperson	Employer	06/30/21	Von Briesen & Roper, S.C. Shareholder/Attorney
Mary Scheibel	Vice- Chairperson	Employer	6/30/20	Trefoil Group, Inc. Principal/Owner
Erica L. Case	Treasurer	Employer	06/30/21	Harley Davidson Motor Company Human Resources Director
Kahri Phelps Okoro	Secretary	Additional Member	6/30/21	Equity Supply Group Operations Manager
David A. Dull		Employer	06/30/20	Allis Roller, LLC President/CEO
Ashanti Hamilton		Elected Official	06/30/22	Milwaukee Common Council President
Citlali Mendieta-Ramos		Employer	6/30/22	Antigua Latin Restaurant, LLC Owner/Director of Special Events
Lisa Olson		School District Administrator	6/30/20	Whitnall School District Superintendent
Ann Wilson		Additional Member	06/30/22	Hillside Family Resource Center Manager *Retired*

NOTE: The composition and number of MATC District Board members are stipulated by Wisconsin law. The membership must have representatives of employers, employees, elected officials, and a school district administrator.

2020-21 ACTIVITY PLAN AND BUDGET

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2020-21 ACTIVITY PLAN AND BUDGET

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SECTION I

INTRODUCTION AND POLICY



To the Taxpayers of the Milwaukee Area Technical College District:

Milwaukee Area Technical College (MATC) believes in the transformative power of education. As we come together as a college and community to face the effects of the unprecedented COVID-19 pandemic, we are committed more than ever before to reaching and serving those who strive for a better future for themselves and their families.

During this challenging time, MATC has made strong progress in moving toward implementation of the nationally recognized Guided Pathways model. This critical strategic effort will help more students graduate and achieve their dreams. Specifically, the model helps students through early career exploration, personalized retention efforts, clear pathways to completion and graduation, and elimination of equity gaps. MATC has launched all seven of its Academic and Career Pathways using this model, five of which were implemented virtually in April 2020, during the COVID-19 pandemic. The District's budget for July 1, 2020 through June 30, 20201 (FY2020-21) has been designed to support this new student experience and reflects a reorganization of the overall structure of the college, including a newly integrated academics and student services team.

The pandemic has presented the District with unique financial challenges and uncertainties. The FY2020-21 budget development process was robust, requiring great diligence and engagement. MATC leadership has planned for multiple possible scenarios with declining enrollments and losses in revenue arising out of the COVID-19 pandemic and its consequences. Cautious contingency planning and cost-saving strategies have also been implemented to mitigate possible losses. The MATC FY2020-21 budget reflects an assumed 9% decline in full-time equivalents (FTE's) and a possible reduction in state aid.

Our vision to be a premier technical college could not be achieved or sustained without the support of taxpayers in the Milwaukee area and throughout the state. We recognize and appreciate your investment in the continued success of MATC's mission to transform lives. industry, and community. MATC's fiscal year 2020-21 District budget anticipates total General Fund revenues of \$172,631,876. District property tax revenue will provide an estimated 30% and state aid (including property tax relief funding) is expected to provide another 45% of our total General Fund support. Student tuition, set statewide by the Wisconsin Technical College System, will provide approximately 23%.

MATC remains unwavering in its mission to serve our students and to help secure a better future and realize the possibilities of a more just and equitable community.

To ensure our transparency and accountability to the taxpayers of our District, we have prepared an activity plan and budget for FY 2020-21. We invite you to learn more about the investment you make in more than 30,000 MATC students each year.

Mark Folev Chairperson MATC District Board

Downtown Milwaukee Campus 700 West State Street Milwaukee, WI 53233-1443

Mequon Campus 5555 West Highland Road Meguon, WI 53092-1199

Oak Creek Campus 6665 South Howell Avenue Oak Creek, WI 53154-1196 West Allis, WI 53214-3110

West Allis Campus 1200 South 71st Street

Milwaukee Area Technical College

Vicki J. Martin, Ph.D.

President

Vichi J. Martin

MATC.edu 414-297-MATC

MATC is an Affirmative Action/Equal Opportunity Institution and complies with all requirements of the Americans With Disabilities Act.

College Overview

Wisconsin's Largest and Most Diverse Technical College

Milwaukee Area Technical College (MATC) is the largest of the 16 technical colleges that compose the Wisconsin Technical College System (WTCS) and one of the most diverse institutions of higher education in the Midwest. During academic year 2018-19 MATC served 31,635 students. The college's district includes all of Milwaukee County, most of Ozaukee County and portions of Washington and Waukesha counties.

Each WTCS college offers a broad portfolio of associate degrees, technical diplomas, apprenticeships and certificates in a wide array of career areas, trades and industries. Each technical college in the WTCS also offers workforce development programs to complement the training needs of the employers and residents in its district. MATC is one of a select number of WTCS colleges that also offers associate in



arts and associate in science degrees that allow a student to begin a bachelor's degree at our campuses. The college maintains transfer agreements with more than 35 four-year colleges and universities, including guaranteed transfer agreements with Marquette University, the University of Wisconsin-Madison and the University of Wisconsin-Milwaukee. MATC offers courses on campus, online and in a blended format that brings together both classroom and online learning.

Building the Middle-Skill Workforce the Region Needs Amid a Health Crisis

For more than a century, the college has responded to urgent needs of its service region.

As our community responds to the impact of COVID-19, MATC alumni keep Milwaukee working: frontline nurses, EMTs, paramedics, medical assistants and respiratory techs. They are manufacturing in-demand goods, running IT networks, managing supply chain logistics, driving trucks and more.

Milwaukee Area Technical College remained operational through the pandemic offering online courses, conducting virtual advising and counseling visits, and providing emergency grants and Chromebooks to the students that need support for their education. In spring, the college converted more than 1,600 classes to an online format, discovered innovative ways to offer virtual instruction and received positive feedback from instructors and students.

Some MATC courses do **require a hands-on component to the instruction for course completion.** With a focus on the health and safety of our students and employees, the college did offer face-to-face instruction for the Spring 2020 courses that could not be completed entirely online after the college closed in March, with priority on training for programs that are considered "essential" by the State of Wisconsin.

The college remains fully prepared to continue to serve our community through online learning and with limited in-person instruction with safety measures in place.

In preparation for remote learning this fall, we are planning to grow the percentage of our classes that will be offered online. For fall, we also plan to offer in-person instruction for courses that require hands-on learning if health officials believe it is safe and healthy to do so. Top priority will be given to "recovery" courses from the spring semester that couldn't be completed over the summer.

We also plan to offer some hybrid courses, which would be partially online and partially faceto-face. Some courses will be offered in a traditional semester-long format, others will be eightweek courses.

All of our programs are directly linked to labor market need and nearly 1,000 advisory committee members help keep curriculum current and relevant. As the economy evolves post COVID-19, MATC too will evolve.

Our Core Offerings

- 150+ associate degree, technical diploma, certificate and apprenticeship programs
- 35+ four-year college and university transfer partners, offering a less expensive path to a four-year bachelor's degree for our students
- The opportunity to complete high school through a General Educational Development (GED) Certificate in English or Spanish, a High School Equivalency Diploma (HSED), or High School Diploma at MATC's Adult High School. MATC also provides English as a Second Language, and serves students who need additional support while enrolled in their college program. While earning a GED, HSED, High School Diploma, or taking English as a Second Language classes, students also can enroll in various Career Pathways that lead to the completion of a high school credential, college credits and employment preparation.
- Through MATC Workforce Solutions, the college provides customized and on-site training for employers and their teams.
- Milwaukee PBS, Channels 10 and 36, is a viewer-supported service of MATC. The Milwaukee
 PBS stations are the area's only over-the-air source for PBS and other national public
 television programs, and also offer a diverse schedule of their own award-winning local
 series and specials.

Significant Accomplishments

- MATC launched all seven of its Academic & Career Pathways virtually during the pandemic, offering students one source for:
 - o Selecting and registering for classes
 - Tutoring, writing and other academic support
 - o Finding child care, food, housing or transportation
 - Setting and achieving goals

The launch was part of the college's implementation of Guided Pathways, a nationallyrecognized model to help more students stay in college, graduate and reduce equity gaps so more students of color can succeed. MATC also completed an organizational restructure to better support this infrastructure, bridging the historic divide between Academics and Student Services.

To better serve the community affected by economic stress caused by COVID-19, Milwaukee Area Technical College **reopened** the **application window for the MATC Promise for New High School Graduates with a deadline of July 17**, 2020. The program offers eligible students from the high school Class of 2020 free tuition for up to 75 credits after federal and state financial grant aid has been applied.

- Both the Promise and Guided Pathways are helping to **reduce equity gaps in access to education and educational attainment** in the Milwaukee region, a goal MATC shares with higher education partners across the region through the Higher Education Regional Alliance (HERA).
- MATC and its industry partners cut the ribbon on a state-of-the-art, hands-on automotive lab on the Downtown Milwaukee Campus October 22. The new Al Hurvis/PEAK Transportation Center is dedicated to career awareness and training in the increasingly high-tech automotive service sector. It serves as the home base for MATC automotive and transportation servicing, the college's program to expand awareness and offerings in transportation careers.

Private funds – led by a gift from entrepreneur **Tom Hurvis** – also have expanded the college's capacity to hire specialized advisors, called success and skills coaches, who work alongside program faculty to support students in their career and academic goals. The new center allows MATC to expand training opportunities for students of all ages at a central location, with programs designed to give high school and middle school students' early exposure to careers in the field.

- A key grant from **United Health Foundation** continued to help MATC grow the size of its registered nursing program and help address the state's nursing shortage.
- The college **launched a redesigned public-facing website**, **matc.edu**, to better serve future students, the general public, taxpayers and inform these audiences of the opportunities MATC provides. Early feedback from students showed the site made it easier to find critical information and better represented the college.
- 95% of MATC associate degree graduates and 93% of technical diploma graduates find jobs within six months of graduation, according to the college's most recent Graduate Career Report.
- M³ (pronounced M-cubed), which brings together Milwaukee Public Schools, MATC and the University of Wisconsin-Milwaukee to transform the future of Milwaukee through education, was recognized nationally with an award from the University Economic Development Association. As a new decade begins, the partnership is focused on connecting what students learn from middle school through college, successfully transitioning students into college and driving college completion. MPS continued to grow its graduation rate, which stood at 69%, in part through the work of this partnership.
- MATC continues to be a leader in offering Second Chance Pell funding, which allows
 individuals who are currently incarcerated to access financial aid. One example of success:
 More than 90% of the inmates who finished Computer Numerical Control (CNC) training
 between April 2015 and December 2017 and were released found employment.

Return on Investment

MATC contributes more than **\$1.7 billion in annual economic activity by our students, alumni,** faculty and staff, according to a report from the respected labor market analytics firm Emsi.

Both graduates and taxpayers earn a significant return on the investment they make in MATC. For every dollar a student invests in the form of out-of-pocket expenses, the report found, he or she receives a cumulative of \$3.80 in higher future earnings. This calculation takes into account money that students would have otherwise earned had they been working instead of attending college.

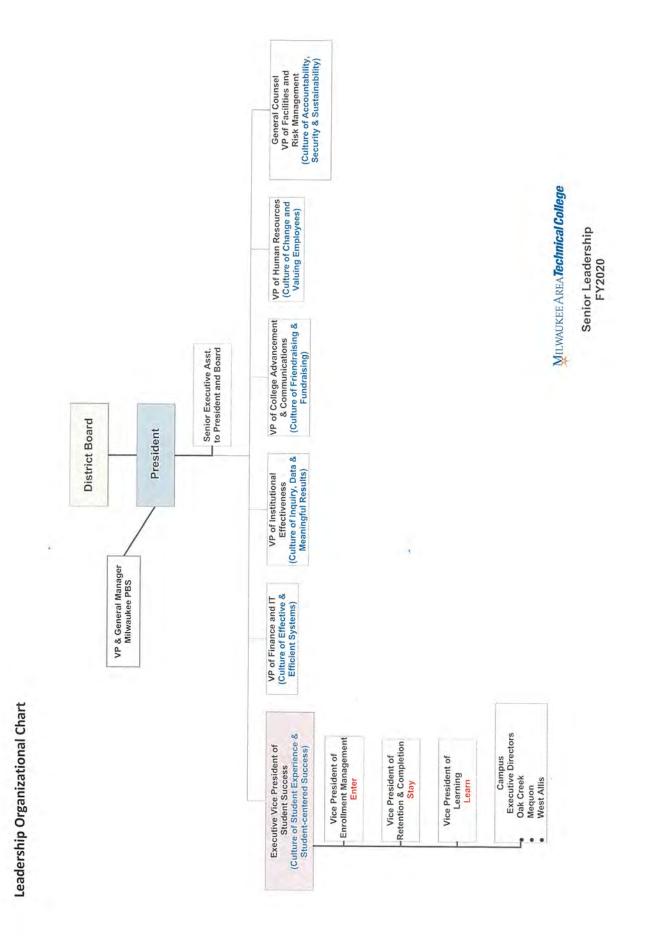
Those future earnings add up. The average MATC associate degree graduate will experience an amazing \$418,000 in higher earnings throughout their working years compared to someone with only a high school diploma or equivalent. Society as a whole benefits from an increased economic base, raising prosperity in Wisconsin. Taxpayers' investment in the college outpaces the average return from the U.S. stock market: MATC provides a 15.8 percent annual rate of return over the past 30 years compared to 10.1 in the market.

For taxpayers, every \$1 of public funds invested yields a cumulative value of \$2.70 over the course of the students' working lives, Emsi concluded. Taxpayers also will see **\$25.7 million in present value social savings connected to lower crime, lower unemployment, and increased health and wellness levels**, according to the report.

Student Count	31,635	
Students As Expressed in Full-Time Equivalent (FTE)	10,023	
Gender	Count	Percent
Male	13,755	43.5%
Female	17,278	54.6%
Unknown	602	1.9%
Total	31,635	100.0%
Race/Ethnicity	Count	Percent
American Indian/Alaskan Native	232	0.7%
Asian	1,959	6.2%
Black	8,797	27.8%
Hispanic	6,096	19.3%
White	11,168	35.3%
Pacific Islander	29	0.1%
Multi-Ethnic	833	2.6%
Unknown	2,521	8.0%
Total	31,635	100.0%

Student Demographics

County of Residence	Count	Percent
Milwaukee	25,571	80.8%
Ozaukee	948	3.0%
Racine	888	2.8%
Washington	383	1.2%
Waukesha	1,419	4.5%
Other	2,426	7.7%
Total	31,635	100.0%





Campuses

MATC features four campuses: Downtown Milwaukee, Mequon, Oak Creek and West Allis along with our Health Education Center in Downtown Milwaukee and education center at Walker's Square on Milwaukee's near south side.

Continuing Commitment to Improvement As part of our ongoing quality improvement efforts, a number of initiatives will be launched or strengthened during fiscal year 2020-21:

• We will welcome all students into our new Academic & Career Pathways in fall 2020, which feature integrated supports to help more students stay in college and graduate and close equity gaps so more students of color succeed.

MATC will finalize the process of ensuring students are taking exactly the courses they need to succeed in the next step of their learning journey, whether that's a career, additional education or both. This

"credit efficiencies" process will be completed by Fall 2020. We will ensure associate degree programs are within 60-64 credits, allowing a student to complete within as little as two years of full-time student.

- The MATC Promise will continue to unlock access for students, both new high school graduates and adults who started college but did not complete.
- The college will continue to grow dual-enrollment opportunities for high school students to earn college credits that also contribute toward high school graduation requirements. In each of the past five years, MATC has grown the number of credits earned by high school students by an average of 20%.
- Academic programs will continue to undergo rigorous review that ensures quality, vitality and relevance to the needs of employers through our *Quality Review Process*.
- Our continued commitment to quality improvement, including the use of Continuous Quality Improvement (CQI) tools, helps us make data-informed decisions.



Guided Pathways

MATC Guided Pathways is about improving student success **TOGETHER** to create a **New Student Experience**!



MATC is using the nationally recognized **Guided Pathways model** to help more students succeed through early career exploration, personalized retention efforts, building clear pathways to completion and graduation, and reducing equity gaps.

MATC has successfully launched all seven of its Academic & Career Pathways using this model. The first two pathways were implemented in November 2019 as a part of a small-scale implementation (Creative Arts, Design & Media and Community & Human Services). The remaining five were implemented

virtually during the coronavirus (COVID-ovid19) pandemic in April 2020.

MATC's financial structure in FY2020-21 is designed to support this new student experience. The FY2020-21 budget reflects a reorganization of the overall structure of the college, including a newly integrated academics and student experiences team that models the integrated support found in each of the new academic pathways listed below:

- 1) Creative Arts, Design & Media Academic & Career Pathway
- 2) Community & Human Services Academic & Career Pathway
- 3) Business & Management Academic & Career Pathway
- 4) General Education Academic & Career Pathway
- 5) Healthcare Services Academic & Career Pathway
- 6) Manufacturing, Construction & Transportation Academic & Career Pathway
- 7) STEM Academic & Career Pathway

MATC used Guided Pathways model practices to develop the seven Academic & Career Pathways:

- Organize programs into "meta-majors" by mapping programs to jobs and further education in high-opportunity fields
- Help all new students explore career/academic options and develop a full-program plan by end of term 1
- Schedule classes and monitor progress based on students' plans
- Embed contextualized active learning into every program
- Integrate and contextualize academic support into college program gateway courses
- Build pathways into high schools, starting with dual enrollment

The Pathways replace the college's "schools," bringing together faculty with support staff to help students succeed. MATC used input from various sources, including current Career Pathways, and models created during our "re-clustering" work session with our American Association of Community Colleges (AACC) coach.

Academic & Career Pathways help students "Stay on the Path" and graduate. Students now only need to visit one place to get connected to Student Success Liaisons, Pathway Advisors, Retention Coaches, Deans and clerical support. This wrap-around support team will help students during the FY2020-21 academic year to select and register for classes, connect with tutoring services, find child care, housing or transportation, and set and achieve goals.

Academic & Career Pathway virtual offices are now open!



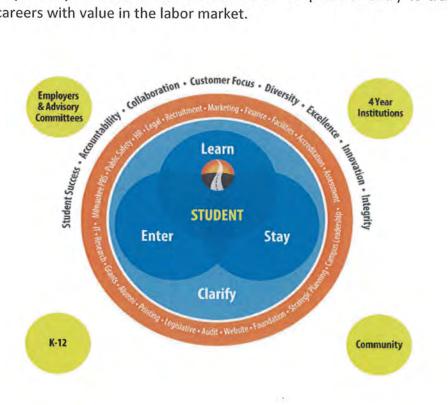
Pathway offices for Community & Human Services (pictured) and Creative Arts, Design & Media opened in November 2019. These offices continued providing assistance to students "virtually" when the college closed campuses March 17.

MATC started implementing Guided Pathways in 5 Phases:

Phase 1 (through	gh June 2018)
Engagement & High Level	 Make the case for change (and urgency) by drawing on student data and experience
Planning	• Broadly engage faculty, staff, and administration in scrutinizing current systems, structures, and processes and planning for large-scale reform
	Communicate vision and goals for change
Phase 2 (through	
Laying groundwork for	Revise Career Pathways to Program Maps, including exploratory courses for all programs
implementation	• Plan redesign on intake system –including integration of supports into program gateway courses
	 Plan reorganization of advising to support timely program entry and completion Plan upgrade of student information system to support progress monitoring and enable effective early alerts
	 Continue broad communication and engagement with all stakeholders Train advisors, faculty, staff, and administration for year 3 implementations
Phase 3 (throug	
Initial scale implementation	• Begin large-scale implementation of reorganized intake system, program advising/career counseling system
	 Admit, advise and register students into new redesigned pathways Provide training to support initial implementation
	Continue broad communication and engagement with all stakeholders
Phase 4 (throug	
Improved scale implementation	Welcome Fall 2020 students into newly designed pathways with embedded supports within all 4 pillars
	 Refine and expand large-scale implementation
	 Continue training, communication, and engagement Continue formative evaluation
Phase 5 (throug	zh June 2022)
Continuous Improvement	Institutionalize systems, structures, and processes for formative evaluation and improvement (Plan-Do-Check-Act)

What is Guided Pathways (GP)?

Guided Pathways is an integrated, district-wide approach to student success based on intentionally designed, clear, coherent and structured educational experiences. These Pathways are informed by best practices and our own institutional data that builds effective, efficient, and equitable pathways for each student from his or her point of entry to transfer opportunities and/or careers with value in the labor market.



The image above demonstrates how we are integrating academic and student services with divisions centered on the pillars of **Enter**, **Stay** and **Learn**.

ENTER: includes onboarding functions such as admissions, registration, financial aid, accommodations and the MATC Promise.

STAY: is comprised of teams such as advising, multicultural, student life and athletics plus student-serving functions including the bookstore, child care and food service because these are critical functions bridge the equity gap within the student experience and directly influence the student retention

LEARN: includes the Academic & Career Pathways teams themselves and departments such as faculty development, curriculum management, customized training, online learning, ESL and high school completion programs.

MATC's Teams Build the Guided Pathways together

MATC's transition to Guided Pathways over the last few years has been a team effort. During this process, work was divided among several MATC Guided Pathway Work Teams to assist in identifying, and implementing processes that will guide and improve student success at MATC. These teams include the Design Teams, Rapid Response Teams, Content Expert Teams, and Implementation Teams outlined below:

Design Teams:

- Advising Across the Student Life Cycle
- Early Career Exploration
- Integrated Non-Academic Student Supports

Rapid Response Teams:

- Academic Success Coach
- Intake Barriers—General Processes
- Intake Barriers—IT Processes
- Placement without Accuplacer
- Procedures as Potential Barriers

Content Expert Teams:

- Academic Program Plans
- Acceleration and Block Scheduling
- Redirecting Students from Limited Access Programs

Implementation Teams:

- Academic Pathways Infrastructure
- Holistic Assessment

As we continue with the build-out the implementation phase of Guided Pathways, our steering committee has evolved to one that can provide oversight for specific projects as well as the "check" of the "Plan-Do-Check-Act" quality cycle.

MATC also formed the Guided Pathways Steering Committee, which has now evolved to the Guided Pathways Oversight Committee (GPOC). Members of the GPOC are representatives from across the college and provide a variety of insight, knowledge and commitment that will contribute to MATC's Guided Pathways framework, and ultimately the success of our students. The committee consists of four sub-committees, according to our pillars: Clarify, Enter, Stay and Learn. The category of Ex-Officio are members who have previously served on the steering committee, and their role is to be a resource and guide in the continued efforts of the work that still needs to be done. Guided Pathways is not "just another initiative." MATC Guided Pathways is our Mission, Vision and Values put into a systematic and purposeful framework, making us ultimately student ready.

The Planning and Budgeting Process

The annual budget is a key element of MATC's planning and control system. Budgeting for all Wisconsin Technical Colleges is controlled by state statutes, MATC District Policy, and Wisconsin Technical College System (WTCS) reporting requirements. The District budget must be in the format required by WTCS. The primary objective of the budget plan is to ensure each division's goals are in alignment with the strategic goals of the College.

The budget planning process affords a challenging opportunity to reassess plans and overall goals and objectives in order to achieve the various strategic plans established by the MATC Board. The budget document communicates important information about the resources available to MATC and the utilization of those resources by the College. Much effort is made to ensure the budget plan and strategic plan are aligned in order to achieve the overall goals and objectives of the College. MATC launched seven Academic Pathways as a part of college's implementation of Guided Pathways, a nationally recognized model to better serve students. The planning and budgeting process included the organizational restructure to support students in their academics, reduce the equity gap, and prepare them for careers.

The annual budget process begins with a college-wide capital budget workshop. The workshop is designed to provide tools to assist budget managers in developing their capital budgets. Budget managers are informed about thresholds and accounting rules that apply to capital spending. In addition, a prioritization matrix is presented which provides the basis for evaluating capital renovation/remodeling and capital equipment requests submitted by budget managers. The criteria used in the prioritization matrix is carefully determined to assist in scoring and ranking requests for capital spending. It is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals and targets current workforce and community demands. As part of the process, construction management conducts tours of District facilities to assess immediate needs. The prioritization matrix also requires cross-sectional areas in the College to score capital requests based on established criteria.

The budget process for the operating fund begins with a review of the current fiscal year's annual budget performance to date. A detailed review of General Fund revenues and expenditures is conducted and preliminary annual projections are estimated and compared to the current fiscal budget. Significant variances between the preliminary annual projection and current fiscal budget are evaluated to aid in understanding financial trends and to assist in developing assumptions for the forthcoming fiscal budget.

A preliminary budget is then developed based on guidelines and recommendations made during ongoing communication with the MATC Board, the MATC Budget Committee, the leadership team, administration and staff. In a collaborative effort, final assumptions are determined and approved and spending is aligned with anticipated revenues and with the District's strategic goals, mission and vision.

Operating budget workshops are held to assist departmental and divisional budget managers in preparing and submitting their discretionary budgets. During these sessions, guidelines and budget priorities are discussed and participants are able to provide feedback and ask questions about the annual plan and budget.

In May, the MATC Board reviews the draft budget and authorizes the publishing of a legal notice to hold a public hearing in June. At the hearing, the Board considers public input prior to adopting the budget. After the public hearing, the Board approves and adopts the District budget at its June meeting.

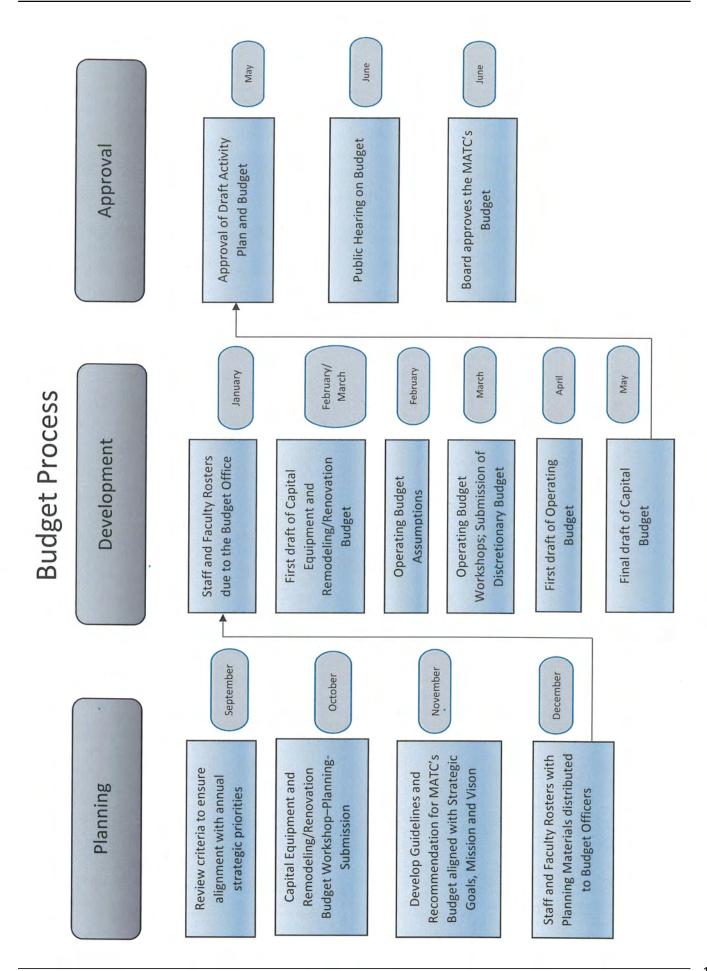
Basis of Budgeting

In accordance with the requirements of the WTCS, MATC adopts an annual operating budget which is prepared on a modified accrual basis, except that budgetary expenditures include encumbrances (commitments to expend funds entered into during the fiscal year), and all revenues and expenditures for summer sessions that cross a fiscal year are recognized in the subsequent fiscal year for budgetary purposes.

Legally Required Financial Planning Tool

The budget is a financial planning tool. It is also a statutory requirement for the College. The budget must be adopted as a balanced budget and must be in place prior to July 1 of each year. The budget is the legal authority to expend public monies and controls those expenditures by limiting the amount of the appropriations at the fund and function level. The revenues of the College are estimated along with available carry forwards to indicate funds available for use. The staffs' requests for funds represent the expenditure side of the budget.

The flowchart on the following page presents the budget process and timeline followed by MATC.



FY 2020-21 Plan and Budget Development Calendar
Operating budget calendar posted on MATC website
After final equalized valuation is received, Board adopts final tax levy for
calendar year 2020 (as provided for in FY2019-20 budget); Board approves
budget adjustment(s) as necessary
 Capital budget planning materials distributed
Capital budget workshop
Guidelines distributed for FY2020-21 Capital Equipment and Building
Remodeling & Renovation budgets
 New Guided Pathways Staff Model developed
Capital budget requests due:
Academic Capital Equipment and Building Remodeling & Renovation budgets
are due to the Provost
Non-Academic Capital Equipment and Building Remodeling & Renovation
budgets are due to the Budget Office
Guided Pathways Staff Model finalized and due to Business Office/Salary and
Benefit Budget
 Preliminary budget planning assumptions
 Operating budget planning materials distributed
 Academic Operating budget materials are due to the Provost
 Non-Academic Operating budget materials are due to the divisional Vice
President
 Operating budget review meetings
 Final budget planning assumptions
Capital Budget Prioritization
 Draft General Fund Budget FY2020-21
 Draft Capital Budget (Equipment and Renovation) FY2020-21
Final Capital Equipment Budget FY2020-21
 Approval of Draft Activity Plan and Budget (FY2020-21)
Administration publishes Budget Public Hearing Notice based on budget
proposed by the Administration
Present FY2020-21 District Budget at Public Hearing
Receive feedback from public hearing and incorporate into budget as
appropriate
 Board adopts FY2020-21 District Budget subject to change based on final

MILWAUKEE AREA TECHNICAL COLLEGE

Budget Modifications

Budgets are approved by the MATC Board by fund and function. Modifications to the approved budget requiring Board action are generally considered at the Board's October, January, March, and June meetings. Management has the ability to make budget adjustments within functional categories.

These budget modifications are published in the Milwaukee Journal Sentinel in a Class I Legal Notice 10 days after the Board meeting. Under Wisconsin statutes, the Board must approve the budget modifications by a two-thirds majority.

FY2020-21 Budget Assumptions

The July 1, 2020 through June 30, 2021 (fiscal year 2020-21) budget is founded on a number of planning assumptions that were prepared by the administration with input from the Board of Directors, the President's Cabinet, the Budget Committee and college staff and faculty. Budget forecasts are developed during the budget planning process and continue to be updated through budget development. The District's FY2020-21 budget is based on planning inputs that reflect the following assumptions that are expected to occur.

Property Values: An increase in the operating tax levy of approximately \$1,600,000 is expected in FY2020-21 as a result of district-wide aggregate valuation increases due to net new construction.

State Aid: Revenues from state aid is expected to decrease by about 8.4% compared to FY2019-20.

Tuition and Student Fees: The Wisconsin Technical College System Board has approved a 1.76% increase in tuition rates for FY2020-21. The tuition rate for Associate Degree, Adult and Vocational programs will increase from \$136.50 to \$138.90 per credit.

Full-Time Equivalent Students: The MATC District FY2020-21 Budget anticipates a 9% decrease in full-time equivalent students (FTE's). The District budgeted 10,000FTE's for FY2019-20 and is budgeting 9,100 FTE's for FY2020-21.

Health Insurance: In FY2020-21, the District's health Insurance plan design will be reviewed. Plan changes are anticipated, including possible changes to employees' premium contribution percentages.

The District joined the WTCS benefits consortium on July 1, 2019 for stop loss insurance and anticipates savings from pooling risk with 8 other technical colleges. The District also implemented a new pharmacy benefit plan in FY2019-20, which is expected to result in increased rebates to the College on pharmacy drug costs. The college expects to begin to generate savings from both of these initiatives in FY2020-21.

Federal Grants & Projects: Federal revenue is expected to increase due to CARES Act funding. Institutional grant dollars were awarded by the Department of Education. The college will receive \$8.5 million of which 75% will go directly to students and 25% will be used for the institutional expenses related to instructional changes resulting from COVID-19.

State Grants: State grant revenues are expected to increase due in part to new Core Industry and Career Pathway grants.

Workforce Solutions: Contracts with business and industry are expected to decrease as a result of the COVID-19 pandemic and future uncertainty of industry needs. However new initiatives are being developed in an effort to build a foundation to support future response to the community needs.

Fund Balance: The MATC District FY2020-21 budget anticipates an ending operating fund balance of 19.63% of total revenue which is slightly above the MATC District board's policy range of 10-15% of total revenue.

FY2020-21 Program Assumptions

During Fiscal Year 2020-21 MATC has identified academic areas to expand and develop in order to meet current trends of employment. Among our responses to these demands:

- Increase the number and quality of flexible learning options: day, evening and weekend courses/programs, online, hybrid, and accelerated offerings.
- Increase virtual environment learning options including online platforms, innovative technology, computer devices, software, simulations, and internet access.
- Explore new partnerships and funding sources to support and enhance access, retention, graduation, new program development and program equipment.
- Improve student success including assessment of learning outcomes, access, retention, graduation, job placement, and transfer options, to all students with attention to the under-prepared learner, the online learner, second language learner, minority and at-risk populations.
- Expand timely student services including multiple delivery methods and self-service options.
- Continue to build academic pathways to improve student access, completion, retention, graduation and overall student success.
- Continue to expand career pathways to transition students from MATC Adult High School students to programs.
- Continue to expand high school dual enrollment programs and four-year articulation agreements.
- Continue to develop and expand new sustainability initiatives, sustainability education, and economic development supporting our community.
- Develop initiatives to achieve Strategic Goals in alignment with institutional scorecards that include Outcome-Based Funding (OBF) measures.
- Continue to expand access to postsecondary education for students who are currently incarcerated, including support for those who are in the process or have recently re-entered from the carceral state.
- Continue to explore new and evolving programs to support local and regional market needs.
- Continue to create opportunity to district residents to have greater access to top quality programs in high demand areas.
- Expand community and business partnerships to meet the regional workforce growth.

It is assumed that the MATC Board, faculty and staff will work together as a unit dedicated to meeting the evolving needs of the community and its residents through the judicial stewardship of the resources provided by the taxpayers of the Milwaukee Area Technical College District and the State of Wisconsin.

FY2021-20 Enrollment Assumptions

As an institution of higher education, MATC finds that its budget is most directly linked to the students and incumbent workers enrolling in MATC courses. As a consequence, MATC devotes significant energy to forecasting enrollments. Among the considerations:

- Technical Diploma, Associate Degree and College Transfer students will continue to generate the most significant proportion of college full-time equivalent students (FTE's).
- While historically an economic recession has been an indicator of future increases in enrollment, the uncertainty surrounding COVID-19 has left many college-aged and adult students re-thinking their educational plans with some studies showing 26% of returning college students unlikely to return for the Fall.
- Overall demand for college programs and coursework will decline due to COVID-19. Interest in COVID-19 related fields, as well as healthcare and emergency responses, reflects increased demand despite the expectation that overall college enrollment will decline.
- Based on Wisconsin Department of Public Instruction (DPI) statistics, 12th grade enrollment at Milwaukee high schools increased 5% from the previous year. This could yield a slight increase in enrollment at MATC.
- MATC's Direct from High School Promise Program and Adult Promise Program have contributed to notable increases in enrollment at MATC, yielding over 1,500 FTEs annually each of the last 2 years.
- A full launch in the Fall of 2020 of MATC's (Re)Start Program, formerly Start Fresh, which provides scholarships to eligible students with a past-due balance, is expected to contribute to a slight growth in enrollment.
- The increase in online classes will continue reflecting continuation of growing demand in this area, especially due to the impact of COVID-19.
- Net FTE's for FY2020-21 are estimated to be approximately 9,100 as the stretch goal.

Internal Controls

The Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the College are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal, state and local financial assistance, the College is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws, regulations, contracts and grants related to these programs. This internal control structure is subject to periodic evaluation by management and the external auditors.

Cash Management

Cash management and investment strategies have been developed to limit risk while receiving a competitive yield. We believe that a diversified approach enhances the security of the District's deposits and investments. Liquidity shall be assured through matching investment maturities with anticipated cash flows. Default risk will be controlled by the use of collateralization, registration, and insurance. In addition, the following specific controls will be observed:

- Maturities of certificates of deposit shall be one year or less.
- Maturities of bonds or securities of the federal government and its agencies shall be limited to one year or less.
- Maturities of securities with the highest rating shall be one year or less.
- All deposits will either be insured or collateralized with pledged collateral secured through third-party safekeeping and custody.
- The District's banking services will be competitively bid at least every five years.
- The District's investments will be reported to the District Board on a regular basis.

The investment policy limits investments to the following:

- Bonds or securities issued or guaranteed as to principal and interest by instrumentality of the federal government.
- Insured or collateralized certificates of deposit.
- Wisconsin School District Liquid Asset Fund.
- Local Government Investment Pool.
- Wisconsin Cooperative Liquid Asset Security System (CLASS).
- Wells Fargo Public Funds Premium Market Rate Account.
- Repurchase agreements that comply with statutory requirement are documented by a written agreement and are fully collateralized.
- Any security with the highest or second highest rating category assigned by Standard & Poor's Corporation, Moody's Investors Services, or other similar nationally recognized rating agency or if the security is senior to, or on a parity with, a security of the same issue which has such a rating.
- Other prudent investment approved prior to purchase by the Board, conforming to sec. 66.04(2) of the Wisconsin Statutes.

Debt Management

In December, 2017, Moody's Investors Service upgraded the District's credit rating from Aa2 to Aa1. The upgrade reflects the District's improved financial position strengthened by consecutive operating surpluses and a one-time cash infusion resulting from the Districts participation, as license holder for Milwaukee PBS, in the Federal Communications Commission's (FCC) broadcast incentive auction. The proceeds of this auction are expected to provide funding for several core District priorities. The rating reflects the expectation that District management will continue to maintain sound financial operations through prudent management of expenditures, which is critical given the District's limited revenue raising flexibility and recent trend of enrollment declines. The District's FTE enrollment in the current year (FY19-20) is up slightly over last year (FY18-19), reflective of the countercyclical relationship between technical college enrollment and declining unemployment. The rating also incorporates the District's large and diverse tax base encompassing the greater City of Milwaukee region, relatively weak socio-economic indices, limited revenue raising flexibility, modest debt burden, and manageable pension liabilities. The District's debt burden remains at manageable levels with modest future borrowing needs and rapid principal amortization. The District utilizes a financial advisor to structure financings, watch for refunding opportunities, work with the rating agencies, market the notes, and to fulfill filing requirements. A bond counsel is obtained for drafting resolutions authorizing and awarding the sale of notes along with the associated documents needed to sell the notes.

Risk Management

The District maintains a risk management program which includes a comprehensive insurance program designed to meet the College's needs, and an independent risk management and insurance consulting firm retained to assist in the College's risk management program.

Balanced Budget

State statute mandates that the District prepare an annual budget. The District Board of Directors controls budget levels through its guidelines that limit the growth rate of the District's tax levy each year. District staff must present to the District Board a balanced budget that meets all budget guidelines. The budget is balanced when revenues plus other sources equals expenditures plus other uses.

Capital Assets

The capital assets are accounted for in the general capital assets account group. The assets related to activities accounted for in all funds are all part of the general capital asset account group.

Capital assets are classified in five categories: construction in progress, land, land improvements, buildings and building improvements, fixed and moveable equipment. All capital assets other than construction in progress and land are depreciated on a straight-line basis. Construction in progress and land are depreciated of a straight-line basis.

Costs for any item, unit or set are purchased through the Capital Projects Fund if they are valued at \$5,000 or more and have a useful life of two years or more. Also capitalized are items that add value to a capital asset, prolong the useful life of a capital asset for more than two years, or adapt a capital asset to a new or different use. Any of these items that cost \$5,000 or more are transferred to a capital asset ledger and depreciated.

Fund Balance

The District Board has established a goal of maintaining a fund balance designated for operations between 10 and 15 percent of budgeted general fund revenue. At June 30, 2020, the fund balance designated for operations is projected to be at 19.27 percent.

Annual District Audit

Annually, the District is required to undergo an audit of its accounting records and financial statements. Upon completion, the auditors present the audit report and management letter to the District Board for examination and appropriate action. The last audit of the District was completed on November 26, 2019, for the fiscal year July 1, 2018 to June 30, 2019. The result was an unmodified opinion; that is, the auditors found the financial statements fairly represented the financial position of the District.

In addition, an audit of all federal and state financial assistance is performed in accordance with the Single Audit Act of 1996, OMB Circular A-133 Compliance Supplement, and Government Audit Standards. The single audit of federal and state financial assistance for the year ended June 30, 2018, also received an unmodified opinion. The auditors found no instances of noncompliance that are required to be reported under Government Auditing Standards.

Major Categories of Revenues and Expenditures

Revenues

MATC has a diversified funding base composed of property taxes, state aid, student fees, state and federal grants, and institutionally generated revenues. This diversity of revenue sources, the strength of our local economy and competent financial management continues to provide the resources required to fulfill its mission now and in the future.

- 1. Property Taxes and Act 145 Funding The major source of revenue for MATC is the local property tax levy. Historically, each of the WTC's districts have been restricted as to how much property tax they could levy by a mill rate. In past years all technical colleges in the state had been limited by statute to an operating property tax mill rate of \$1.50 per thousand (or 1.5 mills) of the district's equalized property valuations, which is referred to as the operational mill rate. Beginning in FY2013-14, under 2013 Wisconsin Act 20, the mill rate limit was changed to cap the operational levy at 2013. Under Act 20, WTCS districts were prohibited from increasing their operational levy in 2013 or any year thereafter by a percentage greater than the district's January 1 equalized value resulting from the aggregate new construction in the district. Beginning in FY2014-15, under 2013 Wisconsin Act 145, the Act 20 levy limit was replaced with a revenue limit. Act 145 shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. Under Act 145, each district is prohibited from increasing its revenue in any year by a percentage greater than the districts valuation factor, or the sum of the tax levy and state property tax relief aid. There is no statutory limitation for taxes levied for debt service costs. The debt service mill rate is added to the operational mill rate to get a total mill rate amount for the year.
- 2. <u>State Revenue</u> The Governor's 2013-2015 Budget Bill introduced a new funding method for State Revenue. Historically, the amount of funding received is calculated based upon a formula, which is based on both expenditures and students served. There are three factors taken into consideration in the calculation of State Revenue; the number of FTE's, the increase in district equalized property value and the amount of money spent per each FTE. Effective in fiscal year 2014-15, the Governor's proposal phased in outcome-based funding over three years. The budget contains ten general criteria of which seven must be selected by each individual district to be used in developing the outcome-based funding formula:

Major Categories of Revenues and Expenditures (Cont.)

- 1. Placement rate of students in jobs related to students' program of study
- 2. Number of degrees and certificates awarded in high-demand fields
- 3. Transition of adult students from basic education to skills training
- 4. Number of programs or courses with industry-validated curriculum
- 5. Participation in dual enrollment programs
- 6. Workforce training provided to businesses and individuals
- 7. Number of adult students served by basic education courses, adult high school, or English language learning courses, courses that combine basic skills and occupational training as a means of expediting basic skills remediation, and the success rate of adults completing such courses
- 8. Participation in statewide or regional collaboration or efficiency initiatives
- 9. Training or other services provided to special populations or demographic groups that can be considered unique to the district
- 10. Credit for relevant educational experience or training not obtained through an institution of higher education, including skills training received during military service.

The District also receives grants from the State for the development of new programs and specific projects such as workplace literacy, minority recruitment and retention, displaced homemakers, and the visually impaired.

- Federal Revenue The District receives and accounts for funding provided to students through the Federal Pell Grant Program, as well as Federal Work Study Program (FWSP), and the Federal Supplemental Educational Opportunity Grant Program (FSEOG). Also included are federal grants for specific projects such as Adult Education and Family Literacy Act (AEFL), Carl Perkins Vocational Education Act and the Department of Labor.
- 4. <u>Student Fees</u> Fees are collected from students for tuition, materials, and miscellaneous items. Tuition and material fee rates are set annually by the WTCS based upon estimated total operating expenditures of all districts. Miscellaneous items include non-resident and out-of-state tuition, community service course fees, testing fees, application fees, and graduation fees.

Major Categories of Revenues and Expenditures (Cont.)

- 5. <u>Other Institutional Revenue</u> These revenues are generated by business and industry contracts (38.14 contracts) for customized instruction and technical assistance. Also included are technical preparation contracts (118.15 contracts), interest or investment earnings, and the revenue from enterprise activities. MATC is working towards expanding the use of individual contracts (38.24 contracts) to increase the amount of revenue brought in by the College.
- 6. <u>Auxiliary Enterprise</u> This category includes revenues received for commercial type services. These activities enrich the educational experience but are deemed by WTCS to be outside the normal activities of the technical college. Included are Campus Book Stores, Food Service Activities and Child Care Centers. Public Service revenues are also included in this category, which exclusively represents Milwaukee Public Television revenues. Also included here are self-funded insurance proceeds for employee health and dental claims.

Expenditures

Expenditures are classified by function as required by the Wisconsin Technical College System Board. This allows us to provide detail of our primary activity—instruction.

- Instruction This function includes faculty salaries, instructional materials, academic administration, related clerical support, and other activities that are directly related to the teaching of students in their educational program. All of our educational divisions: School of Business, School of Pre-College, School of Health Sciences, School of Liberal Arts & Sciences, School of Technical & Applied Sciences, and School of Media & Creative Arts are accounted for in this category. This function also includes programs for the improvement of educational methods for teaching and learning.
- Instructional Resources This function includes those activities that directly support the teaching and learning process. It includes the libraries, the faculty resource center, multi-media and audio visual aids, instructional resources administration, and clerical support.
- <u>Student Services</u> Included in this function are those activities that provide support for students. It includes recruitment, admissions, registration, assessment, counseling, career planning, health services, and the related administration and clerical functions.

Major Categories of Revenues and Expenditures (Cont.)

- <u>General Institutional</u> This function includes those services that support the entire college. Examples of these areas would be information technology, human resources, printing services, affirmative action, general liability insurance, and marketing and public relations, as well as the business and general administration offices.
- <u>Physical Plant</u> Included here are all the services required for the operation and maintenance of the physical facilities. It includes maintenance, utilities, public safety, construction services, purchasing, and receiving.
- 6. <u>Auxiliary Services</u> This function includes commercial type activities. It comprises operating costs for MATC Campus Book Stores, Food Service Activities and Child Care Centers. Costs of providing goods or services for these activities to students, district staff, faculty, or the general public are recovered primarily through user charges and are deemed by the WTCS to be outside the normal activities of the technical college. Also included here are self-funded insurance charges for employee health and dental.
- 7. <u>Public Service</u> Included here are services that provide general public benefit. Milwaukee PBS's operating expenditures are included in this function.
- 8. <u>Planned Cost Savings</u> This category includes an estimation of projected realizable savings from vacant full-time positions. Determinations were based on college strategic needs assessment, as well as considerations relating to historical time taken to fill open positions.

Description of Basis Accounting

Generally Accepted Accounting Principles – Financial Statements

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

Under generally accepted accounting principles (GAAP), the governmental funds (General, Special Revenue, Capital Projects, and Debt Service) are accounted for on the modified accrual basis. Under the modified accrual basis of accounting, transactions are recorded in the following manner:

- 1. Revenues are recognized when they become measurable and available (susceptible to accrual). All revenues are considered susceptible to accrual except summer school tuition and fees.
- 2. Expenditures are recognized when the liability is incurred, except for interest and principal on general long-term obligation debt, which are recognized as expenditures when due. Expenditures for claims and judgments are recognized when it becomes probable that an asset has been impaired or a liability has been incurred.
- 3. Expenditures for compensated absences, including vacation and sick leave, are recognized when the liability is incurred for past services of an employee that vest and accumulate.
- 4. Expenditures for capital assets are recognized as capital outlay at the time of purchase.
- 5. Proceeds of general long-term obligations are treated as a financing source when received.

The Enterprise Fund is accounted for on an accrual basis, whereby revenues are recognized when measurable and earned and expenses are recorded as liabilities are incurred, and where applicable, depreciation expense is recorded.

Governmental Accounting Standards Board (GASB) Statement No. 20 provides that Proprietary Funds may apply all GASB pronouncements, as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: statements and interpretations of

Description of Basis Accounting (Cont.)

the Financial Accounting Standards Board (FASB), Accounting Principles Board (APB) opinions, and Accounting Research Bulletins (ARB's) of the Committee on Accounting Procedure. MATC has elected to apply only those FASB, APB, and ARB pronouncements issued on or before November 30, 1989.

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SECTION II

FINANCIAL DATA

Milwaukee Area Technical College District

Class I Legal Notice

NOTICE OF PUBLIC HEARING

For The Budget Year Ended June 30, 2021

A public hearing on the proposed 2020-21 budget for the Milwaukee Area Technical College District will be held on June 16, 2020 at 4:00 p.m. via Zoom Meeting.

You can join by going to Zoom.us, clicking on 'join the meeting' entering the following ID and Password: Meeting ID: 834 7903 8563, Password: 301822 or dial +1 312 626 6799.

The detailed budget will be made available for public inspection at the district budget office, 700 West State Street, Milwaukee, WI 53233.

For more information contact, Jeffrey J. Hollow, CPA, CMA, MBA, Vice-President, Finance, at (414) 297-6663 (via e-mail at hollowj4@matc.edu).

PROPERTY TAX AND EXPENDITURE HISTORY

	Equalized	Mill	Rates	Total	Percent
Year	Valuation	Operational	Debt Service	Mill Rate	inc./Dec.
2016	69,908,973,752	0.64632	0.61098	1.25730	-1.02%
2017	71,560,793,961	0.65190	0.60787	1.25978	0.20%
2018	72,879,221,796	0.66053	0.59688	1.25741	-0.19%
2019	75,676,549,719	0.65076	0.57481	1.22557	-2.53%
2020	79,415,980,799	0.64175	0.54145	1.18321	(1) -3.46%
2021	80,768,237,302	0.65082	0.53239	1.18321	(2) 0.00%
	Total				
	Expenditures	Percent	Tax	Percent	Tax on
Year	All Funds	inc./Dec.	Levy	Inc./Dec.	\$100,000 Hou
2016	394,239,046	5.41%	87,896,728	0.11%	125.73
2017	372,143,244	-5.60%	90,150,730	2.56%	125.98
2018	371,993,088	-0.04%	91,639,040	1.65%	125.74
2019	367,771,589	-1.13%	92,746,924	1.21%	122.56
2020	368,970,859	0.33%	93,965,582	1.31%	118.32
2021	369,114,162	0.04%	95,565,582	1.70%	118.32

BUDGET/FUND BALANCE SUMMARY - ALL FUNDS

		General Fund		Special Revenue Fund - Operational		Special Revenue Fund - Non-Aidable		Capital Projects Fund		Debt Service Fund		Enterprise Fund		Internal Service Fund		Total
Local Government Other Budgeted Revenues Total Budget Revenues	\$	52,577,182 120,054,694 172,631,876	\$	- 8,868,415 8,868,415	\$	- 42,350,075 42,350,075	\$	200,000	\$	38,750,126 2,139,000 40,889,126	\$ _	4,249,874 22,419,441 26,669,315	\$	- 33,500,000 33,500,000	s 	95,577,182 229,531,625 325,108,807
Budgeted Expenditures		172,631,876	_	8,868,415		43,169,161	_	41,391,891	-	38,874,842	_	30,677,977	_	33,500,000	-	369,114,162
Excess of Rev. over Exp.				-		(819,086)	_	(41,191,891)	-	2,014,284	_	(4,008,662)			_	(44,005,355)
Proceeds from Debt Other Grants Other Sources(Uses)		- - -	_	-	· -	-	_	35,307, 17 5 - -	-	-	_	3,692,825 - -	_	-	_	39,000,000 - -
Est. Fund Balance 07/01/20 Est. Fund Balance 06/30/21	\$ \$	33,891,906 33,891,906	\$ 	537,099	-	4,594,164 3,775,078	\$ 	8,034,816 2,150,100	\$ \$	22,068,464 24,082,749	=	7,312,228	=	5,572,445	=	82,011,122
					-		-		-		-		_		_	

⁽¹⁾ Years 2016 through 2020 represent actual amounts on a budgetary basis, 2021 is estimated based on current financial projections.

 $^{\rm (2)}$ Tax Levy is proposed; equalized value is projected, with final value to be determined in fall of 2020

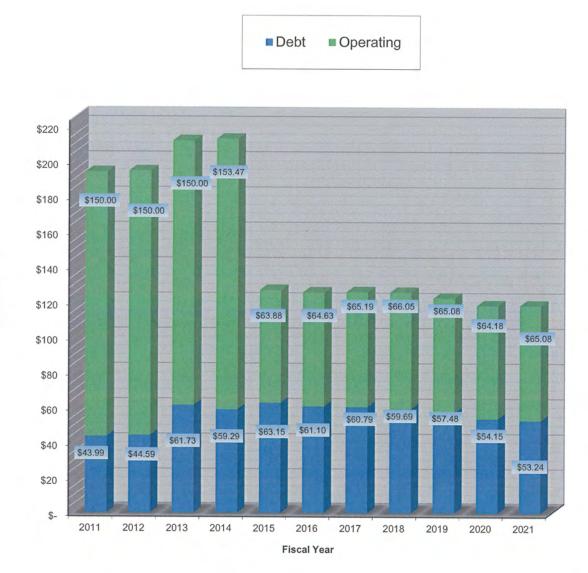
(Continued)

Milwaukee Area Technical College District Class I Legal Notice of Public Hearing BUDGET SUMMARY For The Budget Year Ended June 30, 2021 (Continued)

			GENERAL	FUND		
	B2408090	2018-19	2019-20	2019-20	2020-21	
REVENUES		Actual (3)	Budget	Estimated	Budget	
Local Government	\$	49,261,657 \$	50,981,582 \$	50,977,245 \$	52,577,182	
State Aids		16,142,719	17,970,540	17,973,509	16,461,600	
State - Act 145 Funding		60,415,804	60,415,804	60,415,804	60,415,804	
Program Fees		38,608,704	38,870,200	38,890,392	36,150,400	
Material Fees		1,494,325	1,473,900	1,491,220	1,386,200	
Other Student Fees		2,871,084	2,876,803	2,695,826	2,695,700	
Institutional		3,685,947	4,093,000	3,298,901	2,834,990	
Federal		346,487	110,000	110,000	110,000	
Total Revenue		172,826,727	176,791,829	175,852,897	172,631,876	
EXPENDITURES:						
Instruction		105,924,890	111,940,261	108,565,382	110,360,961	
Instructional Resources		4,442,315	5,195,499	4,553,053	4,875,857	
Student Services		17,422,554	20,219,385	17,856,863	22,604,544	
General Institutional		24,451,847	19,827,075	25,061,382	20,099,321	
Physical Plant		19,334,254	20,489,355	19,816,218	19,594,398	
Planned Cost Savings			(879,746)		(4,903,205)	
Total Expenditures		171,575,860	176,791,829	175,852,897	172,631,876	
Net Revenue (Expenditures)		1,250,867	<u> </u>		-	
OTHER SOURCES (USES)						
Operating Transfer In (Out)		-	-	<u> </u>	-	
Total Resources (Uses)	\$	1,250,867 \$	- \$	- \$	-	
Designated for Operations		1,250,867	<u> </u>	<u> </u>	-	
Total Transfers to reform etino balance	\$	1,250,867 \$	- \$	- \$	_	
Total Transfers to (From) Fund Balance	\$	1,250,867 \$	- \$	- \$		
Beginning Fund Balance	\$	32,641,039 \$	33,891,906 \$	<u>-</u> \$. 33,891,906 \$.	33,891,906	
Beginning Fund Balance			<u> </u>	<u>-</u> \$ 33,891,906 33,891,906 \$	33,891,906 33,891,906	
Beginning Fund Balance Ending Fund Balance	\$	32,641,039 \$	33,891,906 \$			from 2
Beginning Fund Balance Ending Fund Balance	\$	32,641,039 \$ 33,891,906 \$	33,891,906 \$ 33,891,906 \$ 19.17%	<u>33,891,906</u> \$ 19.27%	33,891,906	from 2 <u>Esti</u>
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue	\$	32,641,039 \$ 33,891,906 \$	<u>33,891,906</u> <u>33,891,906</u> \$	<u>33,891,906</u> \$ 19.27%	33,891,906	% Cl from 2 <u>Esti</u> to 20 Bu
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue <u>REVENUES BY FUND:</u>	\$ \$ 	32,641,039 \$ 33,891,906 \$ 19.61%	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU	33,891,906 19.27% NDS	<u>33,891,906</u> 19.63%	from 2 <u>Esti</u> to 20 <u>Bu</u>
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue <u>REVENUES BY FUND:</u> General Fund	\$	32,641,039 \$ 33,891,906 \$ 19.61% 172,826,727 \$	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$	<u>33,891,906</u> \$ 19.27% NDS 175,852,897 \$	<u>33,891,906</u> 19.63% 172,631,876	from 2 <u>Estin</u> to 20 <u>Bu</u> -1.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue <u>REVENUES BY FUND:</u> General Fund Special Revenue Fund - Operational	\$ \$ 	32,641,039 \$ 33,891,906 \$ 19.61% 172,826,727 \$ 5,528,281	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235	<u>33,891,906</u> \$ 19.27% NDS 175,852,897 \$ 6,791,085	33,891,906 19.63% 172,631,876 8,868,415	from 2 <u>Estin</u> to 20 <u>Bu</u> -1. 30.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue <u>REVENUES BY FUND:</u> General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable	\$ \$ 	32,641,039 \$ 33,891,906 \$ 19.61% 172,826,727 \$ 5,528,281 40,481,919	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310	33,891,906 19.63% 172,631,876 8,868,415 42,350,075	from 2 Estin to 20 -1. 30. 2.4
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue <u>REVENUES BY FUND:</u> General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund	\$ \$ 	32,641,039 \$ 33,891,906 \$ 19.61% 172,826,727 \$ 5,528,281 40,481,919 934,020	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000	from 2 Esti to 20 -1. 30. 2.4 -78
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue <u>REVENUES BY FUND:</u> General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund	\$ \$ 	32,641,039 33,891,906 \$ 19.61% 172,826,727 \$ 5,528,281 40,481,919 934,020 41,099,917	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126	from 2 <u>Esti</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue Revenues & State Sta	\$ \$ 	32,641,039 33,891,906 \$ 19.61% 172,826,727 5,528,281 40,481,919 934,020 41,099,917 26,265,714	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315	from 2 Estin to 20 -1. 30. 2.4 -78 -1. 11.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue Revenues & State Sta	\$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 5,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000	from 2 <u>Estii</u> to 20 -1. 30. 2.4 -78 -1. 11. 0.0
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue Reserve % of Revenue General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Total Revenues by Fund	\$ \$ 	32,641,039 33,891,906 \$ 19.61% 172,826,727 5,528,281 40,481,919 934,020 41,099,917 26,265,714	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315	from 2 <u>Esti</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue Reserve % of Revenue Revenues By FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Internal Service Fund Total Revenues by Fund EXPENDITURES BY FUND:	\$ \$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 5,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775 321,637,353 \$	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000 325,886,008 \$	33,891,906 \$ 19.27% NDS 175,852,897 \$ 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000 323,703,432 \$	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000 325,108,807	from 2 <u>Estin</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1. 11. 0.0
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue Reserve % of Revenue <u>REVENUES BY FUND:</u> General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Internal Service Fund Total Revenues by Fund <u>EXPENDITURES BY FUND:</u> General Fund	\$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 5,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775 321,637,353 \$ 171,575,860 \$	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000 325,886,008 \$ 176,791,829 \$	33,891,906 \$ 19.27% NDS 175,852,897 \$ 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000 323,703,432 \$ 175,852,897 \$	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000 325,108,807 172,631,876	from : <u>Esti</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1. 11. 0.1 0.1 -1.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue Revenues By FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Internal Service Fund Special Revenues by Fund EXPENDITURES BY FUND: General Fund Special Revenue Fund - Operational	\$ \$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 5,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775 321,637,353 \$ 171,575,860 \$ 5,598,617	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000 325,886,008 \$ 176,791,829 \$ 7,962,235	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000 323,703,432 \$ 175,852,897 6,791,085	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000 325,108,807 172,631,876 8,868,415	from : <u>Esti</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1. 11. 0.1 0. -1. 30.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue REVENUES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Internal Service Fund Total Revenues by Fund EXPENDITURES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable	\$ \$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 5,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775 321,637,353 \$ 171,575,860 \$ 5,598,617 38,691,843	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000 325,886,008 \$ 176,791,829 \$ 7,962,235 39,520,937	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000 323,703,432 175,852,897 6,791,085 41,049,872	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000 325,108,807 172,631,876 8,868,415 43,169,161	from 2 <u>Estii</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1. 11. 0.0 -1. 30. 5.1
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue REVENUES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Internal Service Fund EXPENDITURES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund	\$ \$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 \$,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775 321,637,353 \$ 171,575,860 \$ 5,598,617 38,691,843 36,065,600	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000 325,886,008 \$ 176,791,829 \$ 7,962,235 39,520,937 46,864,341	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000 323,703,432 \$ 175,852,897 6,791,085 41,049,872 40,979,625	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000 325,108,807 172,631,876 8,868,415 43,169,161 41,391,891	from : <u>Esti</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1. 11. 0.1 0.1 -1. 30. 5. 1.1
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue REVENUES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Total Revenues by Fund EXPENDITURES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund	\$ \$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 \$,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775 321,637,353 \$ 171,575,860 \$,598,617 38,691,843 36,065,600 38,740,018	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000 325,886,008 \$ 176,791,829 \$ 7,962,235 39,520,937 46,864,341 39,735,506	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000 323,703,432 175,852,897 6,791,085 41,049,872 40,979,625 39,046,901	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000 325,108,807 172,631,876 8,868,415 43,169,161 41,391,891 38,874,842	from : <u>Esti</u> to 20 <u>Bu</u> -1. 300 2.4 -78 -1. 112 0.1 -1. 300 5. 1.0 -0.
Beginning Fund Balance Ending Fund Balance Reserve % of Revenue REVENUES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund Debt Service Fund Enterprise Fund Internal Service Fund Total Revenues by Fund EXPENDITURES BY FUND: General Fund Special Revenue Fund - Operational Special Revenue Fund - Non-Aidable Capital Projects Fund	\$ \$ \$	32,641,039 33,891,906 \$ 19.61% 172,826,727 \$,528,281 40,481,919 934,020 41,099,917 26,265,714 34,500,775 321,637,353 \$ 171,575,860 \$ 5,598,617 38,691,843 36,065,600	33,891,906 \$ 33,891,906 \$ 19.17% ALL FU 176,791,829 \$ 7,962,235 38,856,851 950,000 40,985,381 26,839,712 33,500,000 325,886,008 \$ 176,791,829 \$ 7,962,235 39,520,937 46,864,341	33,891,906 19.27% NDS 175,852,897 6,791,085 41,320,310 950,000 41,369,370 23,919,770 33,500,000 323,703,432 \$ 175,852,897 6,791,085 41,049,872 40,979,625	33,891,906 19.63% 172,631,876 8,868,415 42,350,075 200,000 40,889,126 26,669,315 33,500,000 325,108,807 172,631,876 8,868,415 43,169,161 41,391,891	from 2 <u>Estii</u> to 20 <u>Bu</u> -1. 30. 2.4 -78 -1. 11. 0.0 -1. 30.

⁽³⁾ Actual is on a budgetary basis.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Taxes on \$100,000 House



It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. Years 2010 through 2019 represent actual amounts on the budgetary basis, 2020 is estimated based on current financial projections, and 2021 is the proposed budget. The final tax levy will be set in October, 2020.

MATC Taxes



Combined Funds Budget Analysis – Resources

The combined budget for MATC consists of seven separate fund budgets. Given that a number of funds—i.e. Debt Service, Internal Service and Enterprise—are related to functions quite independent from the general operating activities of MATC, a fund-by-by fund presentation and analysis is presented in Section II of this budget document.

MATC's FY2020-21 combined budget reflects anticipated total revenues of \$325,108,807. Total revenues in all funds are expected to decrease by \$777,201 or .2%. In addition, the District anticipates borrowing of \$39,000,000 in FY2020-21. Proceeds from the sale of bonds will be used to fund capital renovation and remodeling projects and capital equipment purchases. Tax levy, federal revenues and CPB grants are expected to increase, while general state aids, student fees, institutional revenue, and auxiliary revenues are expected to decrease.

Tax Levy

The municipalities in the MATC District will provide \$52,577,182 in operating tax levy and \$43,000,000 in debt service tax levy to support operations and debt service requirements. Overall funding from these sources is anticipated to increase by approximately 1.7% compared to FY2019-20, reflecting increases in the District's equalized value from net new construction. The tax levy comprises 29.4% of the total revenue budget.

State Aid

General State Aid is allocated to the District from a fixed pool of state revenue to WTCS colleges. In accordance with the statutory funding framework, 70% of General state aid is shared among the 16 technical colleges based on a formula of FTE's (Enrollment), the cost of providing education, and Equalized Property Tax Values in the technical college districts. Under statute, 30% of general state aid is shared based on an outcome-based formula. In FY2020-21, the MATC District expects to receive approximately \$11,400,000 of formula-based aid and \$3,500,000 of outcome-based aid. MATC will also receive \$60,415,804 of property tax relief aid under Wisconsin Act 145. WTCS State Grants provide an additional source of state revenue to MATC and support targeted programs within the Wisconsin technical colleges. These state funds are made available based on eligibility requirements and funding availability.

Total state aid is expected to decrease overall by 1.2% compared to FY2019-20's budget. This projected decrease reflects an assumed 9.0% decrease in student full-time equivalents (FTE's) resulting from anticipated lasting impacts of the Coronavirus outbreak to the community. The District has also factored in a 5.0% reduction in general state aids as a contingency measure to prepare for potential cuts in state aid that may be necessary due to the consumption of state resources in the fight against COVID-19. In total, state aid comprises 26.37% of the total revenue budget.

Combined Funds Budget Analysis – Resources (Cont'd)

Student Fees

Student tuition and fees charged by MATC are set by the Wisconsin Technical College System (WTCS). Student fee revenue includes program fees, material fees, and other student fees. Tuition and fees are the same at all the technical colleges in the WTCS system. The Wisconsin Technical College System Board has approved a 1.76% increase in tuition rates for FY2020-21. However, total student fees revenue is expected to decrease by 6.3% in FY2020-21 due to potential impacts of COVID-19 on student enrollments. In total, student fees revenue comprises 13.7% of the total revenue budget.

Institutional Revenue

MATC also receives other revenues from Workforce Solutions contracts, interest income and miscellaneous fees. During FY2020-21 MATC expects to receive \$10,917,380 from these revenue sources. This represents a decrease of 19.1% compared to the District's FY2019-20 budget.

Federal Revenue

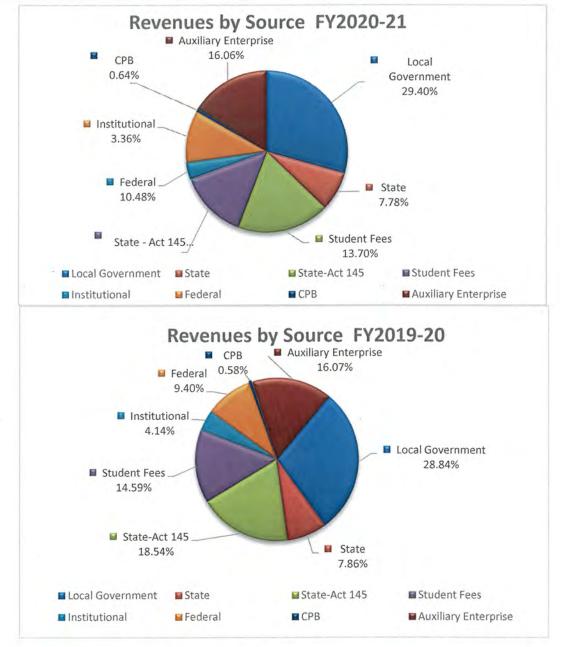
Federal revenue is expected to increase by 11.2% in FY2020-21. This anticipated increase relates primarily to the CARES Act grant dollars awarded by the Department of Education to provide emergency financial aid grants to students for expenses related to the disruptions to campus operations due to the COVID-19 pandemic. CARES Act grants have also been awarded to cover institutional costs associated with significant changes to the delivery of instruction due the pandemic.

Auxiliary Enterprise

Auxiliary Enterprise revenue is expected to decrease slightly by .3% in FY2020-21.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Combined Budget Summary of Revenues Budget to Budget Comparison

Total Revenue	\$	325,886,008	\$ 325,108,807	(777,201)	-0.2%
Auxiliary Enterprise	Ś	52,358,399	\$ 52,214,185	\$ (144,214)	-0.3%
СРВ	\$	1,879,894	\$ 2,077,847	\$ 197,953	10.5%
Federal	\$	30,625,198	\$ 34,055,328	\$ 3,430,130	11.2%
Institutional	\$	13,491,341	\$ 10,917,380	\$ (2,573,961)	-19.1%
Student Fees	\$	47,531,754	\$ 44,543,151	\$ (2,988,603)	-6.3%
State - Act 145 Funding	\$	60,415,804	\$ 60,415,804	\$ -	n/a
State	\$	25,614,036	\$ 25,307,930	\$ (306,106)	-1.2%
Local Government	\$	93,969,582	\$ 95,577,182	\$ 1,607,600	1.7%
REVENUES BY SOURCE:		<u>2019-20</u>	<u>2020-21</u>	Dollar <u>Change</u>	Percent <u>Change</u>



Combined Funds Budget Analysis - Expenditures

MATC's FY2020-21 combined budget reflects anticipated total expenditures of \$369,114,162. Total expenditures in all funds are expected to increase by \$5.6 million or 1.5%.

The combined budget displays institutional expenditures within seven functional categories. This is a uniform classification required the Wisconsin Technical College System (WTCS) and is part of the Federal IPEDS (Integrated Postsecondary Education Data System) reporting system.

Spending in the following functional areas is expected to increase in FY2020-21: Student Services General Institutional and Auxiliary Services. Decreases in spending are expected in Instructional, Instructional Resources, Physical Plant and Public Services.

Instructional

Anticipated Instructional expenditures of \$115,022,905 reflect an expected decrease in spending of .9%. This includes a spending decrease of 1.4% in the General Fund and an 11.7% increase in spending in the Special Revenue – Operating Fund. The significant increase in spending in the Special Revenue Fund is directly related to the planned spend down of CARES Act Higher Education Emergency Relief Fund grants.

Instructional Resources

The FY2020-21 budget for Instructional Resources of \$4,875,857 reflects an expected decrease in spending of 6.2% on instructional support activities such as library, academic support centers, audio visual services and distance learning support.

Student Services

Spending for services provided to students is expected to increase by 10.2% to \$69,806,641 in FY2020-21. This Student Services expenditure budget covers services such as recruitment, admissions, registration, advising and financial aid. This increase is primarily the result of restructuring and shifting of resources to support strategic priorities, including the implementation of the Guided Pathways Model.

General Institutional

Expenditures made for services that benefit the entire College are expected to increase by 1.3% to \$20,272,856 in FY2020-21.

Physical Plant

The District's FY2020-21 budget anticipates an overall decrease of 6.2% on expenditures made for physical plant and for services required for the operation and maintenance of the physical facilities, remodeling, and principal and interest payments on general obligation bonds issued to fund capital equipment and capital renovation and remodeling projects.

Combined Funds Budget Analysis – Expenditures (Cont'd)

Auxiliary Services

Auxiliary Services expenditures are expected to increase by 1.3% in FY2020-21.

Public Services

Public Service expenditures are expected to decrease by 3.0% in FY2020-21.

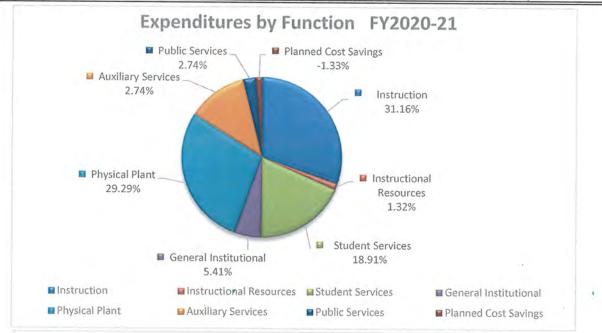
Planned Cost Savings

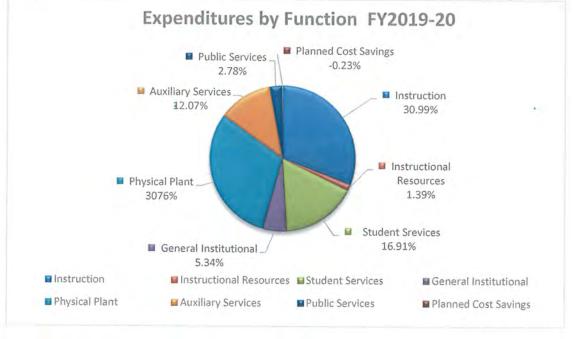
MATC has set an open positions saving goal of approximately \$4,900,000 for FY2020-21. This savings goal reflects the implementation of an external hiring freeze. This aggressive cost-savings measure is intended to help the College manage the financial uncertainties related to COVID-19. Exceptions would be made for roles considered critical.

The college will use enrollment data to inform whether funding exists to allow the college to lift its hiring freeze.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Combined Budget Summary of Expenditures Budget to Budget Comparison

EXPENDITURES BY FUNCTION	<u>:</u>	2019-20	2020-21	Dollar <u>Change</u>	Percent Change
Instruction	\$	116,113,665	\$ 115,022,905	\$ (1,090,760)	-0.9%
Instructional Resources	\$	5,195,499	\$ 4,875,857	\$ (319,642)	-6.2%
Student Services	\$	63,349,153	\$ 69,806,641	\$ 6,457,488	10.2%
General Institutional	\$	20,007,075	\$ 20,272,856	\$ 265,781	1.3%
Physical Plant	\$	115,266,530	\$ 108,097,555	\$ (7,168,975)	-6.2%
Auxiliary Services	\$	45,243,156	\$ 45,845,297	\$ 602,141	1.3%
Public Services	\$	10,408,506	\$ 10,096,256	\$ (312,250)	-3.0%
Planned Cost Savings	\$	(879,746)	\$ (4,903,205)	\$ (4,023,459)	457.3%
Total Expenditures	\$	374,703,838	\$ 369,114,162	\$ (5,589,676)	-1.5%





MILWAUKEE AREA TECHNICAL COLLEGE Combined Budget Summary

July 1, 2020 - June 30, 2021

		2018-19	2019-20	2019-20	2020-21
REVENUES:		Actual	Budget	Estimated	Budget
Local Government - property taxes Intergovernmental Revenues:	\$	92,775,493 \$	93,969,582 \$	93,975,548 \$	95,577,182
State		23,729,746	25,614,036	25,661,521	25,307,930
State - Act 145 Funding		60,415,804	60,415,804	60,415,804	60,415,804
Federal		31,026,976	30,625,198	31,913,002	34,055,328
Other Grants-CPB		1,885,941	1,879,894	2,101,648	2,077,847
Institutional Revenues:					
Statutory Program Fees		38,608,704	38,870,200	38,890,392	36,150,400
Material Fees		1,494,325	1,473,900	1,491,220	1,386,200
Other Student Fees		7,232,299	7,187,654	7,020,421	7,006,551
Other Institutional		11,883,377	13,491,341	12,369,549	10,917,380
Auxilliary Enterprise		52,584,688	52,358,399	49,864,328	52,214,185
Total Revenue	\$	321,637,353 \$	325,886,008 \$	323,703,432 \$	325,108,807
EXPENDITURES BY FUNCTION:					
Instruction	\$	109,053,593 \$	116,113,665 \$	111,835,877 \$	115,022,905
Instructional Resources		4,442,315	5,195,499	4,553,053	4,875,857
Student Services		58,565,607	63,349,153	62,249,062	69,806,641
General Institutional		24,470,551	20,007,075	25,239,645	20,272,856
Physical Plant		102,453,167	115,266,530	107,726,347	108,097,555
Auxiliary Services		45,753,266	45,243,156	44,335,879	45,845,297
Public Services		9,760,904	10,408,506	9,851,606	10,096,256
Planned Cost Savings			(879,746)	-	(4,903,205)
Total Expenditures	\$	354,499,403 \$	374,703,838 \$	365,791,468 \$	369,114,162
Revenue over (under) expenditures	\$	(32,862,050) \$	(48,817,830) \$	(42,088,036) \$	(44,005,355)
OTHER FINANCING SOURCES (USES):					
Debt Issued	_	39,000,000	39,000,000	39,000,000	39,000,000
Total Resources (Uses)	\$ _	6,137,950 \$	(9,817,830) \$	(3,088,036) \$	(5,005,355)
TRANSFERS TO (FROM) FUND BALANCE:					
Designated for Operations		2,970,607	(664,086)	270,438	(819,086)
Reserved for Debt Service		2,359,899	1,249,875	2,322,469	2,014,284
Retained Earnings		1,709,740	(136,178)	(1,298,218)	(315,837)
Reserved for Capital Projects		(462,980)	(9,992,441)	(4,107,725)	(5,884,716)
Designated for Self Insurance Total Transfers To (From) Fund Balance	\$	6,577,266 \$			- (5,005,355)
	Ψ	0,017,200 \$	(0,042,000) \$	(2,015,050) ψ	(0,000,000)
Beginning Fund Balance	\$_	78,246,891 \$	84,824,157 \$	84,824,157 \$	82,011,122
Ending Fund Balance	\$_	84,824,157 \$	75,281,327 \$	82,011,121 \$	77,005,767
EXPENDITURES BY FUND					
General Fund	\$	171,575,860 \$	176,791,829 \$	175,852,897 \$	172,631,876
Special Revenue Fund - Operational	+	5,598,617	7,962,235	6,791,085	8,868,415
Special Revenue Fund - Non-Aidable		38,691,843	39,520,937	41,049,872	43,169,161
Capital Projects Fund		36,065,600	46,864,341	40,979,625	41,391,891
Debt Service Fund		38,740,018	39,735,506	39,046,901	38,874,842
Enterprise Fund		29,326,690	30,328,990	28,571,088	30,677,977
Internal Service Fund		34,500,775	33,500,000	33,500,000	33,500,000
Total Expenditures by Fund	\$ _	354,499,403 \$	374,703,838 \$	365,791,468 \$	369,114,162
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The 2019-20 budget contains the current revised budget.

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		Corr	Combined Budget Summary July 1, 2020 - June 30, 2021					
	General Fund	Special Revenue Fund - Operational	Special Revenue Fund - Non-Aidable	Capital Projects Fund	Debt Service Fund	Enterprise Fund	Internal Service Fund	Total All Fund
Local Government - property taxes Intergovernmental Revenues:	\$ 52,577,182 \$	9 1	€) '	€) 1	38,750,126 \$	4,249,874 \$	\$ '	95,577,182
State State - Act 145 Funding Federal	16,461,600 60,415,804 110,000	2,007,930 - 4,556,504	6,089,900 - 29,349.324		614,000 - -	134,500 - 39 500		25,307,930 60,415,804 34.055,328
Other Grants-CPB Institutional Revenues: Statutory Program Fees	36,150,400			·	ı	2,077,847	· ·	2,077,847 2,077,847 36,150,400
material rees Other Student Fees Other Institutional and Auxiliary Enterprise	1,386,200 2,695,700 2,834,990	- - 2,303,981	- 4,310,851 2,600,000	- - 200,000	- - 1,525,000	- - 20,167,594	- 33,500,000	1,386,200 7,006,551 63,131,565
Total Revenues	\$ 172,631,876 \$	8,868,415 \$	42,350,075 \$	200,000 \$	40,889,126 \$	26,669,315 \$	33,500,000 \$	325,108,807
EXPENDITURES: Instruction	\$ 110,360,961 \$	4,661,944 \$	ب ۱	ю '	υ Υ	ι Υ	ن	115,022,905
Instructional Resources Student Services	4,875,857 22,604,544	4,032,936	- 43,169,161			• •		4,875,857 69,806,641
General Institutional Physical Plant	20,099,321 19,594,398	173,535 -		- 41,391,891	- 38,874,842	- 8,236,424	г 1	20,272,856 108,097,555
rtarmed Cost Savings Auxiliary Services (Also Includes Public Television) Total Exnenditures	(4,9U3,2U5) 1) <u>5 172 631 876</u> <u>5</u>	8 868 415 S	- - - - - - - - - - - - - - - - 		- - 	22,441,553 30,677,977, \$	33,500,000 33,500,000 33,500,000 &	(4,903,205) 55,941,553 369 114 162
Revenues Over (Under) Expenditures		1	1 ~	1 ~	1			(44,005,355)
OTHER FINANCING SOURCES (USES):								
Debt Issued Total Resources (Uses)	`````````````````````````````````````	۱ ۱ ۱	- - (819,086) \$	- 35,307,175 (5,884,716) \$	- - 2,014,284 \$	3,692,825 (315,837) \$	چو بر ا	39,000,000 (5,005,355)
TRANSFERS TO (FROM) FUND BALANCE: Designated for Operations	69 1 69	<i>ц</i> ,	С. I	69. 1	E.		U.	,
Reserved for Student Financial Assistance Reserved for Capital Projects) I I	(819,086) -	- (5.884.716)) 1 1	• • •	÷ ₁ í	(819,086) (5.884.716)
Reserved for Debt Service Retained Earnings		• •			2,014,284 -	(315,837)	1 1	2,014,284 (315,837)
Total Transfers To (From) Fund Balance	ዓ ' ዓ	ب ۲	(819,086) \$	(5,884,716) \$	2,014,284 \$	(315,837) \$	6 '	(5,005,355)
Beginning Total Fund Balance	\$ 33,891,906 \$	537,099 \$	4,594,164 \$	8,034,816 \$	22,068,464 \$	7,312,228 \$	5,572,445 \$	82,011,122
Ending Total Fund Balance	\$ 33,891,906 \$	537,099 \$	3,775.078 \$	2,150,100 \$	24,082,749 \$	6,996,391 \$	5,572,445 \$	77,005,767

MILWAUKEE AREA TECHNICAL COLLEGE

Milwaukee Area Technical College

FINAL 06-23-20

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Description of Fund Balance Reserves

Reserve for Capital Projects – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$8,034,816 at June 30, 2020, and \$2,150,100 at June 30, 2021. The limit on this reserve is the total resources provided in the Capital Projects Fund.

Reserve for Debt Service – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2020, the Reserve for Debt Service is estimated at \$22,068,464 and is planned to increase to \$24,082,749 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

Reserve for Student Financial Assistance – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2020 the Reserve for Student Financial Assistance is estimated at \$1,782,596 and at \$1,782,596 at June 30, 2021. The limit on this reserve is the total resources provided in the Financial Aid Fund.

Designated for Self-Insurance – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2020 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

Designated for Operations – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2020, the General Fund Reserve is estimated to be \$33,891,906 or 19.27 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$537,099 or 7.91 percent of operating revenue at June 30, 2020. In FY20-21 the balance in the General Fund Reserve is planned to remain at \$33,891,906 and the ratio of the General Fund Reserve to operating revenue is estimated to be 19.63 percent for 2021.

Reserve for Prepaid Expenditures – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2020, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.

ľ		GOV	GOVERNMENTAL FUNCS				2011 אין אין א	ACCOUNT GROUPS		
									0 0000	
	GENERAL FUND	SPECIAL REVENUE SPECIAL REVENUE FUND- OPERATIONAL NON-AIDABLE	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	GEN. LONG- TERM OBLIG. ACCT. GROUP	TOTAL (MEMORANDUM) ONLY)
CASH AND CASH EQUIVALENTS \$.	8,873 \$	8,047 \$	13,259 \$	15 \$	ι (γ)	6 9	\$	78,078
PROPERTY TAXES RECEIVABLE	26,476	• :	•	•	8,816	•	ı			35,292
ACCOUNTS & OTHER RECEIVABLES	2,800	38	'		•	209	625	ı	•	3,672
DUE FROM OTHER FUNDS	11,272	3,727	4,650			10,714	12,337			42,700
INVENTORIES AND PREPAIDS	300	I	,			26		·	•	326
CAPITAL ASSETS	'	•	ı	,	1		,	228,900		228,900
AMOUNT AVAILABLE IN DEBT	,	•	I		1	•				•
	,					,			15 821	15 821
								•	170'01	1 20,001
	•	•	•	•	•	•	•			•
	•		ı	I	•	·		•	99,179	99,179
COMPENSATED ABSENCES	•	•			,			•	9.274	9,274
ENVIRONMENTAL REMEDIATION	'	ı	t	,	ł			1	38	38
			10 500	1		10.064			010101	
	70/00	¢ co/'c ¢	¢ c7c'cl	0'04/ A	¢ c/n'77	10,304 \$: \$ 706'71	¢ 006'077	124,312	007'510
					1					
ACCOUNTS PAYABLE \$		9 1		99 1	\$ -	9	7,151 \$	99 1	9 1	
ACCRUED LIABILITIES	6,712	3,228	4,560	12	•	15			•	14,527
DUE TO OTHER FUNDS	38,056		3,163		1	1,242	239			42,700
		•	•	•	•	•	•	•	115,000	115,000
DEFERRED REVENUE	3,802		ı	ı	·	1,719	ı	•	•	5,521
DEPOSIT HELD IN TRUST	,		825	•	•	•	•		•	825
COMPENSATED ABSENCES	5,571		,	ı	,			·	9,274	14,845
ENVIRONMENTAL REMEDIATION	•		1	-		•	-	I	38	38
I										
	54,840	3,228	8,929	12	7	3,652	7,390	8	124,312	202,370
				1		I		000 8CC		228 QUN
	•	•			•	1	•	240,300	•	000'077
INVESTED IN CAPITAL ASSETS	•				,	1		t	•	•
	1	•	•		1	•	•	•		
RESERVE FOR CAPITAL PROJECTS	•		•	6,035	·	•	•	•	1	8,U3D
RESERVE FOR PREPAID EXPEND.	300	•	•		·	•		•	•	300
RESERVE FOR DEBT SERVICE	r	•	•	•	22,068	•	I	1	,	22,068
RESERVE FOR STUDENT FIN. ASSIST	,	•	4,594		•	•	•	•	•	4,594
RESERVE FOR POST-EMPL RENEFITS	•		•	•	•	,		1	ŀ	•
	1					•				
	I									
	1	•	•	•	•	•	•	•	•	•
OR STATE AID FLUCT.	•	•	•	,	•	•	•	ı	•	•
DESIGNATED FOR SUBSEQUENT YEAF	•	•	•	•	·	•	•			
DESIGNATED FOR OPERATIONS	33,592	537		•	•	7,312	5,572	•	'	47,013
TOTAL FUND EQUITY	33,892	537	4.594	8,035	22,068	7,312	5,572	228,900	'	310,910
TOTAL LIABILITIES AND FUND EQUITY \$	88,732	\$ 3,765 \$	13,523 \$	8,047 \$	22,075 \$	10,964 \$	12,962 \$	228,900 \$	124,312 \$	513,280

				JUNE 30, 2021	21					
I		Q0	GOVERNMENTAL FUNDS			PROPRIETARY FUNDS	RY FUNDS	ACCOUNT GROUPS	GROUPS	
	GENERAL FUND	SPECIAL REVENUE FUND- OPERATIONAL	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	GEN. LONG- TERM OBLIG. ACCT. GROUP	TOTAL (MEMORANDUM) ONLY)
ASSETS CASH AND CASH EQUIVALENTS \$		ф '	7,318 \$	9,774 \$	14,872 \$		\$	نه ۱	69 '	81,429
PROPERTY TAXES RECEIVABLE	24,772	• :		•	9,214	ı	ı			33,986
ACCOUNTS & OTHER RECEIVABLES	5,025	65 2 727	- 50 1	•		10	511		,	5,611
INVENTORIES AND PREPAIDS	300	3,132 -	4,967			12,21	13,494			34,470 620
CAPITAL ASSETS	· ·					720	•	213 945		070 213 D45
					, ,	. ,		242	•	- 13,540
SERVICE FUND	'			•	•	•	•	•	15.821	15.821
AMOUNT TO BE PROVIDED FOR:	ı		,	,	•	•	•			
DEBT SERVICE	•	•	,	,	,	•	•		99.179	99,179
COMPENSATED ABSENCES	'		,	ł	,		,		9.274	9.274
ENVIRONMENTAL REMEDIATION	'		I	•	•	•		•	38	38
TOTAL ASSETS	79,562	\$ 3,797 \$	12,305 \$	9,774 \$	24,086 \$	12,587 \$	14,005 \$	213,945 \$	124,312 \$	494,373
LIABILITIES										
ACCOUNTS PAYABLE \$	666	÷	398 \$	6,924 \$	с С	1,795 \$	8,199 \$	\$ 7	÷	18,318
ACCRUED LIABILITIES	7,425	3,260	3,801	200	•	12	•	ı	•	15,198
DUE TO OTHER FUNDS	29,175	•	3,500		•	1,561	234			34,470
DEBT PAYABLE	1	ı	,		•	•	•	,	115,000	115,000
DEFERRED REVENUE	2,500		1			2,223	•	•	ı	4,723
DEPOSIT HELD IN TRUST	1		831	•	•		'	•		831
COMPENSATED ABSENCES	5,571	•	•			ı	1		9,274	14,845
		-	T		3	•	-	-	38	20
TOTAL LIABILITIES	45,670	3,260	8,530	7,624	3	5,591	8,433	,	124,312	203,423
								212 DAF		213 016
	•	•	,	•	•	•	•	242'017	•	210,010
RETAINED FARNINGS			, ,	. 1	1 1	, ,	• •		. 1	
RESERVE FOR CAPITAL PROJECTS	ı		,	2.150	•			•	,	2,150
RESERVE FOR PREPAID EXPEND.	300	1	,	•	,	1	•	ŧ	ı	300
RESERVE FOR DEBT SERVICE	,	•	,	•	24,083	•	•	•		24,083
RESERVE FOR STUDENT FIN. ASSIST	'	·	3,775	•	•	r	•	ı	•	3,775
RESERVE FOR POST-EMPL, BENEFITS		•	,	•	•	,	ſ	•	•	ł
UNRESERVED:	•	T				•				ł
DESIGNATED FOR SELF-INSURANCE	ı	•	,	ı	1	•	•	,	•	•
DESIGNATED FOR STATE AID FLUCT.				•		•	•	•	ı	
DESIGNATED FOR SUBSEQUENT TEAT DESIGNATED FOR OPERATIONS	33 507	- 537	4		,	- 996	5 572	. ,		46.697
	100,00									
TOTAL FUND EQUITY	33,892	537	3,775	2,150	24,083	6,996	5,572	213,945	1	290,950
TOTAL LIABILITIES AND FUND EQUITY \$	79,562	\$ 3.797 \$	12,305 \$	9,774 \$	24,086 \$	12,587 \$	14,005 \$	213,945 \$	124,312 \$	494,373
								11		

45

GENERAL FUND

The General Fund is the primary operating fund of the District, and its accounts reflect all financial activity not required to be accounted for in another fund.

General Fund

Fund Description

The General Fund is used to account for all financial activities except those required to be accounted for in another fund. This fund is used to record the current operations of the district. In developing the FY2020-21 budget, the most probable projections were used.

General Fund Analysis

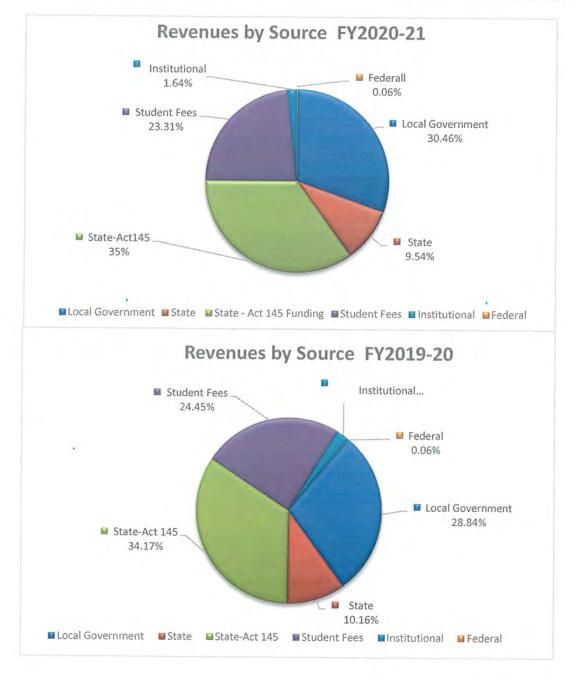
Revenues

Total General Fund revenues are expected to decrease by 2.4% compared to FY2019-20's budget.

- A 3.1% increase in the **Operating** Tax Levy is anticipated due to aggregate net new construction in the District. The municipalities in the MATC District are expected to provide \$52,577,182 in operating tax levy. Local Government funding is expected to provide 30.5% of total General Fund revenues in FY2020-21.
- FY2020-21's General Fund budget anticipates a decrease in general **State Aids** of approximately 8.4% compared to FY2019-20. This projected decrease reflects an assumed 9.0% decrease in student full-time equivalents (FTE's) resulting from anticipated lasting impacts of the Coronavirus outbreak to the community. The District has also factored in a 5.0% reduction in general state aids as a contingency measure to prepare for potential cuts in state aid that may be necessary due to the consumption of state resources in the fight against COVID-19.
- During FY2020-21 MATC will receive \$60,415,804 in state funding from Wisconsin Act 145.
- MATC's General Fund FY2020-21 budget for **Student Tuition and Fees** is estimated at \$40,232,300. WTCS has approved a 1.76% increase in tuition rates for FY2020-21. A budgeted decline in enrollments due to COVID-19 is expected to offset the rate increase and result in a 6.9% decrease in General Fund Student Tuition and Fees revenue in FY2020-21.
- MATC also receives other revenues from contract work, interest income and miscellaneous fees; In FY2020-21 MATC is budgeting \$2,834,990 in **Institutional Revenue.**

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT General Fund Budget Summary of Revenues Budget to Budget Comparison

Total Revenue	Ş	110,000	Ŷ		Ψ.		0.070
Federal	ć	110,000	\$	110.000	\$	-	0.0%
Institutional	\$	4,093,000	\$	2,834,990	\$	(1,258,010)	-30.7%
Student Fees	\$	43,220,903	\$	40,232,300	\$	(2,988,603)	-6.9%
State - Act 145 Funding	\$	60,415,804	\$	60,415,804	\$	-	0.0%
State	\$	17,970,540	\$	16,461,600	\$	(1,508,940)	-8.4%
Local Government	\$	50,981,582	\$	52,577,182	\$	1,595,600	3.1%
REVENUES BY SOURCE:		<u>2019-20</u>		2020-21		Dollar <u>Change</u>	Percent <u>Change</u>



General Fund Analysis

Expenses

Total General Fund expenses are expected to decrease by 2.4% compared to FY2019-20's budget. MATC's budget is primarily labor and labor-related expenses.

Salaries

- MATC estimates that total wages and salaries for budgeted positions will be approximately \$110.5 million in FY2020-21. The District continues to engage in negotiations with Local 212, WFT, AFL-CIO for one year contracts on the sole issue of base wages as defined in Sec. 111.70 (4)(mb) and (mbb) of the Wisconsin Statutes.
- Overall, salaries expense is expected to decrease by 3.0% in FY2020-21.
- MATC has set an open positions saving's goal of approximately \$4.9 million for FY2020-21.

Fringe Benefits

Fringe Benefits (health, dental, life and long-term disability insurance, FICA taxes and pension costs) are expected to increase by approximately 2.5% in FY2020-21

- Overall, fringe benefits are budgeted at approximately \$43.4 million in FY2020-21.
- Health insurance costs are budgeted to increase by 4.6% in FY2020-21 compared to FY2019-20's budget.
- A decision has been made by the MATC Benefits Committee to move the health and dental plans from fiscal year to calendar year as of January 1, 2021. This will assist employees in managing their health care expenses by aligning enrollment with flexible spending enrollment and aligning the plan year with the deductible year.
- In FY2020-21, the District's health Insurance plan design will be reviewed. Plan changes are anticipated with the goal of enhancing employee health and well-being while curbing costs.
- Employees' contribution percentages will be reviewed in FY2020-21 as part of the comprehensive review and revamping of the District's health plan design.

General Fund Analysis

Expenses (Cont'd)

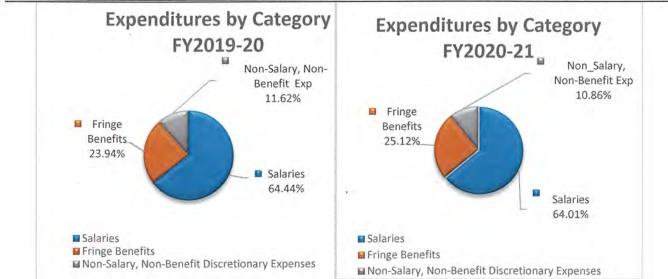
Non-Salary Non-Benefit Discretionary Expenses

 MATC's FY2020-21 budget reflects an 8.7% decrease in Non-Salary Non-Benefit Discretionary expenses. MATC Budget Managers develop departmental and divisional discretionary budgets using a decentralized approach to allow for transparency and to ensure that resources are allocated in a manner that best meets the needs of the community. As a result of budgeted enrollment and revenue reductions in FY2020-21 due to enrollment and other financial impacts related to COVID-19, staff and administration were asked to identify reductions to discretionary budgets.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Budget Summary of Expenditures

Expense Budget	<u>2019-20</u>	<u>202</u>	20-21	Dollar <u>Change</u>	Percent <u>Change</u>
Salaries	\$ 113,927,163	\$	110,509,654	\$ (3,417,509)	-3.0%
Fringe Benefits	\$ 42,318,319	\$	43,373,176	\$ 1,054,857	2.5%
Non-Salary Non-Benefit Exp	\$ 20,546,347	\$	18,749,046	\$ (1,797,301)	-8.7%
Total Expenditures	\$ 176,791,829	\$	172,631,876	\$ (4,159,953)	-2.4%





MILWAUKEE AREA TECHNICAL COLLEGE General Fund 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL		2019-20 BUDGET		2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:		andata manang kanang	a Managaranga Saranga S				
Local Government - property tax Intergovernmental Revenues:	\$	49,261,657	\$	50,981,582	\$	50,977,245 \$	52,577,182
State		16,142,719		17,970,540		17,973,509	16,461,600
State - Act 145 Funding		60,415,804		60,415,804		60,415,804	60,415,804
Federal		346,487		110,000		110,000	110,000
Institutional Revenues:							
Statutory Program Fees		38,608,704		38,870,200		38,890,392	36,150,400
Material Fees		1,494,325		1,473,900		1,491,220	1,386,200
Other Student Fees		2,871,084		2,876,803		2,695,826	2,695,700
Other Institutional	_	3,685,947		4,093,000		3,298,901	2,834,990
Total Revenues	\$	172,826,727	[\$_	176,791,829	\$_	175,852,897 \$	172,631,876
EXPENDITURES:		_					
Instruction	\$	105,924,890	\$	111,940,261	\$	108,565,382 \$	110,360,961
Instructional Resources		4,442,315		5,195,499		4,553,053	4,875,857
Student Services		17,422,554		20,219,385		17,856,863	22,604,544
General Institutional		24,451,847		19,827,075		25,061,382	20,099,321
Physical Plant		19,334,254		20,489,355		19,816,218	19,594,398
Planned Cost Savings	م -	474 575 000	- ~ -	(879,746)	- م	175,852,897 \$	(4,903,205)
Total Expenditures	\$_	171,575,860		176,791,829	Φ_	<u> 175,852,897 </u> ą	172,631,876
Revenue over (under) expenditures	\$	1,250,867	\$	-	\$	- \$	-
OTHER FINANCING SOURCES (USES):							
Transfers in (out)		-		-		-	-
Total Resources (Uses)	\$	1,250,867	_\$_ _	-	\$	\$	-
TRANSFERS TO (FROM) FUND BALANCE							
Designated for Operations	\$	1,250,867	\$	-	\$	- \$	-
Designated for operations	Ψ.	1,200,001	- * -		· * -	······ •	
Total Transfers to (From) Fund Balance	\$	1,250,867	\$	-	\$	- \$	-
Beginning Total Fund Balance	\$_	32,641,039	_\$_	33,891,906	\$_	33,891,906 \$	33,891,906
Ending Total Fund Balance	\$_	33,891,906	= =	33,891,906	\$_	33,891,906 \$	33,891,906
Reserve % of Revenue		19.61%	I	19.17%		19.27%	19.63%

The General Fund is used to account for all financial activities except those required to be accounted for in another fund.

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SPECIAL REVENUE FUND

The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than debt service or major capital projects) that are restricted to expenditures for designated purposes because of the legal or regulatory provisions. MATC has two special revenue funds:

Operating fund – The operating fund is used to account for the proceeds from specific revenue sources other than non-aidable funds that are legally restricted as to expenditures for specific purposes.

Non-aidable fund – The non-aidable fund is used to account for assets held by the District in a trustee capacity, primarily for student aids and other student activities.

Special Revenue Fund—Operational (Federal and State Funded Projects)

Fund Description

Special Revenue Fund is used to account for the proceeds and related financial activities of specific revenue source that legally restricted to expenditures for specified purposed. All project expenses with the exception of equipment purchases are accounted for in the Special Revenue Fund. Grant funded equipment purchases are accounted for in the Capital Projects Fund.

Special Revenue Fund – Operational

Activities

The anchors of federal funding received from the Wisconsin Technical College System (WTCS) are the Adult Education and Family Literacy (AEFL) Act and Carl D. Perkins IV Vocational and Technical Education Act (Perkins IV).

AEFL's focus is to address the basic skills deficiencies in Wisconsin which are significant and constrain labor market development. MATC uses AEFL funds to provide adults with the language arts, reading, math and/or English language acquisition skills needed for students to retain, make grade level increase, and to obtain employment or upgrade their employment skills.

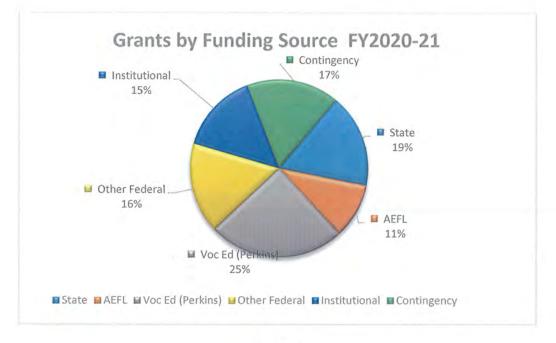
The purpose of Perkins IV is to develop more fully the academic, career, and technical skills of secondary and postsecondary students who elect to enroll in career and technical education programs. The college's Perkins IV grants focus on student success, academic program improvement, nontraditional occupations and career preparation activities in partnership with local high schools.

The college also receives General Purpose Revenue grants from the WTCS under a variety of funding categories including Professional Growth, Completion, Core Industry, Career Pathways, Student Emergency Assistance and Workforce Advancement Training.

The U.S. Department of Education funds the CCAMPIS (Child Care Access Means Parents In School) project which is intended to provide extended child care to allow study time for student-parents and provide quality, affordable, and accessible childcare services to help ensure they remain in school, complete courses, and successfully complete their programs. The Substance Abuse and Mental Health Services Administration (SAMSHA) branch of the U.S. Department of Health and Human Services funds the GLS Campus Suicide Grant which strives to prevent suicide ideation, attempts, and deaths among students by promoting mental wellness and help-seeking behaviors, to support at-risk groups across the College. An additional set aside is included for CARES Act funds provided by the Department of Education to address changes to instructional delivery associated with COVID-19.

The graph below shows the major components of the Special Revenue Fund. Federal Grants (including AEFL and Voc Ed) make up over 40% of all Special Revenue Fund where State Grants make up only about 17%.

Grants by Source	Percent of Total	Revenue
State	17.00%	1,507,930
AEFL	10.01%	887,770
Voc Ed (Perkins)	24.82%	2,201,220
Other Federal	16.55%	1,467,514
Institutional	14.70%	1,303,981
Contingency	16.92%	1,500,000
Total	100%	8,868,415



Analysis

The 11.38% increase in Special Revenue Fund – Operational revenues from the 2019-2020 estimate is representative of the CARE Act Institutional grant dollars awarded by the Department of Education. 50% of the award was set aside for institutional expenses related to instructional changes resulting from COVID-19. The remaining 50% has been designated for emergency grants to students affected by COVID-19 and accounted for in the Special Revenue Fund –Non-Aidable.

MILWAUKEE AREA TECHNICAL COLLEGE Special Revenue Fund - Operational 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES: Intergovernmental Revenues: State	\$	981,706 \$	1,777,496 \$	859,193	2,007,930
Federal Institutional Revenues: Statutory Program Fees	Ŧ	3,007,186	3,581,398	3,407,146	4,556,504
Material Fees Other Student Fees		- -	-	-	-
Other Institutional Total Revenues	\$	<u>1,539,389</u> 5,528,281 \$	2,603,341 7,962,235	2,524,746 6,791,085 \$	2,303,981 8,868,415
EXPENDITURES: Current:					
Instruction Student Services	\$	3,128,703 \$ 2,451,210	4,173,404 \$ 3,608,831	3,342,327	4,661,944 4,032,936
General Institutional Physical Plant Total Expenditures	s	18,704 	180,000 	178,263	173,535 8,868,415
Revenue over (under) expenditures	⊸ \$	(70,336) \$	\$		- 0,000,413
	_ 	(70,000) @			
Total Resources (Uses)	\$_	(70,336) \$	\$	\$	<u> </u>
TRANSFERS TO (FROM) FUND BALANCE Designated for Operations	\$_	(70,336) \$	\$	\$	
Total Transfers to (From) Fund Balance	\$	(70,336) \$	- \$	- \$	-
Beginning Total Fund Balance	\$	607,435_\$	537,099 \$	537,099 \$	537,099
Ending Total Fund Balance	\$_	537,099 \$	537,099 \$	537,099 \$	537,099

The Special Revenue Fund - Operational is used to account for the proceeds and related financial activity of specific revenue sources that are legally restricted to specific purposes other than expendable trusts or major capital projects.

Special Revenue Fund—Non-Aidable

Fund Description

The Special Revenue Fund - Non-Aidable is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds, and it includes scholarships, student grants, work study, and agency funds. MATC Special Revenue Fund – Non-Aidable includes the Financial Aid Fund and both Agency Funds for Student Athletics and Student Activities.

Special Revenue Fund – Non Aidable (Financial Aid)

Activities

Financial Aid's FY 2021 revenue budget is comprised of the following sources:

• Pell Grant. A Pell grant is a subsidy the U.S. federal government provides for students who need it to pay for college. Federal Pell Grants are limited to students with financial need, who have not earned their first bachelor's degree, or who are enrolled in certain post-baccalaureate programs, through participating institutions. A Pell Grant is generally considered the foundation of a student's financial aid package, to which other forms of aid are added. The Federal Pell Grant program is administered by the United States Department of Education, which determines the student's financial need and through it, the student's Pell eligibility.

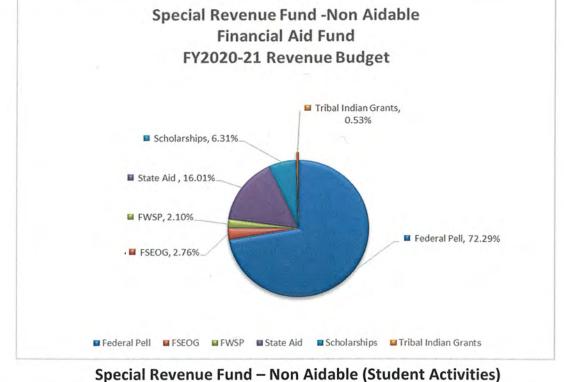
The U.S. Department of Education uses a standard formula to evaluate financial information reported on the *Free Application for Federal Student Aid* (FAFSA) for determining the student's expected family contribution (EFC). These federal funded grants are not like loans, and need not be repaid. Students may use their grants at any one of approximately 5,400 participating postsecondary institutions. These federally funded grants help about 5.4 million full-time and part-time college and vocational school students nationally.

- **FSEOG.** The Federal Supplemental Educational Opportunity Grant (**FSEOG**) is a grant that is awarded to students in need of financial aid. It is a type of federal grant that is awarded to college undergraduate program students and does not need to be repaid, except under certain circumstances.
- FWSP. Federal Work-Study Program (FWSP) is a wage subsidy program designed to expand students' range of employment opportunities both on and off campus. FWSP is a federal financial aid program and thus it is available for only students who are receiving federal aid.
- **Tribal Indian Grants**. The Tribal Indian Grant program is dedicated to Native American students, who demonstrate the requisite level of financial need.

Special Revenue Fund – Non Aidable (Financial Aid)

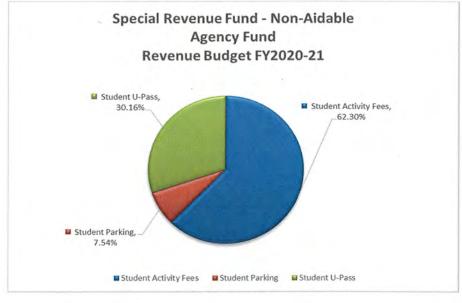
Analysis

FY2020-21 Special Revenue Financial Aid Fund revenue budget is divided between the following revenue sources: Federal Pell 72.29%, State Aid 16.01%, Scholarships 6.31%, FSEOG 2.76%, FWSP 2.10% and Tribal Indian Grants 0.53%.



Analysis

FY2020-21 Special Revenue Agency Fund revenue budget is divided between the following revenue sources: Student Activity Fees 62.30%, Student U-Pass 30.16%, and Student Parking 7.54%.



MILWAUKEE AREA TECHNICAL COLLEGE Special Revenue Fund - Non-Aidable 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:				n na an	
Intergovernmental Revenues:					
State	\$	5,801,187 \$	5,146,000 \$	6,086,000 \$	6,089,900
Federal		27,624,640	26,900,000	28,362,500	29,349,324
Institutional Revenues:					
Other Student Fees		4,361,215	4,310,851	4,324,595	4,310,851
Other Institutional		2,694,877	2,500,000	2,547,215	2,600,000
Total Revenues	\$	40,481,919 \$	38,856,851 \$	41,320,310 \$	42,350,075
EXPENDITURES:					
Current:					
Student Services	\$	38,691,843 \$	39,520,937 \$	41,049,872 \$	43,169,161
Physical Plant		-	-		-
Total Expenditures	\$_	38,691,843 \$	39,520,937 \$	41,049,872 \$	43,169,161
Total Resources (Uses)	\$_	1,790,076 \$	(664,086)	<u> </u>	(819,086)

TRANSFERS TO (FROM) FUND BALANCE						
Designated for Operations	\$ 1,790,076	\$	(664,086) \$	270,438	- \$ _	(819,086)
Total Transfers to (From) Fund Balance	\$ 1,790,076	\$	(664,086) \$	270,438	\$	(819,086)
Beginning Total Fund Balance	\$ 2,533,650	_\$	4,323,726 \$	4,323,726	_\$	4,594,164
Ending Total Fund Balance	\$ 4,323,726	= =	3,659,640 \$	4,594,164	= ==	3,775,078

CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for financial sources used for the acquisition or construction of major capital assets and remodeling (other than those financed by enterprise funds).

Capital Projects Fund

Fund Description

The Capital Project Fund is used to account for financial resources and related financial activity for the acquisition of sites and for the acquisition, construction, equipping, and renovation of buildings. MATC's Capital Projects Fund includes two components:

1) Capital Renovation and Remodeling Budget of \$18,000,000

2) Capital Equipment Budget of \$21,000,000

MATC issues \$39,000,000 of general obligation promissory notes annually to offset yearly capital costs. MATC plans on issuing \$39,000,000 of general obligation promissory notes again in FY2020-21, which includes \$3,692,825 for Milwaukee Public Television activities.

The Wisconsin Technical College System sets the capitalization threshold at \$5,000 for equipment/software and \$15,000 for remodeling for FY2020-21.

MATC operates four large, comprehensive campuses which must be maintained. The Downtown Milwaukee Campus contains a number of buildings that need significant infrastructure improvements. At the Oak Creek, Mequon, and West Allis campuses there is a continual need for minor projects. At all MATC buildings, a continuous emphasis to improve accessibility for disabled individuals will be a high priority throughout the year. Other projects are to include:

- Downtown Food Court and Kitchen Remodel
- Downtown Pathway Office Remodels
- Downtown Pharmacy Tech Lab
- Downtown Foundation Hall Corridor Improvements
- Downtown Student Center Level One Remodel
- West Allis Main Entry Improvements
- Districtwide Restroom Improvements
- Downtown General Classroom Upgrades

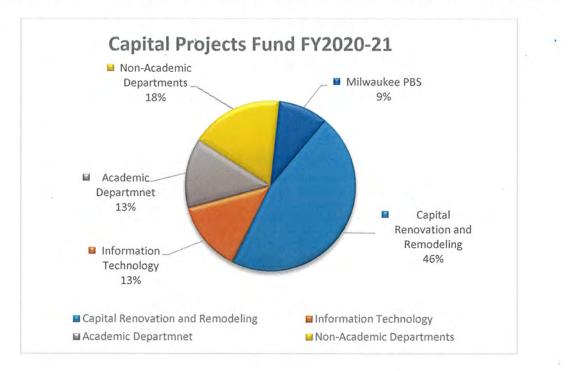
MATC must also maintain its operational and academic equipment as well as capitalized programs for public television. As one of the largest technical colleges in the United States, MATC has thousands of computer workstations and hundreds of servers. The orderly replacement of this equipment and maintenance of the hundreds of titles of software require an annual investment of \$5,256,500. Public Television will spend \$2,179,000 for programs which will be broadcast over the next two to five years. College-wide replacement of worn desks, chairs, etc. will require an investment of \$2,243,000. Finally, new equipment necessary to train students and provide them with the skills needed by the potential employers of MATC will require an estimated investment of \$5,182,002.

During FY2020-21, MATC will borrow \$21,000,000 to finance equipment purchases. Approximately \$2,978,557 of capital equipment purchases budgeted in prior years have been deferred to subsequent years.

DIVISONS	Fiscal Year 2020-21 Requested	% of Total Requested
Academics	\$5,182,002	25%
College Advancement	\$357,850	2%
Construction Services	\$4,025,786	19%
Facilities	\$679,098	3%
Finance	\$1,282,201	6%
IT & Support Services	\$5,256,500	25%
Public Safety	\$129,340	1%
Human Resources	\$191,166	1%
Enter/Stay (formerly Student Services)	\$203,232	1%
Milwaukee PBS	\$3,692,825	18%
Totals	\$21,000,000	100%

MATC FY2021	Capital	Equipment	Budget	by Area:
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The graph below shows the breakdown of major equipment and capital projects by category.



Detailed List of Capital Equipment Requests

Amount Requested	ACADEMICS
	BUSINESS & MANAGEMENT PATHWAY
\$28,500	Business Management audio/visual equipment
	COMMUNITY & HUMAN SERVICES PATHWAY
\$147,125	Police safety and tactical equipment
\$118,569	Barber/Cosmetology/Aesthetician/Nail Tech equipment
	CREATIVE ARTS, DESIGN, & MEDIA PATHWAY
\$750,000	Culinary Arts Equipment for Construction Project
\$50,000	Art Gallery equipment upgrade
\$26,500	Virtual Reality and Updated Drawing Equipment
\$22,000	Television/Video Production equipment
	GENERAL EDUCATION PATHWAY
\$95,050	English Language Learners equipment and furniture
\$83,160	Natural Science lab equipment
\$48,250	Laptops for students, faculty and staff
	HEALTHCARE PATHWAY
\$250,000	Cardiovascular ultrasound equipment
\$220,538	Nursing equipment and furniture for labs
\$35,833	Dental iPad, software and equipment
\$19,160	PTA/OTA lifts, lab equipment and mats
	MANUFACTURING, CONSTRUCTION, & TRANSPORTATION PATHWAY
\$126,950	Manufacturing equipment and tools
\$94,000	Horticulture dump truck and color printer
\$71,275	Automotive fuel system testers, portable laptops w/cart, solvent recycler, and hydraulic pumps for labs
\$65,240	Welding equipment at Mequon, Oak Creek and Walker's Square
\$61,000	HVAC humidifying equipment and control kits
\$20,699	Appliance Servicing various small appliances and parts
\$12,984	Line Mechanic benches and tools
\$11,425	Truck Driving radios and tire pressure monitors
	STEM PATHWAY
\$310,500	Electronics heavy duty smart drive vehicles for moving pallets and equipment
\$18,000	Mechanical Design Technology testing equipment
	ACADEMIC INFORMATION TECHNOLOGY & AUDIOVISUAL EQUIPMENT
\$1,000,000	FACULTY/STAFF PC & LAPTOP REPLACEMENTS
\$300,000	Capital Salaries and Benefits
\$220,000	Milwaukee Campus upgrades for our oldest AV technology

\$175,000	CISCO Unified Communications
\$137,816	WTCS MICROSOFT SOFTWARE UPGRADE
\$110,215	WTCS AS ADOBE ELA SOFTWARE
\$110,000	Oak Creek Campus upgrades for our oldest AV technology
\$110,000	Mequon Campus upgrades for our oldest AV technology
\$75,000	DESKTOP SOFTWARE-NEW APPLICATION
\$66,000	West Allis Campus upgrades for our oldest AV technology
\$77,407	Capitalization of Helpdesk & AV personnel
\$40,000	Creating two additional 2-way Multi-Point YeaLink with 2nd Camera, video classrooms at North Campus
\$32,250	Spare Hardware for AV Equipment
\$24,000	Multimedia Setup for Classrooms at Walkers Sq.
\$12,000	Atlona Switches for installs / replacements
\$3,556	4 new Shure SLX124/85/SM58 wireless microphone units to replace failing audio in the Lecture Hall at North Campus
\$2,000	8 27' HP EliteDisplay Monitors to replace existing monitors in Admin office
\$5,182,002	Total Academics
Amount Requested	COLLEGE ADVANCEMENT
\$300,000	Digital billboard to replace existing static billboard
\$30,000	Software to manage student scholarship awards - 3 years
\$12,000	Software customization for SalesForce to be integrated to our password protection
\$11,650	5 MacBook pros + hub replacement equipment
\$3,600	IPad to do remote donor presentations; Foundation Board meetings; remote recruitment
\$600	Whiteboard
\$357,850	Total College Advancement
Amount Requested	CONSTRUCTION SERVICES
\$1,100,000	Classroom, Office Furniture
\$673,200	Solar PV Panels
\$577,000	Solar PV Panels
\$550,000	Corridor Improvement Furniture / Displays
\$300,000	S Building Atrium Digital Display
\$200,000	Project Related A/V
\$150,000	Corridor Signage Updates
\$100,000	Outdoor Furniture & Planters
\$80,000	AutoCAD Software, 3 year license

\$78,136	Projectmates Software Renewal
\$52,500	Touch Screen Wayfinding
\$45,000	Ergonomic chairs
\$40,000	Ergonomic Tables
\$40,000	Cafeteria furniture to incorporate different styles of student seating - Mequon
\$18,000	New countertop height workstations with more storage and ergonomic desk set up with stand up capabilities - Mequon
\$11,550	Microsoft Surface Pro and Bluebeam software
\$10,400	Energy & Solar Monitoring Displays
\$4,025,786	Total Construction Services
Amount Requested	FACILITIES
\$250,000	BAS Controls Conversion
\$160,000	Metasys controls GUI
\$125,000	District-Wide Life Safety Equipment
\$100,000	District-Wide Minor Equipment
\$35,500	Akitabox Asset Management software renewal - 2years
\$8,598	MSDS Online Subscription
\$679,098	Total Facilities
Amount Requested	FINANCE
\$762,727	Equipment to support the remodel of the S Building (Cafeteria)
\$130,000	Production digital color copier (Printing Services)
\$95,824	Digital Finisher Machine (Perforates/Scores/Slitter/Cutter/Creaser) (Printing Services)
\$72,430	Equipment to support Coffee Shop in S 100 (Food Services)
\$52,200	Printing Management System (Printing Services)
\$45,020	Print Management Software (Printing Services)
\$73,000	POS System
\$15,000	Food Pro Software to support digital display board (cafeteria)
\$12,500	55" 4K TV feed run back to point determine by customer
\$12,000	Digital Publishing Software (Printing Services)
\$9,000	Software updates for POS system that are approved for Capital (cafeteria)
\$2,500	Monitor to support digital display board (cafeteria)
\$1,282,201	Total Finance

Amount Requested	IT AND SUPPORT SERVICES
\$810,000	Essential components of Ellucian Colleague ERP System
\$500,000	Contracted services for Ellucian assistance with Fin Aid, HR, e-Timesheets, Mobile App
\$498,000	Enterprise Network software application licenses & upgrades
\$450,000	Capitalization of Information Systems salaries
\$415,000	Upgrades to Enterprise software applications - Portal, Rave Alert, Helpdesk/IT Project Mgmt., Data Warehouse, ImageNow, ERP Reporting
\$355,000	Blackboard Learning Management System
\$325,000	Installation of new network data cabling and jacks for classrooms, offices, public safety cameras, AP's
\$300,000	District wide classroom and IDF Cisco network switch upgrade/replacements
\$292,500	Capitalization of Technical Services salaries
\$275,000	District wide network / PC security
\$250,000	District Wireless network AP upgrade / replacements
\$160,000	Network infrastructure upgrades for Data Center and DR site
\$160,000	Data Center UPS replacements
\$100,000	VMware Horizon (VDI) remote access upgrades
\$100,000	Contracted services for SQL database, application and SharePoint services
\$90,000	Data Center network server upgrade / replacements
\$90,000	Data Center Firewalls
\$50,000	Upgrade SAN storage for employee and student data files
\$36,000	Replacement of IT Eaton Powerware UPS system batteries
\$5,256,500	Total IT & Support Services
Amount Requested	PUBLIC SAFETY
\$63,928	Two Ford Interceptor SUV's
\$24,000	Lights, radio equipment for two new SUV, decals
\$18,400	Ballistic Vest
\$18,000	Cameras
\$5,012	Perceptive Software's ImageNow Software and Scanner
\$129,340	Total Public Safety
Amount Requested	HUMAN RESOURCES
\$151,666	Human Resources Capital Management (HRCM)
\$16,000	Audio-Visual (A-V) Equipment for a dedicated HR training room
\$23,500	Tables, chairs and podium/lectern for dedicated HR training room
\$191,166	Total Human Resources

Amount Requested	ENTER/STAY - FORMERLY STUDENT SERVICES
\$30,000	Anatomy & Physiology Models - Downtown Main Campus
\$19,276	Library self checkout stations- high volume - Oak Creek
\$17,568	iPad mini 5 - Update of existing obsolete tablets - Oak Creek
\$15,000	Anatomy & Physiology Models - Mequon
\$14,000	Library database access - for instructors' in class rooms across the District
\$13,000	Study pods in A/P area - Mequon
\$12,000	Kiosks for students to self-identify resource needs - Downtown Campus
\$12,000	Game consoles for each of the four campuses
\$7,904	HP 27" IPS Monitor for student workstations including study rooms - Oak Creek
\$6,000	AV projection systems for internal rooms - proctoring -Mequon
\$6,000	Kiosks - New concept to engage student with Self Service FA within the office
\$5,000	Gateway Course Textbooks for Library Reserve
\$5,000	Gateway Course Textbooks for Library Reserve
\$5,000	Gateway Course Textbooks for Library Reserve
\$5,000	Gateway Course Textbooks for Library Reserve
\$5,000	Sphero Bolt Power Packs to enhance robotics - Oak Creek
\$4,498	15-Inch MacBook Pro with Touch Bar - Oak Creek
\$3,900	Cubelets Inspired Inventors Pack - to enhance robotics - West Allis
\$3,000	Scanners to receive student documents in real time - Downtown
\$2,598	3D Printer - Large Scale, High Precision Printing - QIDI Tech X-MAX - Oak Creek
\$2,470	HR 27" IPS Monitor for staff workstations including office, instructional room, shared workstations and Makerspace
\$2,000	Large, tall storage cabinets, lockers for A&P room - Mequon
\$1,198	3D Printer Mobile Cart - Oak Creek
\$840	IP Video Camera - Proctoring - West Allis
\$800	Shockproof, rotating iPad mini cases with screen protectors - Oak Creek
\$800	Noise canceling machines - A/P Area - Mequon
\$650	Network Video Recorder - West Allis
\$640	Signage - A/P Area - Mequon
\$605	42" Flat Panel Monitor - Proctoring - West Allis
\$605	42" Flat Panel Monitor - Proctoring - West Allis
\$560	Mobile storage cart with charging bays and lock
\$320	Flyer racks - A/P Area - Mequon
\$203,232	Total Enter/Stay

Amount Requested	MILWAUKEE PBS
\$2,179,000	TV Program Services
\$580,000	Local TV Production Capital Labor and Expenses
\$525,000	Station Main Router Replacement
\$150,000	M-PBS portion of C-building Back up Generator
\$75,000	Router Infrastructure Replacement
\$26,000	New EFP minivan
\$25,000	Television Terminal Equipment
\$23,325	Capital equipment Labor Cost @ 10%
\$22,000	TX UPS Capacitor Bank Replacement
\$20,000	Uplink Truck Equipment Update
\$20,000	LAN Computers & Printers
\$12,000	FCC Compliance Equipment
\$11,000	Graphics Computer Package
\$10,000	Broadcast Audio Updates
\$7,500	Studio & Field Lighting Instruments
\$7,000	DSLR systems
\$3,692,825	Total Milwaukee PBS
\$21,000,000	TOTAL EQUIPMENT REQUESTED

Planning Process

In order to build the FY2020-21 Capital Budget, MATC continued to use the same prioritization criteria and process as the previous year. The criteria used in the prioritization matrix was carefully determined to assist in scoring and ranking requests for capital spending. The matrix is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals, as well as target current workforce and community demands. The review process also requires cross-sectional areas in the College to score capital requests based on established criteria.

The capital budget process started in October and involved several departments. The construction department conducted tours of District facilities, including outlying campuses and assessed immediate needs. A 3- year plan was developed based on MATC's strategic goals and initiatives.

MATC Capital Request Prioritization Matrix

A tool to support structured decision-making and improve student success, retention, and enrollment through quantifiable means of ranking capital construction and equipment requests based on criteria that are determined to be important. adapted on February 6, 2018

PHASE ONE REVIEW				
CRITERIA	WEIGHT	SCORING VALUES	Project Score (Weight x Value)	Owner
 Required Service/ Product (are any of these true?) Mandate (district, WTCS, state or federal) – provost/ president Legal/ compliance Documented accreditation deficiency Prevents unplanned loss of major facility system or structure Impacts core/ foundational service Other programs/ services depend on it 	5	0,3,6,9 O: none are true 3: one is true 6: two are true 9: three are true		Requesting Dept.
 2. Value to "Customer" Students, staff, faculty, WTCS, external partners public demand innovative/ updated technology industry standards upgrade improved productivity surpasses expectations improves communications grant or external funding 	4	0,3,6,9 0: none are true/ not required 3: 1 – 3 are true/ nice to have 6: 4 – 5 are true/ pressing need 9: 6 – 7 are true/ essential, critical, urgent		Requesting Dept.
 3. Strategic Alignment Student Success Workplace Engagement & Innovation Financial & Environmental Sustainability Partnerships & Community Collaboration 	4	0,3,6,9 0: clearly aligns with none 3: clearly aligns with 1 6: clearly aligns with 2-3 9: clearly aligns with all		Requesting Dept.
 4. Industry Impact Industry needs: job openings, program gaps* Wages 350% of federal poverty line OBF Top 50 High Demand Field Users Current FTE enrollment strong* Program in growth mode* Additional room/ stations needed* Ideal space utilization between 60 and 70% of available weekly hours with 65 to 80% seats occupied 	4	0,3,6,9 0: none are true/ low impact, low # users 3: 1 - 2 are true/ low impact, high # users 6: 3 -4 are true/ high impact, low # users 9: 5 -6 are true/ high impact, high # users		Institutional Research

*Required for WTCS State Project Approval

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CRITERIA	WEIGHT	SCORING VALUES	Project	H
			Score (Weight x Value)	Owner
 5. Existing Conditions/ Current State Conditions outdated/ degraded Age since last remodel Accessibility improvements merited Reduces deferred maintenance 	3	0,3,6,9 0: good condition/ improvements made within 4 years 3: functioning, could be enhanced/ 5-15 y old 6: functioning, close to end of life/ 16-29 y old 9: inadequate or end of life/ 30+y old		Construction Services
6. Risk Mitigation Would the campus or customer be exposed to a risk or impact if the project is not completed?	3	0,3,6,9 O: little risk if not offered 3: some risk 6: much risk 9: high risk		Risk
 7. Full Disclosure of Costs* Includes construction, maintenance and program costs such as: installation ongoing instructional, administrative, personnel utility and maintenance costs 	2	0,3,6,9 O: lots of unknown costs 3: some costs known 6: many costs known 9: all costs, direct & indirect are known & tabulated		Facilities
 8. Efficiencies and Revenue Potential Consolidates services/ departments/ functions Generates revenue Generates cost savings Reduces energy use, carbon emissions/ enhances sustainability 	2	0,3,6,9 O: no revenue/ savings 3: some/ 10Y+ payback 6: much/ 5 - 9Y payback 9: high/ 0 - 4Y payback		Sustainability/ Business Office

*Required for WTCS State Projects Approval

19 Projects Selected for FY2020-21 Based on the Prioritization Criteria

MATC FY 2020-2021 Capital Project List by Prioritiz Borrowings Issued in (12) Phases of \$1,500		Required Renovation	Customer Value	Strategic Alignment	User Impact	Existing Conditions	Risk Mitigation	Full Cost Disclosure	Cost Savings/ Revenue
1. Districtwide HVAC & Electrical Upgrades	\$1,500,000	x	х	х	х	х		х	х
2. DMC C Building Fire Protection Phase II	\$1,500,000	x	х	х	х	х	х	х	x
3. DMC Pathway Office Renovations C210/M386	\$1,500,000	x	х	х	х	х		х	
4. MPBS Technical Services Renovation Phase I	\$600,000	х	х	x	х	х	х		x
5. Districtwide Emergency, Scope Development Contingency & Minors	\$1,500,000	x	х	x	x	x	х	х	x
6. DMC Food Court & Kitchen Remodel S300-007/S309	\$1,500,000	x	х	x	х	х		х	x
7. Future Project Selection & Refinement	\$600,000	х	х	х	х	х	х	х	x
8. DMC Foundation Hall Corridor Improvements	\$1,000,000			х	х	х	х	х	
9. DMC IT Office Remodel & Data Center Electrical Upgrades	\$1,500,000	x	х	x	x	x	х	x	x
10. Districtwide Roof Replacement, M Bldg & Aviation	\$600,000	x		х	x	x	х	х	x
11. Districtwide Life Safety & Access Control Upgrades	\$1,300,000	х	х	х	х	х	х	x	
12. DMC Pharmacy Tech Lab Remodel	\$500,000	х	x	х	х	х			x
13. DMC General Classroom Upgrades	\$300,000		х	х	х	х			x
14. Districtwide Restroom Improvements	\$1,000,000	x		х		х		х	
15. WAC Main Entry Improvements	\$350,000		x	х	x	х			
16. DMC Student Center Level 1 Remodel S114-120	\$1,500,000	х	х	х	x	х			x
17. DMC Student Center Coffee Shop S114A	\$150,000		x	х	х	х		х	x
18. DMC Bookstore Relocation	\$400,000		x	х	x	х			x
19. Capital Projects Salaries	\$700,000	x	x	х	х	х	х	х	x
PROGRAM TOTAL:	\$ 18,000,000								

Detailed Remodeling and Renovation Projects Summary

ACQUISITION / BUILDING CONSTRUCTION PROJECTS	\$0

No acquisition / building construction projects are anticipated for FY20 -21 at this time.

New York Contract of the State	
ACADEMIC/MAJOR PROJECTS	\$4,400,000

GENERAL CLASSROOM UPGRADES:

\$300,000

This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

DOWNTOWN PATHWAY OFFICE RENOVATIONS C202-210/M386-388: \$1,500,000 The project will redesign and upgrade the spaces to become two Pathway Offices, one for Creative Arts, Design & Media and General Education and the other for STEM and Business. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting. The C202-210 office will be converted to a fully cooled and conditioned space.

The project will relocate the Pharmacy Tech Lab from the Health Education Center (HEC) to

DOWNTOWN STUDENT CENTER LEVEL ONE REMODEL S114-120:

the Health Sciences Building in preparation for the ending of the HEC lease. The lab will be expanded to include a mock simulation of a pharmacy for increased programmatic outcomes.

The project will renovate the southwest quadrant of the Student Center first level in

alignment with the 2019 S Building Master Plan. The Master Plan calls for reorganization of offices and services within the S Building to be student-serving and oriented. New open concepts will include the relocation of Testing and open lounge, self-service and semi-private student meeting areas.

FUTURE PROJECT SELECTION AND REFINEMENT:

This project will ensure funding for future project space studies and architectural conceptual and schematic designs and construction drawings for future projects, preparing these projects for deployment in future fiscal years.

HIGH VISIBILITY/COMMON SPACE/ACCESSIBILITY PROJECTS	\$4,400,000
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DOWNTOWN FOUNDATION HALL CORRIDOR IMPROVEMENTS:

This project will update and greatly improve the circulation through Foundation Hall for students and campus constituents traveling between the C and S Buildings, improving accessibility and visitors' perceptions and MATC's image. The project will provide new areas for students to rest and collaborate between classes with new finishes, floors, ceiling system, and lighting. The pitch of the ramps between buildings will be decreased to meet current ADA standards. Elevator lobbies in Foundation Hall will be improved to redirect traffic to the west passenger/freight as the main FH elevator.

DOWNTOWN FOOD COURT AND KITCHEN REMODEL:

68

The project will redesign and upgrade the food serving court and associated kitchen in the main cafeteria at the Downtown Campus. Current conditions cramp traffic flow and can be greatly improved to provide a more modern and accessible dining experience to our

DOWNTOWN PHARMACY TECH LAB REMODEL:

GH VISIBILITY/COIVINION SPACE/ACCESSIBILITY PROJECTS				

\$500,000

\$1,500,000

\$600,000

\$1,000,000

\$1,500,000

Milwaukee Area Technical College

students and campus community. The project will provide new finishes, floors, ceiling system, lighting, controls, and life safety devices.

DISTRICTWIDE RESTROOM IMPROVEMENTS: \$1,000,000 The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

DOWNTOWN STUDENT CENTER COFFEE SHOP:

This project will create a coffee shop near the entrance to the Student Center at the Downtown Campus. This project will enhance the student welcome experience and provide seating to alleviate long wait lines for student services.

DOWNTOWN BOOKSTORE RELOCATION:

The project will follow the recommendations of the 2019 S Building Master Plan to relocate the Downtown Campus Bookstore within the main campus footprint to improve wayfinding and accessibility for students.

WEST ALLIS MAIN ENTRY IMPROVEMENTS:

The project will improve and pronounce the main entry to the West Allis campus near the main student and visitor parking lot. Streetscaping at the exterior of the building will occur with interior reorganization of the lobby and entryway.

1	A COLORED TO A COL
FACILITY INFRASTRUCTURE CAPITAL MAINTENANCE & IMPROVEMENTS	\$9,200,000
THE EAT INTO THE CALIFIC CALIFIC THE	23,200,000

A total of \$ 9,200,000 has been proposed as budget for fiscal year (FY2020-21) to maintain and improve district infrastructure. This year's project list includes:

RENTALS	
Milwaukee PBS Technical Services Renovation Phase I	\$600,000
Districtwide HVAC, Electrical	\$1,500,000
Downtown IT Office Relocation & Data Center Upgrades	\$1,500,000
Districtwide Roof Replacement & Interstitial Space	\$600,000
Districtwide Fire Panel, Mass Notification, Sprinkling, Access	\$2,800,000
Districtwide Emergency, Scope Dev, Minors & Salaries	\$2,200,000

No specific new rentals are anticipated for FY2020-21 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

\$0

\$150,000

\$400,000

\$350,000

MILWAUKEE AREA TECHNICAL COLLEGE Capital Projects Fund 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
<u>REVENUES:</u> Other Institutional	- \$	934,020 \$	950,000 \$	950,000 \$	200,000
Total Revenues	\$	934,020 \$	950,000 \$	950,000 \$	200,000
EXPENDITURES: Physical Plant Total Expenditures	\$_ \$_	36,065,600 \$ 36,065,600 \$	46,864,341 46,864,341 \$	40,979,625 40,979,625 \$	41,391,891 41,391,891
Revenue over (under) expenditures	\$	(35,131,580) \$	(45,914,341) \$	(40,029,625) \$	(41,191,891)
OTHER FINANCING SOURCES (USES): Debt issued Total Resources (Uses)	\$_ \$_	34,668,600 \$ (462,980) \$	<u>35,921,900</u> <u>(9,992,441)</u> \$		35,307,175 (5,884,716)
TRANSFERS TO (FROM) FUND BALANCE Reserved for Capital Projects	\$_	(462,980) \$	(9,992,441) \$	(4,107,725) \$	(5,884,716)
Total Transfers to (From) Fund Balance	\$	(462,980) \$	(9,992,441) \$	(4,107,725) \$	(5,884,716)
Beginning Total Fund Balance	\$_	12,605,521 \$	12,142,541 \$	12,142,541 \$	8,034,816
Ending Total Fund Balance	\$_	12,142,541 \$	2,150,100 \$	8,034,816 \$	2,150,100

*** For FY20-21, physical plant expenditures includes equipment of \$17,307,175 and renovation/remodeling and improvement projects of \$ 18,000,000 . Note also that the Public Television activities, has budgeted equipment expenditures of \$3,692,825 funded via debt proceeds, which is shown on pages 102 and 103.

DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

Debt Service Fund

Fund Description

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt and long-term Lease purchase debt principal and interest.

Analysis

Debt Service expenditures for 2020-21 are budgeted to be \$38,874,842, which includes \$35,747,832 for principal, and \$2,777,011 for interest payments. This is funded through a tax levy of \$38,750,126, interest income of \$1,525,000, and state appropriations of \$614,000. Expenditures have remained constant from the 2019-20 budget. The total outstanding debt of \$77,890,000 as of June 30, 2020 includes 49 outstanding debt issues, which will be retired by 2032. The borrowing for 2020-21 includes \$39,000,000 of general obligation promissory notes for \$21,000,000 of equipment and \$18,000,000 of facility remodeling and renovation projects.

Debt Limitations

The bond indebtedness of the district may not exceed 2% of the equalized valuation of the taxable property located in the district per s.67.03(9) Wisconsin Statutes. The bonded indebtedness of the district budgeted for FY 2020-21 is \$116,890,000 for principal compared to the maximum legal limit of 2% or approximately \$1.6 billion based upon projected equalized valuations.

The aggregate indebtedness of the district may not exceed 5% of the equalized valuation of the taxable property located in the district per s.67.03(1) Wisconsin Statutes. The indebtedness of the district budgeted for FY 2020-21 is \$116,890,000 for principal compared to the maximum legal limit of 5% or approximately \$4.0 billion based upon projected equalized valuations.

SCHEDULE OF LONG-TERM OBLIGATIONS

General Obligation Promissory Notes (Series 2012-13E) issued in the amount of \$10,000,000 on October 15, 2012 through R. W. Baird & Company to refinance \$10,000,000 of certain Other Post-Employment Benefits (OPEB) obligations. Interest rates are 2.25% to 3.8%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	455,000	224,100	679,100
2021-2022	475,000	213,863	688.863
2022-2023	500,000	202,463	702,463
2023-2024	520,000	189,463	709,463
2024-2025	545,000	175,163	720,163
2026-2032	4,580,000	688,575	5,268,588
TOTAL PAYMENTS DUE	7,075,000	1,693,628	8,768,628

General Obligation Promissory Notes (Series 2016-17A) issued in the amount of \$1,500,000 on July 14, 2016, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST 3,000	<u>TOTAL</u> 153,000
2020-2021	150,000		
TOTAL PAYMENTS DUE	150,000	3,000	153,000

General Obligation Promissory Notes (Series 2016-17B) issued in the amount of \$1,500,000 on August 8, 2016, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	3,000	153,000
TOTAL PAYMENTS DUE	150,000	3,000	153,000

General Obligation Promissory Notes (Series 2016-17C) issued in the amount of \$22,500,000 on September 15, 2016, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 2.0%.

TOTAL PAYMENTS DUE	3,445,000	68,900	3,513,900
2020-2021	3,445,000	68,900	3,513,900
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2016-17D) issued in the amount of \$1,500,000 on October 17, 2016, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	4,500	154,500
TOTA L PAYMENTS DUE	150,000	4,500	154,500

General Obligation Promissory Notes (1Series 2016-17E) issued in the amount of \$1,500.000 on November 15, 2016 through R.W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	3,000	153,000
TOTAL PAYMENTS DUE	150,000	3,000	153,000

General Obligation Promissory Notes (Series 2016-17F) issued in the amount of \$1,500,000 on December 15, 2016, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

General Obligation Promissory Notes (Series 2016-17G) issued in the amount of \$1,500,000 on January 5, 2017 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	3,000	153,000
TOTAL PAYMENTS DUE	150,000	3,000	153,000

General Obligation Promissory Notes (Series 2016-17H) issued in the amount of \$1,500,000 on February 15, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	4,500	154,500
TOTAL PAYMENTS DUE	150,000	4,500	154,500

General Obligation Promissory Notes (Series 2016-17I) issued in the amount of \$1,500,000 on March 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	4,500	154,500
TOTAL PAYMENTS DUE	150,000	4,500	154,500

General Obligation Promissory Notes (Series 2016-17J) issued in the amount of \$1,500,000 on April 17, 2017 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	4,500	154,500
TOTAL PAYMENTS DUE	150,000	4,500	154,500

General Obligation Promissory Notes (Series 2016-17K) issued in the amount of \$1,500,000 on May 15, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	3,000	153,000
TOTAL PAYMENTS DUE	150,000	3,000	153,000

General Obligation Promissory Notes (Series 2016-17L) issued in the amount of \$1,500,000 on June 15, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates is 3.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	150,000	4,500	154,500
TOTAL PAYMENTS DUE	150,000	4,500	154,500

General Obligation Promissory Notes (Series 2017-18A) issued in the amount of \$1,500,000 on July 10, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% - 3.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	500,000	14,500	514,500
2021-2022	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	19,000	669,000

General Obligation Promissory Notes (Series 2017-18B) issued in the amount of \$1,500,000 on August 8, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	500,000	13,000	513,000
2021-2022	150,000	3,000	153,000
TOTAL PAYMENTS DUE	650,000	16,000	666,000

General Obligation Promissory Notes (Series 2017-18C) issued in the amount of \$22,500,000 on September 12, 2017, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 2.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	3,335,000	136,100	3,471,100
2021-2022	3,470,000	69,400	3,539,400
TOTAL PAYMENTS DUE	6,805,000	205,500	7,010,500

General Obligation Promissory Notes (Series 2017-18D) issued in the amount of \$1,500,000 on October 17, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.5% to 3.0%.

TOTAL PAYMENTS DUE	650,000	21,500	671,500
2021-2022	150,000	4,500	154,500
2020-2021	500,000	17,000	517,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2017-18E) issued in the amount of \$1,500,000 on November 15, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% -3.0%.

TOTAL PAYMENTS DUE	650,000	21,000	671,000
2021-2022	150,000	3,000	153,000
2020-2021	500,000	18,000	518,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2017-18F) issued in the amount of \$1,500,000 on December 13, 2017, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	500,000	21,000	521,000
2021-2022	150,000	6,000	156,000
TOTAL PAYMENTS DUE	650,000	27,000	677,000

General Obligation Promissory Notes (Series 2017-18G) issued in the amount of \$1,500,000 on January 10, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3,0%.

TOTAL PAYMENTS DUE	1,150,000	53,500	1,203,500
2021-2022	150,000	4,500	154,500
2020-2021	500,000	19,500	519,500
2019-2020	500,000	29,500	529,500
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2017-18H) issued in the amount of \$1,500,000 on February 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	500,000	19,500	519,500
2021-2022	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	24,000	674,000

General Obligation Promissory Notes (Series 2017-18) issued in the amount of \$1,500,000 on March 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	500,000	19,500	519,500
2021-2022	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	24,000	674,000

General Obligation Promissory Notes (Series 2017-18J) issued in the amount of \$1,500,000 on April 17, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% - 3.0%.

TOTAL PAYMENTS DUE	650,000	21,000	671,000
2021-2022	150,000	3,000	153,000
2020-2021	500,000	18,000	518,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2017-18K) issued in the amount of \$1,500,000 on May 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

TOTAL PAYMENTS DUE	650,000	29,500	679,500
2021-2022	150,000	6,000	156,000
2020-2021	500,000	23,500	523,500
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2017-18L) issued in the amount of \$1,500,000 on June 13, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

	PRINCIPAL	INTEREST	TOTAL
2020-2021	500,000	21,000	521,000
2021-2022	150,000	6,000	156,000
TOTAL PAYMENTS DUE	650,000	27,000	677,000

General Obligation Promissory Notes (Series 2018-19A) issued in the amount of \$1,500,000 on July 10, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

	PRINCIPAL	INTEREST	TOTAL
2020-2021	500,000	34,500	534,500
2021-2022	500,000	19,500	519,500
2022-2023	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,150,000	58,500	1,208,500

General Obligation Promissory Notes (Series 2018-19B) issued in the amount of \$1,500,000 on August 6, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

2022-2023 TOTAL PAYMENTS DUE	150,000	6,000 63,000	156,000
2021-2022	500,000	21,000	521,000
2020-2021	500,000	36,000	536,000
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19C) issued in the amount of \$22,500,000 on September 12, 2018, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 4.0%.

TOTAL PAYMENTS DUE	9,920,000	804,200	10,724,200
2022-2023	3,440,000	137,600	3,577,600
2021-2022	3,305,000	269,800	3,574,800
2020-2021	3,175,000	396,800	3,571,800
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19D) issued in the amount of \$1,500,000 on October 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.25% - 3.50%.

TOTAL PAYMENTS DUE	1,150,000	67,125	1,217,125
2022-2023	150,000	4,875	154,875
2021-2022	500,000	22,375	522,375
2020-2021	500,000	39,875	539,875
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19E) issued in the amount of \$1,500,000 on November 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest Rates are 2.0% - 5.0%.

TOTAL PAYMENTS DUE	1,150,000	78,000	1,228,000
2022-2023	150,000	6,000	156,000
2021-2022	500,000	31,000	531,000
2020-2021	500,000	41,000	541,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19F) issued in the amount of \$1,500,000 on December 13, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

TOTAL PAYMENTS DUE	1,150,000	73.000	1,223,000
2022-2023	150,000	6,000	156,000
2021-2022	500,000	26,000	526,000
2020-2021	500,000	41,000	541,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19G) issued in the amount of \$1,500,000 on January 10, January 10, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

TOTAL PAYMENTS DUE	1,150,000	63,000	1,213,000
2022-2023	150,000	6,000	156,000
2021-2022	500,000	21,000	521,000
2020-2021	500,000	36,000	536,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19H) issued in the amount of \$1,500,000 on February 14, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

TOTAL PAYMENTS DUE	1,150,000	58,500	1,208,500
2022-2023	150,000	4,500	154,500
2021-2022	500,000	19,500	519,500
2020-2021	500,000	34,500	534,500
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19I) issued in the amount of \$1,500,000 on March 14, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

TOTAL PAYMENTS DUE	1,150,000	63,000	1 213 000
2022-2023	150,000	6,000	156.000
2021-2022	500,000	21,000	521,000
2020-2021	500,000	36,000	536,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19J) issued in the amount of \$1,500,000 on April 17, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

TOTAL PAYMENTS DUE	1,150,000	63,000	1,213,000
2022-2023	150,000	6,000	156,000
2021-2022	500,000	21,000	521,000
2020-2021	500,000	36,000	536,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2018-19K) issued in the amount of \$1,500,000 on May 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% - 4.0%.

100,000	71-2-	
150,000	6,000	156,000
500,000	21,000	521,000
500,000	36,000	536,000
PRINCIPAL	INTEREST	TOTAL
	PRINCIPAL	PRINCIPAL INTEREST

Projected General Obligation Promissory Notes (Series 2018-19L) issued in the amount of \$1,500,000 in June 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

TOTAL PAYMENTS DUE	1,150,000	63,000	1,213,000
2022-2023	150,000	6,000	156,000
2021-2022	500,000	21,000	521,000
2020-2021	500,000	36,000	536,000
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2019-20A) issued in the amount of \$1,500,000 on July 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

	PRINCIPAL	INTEREST	TOTAL
2020-2021	350,000	40,000	390,000
2021-2022	500,000	29,500	529,500
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,500,000	93,500	1,593,500

General Obligation Promissory Notes (Series 2019-20B) issued in the amount of \$1,500,000 on August 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

TOTAL PAYMENTS DUE	1,500,000	93,500	1,593,500
2023-2024	150,000	4,500	154,500
2022-2023	500,000	19,500	519,500
2021-2022	500,000	29,500	529,500
2020-2021	350,000	40,000	390,000
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2019-20C) issued in the amount of \$22,500,000 on September 12, 2019, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rates are 2.0% to 4.0%.

TOTAL PAYMENTS DUE	12,695,000	1,025,600	13,720,600
2023-2024	3,365,000	67,300	3,432,300
2022-2023	3,235,000	196,700	3,431,700
2021-2022	3,110,000	321,100	3,431,100
2020-2021	2,985,000	440,500	3,425,500
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2019-20D) issued in the amount of \$1,500,000 on October 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 4.0%.

1,601,000
153,000
518,000
533,000
397,000
TOTAL

General Obligation Promissory Notes (Series 2019-20E) issued in the amount of \$1,500,000 on November 13, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

TOTAL PAYMENTS DUE	1,500,000	100,000	1,600,000
2023-2024	150,000	4,500	154,500
2022-2023	500,000	19,500	519,500
2021-2022	500,000	34,500	534,500
2020-2021	350,000	41,500	391,500
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2019-20F) issued in the amount of \$1,500,000 on December 11, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.5% to 3.25%.

TOTAL PAYMENTS DUE	1,500,000	95,375	1,595,375
2023-2024	150,000	4,875	154,875
2022-2023	500,000	18,625	518,625
2021-2022	500,000	31,125	531,125
2020-2021	350,000	40,750	390,750
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2019-20G) issued in the amount of \$1,500,000 on January 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

TOTAL PAYMENTS DUE	1,500,000	69,000	1,569,000
2023-2024	150,000	3,000	153,000
2022-2023	500,000	13,000	513,000
2021-2022	500,000	23,000	523,000
2020-2021	350,000	30,000	380,000
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2019-20H) issued in the amount of \$1,500,000 on February 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

TOTAL PAYMENTS DUE	1,500,000	88,500	1,588,500
2023-2024	150,000	4,500	154,500
2022-2023	500,000	14,500	514,500
2021-2022	500,000	29,500	529,500
2020-2021	350,000	40,000	390,000
	PRINCIPAL	INTEREST	TOTAL

General Obligation Promissory Notes (Series 2019-201) issued in the amount of \$1,500,000 on March 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

	PRINCIPAL	INTEREST	TOTAL
2020-2021	350,000	40,000	390,000
2021-2022	500,000	29,500	529,500
2022-2023	500,000	14,500	514,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,500,000	88,500	1,588,500

General Obligation Promissory Notes (Series 2019-20J) issued in the amount of \$1,500,000 on April 16, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

TOTAL PAYMENTS DUE	1,500,000	171.750	1.671.750
2023-2024	150,000	6,000	156,000
2022-2023	500,000	31,000	531,000
2021-2022	500,000	56,000	556,000
2020-2021	350,000	78,750	428,750
	PRINCIPAL	INTEREST	TOTAL

Projected General Obligation Promissory Notes (Series 2019-20K) issued in the amount of \$1,500,000 on May 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

TOTAL PAYMENTS DUE	1,500,000	171.750	1,671,750
2023-2024	150.000	6,000	156.00
2022-2023	500,000	31,000	531,00
2021-2022	500,000	56,000	556,000
2020-2021	350,000	78,750	428,750
and the	PRINCIPAL	INTEREST	TOTAL

Projected General Obligation Promissory Notes (Series 2019-20K) issued in the amount of \$1,500,000 on June 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

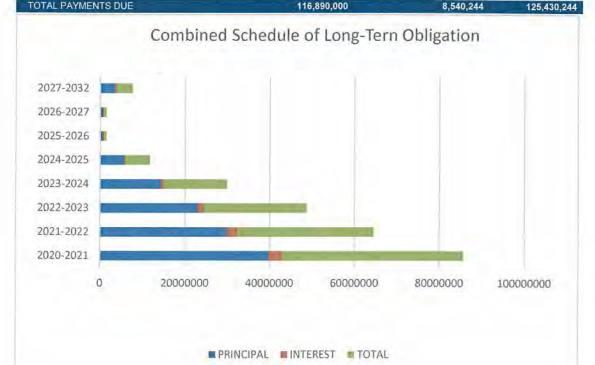
	PRINCIPAL	INTEREST	TOTAL
2020-2021	350,000	78,750	428,750
2021-2022	500,000	56,000	556,000
2022-2023	500,000	31,000	531,000
2023-2024	150,000	6,000	156,000
TOTAL PAYMENTS DUE	1,500,000	171,750	1,671,750

Projected General Obligation Promissory Notes (Series 2020-21A-L) issued for a total of \$39,000,000, through R. W. Baird & Company to finance \$18,000,000 of facility remodeling and improvement projects and \$21,000,000 of movable equipment. Interest rates are 2.0% - 5.0%.

TOTAL PAYMENTS DUE	39,000,000	2,557,791	41,557,791
2024-2025	5,015,000	106,675	5,121,675
2023-2024	8,735,000	364,825	9,099,825
2022-2023	8,610,000	616,725	9,226,725
2021-2022	6,835,000	838,500	7,673,500
2020-2021	9,805,000	631,066	10,436,066
FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL

COMBINED SCHEDULE OF LONG-TERM OBLIGATIONS

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	39,700,000	3,074,716	42,774,716
2021-2022	29,845,000	2,391,163	32,236,163
2022-2023	22,935,000	1,432,488	24,367,488
2023-2024	14,270,000	671,463	14,941,463
2024-2025	5,560,000	281,838	5,841,838
2025-2026	570,000	159,358	729,358
2026-2027	595,000	141,973	736,973
2027-2032	3,415,000	387,245	3,802,245
TAL PAYMENTS DUE	116.890.000	8.540.244	125 430 244



Milwaukee Area Technical College

MILWAUKEE AREA TECHNICAL COLLEGE Debt Service Fund 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES: Local Government - property taxes Intergovernmental revenues:	\$	38,949,758 \$	38,996,381 \$	6 39,006,684 \$	38,750,126
State		621,015	614,000	614,000	614,000
Federal Other Institutional Total Revenues	\$_	1,529,144 41,099,917 \$	1,375,000 40,985,381	<u>1,748,687</u> 41,369,370 \$	- 1,525,000 40,889,126
EXPENDITURES:	<u>_</u>		00 705 500 4		
Debt Service Total Expenditures	\$	38,740,018 \$ 38,740,018 \$	39,735,506 39,735,506		38,874,842 38,874,842
Net Resources (Uses)	\$	2,359,899 \$	1,249,875	\$\$\$\$	2,014,284
OTHER SOURCES (USES): Proceeds from Debt Defeasance Operating Transfer In (Out)					
Total Resources (Uses)	\$	2,359,899 \$	1,249,875	\$\$\$	2,014,284
TRANSFERS TO (FROM) FUND BALANCE					
Reserved for Debt Service	\$_	2,359,899 \$	1,249,875	§ <u>2,322,469</u> \$_	2,014,284
Total Transfers to (From) Fund Balance	\$	2,359,899 \$	1,249,875	\$ 2,322,469 \$	2,014,284
Beginning Total Fund Balance	\$_	17,386,095 \$	19,745,994	6 <u>19,745,995</u> \$_	22,068,464
Ending Total Fund Balance	\$_	19,745,994 \$	20,995,869	\$\$\$	24,082,749

The Debt Service Fund is used to account for the accumulation of resources for payment of general long-term debt principal and interest.

ENTERPRISE FUNDS

The Enterprise Funds are used to account for ongoing activities which are similar to those often found in the private sector. Their measurement focus is based upon determination of net income. The operations of the various food service centers, bookstores, child care, and other activities which complement the basic educational objectives of the District (i.e., instructional related resale accounts, videoconferences and workshops) are accounted for in the Enterprise Funds. The services are provided primarily through user charges. The television operations accounted for include user charges, grants from the Corporation for Public Broadcasting, and other support, as well as the operating expenses.

Enterprise Fund

Fund Description

Enterprise Funds are used to account for operations where the cost of providing goods or services to students, district staff, faculty, or the general public on a continuing basis is financed or recovered primarily through user charges or where the District Board has decided that periodic determination of revenues, expenses, or net income is appropriate.

These operations include Bookstore, Food Service, Child Care, Milwaukee PBS and Other Enterprise Funds. The Other Enterprise Funds consist of the following operations: MATC Parking Structure, joint enterprise instructional operation areas such as Food Service, Barber Cosmetology and multiple other operations.

As required by Wisconsin Technical College System Board regulations, business plans have been prepared for each enterprise fund.

Enterprise Activities

- The MATC Bookstore will continue to develop new products and services to support student success while working closely together to share resources, reduce costs and control inventory.
- The Food Service program will continue to consolidate purchasing with Culinary Arts and Baking/Pastry Arts to reduce costs and improve efficiencies. MATC will continue to integrate the level of student participation in the Food Service activities to promote student learning and optimize college resources.
- The Child Care centers will continue to seek out funding opportunities through community partnerships and grants. The department surveys the marketplace each year to make sure their non-student rates are in line with the community rates for comparable centers. Student rates are then set on a percentage of those rates. The centers will maximize *Child Care Access Means Parents in School Program* (CCAMPIS) funds, as allowed, to offset operating cost.
- In August 2020, Milwaukee will be host to the Democratic National Convention. The event will take place across the street from MATC in the Fiserv Forum. Because of its ideal location, Milwaukee PBS has been approached by the PBS NewsHour to rent out its production studio so the Washington DC news organization can operate in the month leading up to the convention.
- Another major cultural event will take place in Fall 2020 when the Milwaukee Symphony Orchestra moves to its new home, the Grand Theater, on Wisconsin Avenue. Milwaukee PBS is in active conversations with the MSO management about live broadcasting opening night. PBS has committed to air the MSO special in 2021.

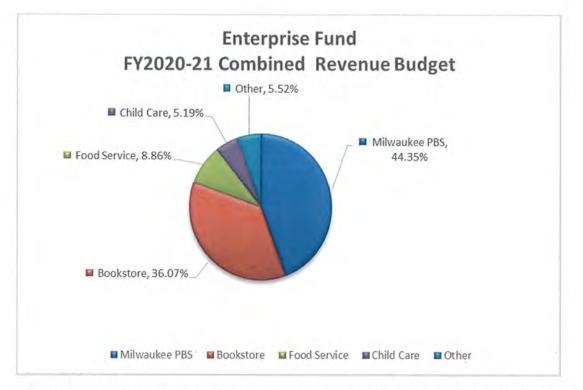
Enterprise Activities

- Milwaukee PBS will begin to implement portions of a new strategic plan that positions the station as a digital media and content company. The implementation is a multiyear project that will see efficiencies on the operational side and restructuring to reflect demands of a quickly changing technology-based media landscape.
- As part of its focus on the pandemic and economic crises, Milwaukee PBS launched storytelling reports under the banner "Stories of our Pandemic". Video reports have been produced by hosts, producers, videographers. One aired nationally on the PBS NewsHour. All have received critical attention by viewers and funders.
- Milwaukee PBS and its editorial partner the Milwaukee Journal Sentinel were selected by the prestigious FRONTLINE series to produce stories about Wisconsin's dairy industry. Milwaukee PBS other collaboration with the Journal Sentinel was awarded top awards from the Wisconsin Broadcasters Association and the Milwaukee Press Club.
- MATC will allocate \$4,249,874 of tax levy to Milwaukee PBS for its debt service (principal and interest) payment.
- \$3,692,825 in funding will be provided by MATC bond issuance for Milwaukee PBS capital equipment.

Enterprise Analysis

FY2021 Enterprise Fund operational revenue budget is divided between the following Enterprise Funds: Milwaukee PBS 44.35%, Bookstore 36.07%, Food Service 8.86%, Other Enterprise Funds 5.52% and Child Care 5.19%.

Revenue by Fund	Percent of Total	Revenue
Milwaukee PBS	44.35%	9,821,256
Bookstore	36.07%	7,988,185
Food Service	8.86%	1,962,500
Child Care	5.19%	1,149,500
Other	5.52%	1,223,000
Total Operating		
Revenue	100.00%	22,144,441

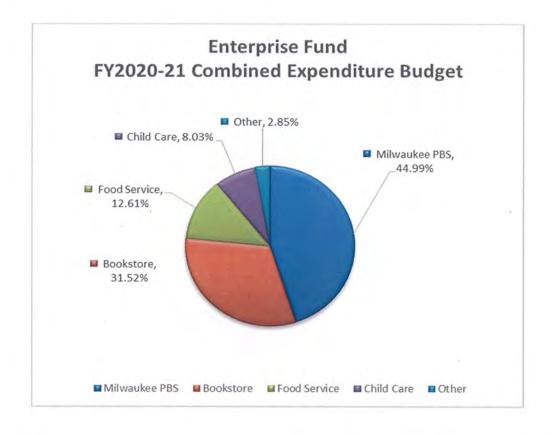


Milwaukee PBS is the largest of the enterprise funds. Milwaukee PBS FY2021 budgeted revenue is from the following sources: \$2.0 M is from Corporation of Public Broadcasting (CPB) Community Service Grant, \$6.2M is a combination of Development Fund fund raising from: Underwriting, Membership Pledge, Auction and Major Plan Giving. \$1.2M is from FCC Spectrum Investment Income. Bookstore, Food Service, Child Care and the Other Enterprise Funds FY2021 budgeted revenue sources are primarily from user fees.

Enterprise Analysis

FY2021 Enterprise Fund operational expenditure budget is divided between the enterprise funds as follows: Milwaukee PBS 44.99%, Bookstore 31.52%, Food Service 12.61%, Child Care 8.03%, and Other Enterprise Fund 2.85%.

Expenditure by Fund	Percent of Total	Expenditure
Milwaukee PBS	44.99%	10,096,256
Bookstore	31.52%	7,074,247
Food Service	12.61%	2,828,901
Child Care	8.03%	1,802,275
Other	2.85%	639,874
Total Operating Expenditure	100.00%	22,441,553



MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund Combined 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:				a in the second and the second second second	
Local Government - property taxes	\$	4,564,078 \$	3,991,619 \$	3,991,619 \$	4,249,874
Intergovernmental Revenues:		. , .			
State		183,119	106,000	128,819	134,500
Federal		48,663	33,800	33,356	39,500
Other Grants-CPB		1,885,941	1,879,894	2,101,648	2,077,847
Spectrum proceeds		1,500,000	1,970,000	1,300,000	1,178,409
Auxiliary revenue		18,083,913	18,858,399	16,364,328	18,714,185
Total Revenues	\$_	26,265,714 \$	26,839,712 \$	23,919,770 \$	26,394,315
EXPENDITURES:					
Instruction	\$	- \$	- \$	- \$	-
Public Services		9,760,904	10,408,506	9,851,606	10,096,256
Physical Plant		8,313,295	8,177,328	7,883,603	8,236,424
Auxiliary Services	_	11,252,491	11,743,156	10,835,879	12,345,297
Total Expenditures	\$_	29,326,690 \$	30,328,990 \$	28,571,088 \$	30,677,977
Revenue over (under) expenditures	\$	(3,060,976) \$	(3,489,278) \$	(4,651,318) \$	(4,283,662)
OTHER FINANCING SOURCES (USES):					
Realized Gain (loss) on investment		34,925	-	-	-
Unrealized Gain (loss) on investment		37,413	-	-	-
Interest income		366,978	275,000	275,000	275,000
Transfers in (out)			-	-	-
Debt issued		4,331,400	3,078,100	3,078,100	3,692,825
Total Resources (Uses)	\$_	1,709,740 \$	(136,178) \$	(1,298,218) \$	(315,837)
TRANSFERS TO (FROM) FUND BALANCE Retained Earnings	\$	1,709,740 \$	(1 36,178) \$	(1,298,218) \$	(315,837)
-	-				
Total Transfers to (From) Fund Balance	\$	1,709,740 \$	(136,178) \$	(1,298,218) \$	(315,837)
Beginning Total Fund Balance	\$_	6,900,706 \$	8,610,446 \$	8,610,446 \$	7,312,228
Ending Total Fund Balance	\$_	8,610,446 \$	8,474,268_\$	7,312,228 \$	6,996,391
	_				

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INTERNAL SERVICE FUND

An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost-reimbursement basis. An Internal Service Fund is used to account for all collections and claim payments of the District's health, dental, property, general liability, and workers compensation self-insurance program.

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Internal Service Fund

Fund Description

The Internal Service Fund is used to account for the financing and related financial activities of goods and services provided by one department of the district to other departments of the district, or to other governmental units on a cost reimbursement basis.

MATC's Internal Service Fund is used to account for all health and dental insurance transactions. This fund tracks all activities on a cost-reimbursement basis for health and dental services (claims) for the entire District. MATC became fully self-inured as of July 1, 2016.

MATC has joined the WTCS Consortium in FY2019-20 for stop-loss insurance and anticipates savings from pooling risk with 8 other technical colleges. The District also implemented a new pharmacy Benefit Plan in FY2019-20 which is expected to result in increased rebates to the College and additional budget savings in future budgets.

Analysis

Revenues and expenditures in the Internal Service Fund are expected to be \$33,500,000, which reflects no change from FY2019-20. The Fund Balance is also estimated to remain unchanged (\$5,572,445).

MILWAUKEE AREA TECHNICAL COLLEGE Internal Service Fund 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:		an ana ing a tong goog at disting a data ya	n fan en		
Auxiliary	\$_	34,500,775 \$,,	\$33,500,000_\$	33,500,000
Total Revenues	\$_	34,500,775 \$	33,500,000	\$33,500,000_\$	33,500,000
EXPENDITURES:					
Auxiliary Services	\$	34,500,775 \$	33,500,000	\$ 33,500,000 \$	33,500,000
Total Expenditures	\$_	34,500,775 \$		\$ 33,500,000 \$	33,500,000
Revenue over (under) expenditures		-	-	-	-
OTHER FINANCING SOURCES (USES): Transfers in (out)	_				
Total Resources (Uses)	\$ _	\$_		\$\$_	
TRANSFERS TO (FROM) FUND BALANCE Designated for Self Insurance	\$_	\$_		\$\$_	
Total Transfers to (From) Fund Balance	\$	- \$	- :	\$-\$	-
Beginning Total Fund Balance	\$_	5,572,445_\$_	5,572,445	\$5,572,445_\$_	5,572,445
Ending Total Fund Balance	\$_	5,572,445 \$	5,572,445	\$\$,572,445\$	5,572,445

The Internal Service Funds are used to account for the District's self insurance risk exposure which included payments for health and dental.

SECTION III

SUPPLEMENTAL DATA

		1			2020-21		
Category	2018-19 Actual	2019-20 Estimated	General Fund	Special Revenue Funds	Proprietary Fund	Fiduciary Fund	TOTAL
Administrators/Managers/ Executives	119	128	111	1	15	1	128
Faculty	529	530	519	0	0	0	519
Specialists	12	38	38	0	0	0	38
Sub-Total Educational	660	969	668	Ц	15	1	685
Other Staff	623	653	523	19	98	12	652
Total	1,283	1,349	1,191	20	113	13	1,337



MILWAUKEE AREA TECHNICAL COLLEGE Position Summary - FTE Basis⁽¹⁾

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

Student and Campus Statistics

District Students

The median age of our students is 29 years, and they represent a variety of backgrounds. Our graduates have about a 94 percent employment rate, and approximately 73 percent of our students are employed within the program area from which they graduated.

District Campuses

In addition to the main campus in Milwaukee, the District also operates three other campuses as well. These locations and square footages are summarized as follows:

Campus	Location	Under Roof Square Footage
Milwaukee	700 West State Street	
Campus	Milwaukee, WI 53233	2,006,431
Mequon	5555 West Highland Rd	
Campus	Mequon, WI 53092	208,918
Oak Creek	6665 South Howell Ave	
Campus	Oak Creek, WI 53154	358,303
West Allis	1200 South 71st Street	
Campus	West Allis, WI 53214	180,365
	Total for District	2,754,017

(Unaudited)

Prepared by District Staff from information supplied by departments of Finance, Construction Services, and Institutional Research.

MILWAUKEE AREA TECHNICAL COLLEGE Property Tax Levies, Equalized Value and Tax Rates Historical Comparisons Fiscal Years 2012-2021

	 Total Propert Levy-All Fun	•	 Equalized Value Taxable Proper		Total Pr	operty Tax
Year	Amount \$	Percent Change	Amount \$	Percent Change	Rate ⁽²⁾	Percent Change
2012	\$ 140,156,119	-1.7%	\$ 72,026,372,842	-3.1%	1.95	1.40%
2013	\$ 145,133,509	3.6%	\$ 68,517,150,577	-4.9%	2.12	8.85%
2014	\$ 143,594,580	-1.1%	\$ 67,499,263,273	-1.5%	2.13	0.43%
2015	\$ 86,825,946	-39.5%	\$ 69,017,851,677	2.2%	1.26	-40.86%
2016	\$ 87,896,728	1.2%	\$ 69,908,973,752	1.3%	1.26	-0.06%
2017	\$ 90,150,730	2.6%	\$ 71,560,793,961	2.4%	1.26	0.20%
2018	\$ 91,639,040	1.7%	\$ 72,879,221,796	1.8%	1.26	-0.19%
2019	\$ 92,746,924	1.2%	\$ 75,676,549,719	3.8%	1.23	-2.53%
2020	\$ 93,965,582	1.3%	\$ 79,415,980,799	4.9%	1.18	-3.46%
2021	\$ 95,565,582	1.7%	\$ 80,768,237,302	1.7%	1.18	0.00%

Due to varying assessment policies in the municipalities contained in the District, the District uses equalized value of taxable property for tax levy purposes. This equalized value of property approximates estimated actual (full) value of taxable property. Beginning January 1, 2000, the value of agricultural land is reflected at its use value rather than its market value.

(2) District property tax rates are shown per \$1,000 of equalized value.

(3) Levy is proposed; equalized value is projected, with final value to be determined in fall of 2019. It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015.

DISTRICT
COLLEGE
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Full-Time Equivalent ⁽¹⁾

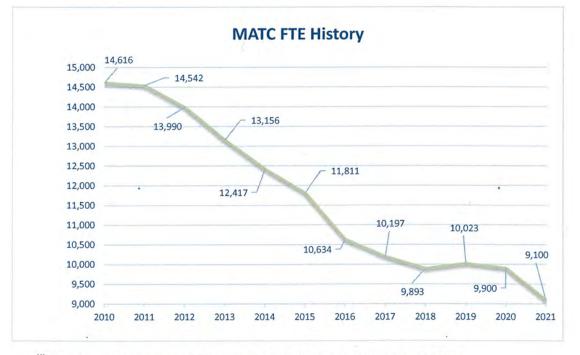
		Full-Time Equivalent ⁽¹⁾ Student Enrollment Statistics	ivalent ⁽¹⁾ nt Statistics			Historical Comparisons Fiscal Years 2010-2021 (Unaudited)	omparisons 2010-2021 .ted)
			Vocational				
Year	College Parallel	Associate Degree	Diploma	Adult	Community Service	Non- Postsecondary	Total
2010 % of Total	3,865 26%	7,467 51%	1,107 8%	330 2%	1 0%	1,846 13%	14,616 100%
				l			
2011 % of Total	3,821 26%	7,678 53%	1,000 7%	241 2%	1 0%	1,801 12%	14,542 100%
2012	3,686	7,403	938	218	L-	1,745	13,991
% of Total	26%	53%	7%	2%	%0	12%	100%
2013	3,415	7,149	915	192	-	1,484	13,156
% of Total	26%	54%	7%	1%	%0	11%	100%
2014	3,245	6,888	606	182	~	1,192	12,417
% of Total	26%	55%	%1	1%	%0	10%	100%
2015	2,972	6,309	935	169	•	1,424	11,811
% of Total	25%	53%	8%	1%	%0	12%	100%
2016	2,605	5,645	888	154	5	1,337	10,634
% of Total	25%	53%	8%	1%	%0	13%	100%
2017	2,524	5,386	882	131	4	1,270	10,197
% of Total	25%	53%	6%	1%	%0	12%	100%
2018	2,559	5,172	890	123	4	1,145	9,893
% of Total	26%	52%	6%	1%	%0	12%	100%
2019 % of Total	2,733 27%	5,322 53%	936 9%	122 1%	4 0%	906 9%	10,023 100%
2020 (2) % of Total	2,699 27%	5,257 53%	925 9%	121 1%	4 0%	895 9%	9,900 100%
2021 (3) % of Total	2,481 27%	4,832 53%	850 9%	111 1%	4 0%	823 9%	9,100 100%

FY2020 -21 Activity Plan and Budget

(1) A full-time equivalent (FTE) is equal to 30 annual student credits which is subject to State approval and audit. Beginning 2017, transcripted credit is excluded from the FTE calculation.
 (2) 2020 FTE totals are estimated.
 (3) 2021 FTE totals are budgeted.

MILWAUKEE AREA	TECHNICAL COLLEGE
Full-Time Equivalent	Student Information ⁽¹⁾

	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Actual	2019-20 Projected	2020-21 Projected
FTEs by Type:						
College Parallel	2,605	2,524	2,559	2,733	2,699	2,481
Associate Degree	5,645	5,386	5,172	5,322	5,257	4,832
Technical Diploma	888	882	890	936	924	850
Vocational/Adult	154	131	123	122	120	111
Community Service	5	4	4	4	4	4
Basic Skill	1,337	1,270	1,145	906	895	823
Total FTEs	10,634	10,197	9,893	10,023	9,900	9,100



⁽¹⁾ A full-time equivalent student (FTE) is equal to 30 annual student credits (subject to State approval and audit).

MILWAUKEE AREA TECHNICAL COLLEGE

Academic & Career Pathways

MATC's offerings cover a wide spectrum in adult education from Adult Basic Education to Technical Associate Degree programs and many areas in between. Below are MATC's academic pathways grouped by Career Cluster (A) = Associate Degree (T) = Technical Diploma (C) = Certificate.

Business Management Academic & Career Pathway

The Pathway goal is to develop the skills, knowledge and train students to make them competitive in the rapidly changing business and financial services industries. Students in the Business & Management Pathway, will have the opportunity to earn industry-recognized certifications, technical diplomas and associate degrees in accounting, banking and financial services, business management, supply chain management, transportation logistics and more.

Whether the student's goal is to own a business, work for a corporation, a nonprofit organization or a small startup – or to develop the necessary abilities to advance and expand leadership influence – the Business & Management Pathway will equip them with the skills, tools, experience and confidence to succeed.

matc.edu/course-catalog/business-management

- Accounting (A)
- Accounting Assistant (T)
- Accounting Bookkeeper Trainee (C)
- Administrative Professional (A)
- Banking and Financial Services (A)
- Bilingual Office Assistant (T)
- Business Analyst (A)
- Business Management (A)
- Business Management (T)
- Business Management Trainee (C)
- Digital Marketing and Integrated Communications (T)
- Entrepreneurship (T)
- Entrepreneurship (C)
- Event Management (A)
- Financial Services (T)
- Financial Services Trainee (C)
- Foundations of Lodging and Hospitality Management (T)
- Hotel/Hospitality Management (A)
- Human Resources (A)
- Marketing Online Accelerated (A),
- Marketing (A)
- Medical Administrative Specialist (A)
- Medical Billing (T)

- Office Technology Assistant (T)
- Property Management (C)
- Real Estate (A)
- Real Estate Broker Associate (T)
- Real Estate Salesperson (C)
- Sales and Customer Experience (T)
- Special Event Management (T)
- Supply Chain Management (A)
- Supply Management (T)
- Transportation Logistics (T)

Community and Human Services Academic & Career Pathway

The Community & Human Services Pathway has programs to help students gain the skills needed to begin an exciting career. MATC's academic programs train and educate the service-related professionals who provide the lifeblood of a thriving community. Our graduates serve our communities in the areas of firefighting, criminal justice, emergency medical services and human services. They work in barbershops, salons, spas, early childhood education centers, laboratories, legal offices, funeral homes, and many other settings. With input from local employers, MATC's courses are designed to ensure you receive high-quality, career-focused training with the most up-to-date equipment and facilities. Our instructors are dedicated professionals with years of experience in their respective fields.

matc.edu/course-catalog/community-human-services

- Aesthetician (T)
- Barber (T)
- Child Care Services (T)
- Cosmetology (T)
- Criminal Justice Studies (A)
- Early Childhood Education (A)
- Emergency Medical Technician (T)
- Emergency Medical Technician Advanced (T)
- Emergency Medical Technician Paramedic (T)
- Environmental Health and Water Quality Technology (A)
- Fire Protection Technician (A)
- Funeral Service (A)
- Human Service Associate (A)
- Paralegal (A)
- Paralegal Studies (T)
- Preschool (C)
- Water Technician (C)

Creative Arts, Design & Media Academic & Career Pathway

The Creative Arts, Design & Media Pathway provides comprehensive education and training in the arts to prepare students for a career or to transfer to four-year colleges and universities. Our mission is to educate students to deliver their talents and skills through coursework that supports exploration and practical application toward creative industry careers that unify our diverse community.

Students in the Creative Arts, Design & Media Pathway, will discover their artistic expression through the guidance of our talented faculty of industry professionals. This Pathway is for students with passion in animation, gaming, visual media, cooking, baking, music, design, photography, or broadcasting. MATC has a program to help students gain the skills they need to begin an exciting career.

matc.edu/course-catalog/creative-arts-design-media

- Animation (A)
- Audio Engineer (T)
- Audio Production (A)
- Baking and Pastry Arts (A)
- Baking Production (T)
- Computer Simulation and Gaming (A)
- Culinary Arts (A)
- Culinary Assistant (T)
- Digital Imaging (T)
- eProduction (A)
- Food Service Assistant (T)
- Front-End Web Developer (T)
- Graphic Design (A)
- Interior Design (A)
- Music Occupations (A)
- Photography (A)
- Production Artist (T)
- Television & Video Production (A)
- TV/Video Field Production Assistant (T)
- TV/Video Studio Production Assistant (T),
- Unity Developer (T)
- Web & Digital Media Design (A)

General Education Academic & Career Pathway

The General Education Academic & Career Pathway (GenEd ACP) is MATC's largest and most diverse Academic and Career Pathway. MATC offers unparalleled academic and career course combinations in the liberal arts and sciences; the foundation for all academic and career paths. The GenEd ACP fosters educational excellence and interdisciplinary inquiry through our unique blend of course options in the humanities, natural sciences and social sciences. GenEd ACP students have access to choose, explore and sculpt a personalized and individually powerful learning experience suited for their

desired academic and/or career paths. GenEd ACP courses will help transform our students into socially aware, critically thinking global citizens who strive to bring about positive change in their communities and beyond

The GenEd ACP's diversity and dynamism serve as an incubator for continued growth and development in any field of study; from business administration and health sciences to manufacturing, human services, technology, engineering, mathematics, chemical technology, chemistry, physical, health, and wellness, psychology, economics and other social sciences to historical and global studies. We cover the whole spectrum for our students to jump start their journey to a four-year university or college

matc.edu/course-catalog/general-education

- Associate of Arts (A)
- Associate of Arts: Online Accelerated (A)
- Associate of Arts Community Engagement: Pre-Major (A)
- Associate of Arts Global Studies: Pre-Major (A)
- Associate of Arts Teacher Education: Pre-Major (A)
- Associate of Science (A), page 42
- Associate of Science Chemical Technology: Pre-Major (A)
- Associate of Science Economics
- Pre-Major (A)
- Chemical Processing Technician (T)
- Chemical Technician (A)
- Individualized Technical Studies (A)

Healthcare Services Academic & Career Pathway

These programs prepare students to be healthcare providers with the necessary leadership skills to strengthen the health and well-being of our community. MATC has state-of-the-art dental clinic, simulation labs and food science kitchen, and many other impressive spaces where students can grow both personally and professionally. **matc.edu/course-catalog/healthcare-services**

- Anesthesia Technology (A)
- Cardiovascular Technology Echocardiography (A)
- Cardiovascular Technology Invasive (A)
- Central Service Technician (T)
- Dental Assistant (T)
- Dental Hygiene (A)
- Dietary Manager, (C)
- EKG Technician (C)
- Health Information Technology (A)
- Health Unit Coordinator (T)
- Healthcare Customer Service (C)
- Healthcare Services Management (A)
- Medical Assistant (T)
- Medical Coding Specialist (T)

- Medical Interpreter (T)
- Medical Laboratory Technician (A),
- Nursing Assistant (T)
- Nutrition and Dietetic Technician formerly Dietetic Technician (A)
 - Occupational Therapy Assistant (A)
- Pharmacy Technician (T)
- Phlebotomy (T)
- Physical Therapist Assistant (A)
- Practical Nursing (T)
- Practical Nursing LPN-RN Educational Progression (A)
- Radiography (A)
- Registered Nursing (A)
- Renal Dialysis Technician (T)
- Respiratory Therapist (A),
- Surgical Technology (A)

Manufacturing, Construction & Transportation Academic & Career Pathway

MATC's Manufacturing, Construction & Transportation Pathway encompasses several skilled trades and prepares students for their career or for transfer to a four-year college or university. We focus on the student's achievement, providing a supportive learning environment. Students will work with MATC's diverse industry-expert faculty and other industry professionals to acquire current, in-demand skills. Programs in this Pathway lead to careers related to manufacturing; the building, plumbing and electrical work in residential, commercial and industrial structures; as well as maintenance and repair of appliances, building systems, automobiles, aircraft and diesel trucks. If you are interested in a career in the manufacturing, construction or transportation fields, MATC offers a variety of programs to meet your needs.

matc.edu/course-catalog/manufacturing-construction-transportation

- Advanced Metal Fabrication (T)
- Air Conditioning and Refrigeration Technology (A)
- Appliance Technician (T)
- Architectural Woodworking/Cabinetmaking (T)
- Auto Collision Repair and Finish Technician (T)
- Automated Building Systems (T)
- Automotive Express Lube Technician (C)
- Automotive Maintenance Technician (T)
- Automotive Technology Comprehensive (A)
- Automotive Technology Maintenance Light Repair (T)
- Aviation Maintenance Technician General (C)
- Aviation Technician Airframe (T)
- Aviation Technician Powerplant (T)
- Boiler Operator (C)
- Bricklaying (T)
- Carpentry (T)

- Computer Numerical Control (CNC) Technician (T)
- Dental Technician (T)
- Diesel and Powertrain Servicing (T)
- Electrical Power Distribution/Line Mechanic (T)
- Electricity (T)
- Landscape Horticulture (A)
- Landscape Horticulture Technician (T)
- Machine Tool Operations (T)
- Manufacturing Maintenance (T)
- Power Engineering and Boiler Operator (T)
- Preparatory Plumbing (T)
- Refrigeration, Air Conditioning and Heating Service Technician (T)
- Technical Studies: Apprentice (A)
- Tool and Die Making (T)
- Truck Driving (T)
- Welding (T)
- Welding Fundamentals (C)
- Welding Technology (A)

STEM (Science, Technology, Engineering and Mathematics) Academic & Career Pathway

The certificates, technical diplomas and associate degrees in this Pathway will prepare our Students for a professional career in your chosen STEM (science, technology, engineering, mathematics) field. According to the U.S. Bureau of Labor Statistics, the projected growth rate for STEM fields through 2026 is 10.8%, with 93 of 100 STEM occupations earning wages above the national average. MATC's Students can explore their passion in STEM, experiencing hands-on learning with industry-expert faculty. Each course within your program is designed to strengthen your skills in thinking critically and analytically to solve problems. They will experience real-world learning applicable to specific STEM professions, with a supportive, team approach to learning .Our STEM programs are aligned with industry trends focused on changes in technology, equipment, software and instruction methods.

matc.edu/course-catalog/stem

- Architectural Technology (A)
- Biomedical Electronics Technology (A)
- Civil Engineering Technology (A)
- Computer Electronics Technology (A)
- Electronic Engineering Technology (A)
- Electronic Technology Automation (A)
- Electronics Technician Fundamentals (T)
- IT Computer Support Specialist (A)
- IT Computer Support Technician (T)

- IT Digital Forensics Analyst (T)
- IT Help Desk Support Specialist (T)
- IT Information Systems Security Specialist (A)
- IT Mobile Applications Developer (A)
- IT Network Specialist Online Accelerated (A)
- IT Network Specialist (A)
- IT Networking and Infrastructure Administration (T)
- IT User Support Technician (T)
- IT Web and Software Developer (A)
- Level 2 Service Center Technician (C)
- Mechanical and Computer Drafting (T)
- Mechanical Design Technology (A)
- Microsoft Enterprise Desktop Support Specialist (C)
- Quality Engineering Technology, (A)
- Service Center Technician (C)
- Surveying and Mapping (T)

MILWAUKEE AREA TECHNICAL COLLEGE Equalized Value and Tax Levy Distribution by Municipality Fiscal Year 2020-21

		TAXABLE EQUALIZED VALUATION ⁽¹⁾	PERCENT OF TOTAL	TOTAL TAX LEVY
Milwaukee County:				
Village of Bayside	\$	647,585,100	0.861257%	823,065
Brown Deer	\$	953,601,200	1.214876%	1,161,003
Fox Point	\$	1,221,306,000	1.549646%	1,480,928
Greendale	\$	1,433,099,100	1.794268%	1,714,703
Hales Corners	\$	719,639,200	0.904081%	863,990
River Hills	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	466,252,700	0.658263%	629,073
Shorewood	\$	1,593,243,800	2.058164%	1,966,896
West Milwaukee	\$	290,829,000	0.385154%	368,074
Whitefish Bay	\$	2,368,875,100	3.021297%	2,887,320
City of Cudahy	\$	1,032,520,200	1.295768%	1,238,308
Franklin	\$	4,211,998,800	5.184018%	4,954,137
Glendale	\$	1,958,815,700	2.424072%	2,316,579
Greenfield	\$	3,084,489,200	3.803245%	3,634,593
Milwaukee	\$	27,724,144,000	34.822804%	33,278,615
Oak Creek	\$	3,501,006,200	4.357134%	4,163,920
St. Francis	\$	627,761,500	0.795241%	759,976
South Milwaukee	\$	1,241,338,700	1.575261%	1,505,407
Wauwatosa	\$	6,166,167,500	8.058739%	7,701,381
West Allis	\$	3,846,563,800	4.982072%	4,761,146
Ozaukee County:	¢	100 070 154	0.46020.40/	155,193
Town of Belgium	\$ \$	129,972,154	0.162394% 1.199665%	1,146,467
Cedarburg Fredonia	ው ው	977,734,900 117,826,115	0.144302%	137,903
	ф Ф	667,246,500	0.804730%	769,045
Grafton Port Washington	φ ¢	228,757,800	0.282980%	270,432
Saukville	φ ¢	239,909,900	0.303455%	289,998
Village of Bayside	¢ ¢	26,945,000	0.036643%	35,018
Fredonia	Ψ \$	183,863,200	0.225776%	215,765
Grafton	φ \$	1,316,574,900	1.640459%	1,567,714
Newburg	Š	6,800,500	0.008147%	7,786
Saukville	\$	441,531,100	0.562731%	537,777
Thiensville	\$	374,572,900	0.402768%	384,907
City of Cedarburg	\$	1,428,512,900	1.796304%	1,716,648
Mequon	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	4,914,654,800	6.233103%	5,956,701
Port Washington	\$	1,095,696,100	1.321876%	1,263,258
Washington County:		, , ,		
Town of Germantown	\$	27,260,700	0.034121%	32,608
Jackson	\$ \$	252,484,688	0.305092%	291,563
Polk	\$	69,453,979	0.088643%	84,712
Richfield	\$	694,527,789	0.852268%	814,475
Village of Germantown	\$	2,772,351,300	3.401678%	3,250,833
Jackson	\$ \$ \$	21,105		
City of Milwaukee	\$	1,062,800	0.001481%	1,416
Waukesha County:				
City of Milwaukee	\$	13,350,400	0.018581%	17,757
New Berlin	\$	345,632,469	0.427443%	408,489
	\$	79,415,980,799	100%	\$ 95,565,582

⁽¹⁾ Source: Wisconsin Department of Revenue, as of October, 2019. Valuation is assumed to remain constant for FY20-21 budgetary purposes.

H Year Population ¹ Households ² (2015 Dollars) ³ 2009 1,029,077 401,890 \$44,730 2010 1,038,050 410,546 \$46,561 2011 1,038,050 410,546 \$45,501 2013 1,044,731 417,656 \$46,534 2013 1,044,731 417,295 \$46,666 2013 1,044,731 417,295 \$46,066 2014 1,046,126 417,295 \$46,066 2013 1,044,731 414,920 \$45,313 2014 1,046,126 417,295 \$46,066 2013 1,044,731 414,920 \$47,467 2016 1,043,384 417,346 \$47,467 2016 1,043,384 416,735 \$46,066 2017 1,039,018 411,997 \$48,002 2018 1,037,348 420,542 \$51,636 2019 1,034,947 ⁹ ⁹ ⁹ 2019 1,034,947 ⁹ ⁹ ⁹ 2019 1,034,947 ⁹ ⁹ ⁹ 2019 1,034,947 ⁹ ⁹ ⁹ 2015 1,049,714 Finates of the Resident Population: Annual Estimates of the Resident Population: Annual Estimates of the Resident Population: Annual Estimates of the Resident Population States, and Puerto Rico micropolitan statistical areas, metropolitan divisions, states, and Puerto Rico micropolitan statistical areas, metropolitan divisions, and combined statistical ¹ US. Census Bureau, American Community Survey, Table S1101, 1-vear files ⁴ US. Census Bureau, American Community Survey, Table B01002, 1-vear files ⁴ Wisconsin Department of Instruction (DPI), WISEdash Data Files, http://wise dpi.wig	Mistorical Data 2009-2019 Median Age (C (Milwaukee County) ⁴ C 33.7 33.5 33.8 33.8 33.8 33.6 34.0 34.0 34.5 34.6 34.7 35.1 9 35.1 9 stimates: 2015 (2011-2018) stimates: 2015 (2011-2018) commonwealth, December 2016. Foi correst March 2019. capita personal income, and populatio	Median Age (Ozaukee County)4 43.5 43.4 43.4 44.5 44.3 44.3 44.3 9 9 9 9 1410n (CA 1-3). Infli	School Enrollments (Public ⁵ and Private ⁶) 197,681 195,880 194,977 194,977 194,977 194,231 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,531 191,5310	Annual Graduates (Public) ⁷ 9,393 9,254 9,083 8,726 8,559 8,416 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,5012 9,005 8,559 8,557 8,559 8,557 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559 8,559	Annual Unemployment Rate ⁸ 9.0% 8.1% 5.0% 3.9% 3.9% 3.9%
	1,890 \$44,705 2,903 \$44,730 0,546 \$45,501 7,656 \$46,534 4,920 \$45,313 7,295 \$46,066 7,346 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$47,467 6,735 \$48,002 0,542 \$51,636 9 9 9 9 9 9 9 9 1,997 \$51,636 1,997 \$51,636 1,997 \$51,636 1,997 \$1,2010 <	2009 1,029,077 401,890 \$44,705 33.5 2010 1,034,677 412,903 \$44,730 33.5 2011 1,038,050 410,546 \$45,501 33.8 2012 1,041,714 417,656 \$45,534 33.8 2013 1,044,731 417,920 \$45,313 34.0 2014 1,046,126 417,295 \$47,467 34.5 2015 1,046,588 417,346 \$47,467 34.6 2016 1,045,588 417,346 \$47,467 34.6 2017 1,039,018 411,997 \$48,002 35.1 34.6 2017 1,039,018 411,997 \$48,002 35.1 34.7 2018 1,037,348 420,542 \$51,636 35.1 9 9 2018 1,034,947 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9	2009 1,029,077 401,890 \$44,705 33.7 43.5 2010 1,034,677 412,903 \$44,730 33.5 43.5 2011 1,038,050 410,546 \$45,501 33.5 43.5 2012 1,041,714 417,656 \$45,534 33.8 43.4 2013 1,046,126 417,295 \$45,313 34.0 44.5 2014 1,046,126 417,295 \$45,6166 34.5 44.3 2015 1,046,588 417,346 \$47,467 34.6 43.3 2016 1,033,384 411,997 \$48,002 34.5 44.3 2017 1,039,018 411,997 \$48,002 35.1 44.3 2018 1,037,348 420,542 \$51,636 35.1 44.3 2019 1,034,947 9 9 9 9 9 9 9 10.3 14.3 35.1 44.3 35.1 44.3 36.1 10.34,941 35.1 44.3	1,890 \$44,705 33.7 43.2 197,681 2,903 \$44,730 33.5 43.5 195,880 0,546 \$45,501 33.5 43.5 194,977 7,656 \$45,534 33.8 43.4 194,977 4,920 \$45,313 34.0 44.5 194,977 7,295 \$46,066 34.5 44.3 194,475 7,346 \$47,467 34.6 43.8 195,691 6,735 \$47,467 34.6 44.0 192,510 6,735 \$48,002 34.7 44.0 192,510 9 9 9 191,531 9 191,531 9 9 9 191,531 9 191,531 9 9 9 9 191,133 191,531 9 9 9 9 191,133 191,133 9 9 9 9 191,133 191,531 9 9 9 9 191,133 191,531 9 9 9 9 191,133	33.7 43.2 197,681 33.5 43.5 195,880 33.5 43.4 195,378 33.8 43.4 194,977 33.8 43.4 194,977 33.8 43.4 194,977 34.0 44.5 194,977 34.5 44.3 194,475 34.6 43.8 195,691 34.7 44.0 195,691 34.7 44.0 195,691 34.7 44.0 195,691 34.7 44.0 195,691 35.1 44.4 195,691 35.1 44.4 192,510 35.1 44.3 191,531 9 191,531 9 9 191,531 9 9 191,133 9 8 191,513 9 9 9 191,133 8 101,513 9 9 9 191,133 9 101,513 9 9 9 191,133 9 10

^aWisconsin Department of Workforce Development, Bureau of Workforce Training, Local Area Unemployment Statistics

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MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Demographic Statistics for Milwaukee and Ozaukee Counties

MILWAUKEE AREA TECHNICAL COLLEGE Course Fee History

_	Year	College Parallel \$	Percent Change	Associate Degree, Adult, and Vocational Programs \$	Percent Change	Avocational Programs \$	Percent Change
	2008	124.70	5.8%	92.05	5.8%	255.00	5.6%
	2009	131.50	5.5%	97.05	5.4%	269.80	5.8%
	2010	136.10	3.5%	101.40	4.5%	269.80	0.0%
	2011	142.20	4.5%	106.00	4.5%	291.00	7.9%
	2012	150.00	5.5%	111.85	5.5%	291.00	0.0%
	2013	158.25	5.5%	116.90	4.5%	291.00	0.0%
	2014	165.40	4.5%	122.20	4.5%	291.00	0.0%
	2015	170.35	3.0%	125.85	3.0%	291.00	0.0%
	2016	173.75	2.0%	128.40	2.0%	291.00	0.0%
	2017	176.35	1.5%	130.35	1.5%	291.00	0.0%
	2018	178.80	1.4%	132.20	1.4%	291.00	0.0%
	2019	181.50	1.5%	134.20	1.5%	291.00	0.0%
	2020	184.60	1.7%	136.50	1.7%	291.00	0.0%
	2021	187.85	1.76%	138.90	1.76%	291.00	0.0%

NOTES:

All amounts are per-credit charges.

College Parallel and Associate Degree, Adult, and Vocational Program fees are established by the Wisconsin Technical College System Board. Avocational fees are established by the District Board to cover 100% of instructional cost.



MILWAUKEE AREA TECHNICAL COLLEGE Program Graduate Follow-Up Statistics ⁽¹⁾

Historical Comparisons Fiscal Years 2009-2019

	Number of	Number of Followup	Total Number Available for		Percent Employed in Related	Percent Employed
Year	Graduates	Respondents	Employment	Employed ⁽²⁾	Occupation	in District
2009	2,374	1,354	1,115	82.3%	69.2%	81.9%
2010	2,299	1,252	1,054	84.2%	63.7%	80.7%
2011	2,590	1,373	1,189	86.6%	66.4%	80.6%
2012	3,010	1,574	1,327	84.3%	69.3%	79.4%
2013	2,962	1,422	1,247	87.7%	69.0%	79.4%
2014	2,717	1,534	1,424	88.9%	70.6%	80.9%
2015	2,554	1,427	1,301	90.7%	72.5%	75.5%
2016	2,543	1,514	1,347	91.5%	72.3%	74.6%
2017	2,418	1,525	1,241	92.4%	72.3%	70.7%
2018	2,413	1,173	1,063	93.9%	74.5%	74.3%
2019	2,430	1,418	1,147	94.3%	73.3%	71.5%

 ⁽¹⁾ Based on survey of District graduates conducted approximately six months after graduation;
 Statistics only include graduates of the District's postsecondary vocationaltechnical programs.

⁽²⁾ Percent computed based upon WTCS standard of Employed / Available for Employment

MILWAUKEE AREA TECHNICAL COLLEGE Special Revenue Fund - Non-Aidable (Student Financial Aid Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL		2019-20 BUDGET		2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:			A. 4. 4. 5. 66 4	a in an in contract and a second cards			
Intergovernmental revenues:							
State	\$	5,801,187	\$	5,146,000	\$	6,086,000 \$	6,089,900
Federal Other Institutional		27,624,640 2,694,877		26,900,000 2,500,000		28,362,500 2,547,215	29,349,324 2,600,000
Total Revenues	\$	36,120,704	·	34,546,000	\$	36,995,715 \$	38,039,224
	·		· · _	,,	- ' -		. ,
EXPENDITURES:							
Student Services	\$_	35,643,646		34,546,000		36,995,715 \$	38,039,224
Total Expenditures	\$_	35,643,646	. *	34,546,000	_\$_	36,995,715 \$	38,039,224
Revenue over (under) expenditures	\$	477,058	\$	-	\$	- \$	-
Total Resources (Uses)	\$ =	477,058	\$_		*=	- \$\$	
TRANSFERS TO (FROM) FUND BALANCE							
Designated for Operations	\$_	477,058	\$_	_	_\$_	\$_	-
Total Transfers to (From) Fund Balance	\$	477,058	\$	-	\$	- \$	-
Beginning Total Fund Balance	\$_	1,305,538	\$_	1,782,596	\$_	1,782,596 \$_	1,782,596
Ending Total Fund Balance	\$_	1,782,596	* =	1,782,596	=\$=	1,782,596 \$	1,782,596

The Financial Aid Fund is used to account for those monies provided exclusively and specifically for financial aid students; for example, work study and scholarships would be included.

MILWAUKEE AREA TECHNICAL COLLEGE Special Revenue Fund - Non-Aidable (Non-Financial Aid Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL		2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:	-0			alaanaa ay ahaanaa ay ahaanaa ay ahaa		aga at dan Bawayo na sana ang kana ang kana at
Institutional revenues:	•					4 9 4 9 9 5 4
Other Student Fees	\$_	4,361,215 \$		4,310,851		destantion in the later of the
Total Revenues	\$_	4,361,215 \$	§	4,310,851	\$4,324,595_\$	4,310,851
EXPENDITURES:						
Student Services	\$	3,048,197 \$	5	4,974,937	\$ 4,054,157 \$	5,129,937
Physical Plant		-		-	-	-
Total Expenditures	\$_	3,048,197 \$	5_	4,974,937	\$ 4,054,157 \$	5,129,937
Total Resources (Uses)	\$=	1,313,018 \$	۵ <u></u>	(664,086)	\$\$\$	(819,086)
TRANSFERS TO (FROM) FUND BALANCE	•		•			(0.10, 00.0)
Designated for Operations	\$_	1,313,018 \$	¢	(664,086)	\$270,438_\$	(819,086)
Total Transfers to (From) Fund Balance	\$	1,313,018 \$	5	(664,086)	\$ 270,438 \$	(819,086)
Beginning Total Fund Balance	\$_	1,228,112 \$	6	2,541,130	\$2,541,130_\$	2,811,568
Ending Total Fund Balance	\$_	2,541,130 \$	·	1,877,044	\$ <u>2,811,568</u> \$	1,992,482

The Trust and Agency Fund is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds.

The Trust and Agency Fund, Fund Balance is reserved for Student Organizations and Athletics.

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Milwaukee PBS Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES: Local Government - property taxes Intergovernmental Revenues:	\$	4,564,078 \$	3,991,619 \$	3,991,619 \$	4,249,874
State Federal Other Grants-CPB		- - 1,885,941	- 1,879,894	2,101,648	- - 2,077,847
Spectrum proceeds Auxiliary revenue Total Revenues	\$	1,500,000 <u>6,450,626</u> <u>14,400,645</u> \$	1,970,000 <u>6,751,500</u> 14,593,013 \$	1,300,000 <u>6,174,958</u> 13,568,225 \$	1,178,409 6,565,000 14,071,130
EXPENDITURES: Auxiliary Enterprise					
Physical Plant Public Service Total Expenditures	\$ \$	8,313,295 \$ 9,760,904 18,074,199 \$	8,177,328 \$ 10,408,506 18,585,834 \$	7,883,603 \$ 9,851,606 17,735,209 \$	8,236,424 10,096,256 18,332,680
Revenue over (under) expenditures	\$	(3,673,554) \$	(3,992,821) \$	(4,166,984) \$	(4,261,550)
OTHER FINANCING SOURCES (USES): Realized Gain (loss) on investment Unrealized Gain (loss) on investment Interest income Debt issued		34,925 37,413 366,978 4,331,400	- 275,000 3,078,100	- 275,000 3,078,100	- 275,000 3,692,825
Total Resources (Uses)	\$_	1,097,162 \$	(639,721) \$	(813,884) \$	(293,725)
TRANSFERS TO (FROM) FUND BALANCE Designated for Operations Designated for Capital	\$ \$	514,979 \$ 582,183 \$	467,888 \$ (1,107,609) \$	- \$ (813,884) \$	- (293,725)
Total Transfers to (From) Fund Balance	\$	1,097,162 \$	(639,721) \$	(813,884) \$	(293,725)
Beginning Total Fund Balance	\$_	4,935,862 \$	6,033,024_\$	6,033,024 \$	5,219,140
Ending Total Fund Balance	\$_	6,033,024 \$	5,393,303 \$	5,219,140 \$	4,925,415

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Milwaukee PBS Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

ALTERNATIVE PRESENTATION OF PREVIOUS PAGE

		2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES: Operating	-			· · · · · · · · · · · · · · · · · · ·	
Local Government - property taxes	\$	\$	\$	\$	
Intergovernmental Revenues:					
State		-	-	-	-
Federal - Grants		-	-	-	-
Federal CPB - Grants		1,885,941	1,879,894	2,101,648	2,077,847
Spectrum proceeds		1,500,000	1,970,000	1,300,000	1,178,409
Auxiliary revenue Total Revenues	s	<u>6,450,626</u> 9,836,567 \$	<u>6,751,500</u> 10,601,394 \$	<u>6,174,958</u> 9,576,606 \$	<u>6,565,000</u> 9,821,256
rotal Revenues	Ψ	<u> </u>	10,001,394 9	<u>9,370,000</u> ¢	9,021,200
EXPENDITURES: Operating		9,760,904	10,408,506	9,851,606	10,096,256
Revenue over (under) expenditures - Operating	\$_	75,663 \$	192,888 \$	(275,000) \$	(275,000)
REVENUES: Capital (bonds issued)	\$	4,331,400 \$	3,078,100 \$	3,078,100 \$	3,692,825
EXPENDITURES: Capital (Equipment & Renovation)	\$	3,749,217 \$	4,185,709 \$	3,891,984 \$	3,986,550
Revenue over (under) expenditures - Capital	\$_	582,183 \$	(1,107,609) \$	(813,884) \$	(293,725)
REVENUES: Debt Service (Property Taxes)	\$	4,564,078 \$	3,991,619 \$	3,991,619 \$	4,249,874
EXPENDITURES: Debt Service (Principal & Interest)	\$	4,564,078 \$	3,991,619 \$	3,991,619 \$	4,249,874
Revenue over (under) expenditures - Debt Service	\$	- \$	\$	- \$	-
OTHER FINANCING SOURCES (USES):					
Realized Gain (loss) on investment		34,925	-	-	-
Unrealized Gain (loss) on investment		37,413	-	-	-
Interest income		366,978	275,000	275,000	275,000
TRANSFERS TO (FROM) FUND BALANCE					
Designated for Operations		75,663	192,888	(275,000)	(275,000)
Designated for Capital		582,183	(1,107,609)	(813,884)	(293,725)
Total Other Financing Sources and Fund Balance Transfere	s \$	1,097,162 \$	(639,721) \$	(813,884) \$	(293,725)
	•				
Beginning Fund Balance (reserved for operating)	\$	4,410,437 \$	4,925,415 \$	4,925,415 \$	4,925,415
Beginning Fund Balance (reserved for capital) Total Beginning Fund Balance		525,425 4,935,862	1,107,609 6,033,024	<u>1,107,609</u> 6,033,024	293,725 5,219,140
Ending Fund Balance (reserved for operating)		4,925,415	5,393,303	4,925,415	4,925,415
Ending Fund Balance (reserved for capital)		1,107,609		293,725	-
Ending Total Fund Balance	\$_	6,033,024 \$	5,393,303 \$	5,219,140 \$	4,925,415

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Food Service Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

	_	2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:				an a	
Local Government - property taxes	\$	- \$	- \$	- \$	-
Intergovernmental Revenues:					
State		-	-	-	-
Federal			- 1,808,600	- 1,600,000	- 1,962,500
Auxiliary revenue Total Revenues	s [—]	<u>1,889,671</u> 1,889,671 \$	1,808,600 \$		1,962,500
Total Revenues	Φ_	φ	1,000,000 \$	\$	1,302,300
EXPENDITURES:					
Auxiliary Enterprise					
Physical Plant	\$	- \$	- \$		-
Auxiliary Services		2,482,898	2,404,179	2,232,433	2,828,901
Public Service		<u> </u>	-		-
Total Expenditures	\$_	2,482,898 \$	2,404,179 \$	2,232,433 \$	2,828,901
Revenue over (under) expenditures	\$	(593,227) \$	(595,579) \$	(632,433) \$	(866,401)
OTHER FINANCING SOURCES (USES):					
Transfer In (Out)		593,227	595,579	632,433	866,401
Debt issued				,	
Other Grants		-	-	-	-
Total Resources (Uses)	\$	\$	- \$	\$	
	_				
TRANSFERS TO (FROM) FUND BALANCE					
Designated for Operations	\$	- \$	- \$	- \$	-
	_				
Total Transfers to (From) Fund Balance	\$	- \$	- \$	- \$	-
Beginning Total Fund Balance	\$	\$	\$	\$	
Ending Total Fund Balance	\$_	\$	\$	\$	_
	_			-	

The Food Service Fund has been established to combine the various funding resources for food service

into one separate and distinct fund in order to present the entire food service operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations are accounted for in Enterprise Fund (Other Activities).

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Bookstore Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

REVENUES: Coal Government - property taxes S - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$		_	2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
Intergovernmental Revenues: State - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		an M				- Alex
State - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td></td> <td>\$</td> <td>- \$</td> <td>- \$</td> <td>- \$</td> <td>-</td>		\$	- \$	- \$	- \$	-
Federal 7,374,956 7,907,210 6,768,778 7,988,185 Auxiliary Enterprise \$ 7,374,956 7,907,210 \$ 6,768,778 \$ 7,988,185 EXPENDITURES: Auxiliary Enterprise Physical Plant \$ \$ \$ \$ 7,074,247 Auxiliary Services 6,588,016 6,993,232 6,442,464 7,074,247 Public Service 6,588,016 6,993,232 \$ 6,442,464 7,074,247 Revenue over (under) expenditures \$ 786,941 913,978 \$ 326,314 \$ 913,938 OTHER FINANCING SOURCES (USES): Transfer In (Out) (174,363) (410,435) (810,648) (936,050) Debt issued 0ther Grants - - - - - Total Resources (Uses) \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Balance \$ 1,964,845 2,577,423 2,577	-					
Auxiliary revenue Total Revenues 7,374,956 7,907,210 6,768,778 7,988,185 EXPENDITURES: Auxiliary Enterprise Physical Plant Auxiliary Services Total Expenditures \$ \$			-	-	-	-
EXPENDITURES: Auxillary Enterprise Physical Plant Auxiliary Services Total Expenditures \$ - \$			7,374,956	7,907,210	6,768,778	7,988,185
Auxillary Enterprise Physical Plant \$ - \$ - \$ - \$ - Auxiliary Services 6,588,016 6,993,232 6,442,464 7,074,247 Public Service - - - - - Total Expenditures \$ -6,588,016 6,993,232 6,442,464 7,074,247 Revenue over (under) expenditures \$ -6,588,016 \$ -6,993,232 \$ -6,442,464 7,074,247 Revenue over (under) expenditures \$ -6,588,016 \$ -6,993,232 \$ -6,442,464 7,074,247 Revenue over (under) expenditures \$ -7,074,247 \$ -7,074,247 \$ -7,074,247 Transfer In (Out) (174,363) (410,435) (810,648) (936,050) Debt issued (174,363) (410,435) (810,648) (936,050) Other Grants - - - - Total Resources (Uses) \$ -612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Resources (Uses) \$ -1,2578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Bala	Total Revenues	\$	7,374,956 \$	7,907,210 \$	6,768,778 \$	7,988,185
Physical Plant \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ Auxiliary Services 6,588,016 6,993,232 6,442,464 7,074,247 Public Service • • • • • • • • • • • • • • • • • •						
Auxiliary Services 6,588,016 6,993,232 6,442,464 7,074,247 Public Service \$ 6,588,016 6,993,232 \$ 6,442,464 \$ 7,074,247 Revenue over (under) expenditures \$ 786,941 913,978 \$ 326,314 \$ 913,938 OTHER FINANCING SOURCES (USES): Transfer In (Out) (174,363) (410,435) (810,648) (936,050) Debt issued 0ther Grants - - - - - Total Resources (Uses) \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Balance \$ 1,964,845 2,577,423 \$ 2,093,089						
Public Service - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	•	\$	*	•	*	-
Total Expenditures \$ 6,588,016 \$ 6,993,232 \$ 6,442,464 \$ 7,074,247 Revenue over (under) expenditures \$ 786,941 \$ 913,978 \$ 326,314 \$ 913,938 OTHER FINANCING SOURCES (USES): Transfer In (Out) Transfer In (Out) (174,363) Debt issued (174,363) Other Grants - Total Resources (Uses) \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Resources (Uses) \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Balance \$ 1,964,845 \$ 2,577,423 \$ 2,577,423 \$ 2,093,089			6,588,016	6,993,232	6,442,464	7,074,247
OTHER FINANCING SOURCES (USES): (174,363) (410,435) (810,648) (936,050) Debt issued - - - - - - Other Grants - - - - - - - Total Resources (Uses) \$\$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) \$\$ (22,112) - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		\$	6,588,016 \$	6,993,232 \$	6,442,464 \$	7,074,247
Transfer In (Out) (174,363) (410,435) (810,648) (936,050) Debt issued - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Revenue over (under) expenditures	\$	786,941 \$	913,978 \$	326,314 \$	913,938
TRANSFERS TO (FROM) FUND BALANCE Designated for Operations \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Balance \$ 1,964,845 \$ 2,577,423 \$ 2,577,423 \$ 2,093,089	Transfer In (Out) Debt issued		(174,363)	(410,435) -	(810,648) -	(936,050) -
TRANSFERS TO (FROM) FUND BALANCE Designated for Operations \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Balance \$ 1,964,845 \$ 2,577,423 \$ 2,577,423 \$ 2,093,089	Total Resources (Uses)	s [—]	612,578 \$	503.543 \$	(484,334) \$	(22,112)
Designated for Operations \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Balance \$ 1,964,845 \$ 2,577,423 \$ 2,577,423 \$ 2,093,089						
Designated for Operations \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Total Transfers to (From) Fund Balance \$ 612,578 \$ 503,543 \$ (484,334) \$ (22,112) Beginning Total Fund Balance \$ 1,964,845 \$ 2,577,423 \$ 2,577,423 \$ 2,093,089	TRANSFERS TO (FROM) FUND BALANCE					`
Beginning Total Fund Balance \$ 1,964,845 \$ 2,577,423 \$ 2,093,089		\$_	612,578_\$	503,543 \$	(484,334) \$	(22,112)
	Total Transfers to (From) Fund Balance	\$	612,578 \$	503,543 \$	(484,334) \$	(22,112)
Ending Total Fund Balance \$ 2,577,423 \$ 3,080,966 \$ 2,093,089 \$ 2,070,977	Beginning Total Fund Balance	\$	1,964,845 \$	2,577,423 \$	2,577,423 \$	2,093,089
	Ending Total Fund Balance	\$_	2,577,423 \$	3,080,966 \$	2,093,089	2,070,977

The Bookstore Fund has been established to combine the various funding resources for bookstore

into one separate and distinct fund in order to present the entire bookstore operation in one section of the budget.

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Child Care Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

	2018-19 ACTUAL		2019-20 BUDGET		2019-20 ESTIMATED		2020-21 BUDGET
REVENUES: Local Government - property taxes Intergovernmental Revenues:	\$ -	\$	-	\$	-	\$	_
State Federal Auxiliary revenue Total Revenues	\$ 183,119 48,663 900,077 1,131,859	\$	106,000 33,800 910,589 1,050,389	\$	128,819 33,356 789,892 952,067	\$	134,500 39,500 975,500 1,149,500
EXPENDITURES: Auxillary Enterprise Physical Plant	\$ -	\$	-	\$	_	\$	_
Auxiliary Services Public Service Total Expenditures	\$ 1,739,114 - 1,739,114	\$	1,736,315 _ 1,736,315	Ţ	1,837,888 - 1,837,888	\$	1,802,275 - 1,802,275
Revenue over (under) expenditures	\$ (607,255)	\$	(685,926)	\$	(885,821)	\$	(652,775)
OTHER FINANCING SOURCES (USES): Transfer In (Out) Debt issued Other Grants	607,255 - -		685,926 - -		885,821 - -		652,775 - -
Total Resources (Uses)	\$ -	\$	-	\$	-	\$_	
TRANSFERS TO (FROM) FUND BALANCE Designated for Operations	\$ -	\$_	-	\$		\$_	<u> </u>
Total Transfers to (From) Fund Balance	\$ -	\$	-	\$	-	\$	-
Beginning Total Fund Balance	\$ -	\$_		\$	-	\$_	_
Ending Total Fund Balance	\$ 	\$_		\$	_	\$ =	

The Child Care Fund has been established to combine the various funding resources for child care into one separate and distinct fund in order to present the entire child care operation in one section of the hu

into one separate and distinct fund in order to present the entire child care operation in one section of the budget

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Other Activities) 2020-21 Budgetary Statement of Resources, Uses, and Changes in Fund Balance

	_	2018-19 ACTUAL	2019-20 BUDGET	2019-20 ESTIMATED	2020-21 BUDGET
REVENUES:	1000				
Local Government - property taxes	\$	- \$	- \$	- \$	-
Intergovernmental Revenues:					
State		-	-	-	-
Federal Auxiliary revenue		- 1,468,582	- 1,480,500	- 1,030,700	- 1,223,000
Total Revenues	\$	1,468,582 \$	1,480,500 \$	1,030,700 \$	1,223,000
	· _	· · · · · ·	·		<u> </u>
EXPENDITURES:					
Auxillary Enterprise Physical Plant	\$	- \$	- \$	- \$	_
Auxiliary Services	Ψ	442,463	609,430	323,094	639,874
Public Service		-	-	-	-
Total Expenditures	\$	442,463 \$	609,430 \$	323,094 \$	639,874
Revenue over (under) expenditures	\$	1,026,119 \$	871,070 \$	707,606 \$	583,126
OTHER FINANCING SOURCES (USES):					
Transfer In (Out)		(1,026,119)	(871,070)	(707,606)	(583,126)
Debt issued					
Other Grants		-	-		
Total Resources (Uses)	\$_	\$	- \$	\$	
TRANSFERS TO (FROM) FUND BALANCE					
Designated for Operations	\$_	\$_	\$	\$	-
Total Transfers to (From) Fund Balance	\$	- \$	- \$	- \$	-
Beginning Total Fund Balance	\$_	\$	\$	\$	<u>-</u>
Ending Total Fund Balance	\$_	\$	\$	<u> - </u> \$	

The Other Fund has been established to combine the various funding resources for other enterprise activity into one separate and distinct fund in order to present the entire other enterprise operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations and Parking are accounted for in Enterprise Fund (Other Activities).

MILWAUKEE AREA TECHNICAL COLLEGE General Fund Expenditures by Classification

		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Salaries			<u></u>		
Administrator	5000	10,115,572	10,643,326	13,001,869	11,679,681
Administrator Sick Leave	5001	10,161	14,296	-	-
Administrator Retirement	5003 5035	0	0	-	-
Other Pay Professional Non Faculty	5035 5037	5,096,038	0 5,452,257	6,016,370	- 7,1 1 1,010
Professional Non Faculty Part Time	5038	287,228	284.077	286,200	288,100
Professional Non Faculty Sick Leave	5039	21,161	1,632	-	200,100
Professional Non Faculty Overtime	5040	4,681	2,276	3,700	3,700
Professional Non Faculty Sabbatica	5041	0	0	-	-
Professional Non Faculty Retirement	5042	0	0	-	-
Clerical/Secretarial	5043	7,621,255	7,129,498	7,827,690	7,724,486
Clerical/Secretarial Part Time	5044	1,043,707	1,052,729	1,083,000	1,059,100
Clerical/Secretarial Sick Leave	5045	24,514	9,618	-	-
Clerical/Secretarial Overtime Clerical/Secretarial Other Pay	5046	26,984	9,347	18,500	19,300
Clerical/Secretarial Other Pay	5047 5048	0 0	0	-	-
Technical Paraprofessionals	5055	10,645,481	10,431,061	- 11,232,450	13,754,386
Technical Paraprofessionals Part Time	5056	1,564,945	1,756,841	1,703,500	1,801,200
Technical Paraprofessionals Sick Leave	5057	12,819	27,563	-	-
 Technical Paraprofessionals Overtime 	5058	15,742	35,351	23,500	42,200
Technical Paraprofessionals Other Pay	5059	607	1,518	-	-
Technical Paraprofessionals Retirement	5060	0	0	-	-
Skilled Crafts	5061	887,390	912,358	923,380	914,050
Skilled Crafts Overtime	5064	2,114	8,465	6,700	13,500
Service/Maintenance	5067	5,380,574	5,438,755	5,704,540	5,241,674
Service/Maintenance Part Time	5068	488,059	559,181	534,900	589,200
Service/Maintenance Sick Leave Service/Maintenance Overtime	5069	54,245	62,359	-	-
Service/Maintenance Other Pay	5070 5071	190,491 0	213,204 0	236,000	219,200
Faculty Full Time	5073	50,849,637	49,896,485	- 50,581,310	- 49,816,300
Faculty Part Time	5074	12,694,468	13,627,266	13,189,100	12,501,800
Faculty Summer Full Time	5075	2,288,149	2,444,361	2,481,300	2,471,500
Faculty Summer Part Time	5076	967,746	1,000,099	1,013,700	935,900
Faculty Other Pay	5078	3,475	13,502	-	-
Faculty Occup Comp	5079	0	0	38,600	19,300
Faculty Retirement	5081	0	0	-	
Student Employees	5094	369,135	374,841	368,200	600,000
Capital Salaries Overtime	5098	0	0	-	-
Capital Salaries Planned Savings	5099 7451	(1,679,318) 0	(1,304,227) 0	(1,467,600) (879,746)	(1,392,728)
Fringe Benefits	7431	0	0	(879,740)	(4,903,205)
Health Insurance	5101	19,397,912	18,964,355	25,330,236	26,493,600
Dental Insurance	5102	932,982	918,426	941,200	897,200
Life Insurance	5104	196,493	110,336	225,972	105,500
Retirement	5105	7,235,012	7,698,479	7,554,720	7,785,400
FICA	5106	8,113,113	8,148,930	8,602,673	8,411,900
Long Term Disability	5107	347,491	328,353	349,118	347,000
Prior Service Cost	5157	4,466,460	6,693,997	-	-
Miscellaneous Fringe Benefit	5159	(199,941)	(161,300)	(342,600)	(287,758)
Fringe Benefit Planned Savings	5199	(443,070)	(355,218)	(343,000)	(379,667)
Supplies		0 0	0	-	
District Inservice	5210	2,618	1,060	3,395	3,295
Seminars and Workshops	5211	58,149	89,209	147,132	190,678
Tuition Reimbursement	5212	130,971	79,880	90,000	110,000
Memberships and Subscriptions	5220	470,378	454,791	587,747	718,878
Classroom and Lab Supplies	5230	736,072	848,003	1,003,453	945,896
Bad Debt	5231	0	2,532	-	-
Books	5233	147,926	165,609	167,213	151,104
Instructonal Material	5235	336	(181)	200	200
Labor Supply Credit Taxable	5236	(55)	(19)	(276)	(276)
Labor Supply Credit Non-Taxable	5237	(721,915)	(731,851)	(1,121,474)	(1,121,474)
Maintenance Supply Office Supply	5238 5241	619,145	602,987	602,695	540,944
Operating Supplies	5241 5242	111,829 79,465	97,586 77,669	125,376 93,328	109,271 86,164
Shoraru A orbhing	5272	70,400	11,009	55,520	00,104

MILWAUKEE AREA TECHNICAL COLLEGE General Fund Expenditures by Classification cont'd

		· · · · · · · · · · · · · · · · · · ·			
		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Supplies cont'd		B er			and the second
Other Supplies	5243	1,850,943	1,754,100	2,079,616	1,473,999
GI Supplemental Payments	5435	0	0	-	, ,
Production Supplies	5244	238,054	230,060	272,027	246,569
Software	5246	129,433	179,654	288,250	254,469
Special Occasions	5247	36,811	79,749	153,461	86,855
Calssroom and Lab Equipment	5248	20,322	54,050	86,232	78,741
Office and General Equipment	5249	2,914	1,859	4,432	3,241
Computer Hardware	5250	2,938	2,540	3,122	2,232
Postage	5259	228,914	206,668	256,268	227,634
Printing and Duplicating	5260	347,874	382,044	353,700	330,255
Public Relations	5265	0	0	970	970
Uncollectible Student Fees	5432	1,633,659	2,312,593	2,000,000	2,000,000
Bank Service Fees	5434	179,573	176,357	195,000	164,800
RRF Indirect Cost	5245	(30,808)	(18,704)	(75,000)	(75,000)
WI GI Bill Supplemental Payments	5435	7,105	35,767	-	-
Sales Tax Expense	5655	19,292	19,418	20,000	20,000
Travel		0	0	-	
Travel Expenses	5201	169,042	150,679	263,269	228,859
Public Information		0	0	-	
Advertising	5270	255,929	340,823	439,462	435,840
Legal Notices	5271	27,168	5,425	29,400	29,400
Print Advertising	5272	15,203	21,308	21,088	20,000
Publicity	5273	10,408	23,616	39,617	67,467
Radio Advertising	5274	882	0		-
Building Repairs		0	0	-	
Building Repair Expenses	5280	235,495	169,400	244,391	216,759
Equipment Repairs		0	0		210,100
Classroom and Lab Equipment Repair	5281	331,560	336,441	430,401	377,881
Office and General Equipment Repair	5282	692,714	846,720	915,754	952,728
Rental Expense	0202	0	0	010,701	502,720
Equipment Rental	5412	2,911	5,969	11,264	9,914
Room Rental	5418	145,883	154,899	145,000	145,000
Building Rental	5419	1,046.589	957,072	1,157,344	1,044,805
Utilities	0410	1,040,000	0	1,107,044	1,044,000
Gas	5450	184,163	205,203	288,243	178,243
Heat	5451	641,383	615,922	558,000	583,000
Light and Power	5452	2,357,198	2,182,559	2,167,141	2,146,010
Telephone	5454	439,164	506,104	539,000	430,000
Water	5455	259,555	236,623	226,833	
Contracted Services	0400	239,333	230,023	220,033	210,733
Teacher Certification	5290	32,491	-	20,490	25,489
Contracted Instruction	5290	52,491	27,208	30,489	
Chiller P.M.			1,000	19,129	1,620
	5350 5351	12,210	12,058	9,950	9,950
Cleaning Services	5351	30,260	14,400	20,000	10,000
Contracted Employment	5352	57,597	308,336	255,015	124,100
Elevator P.M.	5353	141,506	139,767	148,100	144,600
Other Contracted Services	5355	1,586,984	1,810,492	1,827,217	1,757,510
Permits and Licenses	5356	(4,940)	6,995	(25,598)	(26,798)
Professional and Consulting	5357	523,365	750,235	1,001,274	494,095
Snow Removal	5358	59,201	79,336	105,400	86,500
Waste Disposal	5359	170,788	94,041	155,191	162,500
Insurance		0	0	-	
Liability Insurance	5442	1,492,442	1,488,632	1,465,970	1,465,970
Worker's Compensation	5445	0	0	-	
Unemployment Insurance	5446	66,419	77,328	100,000	100,000
Worker's Compensation	5447	0	0	-	
Contingency		0	0	-	
Contingency	5651	(9,241)	(125,226)	43,136	289,426
Legal		0	0	-	
			504007		
Legal Expense	5361	369,586	584,667	578,000	478,000

MILWAUKEE AREA TECHNICAL COLLEGE Special Revenue Fund - Operational Expenditures by Classification

		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Salaries					
Administration	5000 \$	121,026 \$	128,104 \$	135,958 \$	151,431
Administration	5003	-	-	-	-
Professional NonFaculty	5037	439,442	359,887	564,910	629,202
Professional NonFaculty Part Time	5038	231,001	175,092	272,269	303,256
Clerical	5043	-	3,670	-	-
Clerical Part Time	5044	113,549	84,169	101,720	113,297
Technical Paraprofessionals	5055	771,254	775,661	855,680	953,065
Technical Paraprofessionals Part Time	5056	766,855	771,065	777,641	866,144
Service Maintenance	5067	_	-	5,738	6,391
Service Maintenance Part Time	5068	-	-	-	
Faculty Full Time	5073	670,329	839,905	687,776	766,052
Faculty Part Time	5074	317,865	400,719	591,750	659,097
Faculty Summer Full Time	5075	136,720	86,626	50,807	56,589
Faculty Summer Part Time	5076	88,818	48,319	12,119	13,498
Faculty Occupational Comp	5079	55,515		-	
Student Employees	5094	190,398	30,563	32,324	36,003
	5054	100,000	50,505	02,024	50,000
Fringe Benefits	E101	120 666	651 639	603,714	672,423
Health Insurance	5101	439,666	651,638	/	
Dental Insurance	5102	22,804	23,401	21,564	24,018
Life Insurance	5104	2,584	2,568	9,669	10,769
Retirement	5105	188,116	179,975	288,964	321,85
FICA	5106	280,837	269,479	314,650	350,460
Long Term Disabiltiy	5107	6,742	6,783	7,652	8,523
Prior Service Cost	5157	107,077	-	-	
Miscellaneous Fring Benefit	5199	-	-	-	
Supplies					
Seminars and Workshops	5211	-	649	2,915	3,247
Tuition Reimbursement	5212	-	35,038	250,006	278,459
Memberships and Subscriptions	5220	-	-	7,436	8,282
Classroom and Lab Supplies	5230	-	3,370	24,905	27,739
Books	5233	85,280	53,473	131,972	146,992
Instructional Material	5235	,	-	10,531	11,730
Office Supplies	5241	3,959	2,482	21,977	24,478
Operating Supplies	5242	7,715	25,075	65,550	73,01
Other Supplies	5243	105,678	143,854	382,141	425,63
Software	5246	29,375	63,958	27,740	30,89
	5240	29,373	00,000	21,140	50,05
Special Occaisions		-	-	703,660	783,74
Classroom Lab Equip	5248	8,017	-	705,000	700,74
Office /Gen. Equip	5249	-	-	-	E ()
Postage	5259	769	156	5,100	5,68
Printing and Duplicating	5260	12,139	24,628	41,231	45,92
Advertising	5270	-	3,988	188,500	209,95
Print Advertising	5272	10,260	-	-	
Publicity	5273	3,070	36,159	179,000	199,37
Other Expense	5658	61,175	70,936	69,069	76,93
Design Center Fees	5662	-	-	-	
Travel					
Travel Expenses	5201	72,335	51,438	128,851	143,51
Rental Expense					
Rental of Equipment	5412	-	-	8,035	8,94
Room Rental	5418	_	_	-,	
	0410				
Contracted Services	5004	20.088			
Contracted Instruction	5301	20,088	-	-	
Contracted Employment	5352	3,000	593	-	4 40 00
Other Contracted Services	5355	95,367	91,394	126,511	140,90
Pressional and Consulting	5357	30,000	-	92,200	102,69
Loan & Scholarship	5604	-	-	-	
Physical Plant					
Equipment	5840	-	-	-	
Delegate Agency	5654	21,257	135,097	110,000	122,51
RRF Indirect cost	5245	30,808	18,704	50,000	55,69
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MILWAUKEE AREA TECHNICAL COLLEGE Special Revenue Fund - Non-Aidable Expenditures by Classification

			2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Salaries			<u> </u>		alan ing a sanala dana ta sa ta tang sa	
Professional Non Faculty	5037	\$	521,997 \$	409,794 \$	529,837 \$	709,837
Professional Non Faculty Pt	5038		141,890	137,480	192,000	192,000
Professional Non Faculty Sick Lv	5039		-	-	-	-
Professional Non Faculty Retirement	5042		-	-	-	-
Clerical	5043		2,063	-	52,763	52,763
Clerical	5044		84,028	86,570	67,606	42,606
Technical Paraprofessionals	5055		176,225	142,533	145,000	145,000
Technical Paraprofessionals	5056		13,997	-	13,097	13,097
Student Employees	5094		11,418	12,483	21,343	21,343
Student Employees	5095		530,576	672,235	650,000	799,799
Fringe Benefits						,
Health Insurance	5101		249,325	200,402	270,462	270,462
Dental Insurance	5102		9,083	5,737	12,308	12,308
Life Insurance	5104		1,517	886	1,862	1,862
Retirement	5105		51,395	60,789	54,203	54,203
FICA	5106		69,153	56,760	73,016	73,016
Long Term Disability	5107		2,533	1,836	3,230	3,230
Supplies	0.07		2,000	.,	0,200	0,200
Seminars and Workshops	5211		-	-	-	-
Memberships and Subscriptions	5220		8,884	12,297	13,500	15,000
Office Supplies	5241		1,292	972	1,700	1,700
Operating Supplies	5242		46,896	33,503	52,500	58,700
Other Supplies	5242		18,374	20,698	14,500	14,500
Office and General Equipment	5249		4,323	2,821	14,500	14,000
Printing and Duplicating	5260		1,347	487	1,000	1,000
Sales Tax Expense	5655		17,579	18,700	1,000	1,000
	5055		17,575	10,700	-	-
Travel Expenses	5201		628	24,920		_
Lodging	5201		11,912	17,107	17,500	- 17,500
Meals	5202		32,150	33,731	58,400	50,700
Transportation	5203		59,741	38,964	64,700	64,700
Recruting	5204 5205		6,921	5,368	23,000	23,000
Public Information	5205		0,921	5,500	23,000	23,000
Publicity	5273		22,688	15,304	22,000	22,000
Rental	0270		22,000	10,004	22,000	22,000
Building Rental	5419		44,060	46,657	54,700	54,700
Contracted Services	0110		1,,000	10,007	01,100	0 111 0 0
Employment	5352		-	-	-	-
Other Contracted Services	5355		37,169	14,658	25,000	25,000
Officials	5363		27,458	34,323	46,160	46,160
Stats	5364		1,750	165	-	-
Athletic Physicals	5365		4,640	-	-	_
Insurance	0000		.,			
Liabiltiy	5442		20,198	20,198	23,000	23,000
Other Current Operating Expense	01.2		20,100	20,100	20,000	20,000
Student Activities	5501		2,174,165	1,589,357	3,108,550	3,108,550
Student Athletics	5502		12	2,698	-	
Capital Outlay	0002		12	2,000		
Equipment	5840		-	_	12,000	12,000
Grants and Scholarships	50-0		-	-	12,000	12,000
Administrative Expense	5601		4,862	2,400	_	-
Grants	5603		30,657,493	32,421,795	- 31,396,000	34,639,425
Loans and Scholarships	5604		2,492,875	2,547,215	2,500,000	2,600,000
Total Expenditures	5004	s—	37,562,617 \$	38,691,843	39,520,937 \$	43,169,161

MILWAUKEE AREA TECHNICAL COLLEGE Capital Projects Fund Expenditures by Classification

			2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
hysical Plant		(anguna		anna _{a a} aith is ait inn an a		
Interest Expense	5431	\$	- \$	-	\$ - \$	-
Other Expense	5658		-	11,720	15,000	
Building and Fixtures	5820		-	-	-	-
Improvements and Remodeling	5830		21,113,160	19,036,285	26,757,321	21,199,884
Equipment	5840		16,503,637	17,017,595	20,092,020	20,192,007
Total Expenditures		\$	37,616,797 \$	36,065,600	\$ 46,864,341 \$	41,391,891

MILWAUKEE AREA TECHNICAL COLLEGE Debt Service Fund Expenditures by Classification

		2017-18 ACTUAL		2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Debt Service						
Principal	5901	\$ 35,386,911 \$	5	35,537,247	\$ 36,090,353 \$	35,292,832
Principal Nonaidable	5902	395,000		415,000	435,000	455,000
Interest	5920	1,959,024		2,249,033	2,626,265	2,552,911
Interest Nonaidable	5921	252,112		243,225	233,888	224,100
Administrative Expense	5970	294,079		295,513	350,000	350,000
Lease Principal	5980	-		-	-	-
Lease Interest	5990	-		-	-	-
Total Expenditures		\$ 38,287,126 \$	5_	38,740,018	\$ 39,735,506 \$	38,874,842

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MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Non-Television Activities) Expenditures by Classification

		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Resale Merchandise					
Inventory Change	5704	\$ 1,507,529 \$	1,626,679 \$	2,219,618 \$	2,234,368
Groceries	5705	(1,058,173)	(953,129)	(1,850,000)	(1,850,000
New Books	5707	3,953,866	3,819,426	3,749,000	3,900,000
Resale Transfer In	5708	59,202	50,875	88,000	89,000
Supplies Resale	5711	593,896	648,111	907,750	772,250
Used Books	5712	420,260	281,665	355,000	345,000
Resale Consumable	5713	53,335	66,914	74,000	77,000
Classroom and Lab Supplies	5714	522,546	635,177	1,057,010	1,138,985
Returns	5715	-	-	-	-
Salaries					
Administrative	5000	385,914	370,415	355,671	264,608
Admin/Mngrl Retirement	5003	-	-	· -	65,000
Professional Non Faculty	5037	179,346	211,014	208,710	215,304
Professional Non Faculty	5038	100,135	90,527	63,801	88,199
Clerical	5043	190,471	177,383	187,206	187,206
Clerical	5044	244,519	234,436	289,134	302,068
Clerical	5045	244,010	674	200,104	302,000
	5045 5046	561	355	-	
Clerical Technical Development				4 490 240	1 110 50
Technical Paraprofessional	5055	1,197,913	1,232,106	1,180,210	1,110,58
Technical Paraprofessional	5056	389,691	413,707	434,743	475,00
Technical Paraprofessional	505 7	4,140	6,478		
Technical Paraprofessional	5058	8,321	11,877	11,730	11,73
Technical Paraprofessional	5060	-	-	-	
Service Maintenance	5067	666,347	651,990	675,200	687,20
Service Maintenance	5068	114,960	127,439	139,211	203,20
Service Maintenance	5069	-	-	-	
Service Maintenance	5070	284	1,867	-	
Student Employees	5094	6,616	5,891	5,232	5,23
Capital Salaries	5099	-	•	-	
ringe Benefits					
Health Insurance	5101	1,018,404	1,067,388	1,065,802	1,165,73
Dental Insurance	5102	40,315	36,919	44,035	41,50
Life Insurance	5104	3,833	3,347	5,289	3,92
Retirement	5105	187,938	358,545	209,195	200,48
FICA	5106	255,719	258,955	278,974	286,49
Long Term Disability	5107	10,374	9,558	10,911	10,64
Miscellaenous Fringe Benefit	5159	10,014	5,000	10,511	10,01
Fringe Benefit	5159	-	-	-	
	5155	-	-	-	
upplies District Incoming	5210	235	250	250	30
District Inservice	5210		350	350	
Seminars and Workshops	5211	100	175	725	72
Memberships and Subscriptions	5220	1,300	7,550	2,020	2,02
Classroom Lab Supplies	5230	-	-	-	
Bad Debt Expense	5231	-	-	-	
Books	5233	-	-	155	15
Labor Supplied	5237	(968,112)	(1,042,213)	(1,056,000)	(727,00
Maintenance and Customer Supplies	5238	-	•	-	
Office Supplies	5241	2,467	2,746	4,570	4,57
Operating Supplies	5242	74,163	82,615	80,300	95,50
Other Supplies	5243	36,805	34,065	130,829	128,60
Production Supplies	5244	(1,000)	(235)	-	
Software	5246	10,814	15,825	18,000	18,00
Office and General Equipment	5249				10,00
Postage	5259	1,132	3,676	340	38
Printing and Duplicating	5260	5,031	14,455	13,385	13,38
		5,051	14,400	13,360	15,56
Uncollecitble Sponsor Fee	5433	-	-	-	CE 10
Bank Service Charges	5434	66,639	66,147	64,100	65,10
Depreciation	5460	-	-	-	
ravel					
Travel Expense	5201	1,731	499	4,250	5,50
ublic Information					
	5270	-	-	-	
Advertising		-	-	-	
	5273				
Advertising Publicity	5273				
Advertising Publicity	5273 5280	-	-	-	
Advertising Publicity uilding Repairs Building Repairs Expense		-	-	-	
Advertising Publicity Building Repairs		-	-	-	

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Non-Television Activities) Expenditures by Classification cont'd

		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Rental Expense					
Rental of Equipment	5412	-	-	-	-
Building Rental	5419	-	-	-	-
Utilities					
Gas	5450	-	-	-	-
Light and Power	5452	-	-	-	-
Telephone	5454	-	-	-	-
Water	5455	-	•	-	-
Contracted Services					
Contracted Employment	5352	17,988	28,922	51,500	35,500
Other Contracted Services	5355	149,347	121,979	127,900	137,000
Permits and Licenses	5356	2,631	3,191	7,600	9,650
Professional and Consulting	5357	-	-	-	-
Snow Removal	5358	-	-	-	-
Waste Disposal	5359	**	-	-	-
Management Fees	5362	-	-	-	-
Other Current Operating Expense					
Contingency	5651	-	-	-	-
Sales Tax Expense	5655	430,855	436,744	504,700	502,200
Satellite Time	5656	-	-	-	-
Total Expenditures		\$ 10,917,106 \$	11,252,491 \$	11,743,156 \$	12,345,297

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Milwaukee PBS Activities) Expenditures by Classification

		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Salaries		 			
Administrative	5000	\$ 895,002 \$	918,923 \$	901,715 \$	904,330
Administrative	5003	-	-	-	-
Administrative	5035	-	-	-	-
Professional Non Faculty	5037	998,942	996,150	957,318	987,031
Professional Non Faculty	5038 5039	245,769	188,510	277,485	287,485
Professional Non Faculty Clerical	5039	418,306	455,555	458,130	461,911
Clerical	5045	1,719	1,075	-	-
Clerical	5046	-	-	-	-
Commissions	5052	_	-	-	-
Technical Paraprofessional	5055	2,085,814	2,191,425	2,179,739	2,085,618
Technical Paraprofessional	5056	22,247	21,218	37,716	37,716
Technical Paraprofessional	5057	-	-	-	-
Technical Paraprofessional	5058	51,232	47,797	55,000	55,000
Technical Paraprofessional	5060	-	-	-	-
Student Employees	5094	32,885	24,943	41,786	44,786
Capitalized Salaries	5099	(592,517)	(471,979)	(547,100)	(547,100)
Fringe Benefits					
Health Insurance	5101	1,391,001	1,429,714	1,435,732	1,364,554
Dental Insurance	5102	55,515	48,069	62,563	55,329
Life Insurance	5104	8,252	7,004	8,861	8,576
Retirement	5105	301,201	324,096	309,109	300,503
FICA	5106	344,806	351,433	381,237	370,107
Long Term Disability	5107	17,795	16,488	17,315	16,785
Miscellaenous Fringe Benefit	5159	-	- (161 100)	(240,000)	(240,000)
Miscellaenous Fringe Benefit	5199	(198,039)	(161,100)	-	-
Supplies Seminars and Workshops	5211	1,381	1,635	19,200	14,000
Memberships and Subscriptions	5220	9,872	9,743	25,475	20,175
Books	5233	5,672	5,145	665	665
Labor Supp	5237	-	-	-	-
Maint & Cust. Supp	5238	-	-	-	-
Office Supplies	5241	6,485	8,445	12,250	12,500
Other Supplies	5243	408,740	423,341	559,600	480,700
Office and General Equipment	5249	-	-	750	250
Postage	5259	209,359	244,398	297,250	281,000
Printing and Duplicating	5260	438,037	421,632	463,250	468,500
Bank Service Fees	5434	180,763	181,129	197,100	192,000
Telemarketing	5657	-	-	-	-
Affiliation	5660	65,939	64,739	70,000	70,000
Audience Research	5661	113,016	117,542	126,700	130,600
InService Training	5663	-	-	-	4,000
Records/Music	5669	2,295	2,295	2,500	2,500
Remote Studio Supplies	5671	4,759	2,398	6,750	6,750
Special Projects	5672	8,290	(4,465)	5,500	6,350 340.000
Technical Operations	5674	273,620	333,326	335,000 12,000	340,000 12,000
Traffic	5675	4,783 8,928	5,345 15,051	13,500	13,500
Vehicle Supplies	5676 5677	7,883	1,083	9,000	9,000
Videotape Network Program Service	5665	254,274	246,996	300,000	300,000
Program Acquistion	5667	8,765	5,000	3,750	5,000
Equipment Repairs	5007	0,700	0,000	0,.00	0,000
Office and General Equipment Repair	5282	-	-	1,000	-
Travel				.,	
Travel Expense	5201	41,793	56,832	76,300	86,000
Public Information					
Advertising	5270	228,5 2 0	205,591	295,000	302,000
Publicity	5273	2,855	2,833	5,500	5,500
Repairs					
Production Equipment Repair	5666	-	-	-	-
Studio Equipment Reapir	5673	8,819	24,670	23,000	23,000
WMVS Transmitter Repairs	5678	22,145	21,993	40,000	40,000
Utilitiies					
Gas	5450	(416)	-	-	-
Light and Power	5452	197,086	108,074	140,000	135,000
Telephone Water	5454	41,274	23,511	35,000	30,000
	5455	(384)	11,269	11,000	12,000

MILWAUKEE AREA TECHNICAL COLLEGE Enterprise Fund (Milwaukee PBS Activities) Expenditures by Classification cont'd

		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET
Contracted Services					
Contracted Employment	5352	5,140	8,949	10,000	10,000
Other Contracted Services	5355	693,219	700,136	707,960	706,260
Professional and Consulting	5357	37,325	35,684	71,800	53,000
Other Current Operating Expense					
Insurance	5442	7,925	7,925	8,000	8,125
Other Insurance	5443	-	-	-	-
Commissions	5360	-	-	-	-
Legal	5361	14,871	9,982	15,000	15,000
Sales Tax Expense	5655	9,237	8,754	11,000	1,000
Other Expense	5658	40,907	23,571	46,100	32,250
Captial Outlay					
Improvements	5830	-	-	-	-
Equipment	5840	3,327,489	3,749,215	4,185,709	3,986,550
Program Production	5668	38,657	42,181	115,000	75,000
Debt Requirements					
Principal	5902	4,988,089	4,282,753	3,704,647	3,952,169
Interest	5921	216,553	281,326	286,972	297,705
Total Expenditures		\$ 18,008,223 \$	18,074,199 \$	18,585,834 \$	18,332,680

MILWAUKEE AREA TECHNICAL COLLEGE Internal Service Fund Expenditures by Classification

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		2017-18 ACTUAL	2018-19 ACTUAL	2019-20 BUDGET	2020-21 BUDGET		
	-			·			
5357	\$	88,000 \$	88,000 \$	- \$			
5445		(1,748)	(945)	-			
5448		1,696,944	1,324,959	1,575,000	1,575,000		
5679		-	-	-			
5680		23,334,887	23,149,321	23,100,000	23,100,000		
5681		-	-	-	-		
5682		1,072,301	992,488	1,000,000	1,000,000		
5683		137,184	131,828	150,000	150,000		
5684		(207,235)	(268,367)	(250,000)	(250,000)		
5685		5,831,852	8,268,691	7,112,600	7,112,600		
5687		101,587	158,294	137,400	137,400		
5697		648,271	656,506	675,000	675,000		
	\$	32,702,043 \$	34,500,775 \$	33,500,000 \$	33,500,000		
	5445 5448 5679 5680 5681 5682 5683 5683 5684 5685 5687	5445 5448 5679 5680 5681 5682 5683 5684 5685 5685 5687	ACTUAL 5357 \$ 88,000 \$ 5445 (1,748) 5448 1,696,944 5679 - 5680 23,334,887 5681 - 5682 1,072,301 5683 137,184 5684 (207,235) 5685 5,831,852 5687 101,587 5697 <u>648,271</u>	ACTUAL ACTUAL 5357 \$ 88,000 \$ 88,000 \$ 5445 (1,748) (945) \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	ACTUAL ACTUAL BUDGET 5357 \$ 88,000 \$ - \$ 5445 (1,748) (945) - \$ 5445 (1,748) (945) - \$ 5448 1,696,944 1,324,959 1,575,000 \$ 5679 - - - - 5680 23,334,887 23,149,321 23,100,000 \$ 5681 - - - - - 5682 1,072,301 992,488 1,000,000 \$ \$ 5683 137,184 131,828 150,000 \$ \$ 5684 (207,235) (268,367) (250,000) \$ 5685 5,831,852 8,268,691 7,112,600 \$ 5687 101,587 158,294 137,400 \$ 5697 648,271 656,506 675,000 \$		

MILWAUKEE AREA TECHNICAL COLLEGE

Budget Expenditures by Classification Level ⁽¹⁾ Budget and Plan Year 2020-21

General and Special Revenue Fund Expenditures		\$	181,500,291
Personal Services			
Salaries and Wages	\$ 115,063,679		
Fringe Benefits	44,761,219		
Current Operating Expenditures	21,675,393		
Capital Outlay			41,391,891
Debt Service			38,874,842
Total Budget Expenditures		\$_	261,767,024

⁽¹⁾ Includes General, Special Revenue-Operational, Capital Projects, and Debt Service Funds only.

Attachment 4-g

RESOLUTION TO ESTABLISH RESERVES FOR FISCAL YEAR 2020-2021 (Resolution F0137-06-20)

This is the second of two Board resolutions required to implement the Fiscal Year 2020-21 Activity Plan and Budget, and it is required by administrative rule. The resolution formalizes the Board's position relative to fund balances which were previously reviewed as a part of the budget development process (Pro Forma Balance Sheet) and the audit review process (Audited Financial Statements).

RESOLUTION

WHEREAS, the Wisconsin Administrative Code TCS 7(5) requires that a district board adopt a resolution creating reserves and other segregations of fund balance and requires that, prior to the adoption of its budget, each district shall disclose all reserves maintained by it, the amount contained in each reserve and the anticipated amount by which each reserve will increase or decrease during the year for which the budget is adopted, and

WHEREAS, the Milwaukee Area Technical College District Board will be approving the District's Fiscal Year 2020-21 Annual Activity Plan and Budget,

THEREFORE BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby approves the following reserves and designations of fund balance:

Reserve for Capital Projects – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$8,034,816 at June 30, 2020, and \$2,150,100 at June 30, 2021. The limit on this reserve is the total resources provided in the Capital Projects Fund.

Reserve for Debt Service – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2020, the Reserve for Debt Service is estimated at \$22,068,464 and is planned to increase to \$24,082,749 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

Reserve for Student Financial Assistance – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2020 the Reserve for Student Financial Assistance is estimated at \$1,782,596 and at \$1,782,596 at June 30, 2021. The limit on this reserve is the total resources provided in the Financial Aid Fund.

Designated for Self-Insurance – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2020 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

Designated for Operations – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2020, the General Fund Reserve is estimated to be \$33,891,906 or 19.27 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$537,099 or 7.91 percent of operating revenue at June 30, 2020. In FY20-21 the balance in the General Fund Reserve is planned to remain at \$33,891,906 and the ratio of the General Fund Reserve to operating revenue is estimated to be 19.63 percent for 2021.

Reserve for Prepaid Expenditures – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2020, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.

Attachment 4-h

RESOLUTION TO AUTHORIZE CONTINGENCY PAYMENT OF BILLS AND AWARDING OF CONTRACTS Resolution (Resolution F0138-06-20)

BACKGROUND

As the Board does not have a regular meeting scheduled in July 2020, it will be necessary to continue to pay bills on a monthly basis and to award contracts. The purpose of this resolution is to authorize the Chairperson of the Board, or in the absence of the Chairperson, the Vice-Chairperson of the Board, to review the list of bills for the month of June and contract proposals, and, if in agreement, authorize the administration to pay approved bills and award contracts to the low qualified bidders, with formal Board action to follow at the regular meetings in August.

The list of bills for the month will be in standard form and contract proposals will be invited following State regulations and Board policies governing a formal bidding process. Anticipated contracts are not unusual and bidder controversy is not likely; however, should there be any challenges to the bid documents, the bidding procedures, or the determination of the low qualified bidders, the award of contracts will be delayed to permit discussion at the August meeting of the Board.

RESOLUTION

WHEREAS, it is necessary for the District to pay bills and award contracts during the month of July 2020, when the Board is in recess; Therefore be it

RESOLVED, that the Milwaukee Area Technical College Board authorizes the Chairperson or Vice-Chairperson of the Board to approve the payment of appropriate bills and the award of contracts during the month of July 2020; and be it

RESOLVED further, that the list of all bills approved for payment and contracts awarded during the month of July 2020 be presented to the Board for recommendation and ratification, respectively, at the regular meetings in August.

Attachment 4-i

RESOLUTION TO APPROVE RENEWAL OF INSURANCE COVERAGES THROUGH DISTRICTS MUTUAL INSURANCE AND THE WISCONSIN TECHNICAL COLLEGE INSURANCE TRUST

Resolution F0139-06-20

BACKGROUND

MATC requires various commercial insurances to provide coverage for the District's liability for acts stemming from the technical and vocational programs and activities and for property exposures for buildings, contents, and property owned by the College. Internal evaluations are routinely performed on securing required or desired commercial insurances at the lowest cost consistent with the most desirable levels of service.

At the December 11, 2003 Board Meeting, a resolution was approved for the District to join and participate in the Wisconsin Technical College (WTC) Insurance Trust Program effective July 1, 2004.

The WTC Insurance Trust and the sixteen (16) technical college districts have formed a Municipal Mutual Insurance Company called Districts Mutual Insurance (DMI) under Wisconsin Statute §611 and approved by the Office of the Commissioner of Insurance.

Districts Mutual will provide coverages for the following types of insurance:

Casualty Cyber Risk Deadly Weapon Equipment Breakdown Property Terrorism Workers' Compensation Drone

WTC Insurance Trust will provide coverages for the following types of insurance:

Crime Business Travel Accident

Premiums for the coverages to be provided as shown above for FY20 have been quoted at \$1,091,687.64

RESOLUTION

WHEREAS, the MATC District has joined the Wisconsin Technical College Insurance Trust and Districts Mutual Insurance, it is recommended to accept renewal of the above stated insurance coverages, subject to future review of competitive third-party bids;

THEREFORE, BE IT RESOLVED that the MATC District Board hereby approves the renewal of insurance coverages from Districts Mutual Insurance and WTC Insurance Trust for the period July 1, 2020 – June 30, 2021, with an estimated cost exposure of \$1,091,687.64

Attachment 4-j

RESOLUTION TO APPROVE STUDENT HOUSING AFFILIATION AND GUARANTY AGREEMENT FOR JOURNAL SQUARE PROJECT, MILWAUKEE, WI (Resolution F0140-06-20)

Background

Over the past several years MATC administration has explored opportunities in providing students with safe and affordable housing within close proximity to MATC's downtown campus. MATC currently has an Affiliation Agreement with the Eleven25 at Pabst located on at 1125 N. 9th Street to market and lease 60 beds to MATC students which includes four beds reserved for transitional housing for students in emergency situations. The demand for these beds greatly exceed availability and the need for transitional student housing far exceed the four bed transitional housing allocation. The current Affiliation Agreement is set to expire on July 31, 2021.

Developer J. Jeffers & Co. ("the Developer") approached MATC administration last summer to discuss a student housing project it was contemplating on the Journal site which is the block of real estate bounded by Old World Third Street on the East, 4th Street on the West, Kilbourn Avenue on the South, and State Street on the North located two blocks from MATC's downtown campus. The full city block contains the complex of buildings formerly associated with the Milwaukee Journal-Sentinel, also known as Journal Square. The Developer's redevelopment masterplan includes conversion of the building located at the corner of 3rd & State (referred to as the "1962 Building") to a 189 bed student housing facility that would exclusively serve MATC students.

Developer engaged a consultant, Tracy Cross & Associates, to conduct a student housing study who reviewed and evaluated MATC enrollment information and competitive market conditions. Cross issued a formal market study report, concluding that private student housing directed toward MATC students can be successfully introduced within the Journal Square property with current demand for 220 beds, in excess of the 189 beds proposed in this project. The monthly rents being proposed by Developer in this project are at 20% below market rents in downtown Milwaukee. Developer has proposed the attached Student Housing Affiliation and Guaranty Agreement ("the Agreement") with MATC to secure affordable, safe and conveniently located student housing in this 189 bed facility that will also include spaces for student life programming, student study and other collaboration and community building opportunities.

Details of Project

On May 26, 2020, the MATC District Board authorized the Administration to negotiate an agreement with the Developer based upon the Term Sheet presented to the Board on that date.

The Administration and the Developer negotiated a Student Housing Affiliation and Guaranty Agreement, attached hereto as Attachment 1, which includes the following terms:

- <u>Master Lease</u>: 77 units containing 189 beds of student housing at the 1962 Building. Annual lease value: \$1,551,060.00 (offset by student rents), 2.5% annual increase.
- <u>Lease Term</u>: Seven (7) years at below market rate rents. Optional seven (7) year extension subject to negotiating agreeable market rental rates.
- <u>Equipment /Furniture Contribution</u>: MATC shall provide a \$1 million contribution for the purchase of unit furnishings and other moveable equipment, MATC to retain ownership of furnishings and moveable equipment.
- <u>Amenities</u>: The Project will provide MATC students and other MATC-authorized users with exclusive access to an ample range of amenities competitive with comparable student housing projects. The range of amenities currently being contemplated include a fully-equipped "third space" community room, small group study rooms, coffee bar, wi-fi service throughout, fitness room, outdoor seating areas, key-card building security features, and bicycle storage. The final selection of amenities would be determined through collaboration with MATC to ensure that the amenities best meet the needs and desires of the MATC student body. The \$1 million allowance for furnishing and equipping the units is intended to fund fully-furnished units for students and their families, including full-sized stacked washers and dryers in all units.
- <u>Management and Services</u>: Developer will engage a third party management firm to manage the property and market and lease the units. An annual marketing plan shall be developed in cooperation between MATC and the Developer or its affiliate. All costs of third party management firm are the responsibility of Developer. The third party management firm will be bound by established management standards, and MATC may request replacement of the third party firm for deficiencies in management standards.
- <u>Exclusivity</u>: For the term of the lease defined herein, the Project will be restricted for the *exclusive use* of MATC students and their families. MATC may, at its discretion, lease the units to a broader population including students from other higher education institutions if MATC demand does not fill availability.

Approval of the Agreement is sought based on the terms outlined above and authority to request approval of the same from the WTCSB.

Resolution

WHEREAS, Milwaukee Area Technical College and the Developer have agreed to the terms of Agreement (Attachment 1) to be used for 77 units (189 beds) of housing for MATC students; and

WHEREAS, Milwaukee Area Technical College has agreed to guaranty the lease value of such student housing in an amount not to exceed \$1,551,060.00 in Year 1, with a 2.5% increase per annum, which will be offset by student rents, for an initial term of seven (7) years; and

WHEREAS, this project will provide an affordable, high quality housing option to MATC students less than ¹/₂ mile from the Downtown Campus;

THEREFORE, BE IT RESOLVED, that the MATC District Board authorizes the administration to enter into the Student Housing Affiliation and Guaranty Agreement, Attachment 1, with the Developer at the Journal Project 1962 Building, Milwaukee, WI.

[Agreement not to be Recorded.]

[This Agreement shall not be recorded; MATC shall have the right to record a memorandum of this Agreement in a form approved by Master Tenant]

J. JEFFERS DRAFT: 06/21/2020

STUDENT HOUSING AFFILIATION AND GUARANTY AGREEMENT

THIS STUDENT HOUSING AFFILIATION AND GUARANTY AGREEMENT (this "Agreement") is made and entered into effective as of [_______, 2020] (the "Effective Date") by and between [JS 1962 MASTER TENANT, LLC] a Wisconsin limited liability company (the "Master Tenant"), and MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, a Wisconsin technical college district organized under Section 38 of the Wisconsin Statutes (MATC").

RECITALS

The following recitals ("Recitals") are a material part of this Agreement:

WHEREAS, pursuant to that certain Master Lease by and between Master Tenant and [Owner, LLC] dated ______, Master Tenant is the master tenant of certain real property and improvements legally described in Exhibit A attached hereto (the "**Property**"); and

WHEREAS, MATC is a public, two-year comprehensive technical college located in Milwaukee, Wisconsin and is seeking high-quality housing options for its students; and

WHEREAS, Master Tenant or its Affiliate is constructing and will operate a student housing project having not less than 189 beds (the "**Beds**"), together with certain student housing related amenity areas and Common Areas (as hereinafter defined) within the five-story building located at 333 W. State Street ("**Building**") located on the Property (the "**Student Housing Amenities**") (the Beds, Building, Common Areas, and Student Housing Amenities, collectively, being the "**Project**"), and to do so in such a manner so as to qualify for Federal Historic Tax Credits and State Historic Tax Credits, (each as hereinafter defined); and

WHEREAS, pursuant to the terms of this Agreement, MATC will commit certain financial contributions to the Project and will agree to guaranty a minimum level of rent collected at the Project for the term of this Agreement. In exchange for the MATC commitments, Developer will agree to reserve the Project for the use and occupancy of MATC students and other authorized MATC users, pursuant and subject to the covenants, agreements, terms, conditions, limitations, exceptions and reservations herein contained.

NOW, THEREFORE, in consideration of the foregoing, of mutual promises of the parties hereto and of other good and valuable consideration, the receipt and sufficiency of which hereby are acknowledged, the parties hereby agree as follows:

AGREEMENT

ARTICLE I

DEFINED TERMS

Capitalized terms not otherwise defined herein shall have the meanings specified below:

"Affiliate" means, with respect to a specified Person, any Person directly or indirectly controlling, controlled by or under common control with the Person specified. The term "control" (including the terms "controlled by" and "under common control with") means the possession, direct or indirect, of the power to direct or cause the direction of the management and policies of a Person, whether through the ownership of voting securities, by contract or otherwise.

"Beds" has the meaning set forth in Section 2.1(a).

"Building" has the meaning set forth in the Recitals.

"Business Day" means as described in Schedule B.

"Calendar Quarter" means each of the three-month periods measured, January through March, April through June, July through September, and October through December. If the Commencement Date falls on a date that is not the first day of a defined Calendar Quarter, then the first and last Calendar Quarters shall be adjusted based on the actual number of days in such Calendar Quarter._

"Closure Event" has the meaning set forth in Section 3.3(c).

"**Code**" means the Internal Revenue Code of 1986, as amended from time to time, or any corresponding provision or provisions of prior or succeeding law.

"Commencement Date" has the meaning set forth in Section 2.2(a).

"Commencement Date Delay" has the meaning set forth in Section 3.3(c).

"**Common Areas**" means the areas of the Project not regularly and customarily reserved for exclusive use of specific tenants or occupants, including, but not limited to, any entranceways and vestibules, common hallways and stairs, parking areas, driveways, walks and landscaped areas.

"Condemnation Award" means the aggregate amount of any condemnation award or awards payable with respect to a Taking, whether by agreement or pursuant to a judgment or otherwise, including consequential damages, with any interest on such amount, net of any unreimbursed costs and expenses of collecting the same. "**Consent**" means prior written consent or approval, as the context may require, to do the act or thing for which the consent is solicited, which consent or approval may not be unreasonably withheld, conditioned or delayed unless another standard is expressly stated; provided, however, without limiting Section 12.20 hereof, whenever this Agreement provides for the Consent of Master Tenant, such Consent shall also be subject to the Consent of a Project Mortgagee if and to the extent, and on the terms, such consent of Project Mortgagee is required as set forth in any Project Mortgage Documents; provided, that no Project Mortgagee shall be granted any additional time beyond that granted to Master Tenant hereunder to respond to any request for such consent.

"**Designated Prime Rate**" means the prime commercial rate of interest as published from time to time in The Wall Street Journal, or such other source as the parties may agree, adjusted as such rate adjusts.

"Electricity Charges" has the meaning set forth in Section 3.1.

"Eligibility Period" has the meaning set forth in Section 3.3.

"**Federal Historic Tax Credits**" means the tax credit allowable pursuant to Section 47 of the Code for QREs incurred in connection with the "certified rehabilitation" of a "certified historic structure".

"Force Majeure" means strike, lockout, labor trouble, civil disorder, riot, insurrection, act of terrorism, war, accident, fire or other casualty, adverse weather conditions, act of God, inability to procure materials, electricity, gas or other fuel or water or other utilities at the Building after reasonable effort to do so, act or event caused directly or indirectly by or by default of the other party or such other party's employees, agents, licensees, invitees or contractors, or any cause beyond the reasonable control of the party who has so failed to perform. With regard to the construction and Substantial Completion of the Project by Master Tenant, the term "Force Majeure" shall not include (a) extreme heat, cold, or precipitation or construction days lost in connection therewith (unless such conditions result in an inability to procure materials, electricity, gas or other fuel or utilities needed for construction), or (b) any widespread illness, virus, pandemic, or other disease, or any government order, law, rule, or regulation related thereto, unless work on the Project is delayed due to staffing reductions or shut down imposed by government order.

"Guaranteed Quarterly Base Rent" has the meaning set forth in Section 3.1.

"Guaranty Agreement" has the meaning set forth in Section 3.1.

"Guaranty Payments" has the meaning set forth in Section 3.2.

"**Historic Tax Credits**" means collectively, the Federal Historic Tax Credits and the State Historic Tax Credits.

"**Impositions**" has the meaning set forth in Section 4.2.

"**Insurance Proceeds**" means the proceeds obtained under any insurance policy maintained by MATC and/or Master Tenant with respect to the Property, on behalf of itself, the other party hereto, the Project Mortgagees and/or any subtenant of the Property, net of the unreimbursed costs and expenses incurred in the collection of such proceeds.

"**Knowledge**" means that an individual will be deemed to have "Knowledge" of a particular fact or other matter if such individual is actually aware of such fact or a prudent individual could be expected to discover such fact or other matter after reasonable investigation. A Person (other than an individual) will be deemed to have "Knowledge" of a particular fact or other matter if any individual who is serving, or who has at any time during the term of this Agreement served, as a director, officer, partner, executor, or trustee of such Person (or in any similar capacity) has, or at any time had, Knowledge of such fact or other matter.

"Legal Requirements" means all laws, statutes, ordinances, orders, rules, regulations and requirements of all Federal, state and local governmental or quasi-governmental entities, subdivisions, agencies, authorities or instrumentalities and the appropriate officers, departments, and boards thereof applicable to the Property.

"MATC" means Milwaukee Area Technical College.

"MATC Delay" means any (1) actual delay caused by MATC's failure to timely perform any of its obligations under this Agreement after the Effective Date, or (2) actual delay caused by MATC's failure to timely procure and pay for the FF&E following finalization of the Plans and Specifications. No delay occurring prior to the Effective Date, including but not limited to any delay in granting any necessary consent or approval by any local or state board with jurisdiction, shall be considered an MATC Delay hereunder.

"MATC Students" means individuals enrolled at Milwaukee Area Technical College.

"Operating Expenses" means all expenses of the Property, including, but not limited to, management fees and expenses; any applicable insurance premiums, covering hazards, casualties, liability, and potential losses; license, permit, inspection and occupancy fees; accountant's fees and legal fees; materials and supplies, including charges for telephone, fax, computers, postage and supplies; repairs, maintenance and replacements respecting the Property, including costs of materials, supplies, tools and equipment used in connection therewith; costs incurred in connection with the operation, maintenance, repair, replacing, inspection and servicing (including maintenance contracts) of electrical, plumbing, heating, air conditioning and mechanical equipment and the cost of materials, supplies, tools and equipment used in connection therewith; cost of services including heat, air conditioning, electricity, gas, water and sewer, common area expenses, and other utilities not separately metered for units in the Property; and all other expenses and costs necessary or desirable to be incurred for the purpose of operating and maintaining the Property, whether or not similar to the foregoing.

"**Permitted Encumbrances**" means the easements, encumbrances, covenants, conditions and restrictions and other matters which affect the Property (whether of record or apparent) as of the Commencement Date (as hereinafter defined) or which are created thereafter as permitted hereunder.

"**Permitted Use**" means rental of up to 189 Beds to MATC Students (or students from other higher education institutions or colleges, if and as permitted under this Agreement) for student housing and ancillary services.

"**Person**" means an individual, partnership, joint venture, limited liability company, corporation, trust, cooperative, association or other entity, and the heirs, executors, administrators, legal representatives, successors and assigns of such Person where the context so requires.

"Plans and Specifications" means the plans and specifications prepared in connection with the Rehabilitation and construction of the Project, a copy of which has been delivered to MATC, as such plans and specifications may be changed from time to time with the approval of MATC, Master Tenant and Project Mortgagee, and any applicable governmental entities, if such approval shall be required.

"Premises" has the meaning set forth in Section 2.1.

"Project" has the meaning set forth in the Recitals.

"Project Mortgage" means any mortgage, deed of trust or other security agreement encumbering the Property, or any portion thereof, and securing an indebtedness of Master Tenant or any Affiliate of Master Tenant with respect to the Property or any portion thereof.

"Project Mortgagee" means the holder or beneficiary of a Project Mortgage and any other rights of the lender, credit party or lessor under the Project Mortgage Documents.

"**Project Mortgage Documents**" means, with respect to each Project Mortgage and Project Mortgage, the applicable Project Mortgage, loan or credit agreement, lease, note, collateral assignment instruments, guarantees, indemnity agreements and other documents or instruments evidencing, securing or otherwise relating to the loan made, credit extended, lease or other financing vehicle pursuant thereto.

"Property" has the meaning set forth in the Recitals.

"QRE" means "qualified rehabilitation expenditures" as such term is defined in Section 47(c)(2) of the Code.

"Quarterly Electricity Receipts" has the meaning set forth in Section 3.2.

"Quarterly Base Rent Receipts" has the meaning set forth in Section 3.2.

"Quarterly Guaranty Payment" has the meaning set forth in Section 3.2.

"Quarterly Report" has the meaning set forth in Section 3.2.

"**Rehabilitation**" means the development, construction, renovation and rehabilitation work on the Property described in this Agreement.

"**Repairs**" means all necessary or customary maintenance, replacements, and renewals, made in the ordinary course of the operation of the Property, interior and exterior, ordinary and extraordinary, foreseen and unforeseen, of every nature, kind and description.

"State Historic Tax Credits" means the historic rehabilitation tax credit allowed pursuant to the State HTC Act.

"State HTC Act" has the meaning set forth in Schedule B.

"Substantially Complete" has the meaning set forth in Section 5.2(b).

"**Taking**" means any taking of the title to, access to, or use of all or any part of the Property and/or any interest therein or right accruing thereto, as a result of the exercise of the right of condemnation or eminent domain affecting the Property or any part thereof. A conveyance in lieu of or in anticipation of the exercise of any such right of condemnation or eminent domain shall be considered a Taking. Any such Taking shall be deemed to have occurred upon the earlier to occur of (a) the date on which the property, right or interest so taken must be surrendered to the condemning authority, or (b) the date title vested in a condemning authority or other party pursuant to any Taking. A Taking may be total or partial, permanent or temporary.

"**Tax Credit Recapture Event**" means any event that results in any portion of the Historic Tax Credits previously allocated to the Project investor or investors to be recaptured or disallowed pursuant to the Internal Revenue Code and rules, orders or regulations issued pursuant thereto.

"Utility Charges" has the meaning set forth in Section 4.3.

ARTICLE II

AFFILIATION, EXCLUSIVE USE & TERM

Section 2.1. Affiliation and Exclusive Use.

(a) <u>Affiliation</u>. Master Tenant and MATC agree to affiliate with each other with respect to the marketing and leasing of one hundred eighty-nine (189) beds in the Building (the "**Beds**"), all in accordance with and subject to the terms, conditions and provisions of this Agreement.

(b) <u>Exclusive Use</u>. During the Term, except as otherwise expressly permitted by this Agreement, the Project will be restricted for the exclusive use of MATC Students and their families. The Beds and Student Housing Amenities shall be used only for the Permitted Use and no other use. MATC may, at its discretion, require that Master Tenant offer Beds for lease to a broader, non-student population during the summer months of June, July, and August of each year, or require that MATC Students enter into 12-month resident leases to cover that time period. MATC shall further have the right, upon notice to Master Tenant, but without Master Tenant's Consent, to allow students from other higher education institutions or colleges to lease Beds in the Project, and to instruct Master Tenant to market the Project to such non-MATC students; provided that Master Tenant shall not be obligated to incur material additional Operating Expense in connection with such efforts, and no such action shall relieve MATC of its obligation to make Guaranty Payments.

(c) MATC Student Resident Lease Requirements. Master Tenant shall ensure that all resident leases between Master Tenant or its management agent and MATC Students contain a clause stating that if such resident ceases to be a MATC Student (or at such other higher education institution or college as such resident may have been attending at the time the lease was signed) then, upon notice of same from MATC, the lease with such resident shall be terminated and such resident shall be required to vacate the Building. Upon request from MATC, Master Tenant shall set aside certain units within the Project for use by students with families, including, if requested by MATC, students with children. MATC and Master Tenant shall work together in cooperation to determine the appropriate number of rooms to allocate for students with families, and to identify the most appropriate rooms within the Building for occupancy by such students and their families.

(d) Unit Mix; MATC Student Rents. The Beds shall be comprised of the following unit mix: twenty-one (21) studios (21 Beds), twenty-eight (28) two-bedroom, 1 bath units (56 Beds), and twenty-eight (28) four-bedroom, 2 bath units (112 Beds). For the first four Calendar Quarters, the base rent charged to MATC Students shall not exceed the following per-Bed monthly rents: (i) Studios - \$795/Bed, (ii) 2BR/1BA units - \$720/Bed, and (iii) 4BR/2BA units - \$645/Bed (the "**Student Rents**"). Commencing on the first day of the first Calendar Quarter following the first four (4) Calendar Quarters, the Student Rents shall increase by 2.5%, and shall increase 2.5% for each year thereafter during the Initial Term (a "year" in this context being equivalent to four (4) Calendar Quarters). Base rent for MATC Students during the first year of the Renewal Period (if exercised by MATC) shall be at the Market Rental Rate, and base rent shall increase by 2.5% per year for the remainder of the Renewal Period.

Section 2.2. Term.

(a) <u>Initial Term</u>. This Agreement shall be executed and in full force and effect as of the Effective Date. The initial term of this Agreement (the "**Initial Term**") shall commence on the date on which (i) the Project is Substantially Complete with materially all FF&E in place and ready for use by MATC Students, and (ii) the Project has received an occupancy permit for the Permitted Use (hereinafter referred to as the "**Commencement Date**"), and shall end at midnight on the seven (7) year anniversary of the Commencement Date (hereinafter, as the same may be adjusted as hereinafter provided, referred to as the "**Expiration Date**"), unless sooner terminated as provided herein. As used in this Agreement, "**Term**"

shall mean the Initial Term and any Renewal Period exercised by MATC pursuant to Section 2.2(b) below. Notwithstanding the foregoing, if the Commencement Date does not occur by August 1, 2021, then, MATC's obligation to make Guaranty Payments shall be adjusted as set forth in Section 3.1(c).

(b) <u>Renewal Option</u>. Subject to the provisions hereinafter set forth, Master Tenant hereby grants to MATC an option (the "**Renewal Option**") to extend the Term of this Agreement on the same terms, conditions and provisions as contained in this Agreement, except as otherwise provided herein, for one period of seven (7) years (the "**Renewal Period**") after the expiration of the initial Term, which Renewal Period shall commence on the date after the stated Expiration Date hereunder (the "**Renewal Period Commencement Date**") and end on the day preceding the seven (7) year anniversary of the Renewal Period Commencement Date.

- (i) The Renewal Option shall be exercisable by written notice from MATC to Master Tenant of MATC's election to exercise the Renewal Option given not later than the date which is eighteen (18) months prior to the Renewal Period Commencement Date, time being of the essence. If the Renewal Option is not so exercised, the Renewal Option shall thereupon expire.
- (ii) Guaranty Payments payable during the Renewal Period shall be equal to the Market Rental Rate for the Project determined in accordance with Section 2.2(c) below, subject to credit for Quarterly Base Rent Receipts and Quarterly Electricity Receipts (as hereinafter defined) received by Landlord as set forth in Section 3.1(b) below. Master Tenant shall give MATC written notice of Master Tenant's proposed Market Rental Rate, which notice shall be accompanied by market data and other information supporting such proposed Market Rental Rate, within thirty (30) days following written request by MATC, which request shall not be made earlier than thirty (30) months prior to the start of the Renewal Period (which components of Rent shall otherwise be payable at such times and at such place and in accordance with such terms and conditions as otherwise applicable to payment of the various components of Rent under this Agreement).

(c) <u>Market Rental Rate Determination</u>. As used herein, the term "**Market Rental Rate**" shall mean the monthly base rent for the Beds in the Project for the first year of the Renewal Period, which shall be an amount equal to the projected prevailing market rental rate for Beds in comparable student housing units in the downtown Milwaukee, Wisconsin area; provided, that in no event shall the aggregate Market Rental Rate for the first year of the Renewal Period be an amount greater than 105% of the aggregate base rent payable by residents in the Project during the final year of the Initial Term. If MATC disagrees with Master Tenant's determination of Market Rental Rate, MATC shall notify Master Tenant of same in writing within thirty (30) days after receipt of Master Tenant's proposed Market Rental Rate and the parties shall thereafter negotiate in good faith to agree upon a Market Rental Rate. If the parties cannot agree on the Market Rental Rate by the date that is sixty (60) days prior to prior to the deadline for MATC to exercise its Renewal Option (with it being understood that MATC may, if it so elects, and at it sole discretion, choose not to exercise its option if the parties cannot agree on a Market Rental Rate), then such dispute may, at MATC's request, exercised by written notice to the other within ten (10) days after the date that is sixty

(60) days prior to prior to the deadline for MATC to exercise its Renewal Option (time being of the essence), be determined by binding arbitration as hereinafter provided. By electing to submit to the binding arbitration process set forth below, MATC shall be deemed to have validly exercised its Renewal Option, and the parties shall be bound by the Market Rental Rate determined through such process. If the Market Rental Rate is to be determined by arbitration as aforesaid, then Master Tenant and MATC will each select an arbitrator and notify the other party of the arbitrator selected within fifteen (15) business days after MATC elects to submit to such arbitration, who shall be disinterested and shall be a third-party professional actively engaged in the appraisal, market assessment, or management of student housing projects in the Southeastern Wisconsin area for a period of not less than ten (10) years immediately preceding his or her appointment. In the case of such arbitration, Master Tenant and MATC shall each submit to the two arbitrators its determination of proposed Market Rental Rate on the tenth (10th) business day following the selection of the second of such arbitrators, together with any information the submitting party believes supports its determination (if no submittal is made, the parties shall be deemed to have submitted their original determinations). The arbitrators shall be directed as promptly as possible (and, in any event, within thirty (30) days after commencement of such arbitration proceeding) to select from the two determinations submitted by Master Tenant and MATC the one that is closer to the Market Rental Rate as determined by the arbitrators, and said selection shall thereafter be deemed the Market Rental Rate. If the two arbitrators so appointed fail to agree as to which of the determinations submitted by Master Tenant and MATC is closest to the actual Market Rental Rate, the two arbitrators shall appoint a third arbitrator, using the criteria described above, to decide upon which of the two determinations submitted is closest to the actual Market Rental Rate. In the event the two arbitrators are not able to so agree upon a third arbitrator, the third arbitrator shall be appointed by the American Arbitration Association, using the criteria described above. The cost of the foregoing arbitrators shall be borne by the losing party. If no determination is made prior to the date for commencement of payment of rent for which Market Rental Rate must be determined, then Master Tenant's determination shall be used until the arbitration is completed. If MATC's determination is later selected, Master Tenant shall promptly refund any overpayments to MATC.

(d) <u>Terms Applicable to Renewal Option</u>. MATC may only exercise the Renewal Option, and an exercise thereof shall only be effective, if at the time of MATC's exercise of said Renewal Option and on the Renewal Period Commencement Date, this Agreement is in full force and effect and MATC is not in Default under this Agreement beyond applicable cure periods. Notwithstanding anything herein to the contrary, Master Tenant shall have the right, at its election, to waive any of the conditions precedent to MATC's valid exercise of its renewal rights under this Section 2.2 as such conditions are described above, whereupon MATC's prior exercise of such renewal rights shall be valid and in full force and effect in all respects. Any such waiver by Master Tenant must be in writing in order to be effective for purposes of the preceding sentence.

(e) <u>Renewal Amendment</u>. If MATC has validly exercised the Renewal Option, within thirty (30) days after the determination of the Market Rental Rate as herein provided, Master Tenant and MATC shall enter into a written amendment to this Agreement confirming the terms, conditions and provisions applicable to the pertinent Renewal Period as determined in accordance herewith.

(f) <u>No Other Renewal Options</u>. Except as otherwise agreed upon by Master Tenant and MATC, MATC shall not have any option to extend the Term of this Agreement beyond the expiration of the Renewal Period.

ARTICLE III

GUARANTY

Section 3.1. Guaranty.

(a) <u>Guaranty</u>. In consideration for Developer's agreement to construct the Project and reserve the Project for use by MATC Students, for the Term of this Agreement, MATC agrees to guaranty payment of (i) quarterly base rent receipts for the Beds in the amounts set forth on **Schedule A** attached hereto (the "**Guaranteed Quarterly Base Rent**"), and (ii) all charges for electricity service used, rendered or supplied in connection with the Project ("**Electricity Charges**"), measured on a quarterly basis and payable as provided in Section 3.1(b) together with any accrued interest or late charges as may be applicable pursuant to this Agreement. The Guaranteed Quarterly Base Rent and Electricity Charges, together with any applicable interest or late charges, are collectively, the "**Guaranty Obligations**". The performance of the Guaranty Obligations by MATC shall be a primary obligation, shall not be subject to any counterclaim, set-off, abatement, deferment or defense based upon any claim that Guarantor may have against the Master Tenant, except as expressly set forth in Section 3.1(c) or elsewhere in this Agreement, and shall remain in full force and effect during the Term._

(b) Guaranty Payments. Payments due pursuant to Section 3.1(a) and the Guaranty Agreement shall be payable on a quarterly basis, in arrears. Within thirty (30) days following the end of the first Calendar Quarter following the Commencement Date, and within thirty (30) days following each Calendar Quarter thereafter, Master Tenant shall deliver to MATC a report (each, a "Quarterly Report") detailing (i) the amount of base rent collected by Master Tenant from residents of the Project for the preceding Calendar Quarter (the "Quarterly Base Rent Receipts"), and (ii) the actual Electricity Charges for the preceding Calendar Quarter, and the amount of Electricity Charges collected by Master Tenant from residents of the Project for the preceding Calendar Quarter, or paid directly by residents of the Project for the preceding Calendar Quarter (the "Quarterly Electricity Receipts"), which shall be accompanied by supporting documentation reasonably acceptable to MATC. The first Quarterly Report and Quarterly Guaranty Payment shall include any partial Calendar Quarter occurring after the Commencement Date but prior to the first Calendar Quarter following the Commencement Date. Within ten (10) days following receipt of the Quarterly Report, MATC shall pay to Master Tenant an amount equal to the sum of the Guaranteed Quarterly Base Rent plus Electricity Charges, minus the Quarterly Base Rent Receipts and Quarterly Electricity Receipts (each, a "Quarterly Guaranty Payment"). The Quarterly Guaranty Payments, collectively, are the "Guaranty Payments". Any prepayment of base rent collected by Master Tenant from residents of the Project during the preceding Calendar Quarter in excess of the Quarterly Base Rent for such Calendar Quarter shall be credited as Quarterly Base Rent Receipts for the following Calendar Quarter, as adjusted pursuant to this Section 3.1(b).

Abatement of Guaranty Payments. The Guaranty Obligations shall be subject to abatement (c) as set forth herein under the following circumstances: (i) the Commencement Date does not occur on or before August 1, 2021 (a "Commencement Date Delay"), or (ii) a total closure of the Project by government order, law, rule or regulation or other reason rendering the Project not capable of occupancy by MATC Students for the Permitted Use for a period of five (5) or more days (a "Closure Event"), and (iii) provided such Commencement Date Delay or Closure Event is not caused by the negligence or willful misconduct of MATC or any MATC Student. A Closure Event may include a closure of the Project if, in MATC's or Master Tenant's reasonable determination, keeping the Building open for occupancy would present an imminent threat to resident health or safety. If the parties disagree as to whether a proposed Closure Event would present an imminent threat to resident health or safety, the dispute resolution provisions of Section 10.6 shall apply. In the event of a Commencement Date Delay, the amount of the Guaranty Payments for the first four (4) Calendar Quarters shall be limited to the rent and electricity obligations of MATC Students under resident leases entered into for occupancy during the first four (4) Calendar Quarters, and the rent and electrical charges paid by such MATC Students pursuant to such leases shall be a credit against the amount of the Guaranty Payment; provided, however, in the event of a Commencement Date Delay, Master Tenant may (but only during the first four (4) Calendar Quarters following the Commencement Date) offer Beds not leased to MATC students within three (3) months following the Commencement Date for lease to students from other higher education institutions, and for the months of June and July, to a broader, non-student population. In the event of a Closure Event, the Guaranty Payments shall be abated for the duration of the Closure Event. If a fire or other casualty results in Tenant's inability to use the Premises or a portion thereof, the terms and conditions of Article VII below shall apply rather than this Section 3.3(c).

Section 3.2. Manner of Payment.

Guaranty Payments and other amounts becoming due from MATC to Master Tenant hereunder, shall be paid in lawful money of the United States to Master Tenant at the office of Master Tenant or by electronic funds transfer, or as otherwise designated from time to time by written notice from Master Tenant to MATC. It is the intention of the parties hereto that the obligations of MATC hereunder shall be separate and independent covenants and agreements, that the Guaranty Payments, and all other sums payable by MATC hereunder shall continue to be payable in all events and that the obligations of MATC hereunder shall continue unaffected, unless the requirement to pay or perform the same shall have been terminated pursuant to an express provision of this Agreement. Except as otherwise expressly provided in this Agreement, all Guaranty Payments shall be payable without deduction, offset, recoupment, counterclaim or demand. Subject to the provisions of Section 3.1(b), any Quarterly Guaranty Payment and all other sums payable hereunder by MATC shall be paid (except as otherwise expressly provided for herein) without notice or demand.

Section 3.4. Default Rate of Interest.

Guaranty Payments not paid within five (5) business days from the date MATC receives written notice from Master Tenant of failure to make such payment shall bear interest from the date due until paid at the annual rate of two percent (2%) in excess of the Designated Prime Rate. MATC shall pay an amount

equal to any late fees, default interest or other penalties incurred by Master Tenant in connection with any loan as a result of failure by MATC to make any Quarterly Guaranty Payment within five (5) business days from the date MATC receives written notice from Master Tenant of failure to make such payment.

ARTICLE IV

TAXES AND OPERATING EXPENSES

Section 4.1. Operating Expenses.

Except for Guaranty Payments, MATC shall have no obligation to pay for any Impositions, Utility Charges, or Operating Expenses during the Term hereof. MATC shall, however, be responsible for any of its own costs or expenses associated with administration of this Agreement, including without limitation, accounting and legal fees.

Section 4.2. Impositions.

Throughout the Term, Master Tenant shall be responsible for payment, directly to the authority charged with the collection thereof, all real estate taxes, personal property taxes, betterment assessments, and all other impositions, ordinary and extraordinary, general and special, of every kind and nature whatsoever, as well as any payments in lieu of taxes, which may be levied, assessed, charged or imposed during the Term of this Agreement (prorated for any tax or installment period partially included in the Term) upon the Property or any part thereof, or upon any improvements at any time situated thereon (such taxes, payments and installments of assessments being hereinafter together referred to as "**Impositions**").

Section 4.3. Utilities.

Throughout the Term, Master Tenant shall be responsible for payment of charges for water, gas, sewer, heat, telephone, data or other service used, rendered or supplied in connection with the Property ("**Utility Charges**") and shall contract for the same in Master Tenant's name. Electricity shall be separately metered to the Property. Master Tenant may, at Master Tenant's option and at Master Tenant's sole cost and expense, install electrical submeters and invoice residents of the Property directly for electricity, life Master Tenant elects to submeter electricity and invoice residents of the Property directly for electricity, doing so shall not relieve MATC of its Quarterly Guaranty Payment obligation, but any such payments by residents shall offset the Quarterly Guaranty Payment as set forth in Section 3.1(b) above.

ARTICLE V

MASTER TENANT'S WORK, FF&E, REPAIRS, & INSURANCE

Section 5.1. Master Tenant's Work

(a) Master Tenant agrees to construct, or cause to be constructed, in a good and workmanlike manner, in compliance with all Legal Requirements, the Project ("Master Tenant's Work") substantially in accordance with the Plans and Specifications ("Plans and Specifications") developed pursuant to Exhibit B attached hereto, as such Plans and Specifications have been or are hereafter developed into final design development drawings, and as further modified from time to time. Master Tenant shall notify MATC of any material changes to the design documents which are not within the scope of the Plans and Specifications ("Scope Changes"), and no such Scope Changes shall be made without the written Consent of MATC, which Consent shall not be unreasonably withheld, conditioned or delayed, and which Consent shall be deemed given if MATC fails to respond to a request for such Consent within five (5) business days following receipt of such written request from Master Tenant or its agents. No Scope Changes shall any such scope changes materially adversely impact the amenities available to MATC Students, decrease the quality of the Project, or increase the cost to MATC Students of occupying the Project.

(b) Master Tenant will implement or cause to be implemented the City of Milwaukee's "SBE and RPP" workforce development program as part of the construction of the Project pursuant to a Human Resources Agreement to be entered into between Master Tenant or its Affiliate and the City of Milwaukee.

(c) Master Tenant shall achieve Substantial Completion of the Project on or before August 1, 2021, subject to extension for MATC Delay or Force Majeure. "Substantial Completion" or "Substantially Complete" or "Substantially Completed" shall mean that the Project has been completed and equipped (including but not limited to with materially all FF&E in place and ready for use by MATC Students) in material compliance with applicable Legal Requirements except for such minor, insubstantial details of construction, decoration or mechanical adjustments (such items, "punch-list items") as would not materially interfere with use of the Project for the Permitted Use (it being understood and agreed that if the failure to Substantially Complete any element of the Master Tenant's Work does not affect Master Tenant's ability to obtain issuance of a temporary or permanent certificate of occupancy for the Project or affect the ability of residents to lawfully occupy the Project for the Permitted Use, then the Master Tenant's Work shall be deemed Substantially Completed for purposes of this Agreement). If Substantial Completion is actually delayed in whole or in part by any MATC Delay or Force Majeure, then the deadline for Substantial Completion shall be extended for the period of such MATC Delay or Force Majeure event. Master Tenant shall complete all punch-list items as soon as is reasonably practicable following the Commencement Date. It is acknowledged and agreed that final commissioning of the FF&E specific to use and enjoyment of the Student Amenities may lag Substantial Completion of the Project by up to thirty (30) days, subject to MATC Delay or Force Majeure.

Section 5.2 Furniture, Fixtures & Equipment

The Premises shall be furnished and equipped for the Permitted Use by Master Tenant as part of Master Tenant's Work, in accordance with the Plans and Specifications, at MATC's sole cost and expense, up to \$1,000,000 (the "FF&E Cap"). As part of the initial furnishing and equipping of the Project to be conducted by Master Tenant, MATC shall procure all furnishings, fixtures, and equipment at the Project, movable and affixed (but not including items that would be deemed "fixtures" to the Property such as electrical systems, plumbing equipment, HVAC systems, life safety systems, and the like), as provided for in the Plans and Specifications (the "FF&E"), up to the amount of the FF&E Cap. Any costs of acquiring FF&E or otherwise furnishing or equipping the Project in excess of the FF&E Cap shall be the sole responsibility of Master Tenant. Master tenant shall be responsible, at Master tenant's sole cost, for insuring all FF&E in the Project, irrespective of whether such FF&E was acquired by MATC or Master Tenant. MATC shall retain ownership of the FF&E procured and paid for by MATC; provided, however, Master Tenant shall have an exclusive license to use such FF&E throughout the Term of this Agreement at no cost to Master Tenant. Neither MATC nor Master Tenant shall cause or permit any encumbrance or lien to attach to the FF&E during the Term. Master Tenant shall be responsible for the repair or replacement of any FF&E during the Term of the Lease. Neither Master Tenant nor MATC shall remove any FF&E from the Project during the Term without the prior written Consent of the other party. Upon the expiration or earlier termination of the Lease, provided MATC is not then in default, MATC shall have the option to either (a) retain ownership of the FF&E procured by MATC and remove any such FF&E from the Project, or (b) leave the FF&E procured by MATC in place at the Project, in which case the FF&E shall be conveyed to Master Tenant via bill of sale and such other documents are necessary to convey ownership of the FF&E to Master Tenant in "as is" condition, free and clear of any liens or encumbrances.

Section 5.3 Repairs to the Property.

During the Term, at its sole cost and expense, Master Tenant shall (a) take care of the Property and Project and any personal property leased hereunder in accordance with all Legal Requirements; (b) keep the same in good order and condition in a manner that is consistent with improvements of similar construction and class as the Property; and (c) make and perform all Repairs or cause all such Repairs to be made as necessary to maintain the Project in good order and condition, including, without limitation, those Repairs required to be made under any resident leases. The necessity for or adequacy of Repairs shall be measured by the standards which are appropriate for improvements of similar construction and class.

Section 5.4 Insurance.

(a) MATC shall maintain the following insurance coverages in the following minimum amounts:

1.	Workers' Compensation	Statutory Limits (if applicable)
2.	Employers' Liability	\$100,000 per occurrence

3.	General Liability	\$1,000,000 per occurrence/\$2,000,000 aggregate
4.	Professional Liability	\$1,000,000 per occurrence

(b) Master Tenant shall maintain the following insurance coverages in the following minimum amounts:

1. General Liability	\$1,000,000 per occurrence/\$2,000,000 aggregate
2. Property/Casualty (Building)	Amount reasonably determined by Master Tenant based on accepted commercial property management standards, but in any event sufficient to fulfill Master Tenant's obligation under this Agreement to rebuild the Project following a casualty event.
3. Property (FF&E)	Replacement value, naming Master Tenant as loss payee.

(c) Evidence of insurance coverage required under this Section 5.4 must be provided by each party to the other party within five (5) business days after written request therefore, and be evidenced by certificates of insurance. All evidence of insurance must satisfy the following requirements: (a) the party procuring such insurance should be the named insured where indicated; (b) the other party and its identified Affiliates should be named as additional insureds where appropriate; (c) policies must be written with an A.M. Best rated company of "A-" or better and a financial size category rating by A.M. Best of VII or higher; (d) all binders and policies should contain a cancellation clause stating that the policy will not be canceled or non-renewed without at least thirty (30) calendar days prior written notice to the other party, except for non-payment of premium where ten (10) calendar days written notice will be given; and (e) certificates must document the amount of all deductibles.

ARTICLE VI

USE AND ASSIGNMENT

Section 6.1. Use.

Throughout the Term, the Project shall be used only for the Permitted Use. So long as Milwaukee Area Technical College is the named party to this Agreement, the Project shall be leased only to MATC Students unless otherwise instructed or approved by MATC pursuant to Section 2.1(b) above.

MATC shall assist Master Tenant in satisfying any reporting requirements imposed by the holder of any Project Mortgage or any governmental authority and, in connection therewith, shall, promptly, upon request, supply Master Tenant with such reports and records relating to the Property as it shall reasonably request; provided, that Master landlord shall reimburse MATC for all costs and expenses (including but not limited to attorney's fees) incurred by MATC in connection therewith.

Section 6.2. Resident Leases.

Subject to the limitations set forth in Section 6.1, and subject to Section 2.1(b) above, Master Tenant reserves the exclusive right to enter into resident leases at the Building. MATC shall not have the right to license or otherwise authorize use of the Property or spaces therein, without Master Tenant's Consent, provided any such Consent shall be subject to the Consent of any Project Mortgagee to the extent required pursuant to the applicable Project Mortgage Documents.

Section 6.3. Compliance with Law.

Master Tenant shall, at its expense, perform all of its activities on the Property and shall in all respects operate the Project and administer leases with MATC Students and any other residents in the Project in compliance with all Legal Requirements.

Section 6.4. Mechanics' Liens.

Master Tenant, from and after the Effective Date, shall prevent any mechanic's liens or other liens for their respective work, labor, services or materials from being filed or recorded against the Property or any portion thereof; provided, that in the event that any such lien shall be filed, Master Tenant shall procure the release or discharge thereof within thirty (30) calendar days, either by payment or in such other manner as may be prescribed by law, and shall hold MATC harmless from and indemnify and defend MATC against any claim, cost, expense (including attorney's fees), liability, loss or damage related thereto.

Section 6.5. Easements; Dedication.

Master Tenant reserves the right to grant the following during the Term upon written notice to MATC but without MATC's Consent, provided same do not impair the operation of the Project for the Permitted Use or otherwise adversely impact the rights of MATC or any MATC Students under this Agreement: (a) easements, licenses, or other use agreements over, across, under and through the Property, and (b) the dedication or conveyance, as required, of portions of the Property for road, highway and other public purposes to provide access to the Building or to permit widening of existing roads or highways.

Section 6.6. Tax Attributes.

Except as otherwise provided herein, MATC in its capacity as party to this Agreement expressly waives and relinquishes in favor of Master Tenant any rights to claim the benefit of or to use any state tax credits or rebates or federal depreciation benefits that are currently or may become available during the Term as a result of the improvements constituting part of the Property, or (except for the FF&E procured by MATC and except as otherwise provided herein) any equipment, furniture or fixtures installed by Master Tenant on the Property whether or not such items become a part of the realty, and MATC agrees to execute

and deliver to Master Tenant any election form required to evidence Master Tenant's right to claim such state tax credits or depreciation benefits on improvements made or property installed by Master Tenant.

ARTICLE VII

CASUALTY AND TAKING

Section 7.1. Casualty.

(a) If all or any part of the Project is damaged or destroyed by fire or other casualty, Master Tenant shall give immediate written notice to MATC. Master Tenant, at Master Tenant's option and sole discretion, may make proof of loss, to adjust and compromise any claim under insurance policies, to appear in and prosecute any action arising from such insurance policies, to collect and receive insurance proceeds, and to deduct therefrom Master Tenant's expenses incurred in the collection of such proceeds.

(b) As sole loss payee on all policies of casualty insurance, Master Tenant shall receive all insurance proceeds from any casualty loss, and shall hold the same in an interest-bearing account pending disposition in accordance with this Section. MATC agrees Master Tenant may deduct from such insurance proceeds all of Master Tenant's costs and expenses (including, without limitation, reasonable attorneys' fees) incurred in connection with the collection thereof (the remainder of such insurance proceeds being referred to herein as "**Net Proceeds**").

(c) Master Tenant shall cause the Net Proceeds from any casualty loss affecting the Project to be disbursed for the cost of replacing the FF&E and reconstruction of the Project if all of the following conditions are satisfied within one hundred twenty (120) days after the applicable casualty loss: (A) if no Default by MATC exists hereunder and the estimated cost of repairs and reconstruction shall not exceed \$1,000,000, and the Net Proceeds are sufficient to restore and reconstruct the Project to its condition existing immediately prior to such casualty; or (B) if the estimated cost of repairs and reconstruction shall exceed \$1,000,000, (i) no Default by MATC exists hereunder and Master Tenant is satisfied that the restoration and reconstruction can be completed within a reasonable period of time after such casualty loss (but in no event later than three (3) years prior the scheduled expiration of the Lease) and that after giving effect to such reconstruction the Project will be restored to its condition immediately prior to the casualty loss; and (ii) the Net Proceeds are sufficient to pay all costs of reconstruction. The disbursement of Net Proceeds shall be in accordance with such construction disbursement procedures as Master Tenant shall reasonably establish and shall not be available after the occurrence and during the continuance of a Default by MATC. If the foregoing conditions are not satisfied and Master Tenant elects not to proceed with restoration or reconstruction of the Project, provided there is no Default by MATC, then any Net Proceeds from the policy required by Section 5.4(b)3 shall be delivered to MATC. Any other excess Net Proceeds not required to restore or reconstruct the Property shall be the property of Master Tenant. During the existence of a Default by MATC, all Net Proceeds shall be the property of Master Tenant.

(d) Notwithstanding anything to the contrary contained in this Section 7.1, if such casualty results in a Tax Credit Recapture Event or if the Property is no longer eligible for the Historic Tax Credit

following such casualty, then Master Tenant shall have no obligation to release the Net Proceeds or to permit the restoration of the Property (except to the extent of any Net Proceeds from the policy required by Section 5.4(b)3, which shall be delivered to MATC).

(e) Notwithstanding anything to the contrary contained in this Section 7.1, in the event of a conflict between the provisions of this Section 7.1 and the provisions of any Project Mortgage Document, including the application of any Net Award, the provisions of the Project Mortgage Documents shall be controlling.

(f) Following any casualty event that results in all or any portion of the Beds in the Project being unavailable for the Permitted Use, MATC's Quarterly Guaranty Payment obligation shall be reduced by an amount equal to the sum of (a) monthly student rents for the unavailable Beds pursuant to the then applicable student rents established by Section 2.1(d), for so long as such Beds are unavailable due to the casualty event, plus (b) an amount calculated by taking the total actual Electricity Charges for the period that any Beds are unavailable due to the casualty event multiplied by a fraction the numerator of which is the number of available Beds and the denominator of which is 189.

Section 7.2. Taking.

(a) Immediately upon receiving written notice of the institution or threatened institution of any proceeding for the condemnation of the Property or any part thereof ("Taking"), Master Tenant shall notify MATC in writing of such notice. Master Tenant shall have the sole right to appear in and prosecute any such proceeding or to make any compromise or settlement in connection with such condemnation. If the Property or any part thereof is taken or materially diminished in value in connection with such condemnation, or if a consent settlement is entered, by or under threat of such proceeding (which shall constitute a taking for purposes of this Section 7.2), any award or settlement shall be payable solely to Master Tenant or its designee. Any such awards or settlements shall be first applied to reimburse Master Tenant for all costs and expenses, including reasonable attorneys' fees, incurred in connection with the collection of such award or settlement. The balance of such award or settlement (the "Net Award") shall be paid to Master Tenant for application in the manner set forth in Section 7.1 as if such award or settlement constituted insurance proceeds from a casualty loss; provided, however, that Master Tenant shall have no obligation to make Net Award available for construction or reconstruction of the Property unless Master Tenant has determined that the Property as so constructed or reconstructed after giving effect to the condemnation would have a value that is no less than its value would have been had there been no such condemnation. Notwithstanding the above, Master Tenant shall have no obligation to make Net Award available to MATC if the Taking in and of itself causes this Agreement to terminate.

(b) If (i) the entire Property shall be taken by condemnation or other eminent domain proceedings pursuant to any law, general or special, or (ii) any portion of the Property which is sufficient to render the remaining portion thereof materially diminished in value or unsuitable for restoration for its continued use or occupancy for the Permitted Use shall be taken by such proceedings, this Agreement shall automatically terminate as of the date of such Total Taking without execution of any further instruments by Master Tenant and MATC, and Master Tenant shall be entitled to the entire condemnation.

(c) If (i) a portion of the Property shall be taken by condemnation or other eminent domain proceedings, which is not a Total Taking (a "**Partial Taking**") or (ii) the use or occupancy of the Property or any part thereof shall be temporarily taken by any governmental authority, then this Agreement shall continue in full effect; provided, that following any such taking that results in all or any portion of the Beds in the Project being unavailable for the Permitted Use, MATC's Quarterly Guaranty Payment obligation shall be reduced by an amount equal to the sum of (a) monthly student rents for the unavailable Beds pursuant to the then applicable student rents established by Section 2.1(d), for so long as such Beds are unavailable due to the casualty event, plus (b) an amount calculated by taking the total actual Electricity Charges for the period that any Beds are unavailable due to the casualty event multiplied by a fraction the numerator of which is the number of available Beds and the denominator of which is 189.

(d) Master Tenant shall, promptly after any such Taking ceases, at its expense, repair any damage caused thereby in conformity with the requirements of Section 7.1, so that, thereafter the Property shall be, as nearly as possible, in a condition as good as the condition thereof immediately prior to such taking.

(e) Notwithstanding anything to the contrary contained in this Section 7.2, if the Property is no longer eligible for the Historic Tax Credit following such taking, then Master Tenant shall have no obligation to release the Net Award or to permit the restoration of the Property.

(f) Notwithstanding anything to the contrary contained in this Section 7.2, in the event of a conflict between the provisions of this Section 7.2 and the provisions of any Project Mortgage Document, including the application of any Net Proceeds, the provisions of the Project Mortgage Documents shall be controlling.

(g) In the event of a Taking that results in termination of the Lease, the foregoing shall not apply to the FF&E procured by MATC pursuant to Section 5.3, as to which MATC shall have the sole right to the Net Award with respect to such MATC-owned FF&E only.

ARTICLE VIII

REPRESENTATIONS AND WARRANTIES

Section 8.1. Representations and Warranties and Covenants of MATC.

MATC hereby represents and warrants to Master Tenant as follows:

(a) The execution and delivery of this Agreement, the incurrence of the obligations set forth in this Agreement, and the consummation of the transactions contemplated by this Agreement do not violate or conflict with any provision of any applicable federal, state, municipal or local laws, ordinances, rules, regulations, requirements, or any order, judgment, decree, determination, or award of any court binding on MATC, or its assets; nor do they conflict with, result in a breach of, constitute a default under, result in the

acceleration of, or create in any party the right to accelerate, terminate, modify, or cancel, or require any notice (which notice has not been furnished) under any agreement, contract, lease, license, instrument, or other arrangement to which MATC is a party or by which it is bound or to which any of its assets is subject;

(b) Except as set forth in Section 8.1(e) below, no further consent, authorization, approval or permit of or from, or notice to or filing with, any governmental body or any party to any contract, agreement or instrument to which MATC is a party or by which MATC is bound, is required for the execution, delivery or compliance with the terms of this Agreement by MATC;

(c) In connection with the transactions contemplated hereby, MATC has not retained or incurred any obligation to any broker. MATC shall be solely responsible for and shall indemnify and hold Master Tenant harmless from any amounts payable to any broker with respect to such transactions arising from a contractual relationship or alleged contractual relationship between such broker and MATC or otherwise arising from any dealing with MATC;

(d) Except as set forth in Section 8.1(e) below, the execution and delivery of this Agreement and the performance of all acts heretofore or hereafter made or taken or to be made or taken, pertaining to MATC or the Property by MATC have been duly authorized by all necessary company or other action, and the consummation of any such transactions with or on behalf of MATC will not constitute a breach or violation of, or a default under, the articles of organization, operating agreement or other governing documents of MATC or any agreement by which MATC or its managing member is bound;

(e) Master Tenant and MATC acknowledge that as of the Effective Date, MATC has not received final approval of this Agreement from the Board of Directors of the Wisconsin Technical College System ("WTCS Board"). MATC anticipates that such approval or disapproval will be forthcoming on or about September 15, 2020. Notwithstanding any provision of this Agreement to the contrary, all obligations of MATC under this Agreement are contingent upon final approval of this Agreement by the WTCS Board. MATC shall not be bound by this Agreement, and shall have no obligations hereunder, unless and until final approval of this Agreement by the WTCS Board is obtained. MATC shall notify Master Tenant in writing (a) at such time as the WTCS Board grants final approval to this Agreement, or (b) if MATC reasonably determines that such WTCS Board approval will not be forthcoming. Upon final approval by the WTCS Board, the parties agree to execute such confirmation or amendment to this Agreement as is reasonably requested by the other party to memorialize such approval, and this Agreement shall continue on in full force and effect. Likewise, upon written notice from MATC to Master Tenant that the WTCS Board has declined to approve this Agreement, the parties agree to execute such termination agreement or amendment to this Agreement as is reasonably requested by the other party to memorialize such disapproval, following which this Agreement shall be null and void and of no further force or effect, and the parties shall have no further obligation to one another hereunder.

Section 8.2. Representations and Warranties and Covenants of Master Tenant.

Master Tenant hereby represents and warrants to MATC as follows:

(a) The execution and delivery of this Agreement, the incurrence of the obligations set forth in this Agreement, and the consummation of the transactions contemplated by this Agreement do not violate or conflict with any provision of any applicable federal, state, municipal or local laws, ordinances, rules, regulations, requirements, or any order, judgment, decree, determination, or award of any court binding on Master Tenant or its assets; nor do they conflict with, result in a breach of, constitute a default under, result in the acceleration of, or create in any party the right to accelerate, terminate, modify, or cancel, or require any notice (which notice has not been furnished) under any agreement, contract, lease, license, instrument, or other arrangement to which Master Tenant is a party or by which it is bound or to which any of its assets is subject;

(b) Further consent, authorization, approval or permit of or from, or notice to or filing with, any governmental body or any party to any contract, agreement or instrument to which Master Tenant is a party or by which Master Tenant is bound, is required for the execution, delivery or compliance with the terms of this Agreement by Master Tenant;

(c) In connection with the transactions contemplated hereby, Master Tenant has not retained or incurred any obligation to any broker. Master Tenant shall be solely responsible for and shall indemnify and hold Master Tenant harmless from any amounts payable to any broker with respect to such transactions arising from a contractual relationship or alleged contractual relationship between such broker and Master Tenant or otherwise arising from any dealing with Master Tenant ;

(d) The execution and delivery of this Agreement and the performance of all acts heretofore or hereafter made or taken or to be made or taken, pertaining to Master Tenant or the Property by Master Tenant have been duly authorized by all necessary company or other action, and the consummation of any such transactions with or on behalf of Master Tenant will not constitute a breach or violation of, or a default under, the articles of organization, operating agreement or other governing documents of Master Tenant or any agreement by which Master Tenant or its managing member is bound;

(e) The Master Lease is in full force and effect, and Master Tenant is in full compliance therewith as of the Effective Date of this Agreement. Master Tenant will not cause the Master Lease to be terminated by reason of Master Tenant default.

ARTICLE IX

DEFAULTS

Section 9.1. MATC Default and Master Tenant Remedies.

The occurrence or existence of any one or more of the following failures, if not cured within the applicable cure period, if any, shall thereupon constitute a "**Default**" by MATC under this Agreement: (i) MATC fails to make any Guaranty Payment or other payment required to be made by MATC under this Agreement within five (5) business days after written notice of such failure from Master Tenant to MATC (provided, however, that if Master Tenant has twice given notice to MATC of a payment-related failure

within any consecutive twelve (12) month period, thereafter, and for the remaining Term of this Agreement, MATC shall be in Default after the passage of five (5) days from the date payment was initially due, without any further requirement of notice from Master Tenant); (ii) MATC fails to authorize sufficient budget authority for the reasonably estimated amount of the Guaranty Payments in any given budget year of MATC; or (iii) any other event occurs which, pursuant to the express terms of this Agreement, constitutes a "Default" under this Agreement which does not, pursuant to such express terms, require any additional notice or cure periods, or if any such notice or cure periods are required, the same have expired. Upon the occurrence of any Default by MATC hereunder (including the expiration of all applicable notice and cure periods) Master Tenant, subject in all respects to the rights of the holder of any Project Mortgage, shall have the right to lease Beds in the Project to non-MATC Students, and further, to pursue any and all remedies available at law or in equity including, without limitation, a preliminary or permanent injunction, specific performance or other equitable relief; actual (but not consequential or punitive) damages; and/or termination of this Agreement.

Section 9.2. Master Tenant Default and MATC Remedies.

If Master Tenant fails to perform any term, condition, covenant or obligation required under this Agreement, which failure continues for more than thirty (30) days after written notice thereof from MATC to Master Tenant, Master Tenant shall be in Default; provided, however, that if the term, condition, covenant or obligation to be performed by Master Tenant is such that it cannot reasonably be performed within thirty (30) days, such failure shall be deemed to have been cured if Master Tenant commences such performance within said thirty (30) day period and thereafter diligently undertakes to complete the same, in which case no Default shall be deemed to occur. Except as provided in Section 10.6, following a Default by the Master Tenant, MATC may take any or all of the following actions: (i) bring a legal action for damages against Master Tenant to recover such costs, fees and expenses, together with interest thereon at the Interest Rate, and reasonable attorneys' fees incurred by MATC in bringing such action for damages, to the extent MATC is the prevailing party in such action, (ii) bring a legal action seeking specific performance of Master Tenant's obligations under this Agreement, and/or (iii) pursue any other remedies available to MATC at law, in equity, or under this Agreement.

Section 9.3 Other Matters Related to Default

(a) No default in the performance of the terms, covenants or conditions of this Agreement on the part of MATC or Master Tenant (other than in the payment of amounts due) shall be deemed to continue if and so long as Master Tenant or MATC, as the case may be, shall be delayed in or prevented from remedying the same due to Force Majeure; but if and when the occurrence or condition which delayed or prevented the remedying of such default shall cease or be removed, it shall be the obligation of Master Tenant or MATC, as the case may be, without further delay, to commence the correction of such default or to continue and complete the correction thereof.

(b) The defaulting party shall be liable for the reasonable legal expenses of the non-defaulting party in connection with any collection of funds owed under this Agreement, the remedying of any Default by MATC under this Agreement or any termination of this Agreement where such collection, remedying

or termination results from an Default by Master Tenant or MATC, as finally determined by a court of competent jurisdiction. If a default is alleged and it shall be determined that no Default exists the court may determine for just cause that the alleging party shall be liable for the legal costs and expenses of the other party in defending such claim.

(c) Notwithstanding anything to the contrary set forth in this Agreement, Master Tenant, for itself and for each and every succeeding owner of the Property, agrees that it shall never be entitled to seek a personal judgment against MATC's member(s), and that upon any Default by MATC hereunder, the rights of Master Tenant to enforce the obligations of MATC, its successors or assigns, or to collect any judgment, shall be limited to the termination of this Agreement and/or to collection from the assets of MATC and the enforcement of any other equitable rights and remedies specifically granted to Master Tenant hereunder; provided, however, that the limitations set forth in this paragraph shall not be applicable to fraud or other criminal action, or misappropriation of any condemnation award or Insurance Proceeds, for which MATC shall be personally liable.

(d) If MATC or Master Tenant becomes bankrupt, the bankruptcy trustee shall not have the right to assume or assign this Agreement unless the trustee complies with all requirements of the United States Bankruptcy Code, and Master Tenant and MATC expressly reserve all of their rights, claims and remedies thereunder.

(e) To the fullest extent permitted by law, Master Tenant and MATC waive trial by jury in the event of any action, proceeding or counterclaim brought by either Master Tenant or MATC against the other in connection with this Agreement.

(f) If either Master Tenant or MATC desires to bring an action against the other in connection with this Agreement, such action shall be brought in state or federal courts located in Milwaukee, Wisconsin. Master Tenant and MATC consent to the jurisdiction of such courts and waive any right to have such action transferred from such courts on the grounds of improper venue or inconvenient forum.

Section 9.4. Remedies Cumulative.

Unless otherwise specifically provided in this Agreement, no remedy herein shall be exclusive of any other remedy or remedies, and each such remedy shall be cumulative and in addition to every other remedy; and every power and remedy given by this Agreement may be exercised from time to time and as often as may be deemed expedient by either party. No delay or omission by either party to exercise any right or power accruing upon any Default by the other party shall impair any such right or power or shall be construed to be a waiver of any such Default by such party or acquiescence therein.

Section 9.7. Default Notices.

Notices of Default given by either party under this Article IX shall specify the alleged default and the applicable provisions of this Agreement, and shall demand that the other party perform the appropriate

provisions of this Agreement within the applicable period of time for cure. No such notice shall be deemed a forfeiture or termination of this Agreement unless expressly set forth in such notice.

ARTICLE X

PROPERTY MANAGEMENT AND SERVICES

Section 10.1 Annual Management Plan.

Master Tenant will be responsible for management of the Project for the Permitted Use, subject to reasonable compliance and confidentiality requirements of MATC provided to Master Tenant in writing. On or before June 1, 2021, and on or before each June 1st thereafter during the Term, Master Tenant shall submit to MATC a plan (the "**Annual Management Plan**") for the following 12-month period that addresses the following items, and such other items as MATC may reasonably request from time-to-time: (a) the target occupancy levels for the Project; (b) an annual marketing plan (initially developed in consultation with MATC); (c) resident life and/or social service programming in addition to normal Operating Expenses to be provided at the Project at MATC's expense (if requested by MATC). Master Tenant and MATC shall confer regarding the Annual Management Plan and make such adjustments as the parties deem mutually agreeable.

Section 10.2 Management Standards.

Master Tenant shall manage and operate the Project at all times consistent with industry-standard practices for the management of high-quality student housing in the Milwaukee market. Master Tenant shall employ formal living and management standards (the "**Management Standards**") that address, at a minimum, the following: (a) MATC's student life tenets and standards; (b) acceptable use policies consistent with MATC's policies for use of MATC-owned property and equipment; (c) policies prohibiting the presence of weapons on Premises; (d) establishment of curfew and quiet hours, with reasonable exceptions; (e) visitation and guest policies; (f) policies governing the use of Common Areas and amenities; (g) safety related protocols (including emergency protocols, background checks, and coordination with campus security); (h) communication protocols, (i) staffing at the Project, (j) tenant qualification and rental standards, (k) privacy matters, and (l) any other living or acceptable use policies requested by MATC from time-to-time as necessary to ensure that MATC's tenets and policies are reasonably integrated with the operation of the Project. The Management Standards shall initially be developed by Master Tenant in cooperation with MATC, and subject to MATC's reasonable approval. Thereafter the Management Standards shall not be modified without the written consent of MATC and Master Tenant.

If MATC reasonably believes that the Project is not being operated in compliance with the Management Standards, MATC shall notify Master Tenant in writing of the perceived deficiencies, and within fifteen (15) days following Master Tenant's receipt of such notice, Master Tenant shall respond to MATC in writing with either (a) a plan of correction to be implemented within a reasonable time period, or (b) if Master Tenant disagrees with MATC's claimed deficiencies, Master Tenant's stated reasons therefor. In the event of a disagreement, the parties agree to meet and confer regarding the dispute within fifteen (15)

days following Master Tenant's response to MATC. If the parties are unable to resolve the dispute following such meeting, then the dispute resolution provisions of Section 10.6 shall apply. Following the conclusion of the dispute resolution process set forth in Section 10.6, and in the event such process resolves in MATC's favor, then Master Tenant shall have thirty (30) days following the decision in which to implement the corrective action determined by the Section 10.6 process. If Master Tenant fails to implement corrective action within such time period, then MATC shall have the right to require Master Tenant to engage a different manager for the Project; and further provided, that if Master Tenant, in such event, fails to engage a different manager to manage the Project, subject to any requirements or limitation of the Project Mortgagee. Notwithstanding the foregoing, if the Management Standard deficiency claimed by MATC poses, in MATC's reasonable determination, an imminent threat to resident health or safety, the dispute resolution provisions of Section 10.6 shall apply.

Section 10.3 Management Company.

Master Tenant may, at Master Tenant's sole cost, engage a third-party management company experienced in the management of student housing projects to provide management services to the Project. Master Tenant and its management company shall use commercially reasonable efforts to hire MATC Students to work at the Project. Personnel employed in connection with the management of the Project for the Permitted Use shall be appropriately trained and experienced, recognizing the unique nature of higher education housing requiring personnel who are student-friendly, approachable, and collaborative. The Premises shall be operated at all times in compliance with the approved Management Standards.

Section 10.4 Criminal Activity; Right to Terminate.

Master Tenant may terminate the tenancy of any MATC Student at the Property without giving MATC the opportunity to remedy the default, if such MATC Student, or a guest or other invitee of such MATC Student, (a) engages in any criminal activity that threatens the health or safety of, or right to peaceful enjoyment of the Project by, other MATC Students; (b) engages in any criminal activity that threatens the health or safety of, or right to peaceful enjoyment of their residences by, persons residing in the immediate vicinity of the Property; (c) engages in any criminal activity that threatens the health or safety of an agent or employee of Master Tenant, (d) engages in any drug-related criminal activity on or near the Property. For Master Tenant to terminate MATC's tenancy, it is not necessary that the individual committing the criminal activity or drug-related criminal activity has been arrested for or convicted of the criminal activity or drug-related criminal activity.

Section 10.5 Notice of Domestic Abuse Provisions

(a) As provided in section 106.50 (5m) (dm) of the Wisconsin Statutes, a tenant has a defense to an eviction action if the tenant can prove that the Master Tenant knew, or should have known, the tenant is a victim of domestic abuse, sexual assault, or stalking and that the eviction action is based on conduct related to domestic abuse, sexual assault, or stalking committed by either of the following:

i. A person who was not the tenant's invited guest.

- ii. A person who was the tenant's invited guest, but the tenant has done either of the following:
 - A. Sought an injunction barring the person from the premises.
 - B. Provided a written statement to the Master Tenant stating that the person will no longer be an invited guest of the tenant and the tenant has not subsequently invited the person to be the tenant's guest.

(b) A tenant who is a victim of domestic abuse, sexual assault, or stalking may have the right to terminate the rental agreement in certain limited situations, as provided in section 704.16 of the Wisconsin statutes. If the tenant has safety concerns, the tenant should contact a local victim service provider or law enforcement agency.

(c) A tenant is advised that this notice is only a summary of the tenant's rights and the specific language of the statutes governs in all instances.

Section 10.6 Expedited Arbitration

Notwithstanding anything to the contrary herein, in the event that a dispute shall arise between Master Tenant and MATC regarding whether a Closure Event exists pursuant to Section 3.3, or whether Master Tenant or its management agent have failed to comply with the Management Standards pursuant to Section 10.2, or whether corrective measures undertaken by Master Tenant pursuant to Section 10.2 are insufficient, MATC's sole remedy shall be to institute an expedited arbitration request pursuant to this Section 10.6. The parties agree that such dispute shall be resolved solely pursuant to, expedited arbitration under the expedited procedures provisions of the Commercial Arbitration Rules of the American Arbitration Association (presently Rules E-1 through E-10), provided, that with respect to any such arbitration: (i) the list of arbitrators referred to in Rule E-4 shall be returned pursuant to paragraph (b) of Rule E-4 within five (5) business days from the date of mailing; (ii) pursuant to Rule E-4(c), the parties shall notify the American Arbitration Association, by telephone, within four (4) business days of any objections to the arbitrator appointed and will have no right to object if the arbitrator so appointed was on the list submitted by the American Arbitration Association and was not objected to in accordance with Rule E-4, as modified by this Section 9.1(j); (iii) the Notice of Hearing referred to in Rule E-7 shall be four (4) business days in advance of the hearing and; (iv) the hearing shall be held within seven (7) business days after the appointment of the arbitrator, it being the intention of the parties that such dispute shall be resolved within thirty (30) days of commencement of the expedited arbitration. Each proposed arbitrator shall have a minimum of ten (10) years in arbitrating commercial contract disputes with relevant experience in the student housing industry, shall be located in the Southeastern Wisconsin area and shall not have been retained by either Master Tenant or MATC within the past ten (10) years for any consulting or advisory services. The arbitrator shall conduct such hearings and investigations as he or she deems appropriate and shall, within thirty (30) days after his or her designation, render his or her decision, which shall be binding on the parties; provided that the arbitrator shall not have the power to add to, modify, or change any of the provisions of this Agreement, except that, notwithstanding any contrary provision in this Agreement, such arbitrator, as part of his or her decision, shall have the right to direct Master Tenant to close the Project if a Closure Event exists, and to authorize MATC to (a) compel Master Tenant to engage an alternative management company reasonably

acceptable to MATC, or (b) provided MATC has worked in good faith with Master Tenant to achieve the Management Standards, to terminate this Agreement. Each party shall pay its own counsel fees and expenses, if any, in connection with any arbitration under this Section 10.6, and the parties shall share equally all other expenses and fees of any such arbitration.

ARTICLE XI

ESTOPPEL CERTIFICATE

From time to time upon not less than twenty (20) calendar days' prior request, each of MATC and Master Tenant agree to deliver to the other requesting party, or to the holder of any Project Mortgage a statement in writing signed by such MATC or Master Tenant, as applicable, certifying (a) that this Agreement is unmodified and in full force and effect (or if there have been modifications, that this Agreement as modified is in full force and effect and identifying the modifications); (b) the date upon which MATC began paying Base Rent and the dates to which the Base Rent, Additional Rent and any other Guaranty Payment have been paid; (c) that the requesting party is not in default under any provision of this Agreement, or, if in default, the nature thereof in detail; (d) that (if applicable) the Project has been completed in accordance with the terms hereof and MATC is in occupancy and paying Base Rent other than that provided for in this Agreement; (f) that there are no actions, whether voluntary or otherwise, pending against MATC or Master Tenant, as applicable, under the bankruptcy laws of the United States or any state thereof; and (g) such other matters as may be reasonably requested by the other party.

ARTICLE XII

MISCELLANEOUS

Section 12.1. Construction.

Master Tenant and MATC agree that all the provisions hereof are to be construed as covenants and agreements as though the words importing such covenants and agreements were used in each separate section thereof.

Section 12.2. Reporting.

(a) Upon the request of Master Tenant, MATC agrees to provide to Master Tenant the public financial statements of MATC, including (if public record) the balance sheets, related statements of income and retained earnings, and statement of changes in financial positions for such year, in conformity with generally accepted accounting principles applied on a consistent basis.

(b) MATC shall also provide Master Tenant, at Master Tenant's request, evidence of MATC's annual authorization of funding necessary for the Guaranty Payments.

(c) Master Tenant shall provide MATC with any incident reports prepared by Master Tenant or its property management firm related to any MATC Student residing at the Project, as necessary for MATC to satisfy all necessary federal reporting requirements of the Clery Act. Master Tenant shall also work with MATC's Department of Public Safety to ensure all activities and procedures are otherwise compliant with the Clery Act.

Section 12.3. Performance Under Protest.

In the event of a dispute or difference between Master Tenant and MATC as to any obligation which either may assert the other is obligated to perform or do, then the party against whom such obligation is asserted shall have the right and privilege to carry out and perform the obligation so asserted against it without being considered a volunteer or deemed to have admitted the correctness of the claim, and shall have the right to bring an appropriate action at law, equity or otherwise against the other for the recovery of any sums expended in the performance thereof and in any such action, the successful party shall be entitled to recover in addition to all other recoveries such reasonable attorneys' fees as may be awarded by the court.

Section 12.4. No Waiver.

Failure of either party to complain of any act or omission on the part of the other party, no matter how long the same may continue, shall not be deemed to be a waiver by said party of any of its rights hereunder. No waiver by either party at any time, express or implied, of any breach of any provision of this Agreement shall be deemed a waiver of a breach of any other provision of this Agreement or a Consent to any subsequent breach of the same or any other provision. If any action by either party shall require the Consent or approval of the other party, the other party's Consent to or approval of such action on any one occasion shall not be deemed a Consent to or approval of said action on any subsequent occasion or a Consent to or approval of any other action on any subsequent occasion. Except as expressly limited by the terms of this Agreement, any and all rights and remedies which either party may have under this Agreement or by operation of law, either at law or in equity, upon any breach, shall be distinct, separate and cumulative and shall not be deemed to be in exclusion of any other; and no one of them whether exercised by said party or not, shall be deemed to be in exclusion of any other; and two or more or all of such rights and remedies may be exercised at the same time.

Section 12.5. Headings.

The headings used for the various articles and sections of this Agreement are used only as a matter of convenience for reference, and are not to be construed as part of this Agreement or to be used in determining the intent of the parties of this Agreement.

Section 12.6. Partial Invalidity.

If any term, covenant, provision or condition of this Agreement or the application thereof to any person or circumstance shall be declared invalid or unenforceable by the final ruling of a court of competent jurisdiction having final review, the remaining terms, covenants, provisions and conditions of this Agreement and their application to persons or circumstances shall not be affected thereby and shall continue to be enforced and recognized as valid agreements of the parties, and in the place of such invalid or unenforceable provision there shall be substituted a like, but valid and enforceable, provision mutually agreeable to Master Tenant and MATC which comports to the findings of the aforesaid court and most nearly accomplishes the original intention of the parties.

Section 12.7. Bind and Inure.

Unless the context requires otherwise, the words "**Master Tenant**" and "**MATC**" shall be construed to mean the original parties, their respective permitted successors and assigns and those claiming through or under them respectively. Subject to the provisions of Section 6.2, the agreements and conditions in this Agreement contained on the part of MATC to be performed and observed shall be binding upon MATC and its permitted successors and assigns and shall inure to the benefit of Master Tenant and its permitted successors and assigns, and the agreements and conditions in this Agreement contained on the part of MATC and its permitted successors and assigns, and the agreements and conditions in this Agreement contained on the part of Master Tenant to be performed and observed shall be binding upon Master Tenant and its permitted successors and assigns and shall inure to the benefit of MATC and its permitted successors and assigns.

Section 12.8. Time of Essence.

Time is of the essence of this Agreement and of all provisions hereof.

Section 12.9. Assignment.

Subject to Section 2.1(b), MATC shall not, absent Master Tenant's Consent and the Consent of the Property Mortgagee, either prior or subsequent to the Commencement Date, assign its interests under this Agreement to any third party. In no event shall this Agreement be assigned or assignable by voluntary or involuntary bankruptcy proceedings or otherwise, except as provided by law, and in no event shall this Agreement or any rights or privileges hereunder be an asset of MATC under any bankruptcy, insolvency or reorganization proceedings, except as provided by law. Any of the foregoing performed or attempted in violation of the provisions of this Section shall be null and void.

Section 12.10. Notices.

Any and all notices, consents, approvals and other communications required or permitted under this Agreement shall be deemed adequately given only if in writing delivered either in hand, by mail or by expedited commercial carrier which provides evidence of delivery or refusal, addressed to the recipient, postage prepaid and certified or registered with return receipt requested, if by mail, or with all freight charges prepaid, if by commercial carrier. All notices and other communications shall be deemed to have been given for all purposes of this Agreement upon the date of receipt or refusal. All such notices and other communications shall be addressed to the parties at their respective addresses set forth in **Schedule B** or at such other addresses as any of them may designate by notice to the other party.

Section 12.11. Entire Agreement.

This instrument contains all the agreements made between the parties hereto with respect to the subject matter hereof and may not be modified in any other manner than by an instrument in writing executed by the parties or their respective successors in interest and to which each holder of a Project Mortgage, if applicable, has consented, if such consent is required pursuant to the terms of the applicable Project Mortgage.

Section 12.12. Governing Law.

This Agreement, and the rights and obligations of the Parties hereunder, shall be governed by and construed in accordance with the substantive laws of the State of Wisconsin.

Section 12.13. Relationship of Parties.

Except as otherwise disclosed prior to the date hereof, no relationship exists between Master Tenant and MATC other than that set forth in this Agreement. Notwithstanding other business relationships that may now or in the future exist between Master Tenant and MATC, the parties hereto expressly declare that, in connection with the activities and operations contemplated by this Agreement, they are neither partners nor joint venturers, nor does a debtor-creditor, principal-agent or any other relationship except as aforesaid, exist between them.

Section 12.14. Waiver of Jury Trial.

LANDLORD AND TENANT HEREBY WAIVE ANY RIGHT TO TRIAL BY JURY OF ANY CLAIM, DEMAND, ACTION OR CAUSE OF ACTION (1) ARISING UNDER THIS AGREEMENT, OR (2) IN ANY WAY CONNECTED WITH OR RELATED OR INCIDENTAL TO THE DEALINGS OF LANDLORD AND SUBTENANT OR EITHER OF THEM IN RESPECT OF THIS AGREEMENT, OR THE TRANSACTIONS RELATED HERETO, IN EACH CASE WHETHER NOW EXISTING OR HEREAFTER ARISING, AND WHETHER SOUNDING IN CONTRACT OR TORT OR OTHERWISE. LANDLORD AND TENANT AGREE AND CONSENT THAT ANY SUCH CLAIM, DEMAND, ACTION OR CAUSE OF ACTION SHALL BE DECIDED BY COURT TRIAL WITHOUT A JURY AND THAT EITHER MAY FILE AN ORIGINAL COUNTERPART OR A COPY OF THIS AGREEMENT WITH ANY COURT AS WRITTEN EVIDENCE OF THE CONSENT OF LANDLORD OR TENANT TO THE WAIVER OF THEIR RIGHT TO TRIAL BY JURY.

Section 12.15. Reserved.

Section 12.16 Reserved.

Section 12.17 Conveyance by Master Tenant.

Following expiration of the Initial Term, Master Tenant may, without the consent or approval of MATC, sell, transfer, assign, convey or otherwise dispose of any or all of the Property; provided, however, Master Tenant shall be required to notify MATC in writing of its intent to sell, transfer, assign, convey or otherwise dispose of any or all of the Property to any party that is not an Affiliate of Master Tenant or Owner (a "Transfer Notice") not later than the date which is one hundred eighty (180) days prior to the Renewal Period Commencement Date if MATC has exercised its Renewal Option. If MATC has exercised its Renewal Option, MATC may rescind its election to renew the Agreement within thirty (30) days following delivery of the Transfer Notice, in which event, the Agreement shall terminate on the original Expiration Date. If Master Tenant or any successor owner of the Property shall sell, transfer, assign, convey or otherwise dispose of the Property other than as security for a debt, Master Tenant or such successor owner, as the case may be, shall thereupon be released from all future liabilities and obligations of Master Tenant with respect to such Property under this Agreement arising or accruing from and after the date of such sale, transfer, assignment or other disposition and all such future liabilities and obligations with respect to such Property, provided such successor owner assumes in writing all obligations of Master Tenant hereunder, shall thereupon be binding solely upon such purchaser, grantee, assignee or transferee.

Section 12.18 Master Tenant May Grant Liens.

Without the consent of MATC, Master Tenant may, from time to time, directly or indirectly, create or otherwise cause to exist any Project Mortgage upon the Property or any part(s) or portion(s) thereof or interests therein. This Agreement is and at all times shall be subject and subordinate to any Project Mortgage Documents which may now or hereafter affect the Property or any part(s) or portion(s) thereof or interests therein and to all renewals, modifications, consolidations, replacements and extensions thereof or any part(s) or portion(s) thereof. The preceding provisions of this Section 12.18 shall be self-operative and no further instrument of subordination shall be required; provided, however, that, in confirmation of such subordination, MATC shall execute promptly any certificate or document that Master Tenant or any Project Mortgagee may request for such purposes. If, in connection with obtaining financing or refinancing for the Property or any part(s) or portion(s) thereof or interests therein from and after the effective date of this Agreement, a Project Mortgagee or prospective Project Mortgagee shall request reasonable modifications to this Agreement as a condition to such financing or refinancing, MATC shall not unreasonably withhold, condition or delay its consent thereto; provided, however, Master Tenant shall pay for any legal fees incurred in connection with the evaluation of any such modifications. By way of example, and not by way of limitation, Master Tenant and MATC agree that it shall not be unreasonable for MATC to withhold consent to a requested modification if the requested modification materially alters the rights or obligations of MATC under the Agreement, or if such modifications would materially adversely impact the amenities available to MATC Students, decrease the quality of the Project, or increase the cost to MATC Students of occupying the Project.

Section 12.19 Attornment.

If Master Tenant's interest in the Property or any part(s) or portion(s) thereof is sold, conveyed or terminated upon the exercise of any remedy provided for in any Project Mortgage Documents, or otherwise by operation of law: (i) at the new owner's option, MATC shall attorn to and recognize the new owner or superior Master Tenant as the Master Tenant under this Agreement or enter into a new agreement substantially in the form of this Agreement with the new owner, and MATC shall take such actions to confirm the foregoing within ten (10) days after request, provided that any such new owner or superior Master Tenant shall recognize MATC's rights under this Agreement and shall agree not to alter the terms of this Agreement or terminate or attempt to terminate this Agreement so long as MATC is not in Default hereunder; and (ii) the new owner or superior Master Tenant shall not be (a) liable for any act or omission of Master Tenant under this Agreement occurring prior to such sale, conveyance or termination, (b) subject to any offset, abatement or reduction of rent because of any default of Master Tenant under this Agreement to this Agreement unless such modification or amendment to this Agreement unless such modification or amendment shall have been approved in writing by the Project Mortgagee.

[Remainder of page intentionally left blank. Signature page(s) follow.]

IN WITNESS WHEREOF, the Master Tenant and MATC have executed this Agreement as of the Effective Date hereof.

MASTER TENANT:

[JS 1962 MASTER TENANT], LLC, a Wisconsin limited liability company

By: J. Jeffers & Co., LLC, its Manager

By:

Name: Joshua Jeffers Title: President

TENANT:

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, a Wisconsin technical college district

By:

Name: Dr. Vicki J. Martin Title: President

Schedule A Base Rent

Lease Year	Guaranteed Annual Base Rent	Guaranteed Quarterly Base Rent
1	\$1,551,060.00	\$387,765.00
2	\$1,589,836.50	\$397,459.13
3	\$1,629,582.41	\$407,395.60
4	\$1,670,321.97	\$417,580.49
5	\$1,712,080.02	\$428,020.01
6	\$1,754,882.02	\$438,720.51
7	\$1,798,754.07	\$449,688.52

Schedule B Referenced Information

Article II:

"Business Day" means a day during which commercial banks in Milwaukee, Wisconsin are open for business of the nature required for the implementation or administration of this Agreement.

"State HTC Act" means the Wisconsin Historic Preservation Tax Credit statute found at Wisconsin Statutes Section 238.17.

Article XII:

Any Notice required by the provisions of this Agreement to be given to Master Tenant shall be addressed as follows:

[MASTER TENANT], LLC c/o J. Jeffers & Co., LLC 225 E. Michigan Street, #300 Milwaukee, WI 53202 Attention: Joshua Jeffers, President Email: joshua@jjeffers.com

With a copy to:

J. Jeffers & Co., LLC 225 E. Michigan Street, #300 Milwaukee, WI 53202 Attention: Danielle Bergner, General Counsel Email: dbergner@jjeffers.com

Any Notice required by the provisions of this Agreement to be given to MATC shall be addressed as follows:

Milwaukee Area Technical College 700 West State Street Milwaukee, WI 53233-1443 Attention: Janice M. Falkenberg, Vice President and General Counsel Email: falkenjm@matc.edu With a copy to:

Michael Best & Friedrich LLP 790 North Water Street, Suite 2500 Milwaukee, WI 53202 Attention: Paul R. Jonas Email: prjonas@michaelbest.com

EXHIBIT A LEGAL DESCRIPTION OF THE PROPERTY

Unit 2, together with said unit's undivided interest in the common elements and the exclusive use of the limited common elements appurtenant to said unit, all in Journal Square Condominium, a condominium declared and existing under and by virtue of the Condominium Ownership Act of the State of Wisconsin, by a Declaration recorded in the office of the Register of Deeds for Milwaukee County, Wisconsin, on December 4, 2019 as Document No. 10931897; said condominium being located in the City of Milwaukee, County of Milwaukee, State of Wisconsin.

Part of Tax Parcel No. 361-0559-111 Part of Address: 333 W. State Street

EXHIBIT B LANDLORD'S WORK

1. Master Tenant shall cause the Project to be constructed in accordance with the Plans and Specifications for the Project, as agreed upon by Master Tenant and MATC pursuant to this Exhibit B.

2. On or before August 31, 2020, Master Tenant and MATC shall agree upon the amenities to be provided at the Project. The Project will provide MATC students and other MATC-authorized users with exclusive access to an ample range of amenities competitive with comparable student housing projects. The range of amenities currently being contemplated include a fully-equipped "third space" community room, small group study rooms, coffee bar, wi-fi service throughout, fitness room, outdoor seating areas, key-card building security features, and bicycle storage. The final selection of amenities would be determined through collaboration with MATC to ensure that the amenities best meet the needs and desires of the MATC student body. The \$1 million allowance for furnishing and equipping the units, as described in the Lease, is intended to fund fully-furnished units for students and their families, including full-sized stacked washers and dryers in all units.

- 3. On or before August 31, 2020, Master Tenant shall submit to MATC:
 - (i) A detailed construction schedule containing the major components of the Master Tenant's Work.
 - (ii) The final Plans and Specifications for Master Tenant's Work incorporating the agreed-upon unit mix, unit layout, and amenities for the Project.

Master Tenant will update such information and items by notice to MATC of any changes (other than de minimis changes) (which, as to the items described in subclauses (i) and (ii) above, shall be subject to MATC's review and reasonable approval). MATC shall promptly review all submissions made by Master Tenant. If MATC fails to object to any Master Tenant submissions within ten (10) business days, such submissions shall be deemed approved by MATC.

4. On or before November 30, 2020, Master Tenant and MATC shall agree upon the equipping and IT requirements for the Project, including security features and equipment needed for the agreed upon amenity spaces in the Project. Master Tenant shall thereafter submit to MATC by December 31, 2020 detailed specifications and a budget for the FF&E for the Project (the "**FF&E Budget**"). Master Tenant and MATC agree that the furnishings, fixtures and equipment for the Project shall be of a durable, high-quality nature, consistent with the furnishing and equipping of comparable student housing projects in the Milwaukee area.

5. MATC shall secure funding capable of disbursement after January 1, 2021 in an amount sufficient to pay for full amount of the FF&E Budget, up to the maximum FF&E Cap. Upon request by Master Tenant, after January 1, 2021, MATC shall deposit the funds for the FF&E Budget into a construction escrow account held and administered by the title company that is administering the Project construction escrow. Master Tenant and MATC shall enter into a construction escrow agreement providing for the disbursement of the FF&E funds for approved FF&E expenses.

Attachment 4-k

Mission, Vision, Values, and Strategies Resolution (F0140-06-20) **Mission:** (Board review 4/10; subcommittee consensus 5/19/2020) *Education that transforms lives, industry, and community*

Vision: (Board approved mission on 4/28; subcommittee consensus 5/19/2020) The best choice in education, where everyone can succeed.

Values: (President's Cabinet approved on 4/24/2020)

Empowerment: We support our students and employees with the skills, tools, and autonomy to succeed

Inclusion: We provide a fair and welcoming environment where all voices are heard and where all students and employees feel a sense of belonging

Innovation: We are agile and responsive to changing conditions, while anticipating future needs to best serve our students and communities

Integrity: We demonstrate honesty, professionalism, and accountability in all interactions with our students, each other, and our community partners

Respect: We approach all interactions with openness and empathy, value different perspectives, and treat each other with civility and kindness

Strategies (President's Cabinet approved on 4/29/2020)

Strategy 1: Student Experience Ensure all students can succeed by delivering a personalized and holistic student experience

Strategy 2: Organizational Excellence Advance organizational agility and excellence in a culture of innovation and informed decision making

Strategy 3: Community Impact Strengthen community impact as a catalyst and partner to create positive change

Strategy 4: Equity

Promote equitable outcomes for all students and employees by creating an inclusive and supportive college environment

Attachment 5-d

Budget Repair Bill:

- Wisconsin's Constitution requires Wisconsin to have a balanced budget. Wisconsin state budgets are based on fiscal projections and financial statements are updated as the fiscal year advances. If an imbalance occurs in the first fiscal year of a budget, the deficit must be fixed in the second year of the budget.
- The first year of the current 2019-21 budget will end on June 30, 2020. We do not expect a budget repair bill will be triggered for fiscal year 2019-20, however, there is a strong likelihood a budget repair bill will be triggered in the second year of the biennium.
- If the Secretary of the Department of Administration determines the budget is out of balance by more than 0.5%, the Secretary is required to immediately notify the Governor, the presiding officer of each house of the Legislature, and the Joint Committee on Finance of the revenue shortfall. For the 2021 budget, estimated expenditures are \$18,835 million; 0.5% of that amount is \$94 million. The projected gross balance for 2020-21, adjusted for the tax reductions approved in 2019 Act 185 (COVID-19 package), is \$653 million. The January 23, 2020 LFB revenue and expenditure estimates reflect a transfer to the budget stabilization fund of \$409 million. *So, the 0.5% trigger in 2020-21 would be* \$1,156 million (\$653 million plus \$94 million, plus \$409 million).
- Tax returns are due by July 15 (originally April but extended due to COVID-19). It will take a number of weeks for our Dept. of Revenue, Dept. of Administration, and the Legislative Fiscal Bureau to determine revenue and growth projections and compare those numbers to what was appropriated in the budget. *However, we expect some sort of revenue estimates to be made public, perhaps in August.*
- It is also unclear, given the elections in November, what the timing would be on passing a budget repair bill if one is needed (i.e. in Sept/October before the election; December after the election; or early 2021 during the next Legislative Session).

Legislative Activity:

- The 2019-2021 Legislative Session ended on March 26.
- The Senate was scheduled to come in for its final day on March 23 but due to COVID-19 it was canceled. The Legislative Session ended without the Senate taking up over 100 bills that the Assembly already passed. They may come in under Extraordinary Session sometime this summer or fall to take up a number of those bills, *but it is unclear when and if that will happen*.
- There was a Special Session in April to address COVID-19. It may be unlikely the full Legislature will meet again to take up other legislation related to the pandemic, *however, that too remains an unknown as the situation is so fluid. There were many provisions in Executive and Emergency Orders tied to the public health emergency set to expire this summer.*
- The next Legislative Session will begin on January 4, 2021.

Wisconsin Budget Process:

- Wisconsin operates under a biennial budget, meaning the legislature passes one every two years (they are passed every odd numbered years). As noted above the first year of the current 2019-2021 budget will be ending on June 30.
- Under normal circumstances, agencies begin developing their own budget requests right now. Agencies will submit their requests to the Governor in September. From there the Dept. of Administration puts together a budget using the various agency requests plus the Governor's priorities. *The Governor recently released his budget letter to agencies and major budget polices and targets for the 2021-23 budget.*
- The Governor generally introduces the budget in early February of odd-numbered years.
- Once the Governor introduces the bill the Legislative Fiscal Bureau (LFB) will spend several weeks putting together an in-depth analysis of the budget bill for the Joint Committee on Finance (JFC).
- In early spring (Mid-March, usually), the JFC will have hearings for each state agency to testify on its budget. The committee then travels the state, usually in March-April, for public hearings.

- Once the agency hearings and public hearings are complete, the Committee meets several times over several weeks (the month of May and in to June) taking votes on various pieces of the bill. Those votes are the adapted in to a substitute amendment that is sent to the full Legislature for votes in each house.
- Generally, the Legislature takes up the bill in June and sends the final bill to the Governor who has 30 days for veto review before signing it into law.

Advocacy Opportunities:

- Now until September 15th efforts can be made to communicate priorities to relevant state agencies as they develop their budget requests.
- Now until early next year efforts can be made to communicate budget priorities directly to the Governor's office.
- Now until late Spring/early Summer of 2021 efforts can be made to communicate with legislators on policy and budget priorities that could be included in the 2021-23 biennial budget.
- Now until adjournment of the 2021-22 legislative session (likely spring of 2022) efforts can be made to communicate on non-fiscal priorities, including standalone legislation, and agency-level priorities not requiring legislative action.



HUBBARD WILSON & ZELENKOVA, LLC

June 12, 2020

Effective 8am March 25, 2020	Governor Evers Safer at Home Executive Order
Effective 12:01am March 25, 2020	City of Milwaukee Stay at Home Order
Effective April 24, 2020	Governor Evers Safer at Home Executive Order
April 20, 2020	Badger Bounce Back
April 21, 2020	GOP Lawsuit on Safer at Home
May 13, 2020	Supreme Court Strikes Down Safer at Home
May 14, 2020	DHS Issues Emergency Rule Scope Statement

Wisconsin COVID-19 Statistics

On June 11, 2020 the Wisconsin Department of Health Services reported there have been 21,926 positive and 366,054 negative COVID-19 tests in Wisconsin. There have been 2,976 hospitalizations and 682 deaths. The Department updates its data each day at 2 p.m., provides media briefings at 1:30 p.m. on Monday, Tuesday, and Friday. Situation reports are published each Friday.

Resources

Wisconsin Department of Health Services COVID-19 Website Wisconsin Department of Public Instruction Updates Wisconsin Department of Workforce Development Updates Wisconsin Department of Children and Families Updates Wisconsin Technical College System Updates Wisconsin Department of Revenue Updates Wisconsin Department of Agriculture, Trade and Consumer Protection Updates Wisconsin Office of the Commissioner of Insurance Wisconsin Economic Development Corporation: COVID-19 Business Resources

Executive/Emergency Orders

Governor Evers Executive Order: Declaring a Public Health Emergency Governor Evers Executive Order: Order for Statewide School Closure Governor Evers Executive Order: Prohibiting Mass Gatherings of 50 People or More Governor Evers Executive Order: Prohibiting Mass Gatherings of 10 People or More Governor Evers Executive Order: Restricting the Size of Child Care Settings Governor Evers Executive Order: Unemployment Insurance Governor Evers Executive Order: Public Service Commission (utility rules) Governor Evers Executive Order: Safer at Home Governor Evers Executive Order: Temporary Ban on Evictions and Foreclosures Governor Evers Executive Order: Department of Safety and Professional Services Credentialing All Executive Orders

Legislative Proposals

March 28th - - Governor Evers Announces First Comprehensive Package: <u>Summary</u> March 28th - - Legislative Fiscal Bureau Analysis of First Comprehensive Package: <u>Summary</u> April 1st - Governor Evers Announces Second Comprehensive Package: <u>Summary</u> April 1st - Legislative Fiscal Bureau Analysis of State Funding Under CARES Act: <u>Summary</u> April 8th - GOP COVID-19 Draft Proposal: <u>Summary</u> April 8th - Comparison of GOP Proposal to Governor's Proposal: <u>Summary</u> April 13th - Legislative Fiscal Bureau Analysis of AB 1038/SB 932: <u>Summary</u> April 14th - Legislative Fiscal Bureau Analysis of AA 4 to AB 1038: <u>Summary</u> April 15th – COVID-19 Response Legislation as Signed Into Law: <u>2019 Act 185</u>

Timeline

March 12th - - Governor Evers declared a public health emergency. The order directs the Department of Health Services (DHS) to take necessary measures to help prevent and respond to COVID-19. Under the order DHS can purchase, store and distribute medications as needed, regardless of whether people have health coverage. State funds are also authorized to help local health departments with costs related to quarantine and isolation. The order also authorizes the Wisconsin adjutant general to activate the National Guard to assist in the state's response and directs the Department of Agriculture Trade and Consumer Protection to enforce prohibitions on price gouging during an emergency.

March 13th - - Governor Evers directs all K-12 schools to close – public and private – through at least April 6th. The reopening date can be pushed back pending further information.

March 16th - - Governor Evers bans gatherings of 50 or more people. The order exempts infrastructure and services such as grocery stores, food pantries, child care centers, pharmacies and hospitals.

March 17th - - Senate Majority Leader Scott Fitzgerald postpones the March 24th floor period, the last general session floor period for the 2019-20 legislative session. Senator Fitzgerald said he and Assembly Speaker Robin Vos plan to call an extraordinary session of the Legislature sometime in the spring.

March 17th - - Governor Evers bans gatherings of 10 or more people and orders bars and restaurants closed to in-house patrons. Certain services and infrastructure remain exempt from the order.

March 18th - - Governor Evers restricts the size of child care settings. Under the order child care settings may not operate with more than 10 staff present at a time and may not operate with more than 50 children present at a time. This is creating a child care crisis for essential personnel including healthcare workers and first responders. The Department of Health Services, the Department of Children and Families, and the Department of Public Instruction collaborate with the Wisconsin Early Childhood Association and Families Together Association to ensure that child care needs of essential personnel are being met. The coalition seeks support from educators and paraprofessionals, specifically.

March 18th - - Governor Evers waives work search requirements and modifies the availability requirements for unemployment insurance benefits (UI) for workers impacted by COVID-19. The order waives the requirement that UI claimants conduct at least four weekly work search actions during the COVID-19 emergency and is retroactively effective to March 12th. The order

also ensures that claimants who are otherwise eligible but out of work due to COVID-19 are considered available for work and therefore eligible for benefits.

March 19th - - Governor Evers announces first deaths from COVID-19. One death is a man in his 50s from Fond du Lac County and another man in his 90s from Ozaukee County. The Department of Health Services so far has confirmed 155 cases in the state since last month. The counties with the most positive cases are Milwaukee (62); Dane (27); Fond du Lac (14); and Waukesha (12).

March 23rd - - Governor Evers announces a "Safer at Home" order shutting down all nonessential business and travel. Health care professionals, grocers, family caregivers and others will still be allowed to travel to and from work. The order and language have not yet been made available, and it is expected the specific language will not be made available until tomorrow, March 24th. The order may mirror Ohio's stay-at-home order. The order is expected to go into effect at 12:01 am Wednesday.

March 24th - Orders in effect generally prohibit all nonessential travel, with some exceptions as clarified and defined in the order. The State of Wisconsin order goes into effect at 8am Wednesday, March 25, 2020 and will remain in effect until 8am Friday, April 24, 2020, or until a superseding order is issued. Under the order Wisconsin residents are still able to perform tasks essential to maintain health and safety, such as obtaining medicine or seeing a doctor; get necessary services or supplies for themselves or their family, such as getting groceries. There are broad exemptions for businesses, both for-profit and not-for-profit, in the healthcare, human services and public health fields. Higher educational institutions, for purposes of facilitating distance learning, performing critical research, or performing essential functions as determined by the institution are also exempt. Organizations that provide food, shelter, social services, or other necessities of life for economically disadvantaged individuals are also generally exempt from the order. Please refer to the order for more detail.

March 26th - - Department of Administration officials announce the State Capitol is closed to the public. If the Legislature or Supreme Court convenes, the Capitol will reopen to public. Staff that work in the building that have electronic access rights to enter the Capitol with their ID will be allowed in the building. *Essential meetings* that need to be held in the Capitol need to make an appointment with the Capitol tenant they are meeting.

March 26th - - The regular session of the Legislature ends. Any legislation that did not pass both houses fails pursuant to SJR-1. There is a limited floor session scheduled for April 21-22, but it is limited to:

- Revisor's correction or revisor's revision bills.
- Reconciliation bills introduced by the committee on organization of either house that resolve conflicts between mutually inconsistent acts of the biennial session and proposals recalled for further legislative action.
- Bills introduced by the Joint Committee on Employment Relations for the ratification of state employee collective bargaining contracts.
- Matters the purposes of which are allowed under Joint Rule 7 (Citations by the Legislature).

Any bills not passed through both houses by March 26th will need to be revived in an extraordinary session of the Legislature to be acted upon.

March 27th - - Governor Evers issues executive orders to suspend evictions and foreclosures during the public health emergency and relating to certain health care providers and professional credentialing.

March 28th - - Governor Evers announces comprehensive package of proposals to combat COVID-19

April 1st - - Governor Evers announces second comprehensive package of proposals to combat COVID-19.

April 6th - - Governor Evers issues an executive order to suspend in-person voting on April 7, 2020 due to the COVID-19 Pandemic. GOP lawmakers file an emergency appeal with the state Supreme Court. The conservative-dominated Supreme Court reinstates in-person voting 4-2. The court also ordered that absentee ballots must be postmarked by election day and received by 4 p.m. April 13th.

April 8th - - Draft GOP COVID-19 proposal is leaked to the press. The proposal does not include any state general purpose revenue spending, includes a proposal to give the Legislature's budget committee broad powers to cut state spending, and does not allow the Governor new authority to extend the public health emergency beyond his current authority. The Joint Finance Committee provisions would allow the GOP-controlled committee to reduce state spending, suspend law changes that decrease state tax revenues and rescind pay increases if the non-partisan Legislative Fiscal Bureau projects a deficit for the 2020-21 fiscal year by June 15th.

April 9th - - Governor Evers directs the Department of Natural Resources to close 40 state parks forests, and recreational areas. He also reaffirms that options for religious gatherings and services include parking lots with congregants staying in cars, avoiding person-to-person contact, streaming online, and having small gatherings (fewer than 10 people in each room) with multiple services.

April 10th - - The Assembly Committee on Organization posted a paper ballot notice calling to meet in a virtual session and to call an Extraordinary Session beginning at 10am, Tuesday, April 14th, 2020.

April 15th - - Governor Evers signs COVID-19 Response Legislation. The bill falls short of what the Governor proposed, including no general-purpose revenue spending, but includes policy to help the state draw down additional federal Medicaid matching dollars and to allow unemployment insurance claimants earlier access to benefits, among other provisions.

April 16th - - Governor Evers extends "Safer at Home" until May 26th. All public and private K-12 schools will be closed for the remainder of the school year. Republican leadership and business groups respond with harsh criticism, including the possibility of a lawsuit or convening the legislature to remove the Governor's authority.

April 20th - - Governor Evers announces his "<u>Badger Bounce Back</u>" Plan. The plan outlines the criteria for Wisconsin to be able to reopen its economy in phases. Details of the plan are outlined in <u>Emergency Order #31</u>. There are three phases of the plan and testing, tracing and tracking determine the phases. The first phase would allow such things as mass gatherings of up to 10 people and restaurants could open with certain conditions. The second phase would include such things as mass gatherings of up to 50 people and non-essential businesses could open with certain conditions. The final phase would resume all business activity and gatherings with minimal protective and preventive measures in place while providing more protective measures for vulnerable populations.

April 21st - - State GOP leaders ask state Supreme Court for an injunction preventing the Evers administration from enforcing the extension of Safer at Home. GOP legislative leaders asked the state Supreme Court to hear the <u>lawsuit</u> directly and to issue an injunction preventing enforcement of the order. GOP leaders argue the latest order exceeds the Administration's authority.

April 27th - - <u>Emergency Order #34</u> is signed by Department of Health Services Secretarydesignee Andrea Palm to allow minimum basic operations for certain non-essential businesses including curb-side drop-off, recreational rentals, and car washes.

April 29th - - Governor Evers <u>announces</u> that dozen of organizations and individuals support his Safer at Home Extension as Republicans move forward with the lawsuit to issue an injunction preventing enforcement of the extension and to require the Governor use the rule-making process to structure a re-opening plan.

April 29th - - Governor Evers announces a 5% reduction to agency budgets saying it will save the state approximately \$70 million. Still that is only part of the \$2 billion the Administration has already estimated the state will lose in tax revenue over the coming year. The non-partisan Legislative Fiscal Bureau has not yet announced its revenue projections saying it needs more information.

April 30th - - The GOP-controlled Assembly Committee on State Affairs holds a <u>public hearing</u> on re-opening with invited speakers including representatives from the Grocers' Association, Restaurant Association, and business groups. Gov. Evers WEDC Secretary Missy Hughes also testified before the committee. A majority of members were present for the hearing. Speakers testified virtually as well as in-person.

May 3rd - - Governor Evers announces <u>Emergency Order #35</u> relating to the Department of Health Services and Department of Safety and Professional Services. The Order relates to suspension or changes to existing administrative rules for public health departments, eligibility for Medicaid programs, FoodShare, and other programs. The order further suspends the prior authorization requirement for some drugs and limits on the number of refills and days-supply that can be provided.

May 4th - - Legislative leaders meet with Governor Tony Evers to discuss plans to reopen the state and explore where there may be common ground. The meeting comes just ahead of the state Supreme Court's oral arguments in the suit GOP lawmakers filed seeking to prevent enforcement of the administration's second stay-at-home order, which lasts through May 26th.

May 5th - - State Supreme Court hears oral arguments. Conservative Justices express skepticism about DHS Secretary-designees Palm's authority.

May 6th - - In a <u>letter</u> to legislators Legislative Fiscal Bureau Director Bob Lang says state tax collections dropped significantly in April as Wisconsin grappled with the impact of COVID-19. Previous projections had shown the state's general fund would finish the fiscal year with a surplus of nearly \$1.1 billion, prior to COVID-19. Director Lang went on to write that it is difficult to get a handle on the state's fiscal situation right now because the tax filing deadline has been pushed back to July.

May 7th - - The State Department of Workforce Development reports that the state's unemployment trust fund could run out of money as soon as October 11th due to the impact of COVID-19. The fund currently has a balance of nearly \$1.9 billion. The Department is experiencing unprecedented claim volume at more than 300,000 claims per week, approximately 194 percent higher than the first year of the Great Recession a decade ago.

May 8th - - Governor Evers announces <u>best practices and safety guidelines</u> for Wisconsin businesses to keep workers and customers safe while working toward reopening.

May 9th - - Governor Evers announces <u>Battelle Critical Care Decontamination System</u> Ready for use in Wisconsin. Health care workers and first responders are encouraged to submit N95 respirators for decontamination and reuse.

May 11th - - New community testing sites are <u>announced</u> for Madison and Milwaukee. The Department of Health Services will be partnering with the Wisconsin National Guard as part of an effort to work with local health departments to create community testing sites across Wisconsin.

May 11th - - Governor Evers <u>announces all small retailers can reopen</u> in Emergency Order #36. This includes all standalone and strip-mall based retail stores. Stores can offer in-person shopping for up to five customers at a time while maintain social distancing practices.

May 13th - - State Supreme Court decision <u>released</u>. Safer at Home extension unenforceable. Governor Evers responds with <u>harsh statement</u> and directs his Administration to start the rulemaking process.

May 14th - - Department of Health Services issues <u>scope statement</u> for emergency rules on social distancing. This is a minimum 14-day process and involved legislative oversight. Local health departments begin to issue Safer at Home orders, however, associations representing counties and municipalities caution their members that these orders may not stand up in court. While state statute provides local health officers broad regulatory authority, enforcement of local health orders falls under the same statute relating to enforcement of the statewide orders, like Safer at Home. This is same statute the Supreme Court cited in its decision as problematic in terms of enforcement of Safer at Home.

May 18th - - Department of Health services withdraws scope statement for emergency rules on social distancing. Governor Evers tells reporters that Republicans made it clear that they don't

support a statewide approach and that it wouldn't make sense to spend a lot of time on something that won't be successful. Governor Evers says he is willing to continue to meet with Republican lawmakers, but at this time they "own" the situation and outcomes. Local governments are now tasked with determining whether to take their own approach. Some counties have issued Safer at Home orders, however, quickly rescinded the orders after conflicting legal guidance on their authority to issue orders following the Supreme Court ruling. Wisconsin <u>Attorney General Josh Kaul releases an opinion</u> in response.

May 18th - - Governor Evers announces <u>\$75 million We're All In grant program</u> to support small businesses. This is the first announcement of how he will spend the nearly \$2 billion CARES Act funding Wisconsin received. The program is intended to support small business most impacted by the duration and restrictions of the COVID-19 pandemic.

May 19th - - Governor Evers announces <u>\$1 billion to support a statewide effort</u> for COVID-19 testing, contact tracing, operations and other resources. The announcement includes funding for PPE, hospitals, and testing kids and coordinators. The effort is funded by the CARES Act.

May 20th - - Governor Evers announces a <u>\$25 million rental assistance program</u> funded by CARES Act dollars. The program will provide assistance for owed rent, security deposits, and wrap around services for program eligible individuals. Governor Evers also announces <u>\$50 million for</u> <u>Wisconsin farmers and \$15 million for a food security initiative</u>.

May 21st - - Governor Evers announces <u>\$100 million for long-term care providers</u> and emergency medical services with an emphasis on nursing homes and community-based providers. The program is funded with CARES Act dollars.

May 27th - - Governor Evers announces \$200 million for local government grants to help address some of the costs related to COVID-19. The grants will be allocated to every Wisconsin county, city, village, town and federally recognized tribe. The grants will provide reimbursement for unbudgeted expenditures related to emergency operations, purchase of PPE, cleaning and sanitizing supplies and services. Temporary isolation housing for infected or at-risk individuals, testing and contact tracing costs above those covered by existing State programs, and FMLA and sick leave for public health and safety employees

June 1st - - The Wisconsin Economic Development Corporation (WEDC) <u>announced</u> today it will begin to accept applications starting June 15 for the "We're All In" Small Business Grant program. The online grant application will be open through June 21st.

June 3rd - - Wisconsin reports a new single day high of positive COVID-19 testing. There were 16,451 results reported with 483 new positive cases.

June 5th - - Governor Evers is renewing his call to legislative leaders to take federal funds to expand Medicaid. The Governor says it makes good financial sense as the state deals with COVID-19

June 11th - - Governor Evers <u>announced Wisconsin hospitals will receive direct payments</u> from the Wisconsin Department of Health Services to assist with lost revenue and expenses they've incurrent related to the COVID-19 pandemic totaling \$40 million. The funding will come from

the state's share of funding received from the CARES Act. Hospitals will receive a single payment based upon their percentage of both inpatient and outpatient Medicaid revenue. The payments will be offset by COVID-19 related relief payments provided by other federal programs, private insurance, Medicaid and Medicare.

Attachement 6-b



Academic & Career Pathways Business & Management

Dr. Mohammad Dakwar, Vice President, Learning Carl Meredith, Dean, Business & Management

June 23, 2020



Academic & Career Pathways Goals

FOUR PILLARS OF GUIDED PATHWAYS

т	-	Ξ	U
CLARIFY THE PATH	ENTER THE PATH	STAY ON THE PATH	ENSURE LEARNING
H	王	E	LEAI
RIFY	TER	Y ON	URE
CLA	EN	STA	ENS

- Integrate academics and student services
- Caring professionals to guide and support students
- Common program outcomes, credit efficiencies and studentcentered scheduling
- Academic and non-academic support for student success



Academic & Career Pathways Goals



- Strengthen program quality and address equity gaps
- Advisory Committee and employer engagement
- Quality Review Process
 (QRP)
- Student learning outcomes assessment
- Faculty and staff professional development



Introducing Our Pathway Team

Dean: Carl Meredith Administrative Assistant: Cheryl Bohn

Student Success Liaisons: Judy Behrens, Ti-Sha McGregory

Business & Management Pathway Advisors: Robert Elsner, Sonia Harper, Anthony Sprewer

Student Retention Coaches: Mary Keefe, Yolanda Smith, Michael Timm

Started work on March 3 Started serving students on April 20



Introducing Our Pathway Team

Business & Management Pathway Advisors Downtown: Robert Elsner, Sonia Harper, Anthony Sprewer

All-Pathway Advisors (Mequon, Oak Creek, West Allis): Sura Hameed, Mike Vang, Ter Her, Tina Cottrell, Kerri Kelly Mikich, Joyce Payne

35 Full-time Faculty55 Part-time Faculty6 Educational Assistants

Started work on March 3 Started serving students on April 20



A New Student Experience

Marketing AAS Estelle Dunomes

"I just would not have made it through without being able to attend school online and without the instructors I have. Being online made it possible for me to stay the course for myself and my family."





What programs are in our Pathway?

Associate Degree Programs (+ for embedded credentials)

Accounting +

Administrative Professional +

Banking and Financial Services +

Business Analyst

Business Management +

Event Management +

Hotel/Hospitality Management +

Human Resources

Marketing +

Medical Administrative Specialist +

Real Estate +

Supply Chain Management +

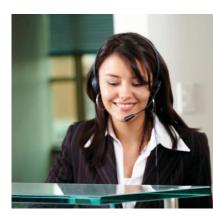




What programs are in our Pathway?

Technical Diplomas

Accounting + Accounting Assistant + Administrative Professional + Bilingual Office Assistant + Office Technology Specialist Banking and Financial Services + Financial Services + Business Management + Business Management + Entrepreneurship +



ansforming Lives, Industry & Community

Hotel/Hospitality Management + Foundations of Lodging and Hospitality Marketing + Sales and Customer Experience Digital Marketing and Integrated Communications Medical Administrative Specialist + Medical Billing Real Estate + Real Estate Broker Associate + Supply Chain Management + Supply Management Transportation—Logistics

Who are the students in our Pathway?

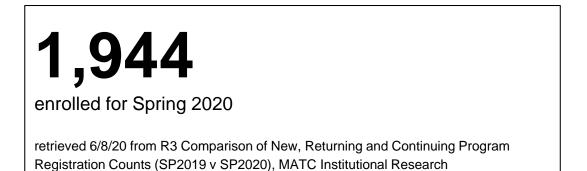
Asian 6.0% White 32.5% Black 35.9% Unknown 3.2% Multiple 3.8% Hispanic 17.7%

Business & Management Pathway Race/Ethnicity AY2019

retrieved 6/8/20 from WTCS Program Performance Dashboard Program Student Demographics (AAS only)



Who are the students in our Pathway?



BUSINESS & MANAGEMENT PATHWAY STUDENTS	2018	2019	All MATC 2019
Academically disadvantaged	17%	13%	15%
Economically disadvantaged	71%	61%	59%
Female	62%	63%	58%
18-24 years old	43%	40%	45%
Enrolled full-time	19%	19%	17%

retrieved 6/8/20 from WTCS Program Performance Dashboard Program Student Demographics (AAS only)



Where do our students transfer?

LEAD PATHWAY TOP TRANSFER INSTITUTIONS				
College Name	2017	2018		
University of Wisconsin–Milwaukee	82	96		
Lakeland University	24	18		
Wisconsin Luttheran College	17	14		
Cardinal Stritch University	11	11		
University of Wisconsin–Parkside	10	11		
Total Transfers for LEAD AAS programs	312	309		



retrieved 6/8/20 from WTCS Program Performance Dashboard Program Transfer Rate (AAS only)



What does supporting student success look like?

Registration and Retention

- Outreach to at-risk, accesschallenged and underengaged students
- Online transition support
- 100% Summer schedule is online, including synchronous options



Academic and Non-Academic Support

- Virtual in-class tutoring
- Online academic assistance
- Recorded lectures



Student Success Story

Human Resources AAS Char Hinton, graduating in August 2020

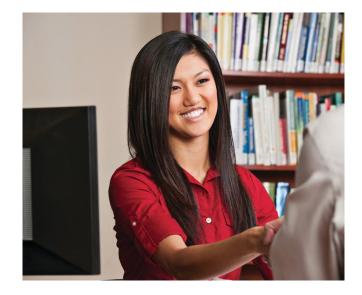
"I was able to obtain a temporary position in MATC's HR department to pay for my tuition. I received a wonderful opportunity to have handson learning and observed many things that will help me in my career, as well as pay for my schooling."



Pathway Initiatives

Summer 2020

- Equity Focused Customer
 Service Training for
 Pathway Team
- Priority Registration for Fall Semester
- WTCS Strengthening
 Career & Technical
 Education Grant





Thank you!





Business & Management Pathway Overview, June 2020

Program Number	Program Name (Alphabetical by Associate Degree) Bold = Associate Degree; <i>Italics</i> = <i>technical diploma</i> ALL CAPS = ACCREDITED	Students Enrolled 5/22/20	AY2021 Catalog Credits	Wisconsin Top 50 Job?	Avg Starting Wage	Transfer Available?	Dual Enrollment Available?
10-101-1 31-101-1 61-101-1	Accounting Accounting Assistant Accounting Bookkeeper Trainee Certificate	335 41 3	60 credits 29 credits 10 credits	#7 #7 #7	\$15.21/hr \$15/hr \$12/hr	yes	yes yes yes
10-106-6 31-106-6 31-106-1	Administrative Professional Bilingual Office Assistant Office Technology Assistant	59 14 17	60 credits 33 credits 26 credits	#1 #1 #1	\$16.02/hr \$16.02/hr \$13.93/hr	yes	yes yes yes
10-114-3 31-114-3 61-114-1	Banking & Financial Services Financial Services Financial Services Trainee Certificate	36 9 -	62 credits 28 credits 12 credits		\$16-22/hr \$12-15/hr \$9-11/hr	yes	yes yes yes
10-102-1	Business Analyst	1	61 credits	#47		yes	yes
10-102-3 31-102-3 61-102-3	Business Management Business Management Business Management Trainee	811 60 3	60 credits 27 credits 12 credits	#9 #9	\$16-22/hr \$12-15/hr \$9-11/hr	yes	yes yes yes
31-145-2 61-145-1	Entrepreneurship Entrepreneurship Certificate	48 -	30 credits 6 credits	#9	\$16/hr \$13.50/hr		yes yes
10-109-6 31-109-2	Event Management Special Event Management	21 4	63 credits 29 credits	#21	\$19.80/hr \$15.15/hr	yes	yes yes
10-109-1 31-109-5	Hotel/Hospitality Management Foundations of Lodging & Hospitality Management	17 2	60 credits 32 credits	#21 #21	\$15.30/hr \$12.83/hr	yes	yes yes
10-116-1	Human Resources	133	62 credits	#49	\$20.59/hr	yes	
10-104-3 30-104-7 31-104-9	Marketing & Marketing Online Accelerated Sales and Customer Experience Digital Marketing & Integrated Communications	138 4 18	61 credits 15 credits 27 credits	#20 & #36 #5 & #30 #36		yes	yes yes yes
10-160-4 31-160-5	Medical Administrative Specialist Medical Billing	43 22	63 credits 27 credits	#1 #1	\$12.33/hr \$11/hr	yes	yes yes
10-194-1	REAL ESTATE	77	60 credits		\$20.65/hr	yes	yes

30-194-1 61-194-1 61-194-2	<i>Real Estate Broker Associate</i> Real Estate Salesperson Property Management	3 2 -	12 credits 6 credits 6 credits		\$12/hr \$12/hr \$12/hr		
10-182-1 30-182-1 30-182-2	Supply Chain Management Supply Management Transportation–Logistics	35 7 11	60 credits 18 credits 18 credits	#9 #12 & #33	\$26.03/hr \$28.54/hr \$28.54/hr	yes	yes

Enrollment per R3 Comparison of New, Returning and Continuing Program Registration Counts (SP2019 v SP2020), MATC Institutional Research. Catalog credits for AY2021 per Catalog. Top 50 Jobs per WTCS Outcomes-Based Funding. Wages per MATC Career Pathways website (current through June 2018). Transfer and Dual Enrollment per MATC Articulation & Transfer. Compilation via MATC Quality, Planning & Assessment.



Business and Management Pathway Quality Highlights June 2020

As required by WTCS, every program participates in continuous quality improvement on a regular cycle. At MATC, we use the Quality Review Process (QRP). Faculty regularly review program performance data and collaboratively decide on what they can do to improve student outcomes.

Business and Management Pathway faculty are currently working on a variety of quality improvement projects:

Educational Technology

Faculty innovation during the COVID-19 pandemic didn't stop at transitioning courses online. When students expressed the need for "classroom type" face-to-face engagement to support their learning styles, faculty responded by offering synchronous sessions at the same time as on-campus classes. Students gather together online for lectures, discussions, presentations and other learning activities. Feedback from students taking synchronous online courses has been very positive. In addition, many faculty began recording and posting lectures using Blackboard Collaborate to provide maximum flexibility to students not available for synchronous instruction due to family demands, work schedule or learning preference.

Retention

Pathway faculty and staff provide individualized advising and coaching to address both academic and non-academic student needs. By calling on the phone, texting, holding meetings via web conference and visiting classrooms virtually, the Pathway Team keeps in close touch with students. These touchpoints build relationships and open communication channels so that we can more proactively address potential obstacles to successful course completion and program retention.

Community Engagement

The Accounting program's Income Taxation course includes an experiential learning lab in which students participate in Volunteer Income Tax Assistance (VITA), a community service providing free income tax preparation for disadvantaged populations throughout the District. Students work alongside professionals from the tax and finance industry as volunteers. Through experiential learning and interaction with real clients, students gain perspective on the accounting profession. VITA is a national initiative of the Internal Revenue Service (IRS).

Attachment 6-c

MILWAUKEE AREA TECHNICAL COLLEGE REMISSION OF OUT-OF-STATE TUITION 2019-2020

Needy and Worthy Students

	all Spring)-1) <u>(20-2)</u>	School Year-to-Date
Imber of Students Illege Parallel Ist Sec/Vocational Adult tal Credits Remitted Inancial Impact \$ - \$ Incentage of Total Projected Credits 0.00% (-\$- 0.00% 0.00%	0 \$- 0.00%
ellege Parallel est Sec/Vocational Adult tal Credits Remitted mancial Impact \$ - \$	Ŧ	- .00%

Children and Surviving Spouses of Correctional Officers, Firefighters, or Law Enforcement Officers Killed in the Line of Duty

<u>Semester</u>	-	ummer 2020-0)	<u>(</u> 2	Fall <u>2020-1)</u>	Spring <u>(2020-2)</u>	<u>Ye</u>	ar-to-Date
Number of Students Total Credits Remitted		0 0		1 7	1 9		2 16
Financial Impact Percentage of Total Projected Credits	\$	- 0.000%	\$	975.00 0.002%	\$ 1,278.15 0.003%	\$	2,253.15 0.005%