



District Board Meeting Agenda*
Tuesday, June 28, 2022 – 4:00 p.m.

NOTICE IS HEREBY GIVEN that the Milwaukee Area Technical College District Board will meet in open session at 700 W. State Street, Milwaukee, WI, room M210, at 4:00 p.m. on **Tuesday, June 28, 2022.**

Estimated Time		Agenda Items**	Presenter(s)
4:00 p.m.	1.	Call to Order a. Roll Call b. Compliance with the Open Meetings Law	Board Chair
4:05 p.m.	2.	Comments from the Public	Board Chair
4:15 p.m.	3.	Approval of Minutes a. Regular Board Meeting: May 24, 2022 b. Public Hearing on the Budget: June 21, 2022	Board Chair
4:20 p.m.	4.	Approval of Consent Agenda Items a. Bills May 2022 b. Financial Report May 2022 c. Human Resources Report d. Procurement Report e. Construction Report	VP Finance
4:30 p.m.	5.	Board Action Items a. Resolution (F0230-06-22) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2022-2023A of Milwaukee Area Technical College District, Wisconsin (Statutory) b. Resolution (F0231-06-22) Authorizing the Issuance and Establishing the Parameters For the Sale of Not To Exceed \$1,500,000 General Obligation Promissory Notes, Series 2022-2023B of Milwaukee Area Technical College District, Wisconsin (Statutory) c. Resolution (F0232-06-22) Authorizing the Issuance of \$22,500,000 General Obligation Promissory Notes, Series 2022-2023C of Milwaukee Area Technical College District, Wisconsin (Statutory) d. Resolution (F0233-06-22) to Approve Fiscal Year 2022-2023 Renovation/Remodeling (Capital) Projects (Statutory) e. Resolution (F0234-06-22) to Adopt Fiscal Year 2022-2023 Budget (Statutory) f. Resolution (F0235-06-22) to Establish Reserves for Fiscal Year 2022-2023 (Statutory) g. Resolution (F0236-06-22) to Authorize Contingency Payment of Bills and Awarding of Contracts (Statutory) h. Resolution (F0237-06-22) to Approve Insurance Coverages Through Districts Mutual Insurance and the	VP Finance VP Finance VP Finance VP General Counsel VP Finance VP Finance VP Finance VP General Counsel

		<p>Wisconsin Technical College Insurance Trust (Statutory)</p> <ul style="list-style-type: none"> i. Resolution (F0238-06-22) to Approve Three-Year Facilities Plan (Statutory) j. Resolution (F0239-06-22) to Approve Compensation Recommendation for Employees Covered by Collective Bargaining Agreements (Statutory) k. Resolution (F0240-06-22) to Approve Compensation Recommendation for Administrators and Staff (Statutory) 	<p>VP General Counsel</p> <p>VP Human Resources</p> <p>VP Human Resources</p>
5:15 p.m.	6.	<p>Policy Review</p> <ul style="list-style-type: none"> a. Policy – A0110 Authorization to Represent the District Board 	<p>VP General Counsel</p>
5:30 p.m.	7.	<p>Reports Monthly</p> <ul style="list-style-type: none"> a. Chairperson’s Report <ul style="list-style-type: none"> i. Foundation Report b. President’s Report c. Diversity, Equity and Inclusion Report <ul style="list-style-type: none"> i. DEI Plan d. Enrollment Report e. Milwaukee PBS General Manager’s Report f. Legislative Matters Report 	<p>Board Chair</p> <p>President</p> <p>Chief Diversity Officer</p> <p>Interim VP Enrollment</p> <p>VP Gen. Manager MPBS</p> <p>VP General Counsel</p>
6:00 p.m.	8.	<p>Board Monitoring</p> <ul style="list-style-type: none"> a. Pathway Presentation/Business & Management (HLC accreditation) 	<p>VP Learn</p>
6:15 p.m.	9.	<p>New Business</p>	<p>Board Chair</p>
6:20 p.m.	10.	<p>Future Events / Announcements</p> <ul style="list-style-type: none"> a. July 11, 2022, Board Organizational Meeting 4:00 p.m., Downtown Milwaukee Campus, Boardroom (M210) b. July 11, 2022, MATC Board Retreat, immediately following Board Organizational Meeting, Downtown Milwaukee Campus, Boardroom (M210) c. July 21-23, 2022, WTCDBA Summer Meeting, Student Experience, Northcentral Technical College, Wausau, WI 	<p>Board Chair</p>
6:20 p.m.	11.	<p>Closed Session</p> <ul style="list-style-type: none"> a. President’s Contract & Compensation *** <p>Board may Reconvene into Open Session to Take Action on Matters Discussed in Closed Session under Item 11 a.</p>	<p>Board Chair</p>
7:15 p.m.	12.	<p>Adjournment</p>	<p>Board Chair</p>

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*This meeting may be conducted in part by telephone. Telephone speakers will be available to allow the public to hear those parts of the proceedings that are open to the public.

** Action may be taken on any agenda item, whether designated as an action item or not. Agenda items may be moved into Closed Session for discussion when it becomes apparent that a Closed Session is appropriate under Section 19.85 of the Wisconsin Statutes. The board may return to Open Session to take action on any item discussed in Closed Session.

*** This item may be discussed in Closed Session pursuant to Sections 19.85(1)(c) and (e) of the Wisconsin Statutes.

Education that transform lives, industry, and community

Reasonable accommodations are available through the ADA Office for individuals who need assistance. Please call 414-297-6719 to schedule services at least 48 hours prior to the meeting.



Attachment 3 - a

**MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD
MILWAUKEE, WISCONSIN
May 24, 2022**

CALL TO ORDER

The regular monthly meeting of the Milwaukee Area Technical College District Board was held in Open Session via teleconference on Tuesday, May 24, 2022, and called to order by Chairperson Olson at 4:03 p.m.

ITEM 1 a. ROLL CALL

Present: Lauren Baker, Erica Case, Antonio Diaz, Mark Foley, Citlali Mendieta-Ramos, Nikki Moews and Lisa Olson.

Excused: Ashanti Hamilton and Ann Wilson

ITEM 1 b. COMPLIANCE WITH THE OPEN MEETINGS LAW

Discussion Chairperson Olson asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Elizabeth Schultz,
Senior Executive Assistant to the President and MATC District Board confirmed proper notice was given.

ITEM 3. COMMENTS FROM THE PUBLIC

Dr. James Rice, Nursing Faculty, Healthcare Pathway, spoke to the negative impact the nationwide nursing shortage is having on clinical site staffing, faculty recruitment and how these factors are contributing to high college student attrition rates.

Mr. Michael Rodrigues, Nursing Faculty, Healthcare Pathway, shared the nursing faculty feel they are not afforded the time and resources to be effective stewards of academic programs. They are dismayed by the request to reduce Zancils (faculty pay for professional assignments, non-instruction) to help reduce college expenses.

Mr. H.S. "Crash" Crawford, PT Faculty, TV/Audio/Eproduction, spoke to the challenges facing faculty and paraprofessionals at MATC being offered below market pay increases.

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Mr. Kevin Mulvenna, executive vice president, AFT Local 212, gave an update on union bargaining with MATC for a fiscal year 2022-2023 base wage increase.

Ms. Lynnett Harvey, Pathway Advisor, spoke on behalf of Local 212 employees regarding low base wage increases due to low FTE enrollment and frontline staff working harder and for longer hours.

Ms. Traci Clark, English Faculty, expressed concern about the reduction of Zancils that supported faculty work on the Plan, Do Check, Act (PDCA) cycle of Guided Pathways. Ms. Clark stated the college needs to reinstate its investment in faculty expertise for the summer of 2022.

ITEM 3. APPROVAL OF MINUTES

3 a. Regular Board Meeting: April 26, 2022

Motion It was moved by Mr. Foley, seconded by Mr. Diaz, to approve the minutes of the Regular Board Meeting: April 26, 2022.

Action Motion approved.

ITEM 4. APPROVAL OF CONSENT AGENDA ITEMS

- 4 a. Bills – April 2022**
- 4 b. Financial Report – April 2022**
- 4 c. Human Resources Report**
- 4 d. Procurement Report**
- 4 e. Construction Report**

Motion It was moved by Ms. Baker, seconded by Mr. Foley, to approve the Consent Agenda.

Action Motion approved.

ITEM 5. BOARD ACTION ITEMS

Action Items

- 5 a. Resolution (F0227-05-22) Authorizing the Sale of \$1,500,000 General Obligation Promissory Notes, Series 2021-2022L of Milwaukee Area Technical College District, Wisconsin**

Motion It was moved by Ms. Baker, seconded by Ms. Mendieta-Ramos, to approve Resolution (F0227-05-22) Authorizing the Sale of \$1,500,000

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General Obligation Promissory Notes, Series 2021-2022L of Milwaukee Area Technical College District, Wisconsin.

Discussion Mr. John Mehan, managing director, Robert W. Baird & Co., reviewed the Final Pricing Summary for the \$1,500,000 General Obligation Promissory Notes, Series 2021-2022L.

Action Motion approved, the roll call vote being as follows:

Ayes: Case, Diaz, Foley, Mendieta-Ramos, Moews, Baker and Olson - 7

Noes: None.

5 b. Resolution (F0228-05-22) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2022-2023A of Milwaukee Area Technical College District, Wisconsin

Motion It was moved by Mr. Foley, seconded by Mr. Diaz, to approve Resolution (F0228-05-22) Authorizing the Issuance of \$1,500,000 General Obligation Promissory Notes, Series 2022-2023A of Milwaukee Area Technical College District, Wisconsin .

Action Motion approved, the roll call vote being as follows:

Ayes: Diaz, Foley, Mendieta-Ramos, Moews, Baker, Case and Olson - 7

Noes: None.

5 c. Approval of Budget & Class I Public Hearing Legal Notice FY23

Motion It was moved by Mr. Foley, seconded by Mr. Diaz, to approve Approval of Budget & Class I Public Hearing Legal Notice FY23.

Action Motion approved, the roll call vote being as follows:

Ayes: Foley, Mendieta-Ramos, Moews, Baker, Case, Diaz and Olson – 7

Noes: None.

5 d. Resolution (F0229-05-22) to Approve Apprenticeship Program Titled Medical Laboratory Technician (50-513-X)

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Motion It was moved by Mr. Foley, seconded by Ms. Baker, to approve Resolution (F0229-05-22) to Approve Apprenticeship Program Titled Medical Laboratory Technician (50-513-X).

Action Motion approved.

ITEM 6 Reports

6 a. Chairperson's Report

Discussion Chairperson Olson:

- Reported MATC hosted the Wisconsin Technical College District Boards Association (WTCDBA) spring meeting at the Downtown campus on Friday, April 29. Directors Foley and Mendieta-Ramos attended the in-service on accreditation that was facilitated by Vice President of Institutional Effectiveness, Dr. Christine Manion. Directors Olson and Baker attended the lunch virtually. Directors Olson and Foley attended a presentation on M-Cubed by Chief Marketing Officer, Mr. Tony Tagliavia. Directors Foley and Olson, and President Martin attended the evening banquet. Director Foley gave brief comments on the event.
- Attended the spring commencement at Fiserv Forum on Sunday, May 22 along with Directors Moews and Mendieta-Ramos. The commencement speaker was newly elected Mayor Cavalier Johnson. Director Olson congratulated the spring 2022 graduates on behalf of the entire board.
- Announced the Wisconsin Technical College System Board approved the appointments of the following individuals to the MATC District Board: Tequila Burris, Additional Member Classification; Supreme Moore Omokunde, Elected Official Classification, and Citlali Mendieta-Ramos, Reappointed in Employer (15+ employees) Classification.
- Requested the board save the date for Tuesday, June 21, 2022 at 4:00 p.m. The Public Hearing on the Budget will be held via Zoom. This meeting provides the public the opportunity to speak to the board regarding the proposed FY2022-2023 budget.
- Announced the results of the board's self-evaluation was distributed to board members. Director Olson stated the board plans to hold a retreat this summer to discuss the results.
- Drew the board's attention to the proposed Board Response Template document that was emailed to the board earlier that afternoon. The document contained response templates based on subject matter.

6 b. President's Report

Discussion

Dr. Martin:

- Served as a panelist on May 5 at an event sponsored by Ixonia Bank. The event was "Shaping MKE's Future: Powerful Perspectives from Women Driving Change." Dr. Martin shared the many ways MATC is creating conditions for community change through programs such as Promise, Restart, and Second Chance Pell for incarcerated individuals.
- Asked Janice Falkenberg, vice president, General Counsel, to give a brief COVID update. Ms. Falkenberg stated due to increasing COVID-19 cases on the college's campus and in the community as well as increased hospitalizations, MATC is now encouraging anyone inside an MATC facility to wear a mask.
- Introduced Dr. Naydeen Gonzalez-De Jesus, executive vice president of Student Success, who provided a video presentation on the check phase of the Guided Pathways structure, including in the Learn Pillar with the deans' input.
- Asked Ms. Eva Martinez-Powless, Chief Diversity, Equity and Inclusion Officer to present her report.

6 c. Diversity, Equity and Inclusion Report

Discussion

Ms. Eva Martinez-Powless, Chief Diversity, Equity and Inclusion Officer, presented the Diversity, Equity and Inclusion report via PowerPoint slides with the following updates:

- The structure of the Diversity, Equity and Inclusion (DEI) office which includes the Chief DEI Officer/Title IX Coordinator, the part-time administrative support, HSI Team, Deputy Title IX Coordinator/Complaints Administrator, WTCS DEI Grant Coordinator, Student Ombudsperson, Eight Employee Affinity Group Co-Leads, President's Task Force and Employee Ombudsperson Office.
- The DEI Office have been working on the following initiatives or projects aligned with Transformation 2025: becoming a Hispanic Serving Institution (HSI), Community Engagement, Promoting Equitable Outcomes/Culture of Inclusion, Student Success, Increasing Faculty Diversity and Developing the DEI Office Structure.

6 d. District Student Senate Report

Discussion

There was no report. The Student Representative was not in attendance due to a scheduling conflict.

6 e. Enrollment Report

Discussion Dr. Sarah Adams, interim vice president, Enrollment Services, presented the Enrollment Report. The report included the following updates:

- The college is at 87.7% of its FTE goal for this academic year.
- Ms. Erin Cherny, manager, High School Relations, shared strategies to increase dual enrollment

6 f. Milwaukee PBS VP General Manager's Report

Discussion Mr. Bohdan Zachary, vice president and general manager of Milwaukee PBS, was not able to attend the meeting. The following updates were contained in a written report:

- Milwaukee PBS is at 97% of its fundraising goal.
- Milwaukee PBS was invited to collaborate with Radio Milwaukee on a community-focused project that complements a new four –part series by Dr. Henry Louis Gates Jr., host of Finding Your Roots. The multi-media collaboration will stem from Gates's new series – Making Black America: Through The Grapevine. The four-part series will air October 2022.
- Milwaukee PBS and Black Nouveau will have a booth at this year's Juneteenth celebration.

6 g. Legislative Matters Report

Discussion Ms. Janice Falkenberg, vice president, General Counsel, presented the Legislative Matters Report on recent legislative matters affecting higher education including:

- The 2021-2022 Legislative Session is now adjourned.
- A Legislative Council Study Committee on Increasing Offender Employment Opportunities was created and will be co-chaired by State Senator Mary Felzkowski and State Representative Michael Schraa.
- A Legislative Study Committee on Occupational Licenses was created and will be co-chaired by Senator Rob Stafsholt and Representative Shae Sortwell.

6 h. Advisory Audit Report

Discussion Mr. Jeffrey Hollow, vice president, Finance, presented the Advisory Audit Report as discussion. The scope of services consists of annual

financial statements, the single audit and various additional reports. There is no change in scope from the previous year. The second item discussed at the advisory meeting was the compliance update. Ms. Kristen DeCato, assistant general counsel, provided an update on compliance matters at MATC.

ITEM 7. BOARD MONITORING

7 a. Pathway Presentation/Healthcare

Information Dr. Mohammad Dakwar, vice president, Learning and Dr. Eric Gasse, dean, Healthcare Pathway, presented the Healthcare Pathway report.

7 b. Review FY23 Preliminary Activity Plan & Budget

Information Mr. Hollow presented the Review FY23 Preliminary Activity Plan & Budget Report as information. The written report was sent to the board in advance of the meeting. This report was presented as an estimate for reserves and the amendment to the budget will be done in October 2022. The department of revenue will inform the college in October 2022 what the size of the taxable property within MATC district and that determines how much money is allocated to MATC.

7 c. Review FY23 Preliminary Capital Equipment Budget

Information Mr. Hollow presented a summary of the Review FY23 Preliminary Capital Equipment Budget as information.

7 d. Quarterly Other Post-Employment Benefit (OPEB) & FCC Trust Report

Information Mr. Hollow presented the Quarterly Other Post-Employment Benefit (OPEB) & FCC Trust Report and shared two slides detailing the FCC Spectrum Trust Portfolio Summary and the OPEB Trust Portfolio Summary.

ITEM 8. NEW BUSINESS

Director Baker requested more information on the issues brought forth by the health care faculty.

ITEM 9. Future Agenda Items/Events

9 a. June 21, 2022, MATC Public Hearing on the Budget, 4:00 p.m. via Zoom

9 b. June 28, 2022, MATC District Board Meeting, 4:00 p.m., Room M210 (Boardroom) MATC Downtown Campus

ITEM 10. Closed Session

10 a. President's Annual Evaluation***

Motion It was moved by Ms. Case, seconded by Mr. Foley, to convene into Closed Session pursuant to Section 19.85 (1)(c) and (e) of the Wisconsin Statutes to discuss Item 10 a. President's Annual Evaluation. The Board may reconvene into Open Session to take action on matters discussed in Closed Session under Item 10 a. if necessary.

Action Motion approved, the roll call vote being as follows:

Ayes: Mendieta-Ramos, Moews, Baker, Case, Diaz, Foley and Olson – 7

Noes: None.

ITEM 11. Adjournment

The meeting adjourned at 7:30 p.m.

Respectfully submitted,

Gwendolyn Z. Green

On behalf of Board Secretary Citlali Mendieta-Ramos

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*** It is anticipated that this item may be discussed in Closed Session pursuant to Sections 19.85(1)(c) and (e) of the Wisconsin Statutes.

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Attachment 3 - b

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT BOARD MILWAUKEE, WISCONSIN JUNE 21, 2022

CALL TO ORDER

The Public Hearing on the proposed 2022-2023 budget of the Milwaukee Area Technical College District Board was held in open session via teleconference on Tuesday, June 21, 2022, and called to order by Chairperson Olson at 4:03 p.m.

ITEM 1. ROLL CALL

Present: Lauren Baker, Erica Case, Mark Foley, Nikki Moews and Lisa Olson - 5.

Excused: Antonio Diaz, Ashanti Hamilton, Citlali Mendieta-Ramos and Ann Wilson.

COMPLIANCE WITH THE OPEN MEETINGS LAW

Discussion Chairperson Olson asked if proper notice of the meeting had been given in compliance with the Wisconsin Open Meetings Law.

Ms. Gwendolyn Green, Board Liaison, confirmed proper notice had been given in compliance with the Wisconsin Open Meetings Law.

ITEM 2. PRESENTATION OF PROPOSED BUDGET

Discussion Mr. Jeff Hollow, vice president, Finance, presented the proposed FY 2022-2023 operational and capital equipment budgets via PowerPoint. There was no change in reserves from FY21 to FY22. Revenue for FY 2021-2022 is estimated to total \$174.4M; FY 2022-2023 Budget revenue is projected to total \$172.7M, generating a slight decrease in revenue of \$1.7M. The total General Fund expenditures from FY 2021-2022 totaled \$174.4M and FY 2022-2023 expenditures is projected to total \$172.7M, generating a decrease in expenditures of \$1.7M.

Milwaukee Area Technical College

Minutes of June 21, 2022

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Ms. Ginny Routhe, director, Facilities Planning, Construction and Sustainability, presented highlights on the FY 2021-2022 building remodeling projects and previews on the FY 2022-2023 building remodeling projects via PowerPoint.

ITEM 3. COMMENTS FROM THE PUBLIC

None.

ITEM 4. ADJOURNMENT

It was moved by Mr. Foley, seconded by Ms. Baker, to adjourn the Public Hearing on the Budget.

The meeting adjourned at 4:34 p.m.

Respectfully submitted,

Gwendolyn J. Green

On Behalf of Board Secretary Citlali Mendieta-Ramos.

BOARD BILLS LIST

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 06-28-22.

BILLS PAYABLE RECAPITULATION

Month of May 2022

Payments for encumbrances and monthly expenditures were made for the following funds:

General Fund	8,880,384.820	
Special Revenue Fund-Operational	108,193.610	
Special Revenue Fund-Non Aidable	718,918.130	
Enterprise Fund	314,708.840	
Capital Projects Fund	2,004,978.170	
Debt Service Fund	35,222.270	
Internal Service Fund	497,008.830	
Public Television Fund	163,010.430	
	<hr/>	
Total Expenditures		<u><u>\$ 12,722,425</u></u>

Secretary

Chair

BOARD BILLS LIST

The following bills are to be presented for approval at the meeting of the Milwaukee Area Technical College District Board, State of Wisconsin, to be held on 06-28-22.

**Bank Transfer Payments
May 2022**

Delta Dental Insurance Claims	\$ 87,970.54
We- energies	\$ 59,822.93
UMR Health Insurance Claims	\$ 31,030.65
WTCS Health Care Consortium	\$ 2,587,922.21
Bank Service Charges	\$ 2,457.46
Merchant Service Credit Card Fees	\$ 6,946.22
Wisconsin Retirement System	\$ 1,669,052.46
OPEB Trust Transfers	\$ -
Federal Payroll Tax	\$ 2,991,941.10
State Payroll Tax	\$ 809,267.46
State, County, and Stadium Sales Tax	\$ 6,158.21

**Debt Service Fund Wire Payments
May-22**

<u>General Obligation Debt Series</u>	<u>Interest</u>	<u>Principal</u>
	None	

Attachment 4.a

General Obligation Debt Series

Interest

Principal

_____	_____
\$ -	-
=====	=====

Board Bill List by Check No. - Checks Issued in May 2022

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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/05/22	0065988	A Dec	5281	Classroom/Lab Eq. Rep.	1,224.00	1,224.00
05/05/22	0065989	Advanced Rehabilitation Systems Inc	5230	Classroom & Lab Supp	312.68	312.68
05/05/22	0065990	Aircraft Spruce & Specialty Co	5230	Classroom & Lab Supp	60.70	60.70
05/05/22	0065991	Associated Bag Company	5230	Classroom & Lab Supp	418.86	418.86
05/05/22	0065992	Aurora Health Care Inc	5355	Other Contracted Serv.	2,616.24	2,616.24
05/05/22	0065993	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	604.93	2,375.08
05/05/22	0065993	Auto Paint & Supply Co Inc	5711	Supplies-Resale	1,770.15	2,375.08
05/05/22	0065994	Automatic Entrances of	5238	Maint. & Cust. Supp	907.50	907.50
05/05/22	0065995	Baked MKE - Rachel Schmidbauer	5704	Groceries-Resale	429.53	429.53
05/05/22	0065996	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	41.36	41.36
05/05/22	0065997	Boldt Company	3411	Resd for Encumbrances	26,523.00	66,523.00
05/05/22	0065997	Boldt Company	5830	Imprvmnts/Remdng	40,000.00	66,523.00
05/05/22	0065998	Carl Bloom Associates Inc	5259	Postage	15,789.27	39,458.55
05/05/22	0065998	Carl Bloom Associates Inc	5260	Printing & Duplicating	23,669.28	39,458.55
05/05/22	0065999	Carlin Horticultural Supplies	5230	Classroom & Lab Supp	164.36	164.36
05/05/22	0066000	Carol Cole Company	5230	Classroom & Lab Supp	1,006.00	1,006.00
05/05/22	0066001	Mr. Randall T. Casey	5203	Meals	2,240.00	2,240.00
05/05/22	0066002	Clever Sauce Creative LLC	5355	Other Contracted Serv.	20,500.00	20,500.00
05/05/22	0066003	Community Products LLC	5248	Classrm/Lab Equip.	2,680.00	2,680.00
05/05/22	0066004	Condor Aviation Inc	5230	Classroom & Lab Supp	45.00	45.00
05/05/22	0066005	Contributor Development Partnership	5355	Other Contracted Serv.	57.80	57.80
05/05/22	0066006	Cozzini Bros Inc	5714	Classroom & Lab Supplies	53.00	53.00
05/05/22	0066007	Douglas Stewart Co Inc	5711	Supplies-Resale	1,469.55	1,469.55
05/05/22	0066008	Economic Modeling Specialists Inc.	5840	Equipment	12,475.00	12,475.00
05/05/22	0066009	Excel Disposal of Wisconsin LLC	5830	Imprvmnts/Remdng	1,175.40	1,175.40
05/05/22	0066010	Federal Express Corp	5707	New Book-Resale	470.39	470.39
05/05/22	0066011	Fortune Fish Co	5704	Groceries-Resale	587.31	587.31
05/05/22	0066012	GALLS LLC	5840	Equipment	4,141.78	4,141.78
05/05/22	0066013	Global Equipment Company Inc	5238	Maint. & Cust. Supp	10,110.03	10,110.03
05/05/22	0066014	Hoffman Security Solutions Llc	5282	Off. General Eq. Rep.	525.00	525.00
05/05/22	0066015	Holiday Wholesale Inc.	5704	Groceries-Resale	937.14	937.14
05/05/22	0066016	In-Sight Books Inc.	5714	Classroom & Lab Supplies	1,874.22	1,874.22
05/05/22	0066017	Johnson Controls Inc	5355	Other Contracted Serv.	8,129.96	8,129.96
05/05/22	0066018	Kendall Hunt Publishing Company	5707	New Book-Resale	919.60	919.60
05/05/22	0066019	Keystone Automotive Industries	5711	Supplies-Resale	417.77	417.77
05/05/22	0066020	Lamar Texas Limited Partnership	5270	Advertising	2,200.00	2,200.00
05/05/22	0066021	LaTasha N. Langdon	5355	Other Contracted Serv.	100.00	100.00
05/05/22	0066022	Leadership by Dr Jeanette	5357	Professional & Consult	2,600.00	2,600.00
05/05/22	0066023	Lemberg Electric Co Inc	5280	Building Repairs	3,000.00	3,000.00
05/05/22	0066024	McKesson HBOC	5230	Classroom & Lab Supp	1,781.20	1,781.20
05/05/22	0066025	Menards Inc	5238	Maint. & Cust. Supp	115.10	115.10
05/05/22	0066026	Mid State Equipment & Rental	5355	Other Contracted Serv.	203.29	203.29
05/05/22	0066027	Milwaukee Courier	5830	Imprvmnts/Remdng	160.51	160.51
05/05/22	0066028	MindWorks Innovations Inc	5243	Other Supplies	975.00	975.00
05/05/22	0066029	Minnesota Elevator Inc	5353	Elevator P.M.	452.00	1,130.00
05/05/22	0066029	Minnesota Elevator Inc	5355	Other Contracted Serv.	678.00	1,130.00
05/05/22	0066030	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	3,162.18	5,885.23
05/05/22	0066030	Patterson Dental Supply Inc	5840	Equipment	2,723.05	5,885.23
05/05/22	0066031	Pens Etc Inc.	5711	Supplies-Resale	1,594.56	1,594.56
05/05/22	0066032	Pepsi Beverages Company	5704	Groceries-Resale	5,730.72	5,730.72
05/05/22	0066033	Pitney Bowes/Presort Service	5259	Postage	175.77	175.77
05/05/22	0066034	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	18.99	18.99
05/05/22	0066035	Port A John	5355	Other Contracted Serv.	206.00	206.00
05/05/22	0066036	Pritzlaff Wholesale	5704	Groceries-Resale	88.47	88.47
05/05/22	0066037	Proforma Albrecht Inc	5243	Other Supplies	2,236.00	2,236.00
05/05/22	0066038	Quick Fuel	5230	Classroom & Lab Supp	2,561.00	2,561.00
05/05/22	0066039	Radicom Inc	5282	Off. General Eq. Rep.	295.85	295.85
05/05/22	0066040	Registration Fee Trust	5356	Permits & License	5.00	5.00
05/05/22	0066041	Rev.com Inc	5668	Program Production	1,059.09	1,059.09
05/05/22	0066042	Baird, Robert W & Co	5970	Admin Exp-Debt Service	23,000.00	23,000.00
05/05/22	0066043	Royle Printing Co	5260	Printing & Duplicating	9,973.03	9,973.03
05/05/22	0066044	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	4,078.50	4,078.50
05/05/22	0066045	Secure Information Destruction LLC	5355	Other Contracted Serv.	115.50	115.50
05/05/22	0066046	Shamrock Solutions, LLC	3411	Resd for Encumbrances	32,577.96	32,577.96

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/05/22	0066047	Southwest Wisconsin Technical Colle	5302	Contracted Curriculum Develop.	3,414.29	3,414.29
05/05/22	0066048	Spanish Journal	5830	Imprvmnts/Remdling	725.00	725.00
05/05/22	0066049	Sussex Tool & Supply Inc.	5230	Classroom & Lab Supp	74.24	74.24
05/05/22	0066050	Tallman Equipment	5230	Classroom & Lab Supp	308.76	308.76
05/05/22	0066051	TestOut Corporation	5707	New Book-Resale	2,448.00	2,448.00
05/05/22	0066052	Time Warner Cable	5454	Telephone	173.25	173.25
05/05/22	0066053	Total Water Treatment Systems, Inc.	5230	Classroom & Lab Supp	1,763.00	1,763.00
05/05/22	0066054	Trane Company Parts	5238	Maint. & Cust. Supp	473.06	473.06
05/05/22	0066055	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	2,351.64	2,351.64
05/05/22	0066056	Truck Fleet Services LLC	5281	Classroom/Lab Eq. Rep.	19,691.90	19,691.90
05/05/22	0066057	University of Oklahoma	5201	Travel Expenses	2,780.00	2,780.00
05/05/22	0066058	V & F Roof Consulting & Service Inc	5280	Building Repairs	1,879.00	1,879.00
05/05/22	0066059	Versiti Wisconsin, Inc.	5230	Classroom & Lab Supp	50.00	50.00
05/05/22	0066060	Visionpoint Media, Inc.	5270	Advertising	25,795.96	25,795.96
05/05/22	0066061	Wallcur Inc	5243	Other Supplies	841.20	841.20
05/05/22	0066062	Waste Management of Milwaukee	5359	Waste Disposal	2,627.92	2,627.92
05/05/22	0066064	Wisconsin Center District	5247	Special Occasions	8,500.00	8,500.00
05/05/22	0066065	Wisconsin Council on Educ in Occup Ther	5220	Membership & Subscript	300.00	300.00
05/05/22	0066066	Z-Systems	5840	Equipment	10,383.93	10,383.93
05/12/22	0066071	ACD Direct	5355	Other Contracted Serv.	1,260.70	1,260.70
05/12/22	0066072	Adorama, Inc	5840	Equipment	179.80	179.80
05/12/22	0066073	Advanced Welding Supply Co Inc	5230	Classroom & Lab Supp	381.65	381.65
05/12/22	0066074	Anodyne Coffee Roasting Company	5704	Groceries-Resale	63.75	63.75
05/12/22	0066075	Apple Computer Inc	5248	Classrm/Lab Equip.	1,399.00	1,399.00
05/12/22	0066076	AT&T	5454	Telephone	4,803.47	4,803.47
05/12/22	0066077	AT&T	5454	Telephone	25.86	25.86
05/12/22	0066078	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	153.88	722.15
05/12/22	0066078	Auto Paint & Supply Co Inc	5711	Supplies-Resale	568.27	722.15
05/12/22	0066079	Automatic Entrances of	5238	Maint. & Cust. Supp	164.00	6,024.00
05/12/22	0066079	Automatic Entrances of	5830	Imprvmnts/Remdling	5,860.00	6,024.00
05/12/22	0066080	Boeing Distribution Inc	5230	Classroom & Lab Supp	17.68	17.68
05/12/22	0066081	Baked MKE - Rachel Schmidbauer	5704	Groceries-Resale	427.53	427.53
05/12/22	0066082	Craig R. Beyler	5363	Officials	180.00	180.00
05/12/22	0066083	Bliffert Lumber & Hardware	5238	Maint. & Cust. Supp	50.60	50.60
05/12/22	0066084	Bodi Company	5668	Program Production	528.80	528.80
05/12/22	0066085	Boldt Company	5830	Imprvmnts/Remdling	30,930.00	30,930.00
05/12/22	0066086	Miguel Camacho Sandino	5840	Equipment	560.00	560.00
05/12/22	0066087	Certified Refrigeration Mechanical	5830	Imprvmnts/Remdling	582.95	582.95
05/12/22	0066088	Chefs Warehouse Midwest Lic Chefs W	5704	Groceries-Resale	497.20	497.20
05/12/22	0066089	Compost Crusader LLC	5359	Waste Disposal	400.00	400.00
05/12/22	0066090	Diamedical Usa Equipment Llc	5840	Equipment	11,570.00	11,570.00
05/12/22	0066091	Diamond Allison	5668	Program Production	400.00	400.00
05/12/22	0066092	Diversified Printing Services Inc	5260	Printing & Duplicating	501.05	501.05
05/12/22	0066093	Egelhoff Lawn Mower Service	5230	Classroom & Lab Supp	22.59	84.69
05/12/22	0066093	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	62.10	84.69
05/12/22	0066094	ESCO Institute LTD	5707	New Book-Resale	120.00	120.00
05/12/22	0066095	Evertz Microsystems Ltd	5840	Equipment	1,165.50	1,165.50
05/12/22	0066096	Fastenal Company	5230	Classroom & Lab Supp	225.03	225.03
05/12/22	0066097	First Supply LLC	5238	Maint. & Cust. Supp	269.66	269.66
05/12/22	0066098	Thermo Fisher Scientific #542245	5230	Classroom & Lab Supp	84.85	84.85
05/12/22	0066099	Fortune Fish Co	5704	Groceries-Resale	45.40	45.40
05/12/22	0066100	Froedtert Health	5243	Other Supplies	5,762.00	8,666.00
05/12/22	0066100	Froedtert Health	5501	Student Activities	1,854.00	8,666.00
05/12/22	0066100	Froedtert Health	5687	Biometric Testing & Wellness	1,050.00	8,666.00
05/12/22	0066101	Arlensiu Garcia Novelli	5201	Travel Expenses	150.00	150.00
05/12/22	0066102	Gloria Kay Uniforms Inc	5711	Supplies-Resale	53.50	53.50
05/12/22	0066103	Healthstream Inc	5220	Membership & Subscript	301.00	301.00
05/12/22	0066104	Higher Learning Commission	5357	Professional & Consult	2,257.24	2,257.24
05/12/22	0066105	Hispanic Professionals of	5243	Other Supplies	30,000.00	30,000.00
05/12/22	0066106	Holiday Wholesale Inc.	5704	Groceries-Resale	273.90	273.90
05/12/22	0066107	Humphrey Service Parts Inc	5230	Classroom & Lab Supp	63.28	63.28
05/12/22	0066108	Jackson Maccudden Inc	3411	Resd for Encumbrances	12,586.00	24,554.00
05/12/22	0066108	Jackson Maccudden Inc	5830	Imprvmnts/Remdling	11,968.00	24,554.00
05/12/22	0066109	Keystone Automotive Industries	5230	Classroom & Lab Supp	69.70	69.70
05/12/22	0066110	Kind Optical	5073	Faculty Ft	173.99	173.99

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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/12/22	0066111	Konecranes Inc	5840	Equipment	1,586.20	1,586.20
05/12/22	0066112	Mr. Stephen P. Kotecki	5363	Officials	110.00	110.00
05/12/22	0066113	Kwik Trip Inc & Subsidiaries	5230	Classroom & Lab Supp	157.72	157.72
05/12/22	0066114	LAB Midwest LLC	5230	Classroom & Lab Supp	354.00	354.00
05/12/22	0066115	Literacy Services	1340	Acct Rec Advance to Da	4,389.75	5,339.75
05/12/22	0066115	Literacy Services	5211	Seminars & Workshops	950.00	5,339.75
05/12/22	0066116	Lane Luxem	5363	Officials	180.00	180.00
05/12/22	0066117	MARS IT Corporation	5840	Equipment	17,280.00	17,280.00
05/12/22	0066118	Matheson Tri-Gas, Inc #3028	5230	Classroom & Lab Supp	79.90	79.90
05/12/22	0066119	MBS Textbook Exchange Inc	5712	Used Books-Resale	3,170.50	3,170.50
05/12/22	0066120	Menards Inc	5230	Classroom & Lab Supp	247.65	247.65
05/12/22	0066121	Menards Inc	5238	Maint. & Cust. Supp	152.05	152.05
05/12/22	0066122	Milwaukee Journal Sentinel Inc	5271	Legal Notices	1,191.24	1,191.24
05/12/22	0066123	Milwaukee Water Works	5455	Water	2,991.10	2,991.10
05/12/22	0066124	Minnesota Elevator Inc	5353	Elevator P.M.	11,493.00	11,493.00
05/12/22	0066125	Macmillan Publishing Service MPS	5707	New Book-Resale	491.28	491.28
05/12/22	0066126	Mv Sport Corporation Inc	5711	Supplies-Resale	246.98	246.98
05/12/22	0066127	Myers Information Systems	5355	Other Contracted Serv.	35,100.00	35,100.00
05/12/22	0066128	Napa Auto Parts	5230	Classroom & Lab Supp	1,232.22	1,232.22
05/12/22	0066129	Ozaukee County	5356	Permits & License	330.00	330.00
05/12/22	0066130	Penn Tool Co	5230	Classroom & Lab Supp	68.43	68.43
05/12/22	0066131	Pitney Bowes Global Financial Services	5355	Other Contracted Serv.	220.52	220.52
05/12/22	0066132	Port A John	5355	Other Contracted Serv.	103.00	103.00
05/12/22	0066133	Dave Prisby	2325	Misc. Clubs Pay.	35.55	35.55
05/12/22	0066134	Pritzlaff Wholesale	5704	Groceries-Resale	303.09	303.09
05/12/22	0066135	Proven Power Inc	5355	Other Contracted Serv.	3,352.02	3,352.02
05/12/22	0066136	PTG Live Events LLC	5243	Other Supplies	4,541.55	4,541.55
05/12/22	0066137	PTSolutions	5840	Equipment	12,976.25	12,976.25
05/12/22	0066138	Public Television Major	5660	Affiliation/Mbsps	2,375.00	2,375.00
05/12/22	0066139	Quadiant Inc Dept 3689	5259	Postage	2,314.16	2,314.16
05/12/22	0066140	Quotient Biodiagnostics	5230	Classroom & Lab Supp	240.00	240.00
05/12/22	0066141	Rams Contracting, LTD	5830	Imprvmnts/Remdling	6,643.50	6,643.50
05/12/22	0066142	Jana L. Ranson	5201	Travel Expenses	6.44	6.44
05/12/22	0066143	Raydiant	5840	Equipment	19,805.00	19,805.00
05/12/22	0066144	Emily M. Reeves	5355	Other Contracted Serv.	2,817.68	2,817.68
05/12/22	0066145	Schwaab Stamp & Seal Inc	5241	Office Supplies	85.20	85.20
05/12/22	0066146	Screening One, Inc	5355	Other Contracted Serv.	336.25	336.25
05/12/22	0066147	Secure Information Destruction LLC	5355	Other Contracted Serv.	31.50	2,194.50
05/12/22	0066147	Secure Information Destruction LLC	5359	Waste Disposal	2,163.00	2,194.50
05/12/22	0066148	Selective Gift Institute	5243	Other Supplies	150.00	150.00
05/12/22	0066149	Shamrock Solutions, LLC	5830	Imprvmnts/Remdling	32,910.04	32,910.04
05/12/22	0066150	SilverWater Productions LLC	5357	Professional & Consult	1,775.00	1,775.00
05/12/22	0066151	SCOC Consulting LLC	5357	Professional & Consult	200.00	200.00
05/12/22	0066152	Snap-On Industrial	5230	Classroom & Lab Supp	431.60	431.60
05/12/22	0066153	St Francis Auto Wreckers Inc	5230	Classroom & Lab Supp	75.00	75.00
05/12/22	0066154	Staples Business Advantage	5230	Classroom & Lab Supp	1,734.85	9,460.01
05/12/22	0066154	Staples Business Advantage	5241	Office Supplies	4,807.27	9,460.01
05/12/22	0066154	Staples Business Advantage	5243	Other Supplies	2,917.89	9,460.01
05/12/22	0066155	Stone Creek Coffee Roasters	5704	Groceries-Resale	539.25	539.25
05/12/22	0066156	Strang Inc	5830	Imprvmnts/Remdling	1,515.00	1,515.00
05/12/22	0066157	Rachel A. Telford	2325	Misc. Clubs Pay.	64.12	64.12
05/12/22	0066158	Third Sector Creative Inc	5355	Other Contracted Serv.	2,250.00	2,250.00
05/12/22	0066159	Trophy Athletic Supply Co	5243	Other Supplies	341.25	341.25
05/12/22	0066160	Truck Fleet Services LLC	5281	Classroom/Lab Eq. Rep.	2,291.39	2,291.39
05/12/22	0066161	The Communication Strategist LLC	5357	Professional & Consult	4,500.00	4,500.00
05/12/22	0066163	Verizon Wireless	5243	Other Supplies	160.08	160.08
05/12/22	0066164	Viewpoint LLC	5355	Other Contracted Serv.	283.40	283.40
05/12/22	0066165	Waste Management of Milwaukee	5359	Waste Disposal	3,006.58	3,006.58
05/12/22	0066166	Waukesha County Area	2325	Misc. Clubs Pay.	2,125.00	2,125.00
05/12/22	0066167	Wisconsin Library Services Inc	5840	Equipment	21,850.00	21,850.00
05/12/22	0066168	Wisconsin Newspaper Association	5220	Membership & Subscript	94.00	94.00
05/12/22	0066169	Wolter, Inc	5355	Other Contracted Serv.	1,336.00	1,336.00
05/12/22	0066170	Xytech Systems Corporation	5840	Equipment	7,200.00	7,200.00
05/12/22	0066171	Ronald M. Zielinski	5363	Officials	110.00	110.00
05/12/22	0066172	Zorn Compressor & Equipment	5355	Other Contracted Serv.	264.17	264.17

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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/26/22	0066182	128th Civic Dinner Dance Inc	5501	Student Activities	1,000.00	1,000.00
05/26/22	0066183	5 Corners Dodge Inc	5230	Classroom & Lab Supp	1,992.54	1,992.54
05/26/22	0066184	AAA Acme Lock Co Inc	5830	Imprvmnts/Remdling	829.89	829.89
05/26/22	0066185	Accurate Medical Electronics Inc	5281	Classroom/Lab Eq. Rep.	90.00	90.00
05/26/22	0066186	Aesthetic Solutions Inc	5230	Classroom & Lab Supp	481.83	481.83
05/26/22	0066187	Saadia Ahmad	5352	Contracted Employment	760.00	760.00
05/26/22	0066188	AI-MEDIA Technologies LLC	5355	Other Contracted Serv.	200.00	200.00
05/26/22	0066189	Alverno College	5419	Building Rental	14,240.00	14,240.00
05/26/22	0066190	American Film & Packaging Corp	5230	Classroom & Lab Supp	227.00	227.00
05/26/22	0066191	American Timber and Steel Co Inc	5840	Equipment	13,134.00	13,134.00
05/26/22	0066192	Arri Inc.	3411	Resd for Encumbrances	1,572.00	3,144.00
05/26/22	0066192	Arri Inc.	5840	Equipment	1,572.00	3,144.00
05/26/22	0066193	AT&T	5454	Telephone	630.00	630.00
05/26/22	0066194	AT&T - SBS	5454	Telephone	8,310.05	8,310.05
05/26/22	0066195	At&t Long Distance	5454	Telephone	157.01	157.01
05/26/22	0066196	At&t Mobility	5454	Telephone	9,869.65	9,869.65
05/26/22	0066197	Atlas Copco Compressor LLC	5280	Building Repairs	4,785.00	4,785.00
05/26/22	0066198	Auto Paint & Supply Co Inc	5230	Classroom & Lab Supp	789.79	1,887.78
05/26/22	0066198	Auto Paint & Supply Co Inc	5711	Supplies-Resale	1,097.99	1,887.78
05/26/22	0066199	Automationdirect.Com Inc	5230	Classroom & Lab Supp	63.00	63.00
05/26/22	0066200	B&h Photo Video	5840	Equipment	2,296.95	2,296.95
05/26/22	0066201	Badger Thermal Unlimited LLC	5238	Maint. & Cust. Supp	303.55	303.55
05/26/22	0066202	Badger Truck Equipment	5230	Classroom & Lab Supp	52.06	52.06
05/26/22	0066203	Baked MKE - Rachel Schmidbauer	5704	Groceries-Resale	368.41	368.41
05/26/22	0066204	BankMobile Technologies Inc	5355	Other Contracted Serv.	820.00	820.00
05/26/22	0066205	Boldt Company	3411	Resd for Encumbrances	8,760.00	13,760.00
05/26/22	0066205	Boldt Company	5830	Imprvmnts/Remdling	5,000.00	13,760.00
05/26/22	0066206	Brightedge Technologies	5220	Membership & Subscript	43,200.00	43,200.00
05/26/22	0066207	Keith L. Browne	5501	Student Activities	600.00	600.00
05/26/22	0066208	Carliss Industries	5241	Office Supplies	418.64	418.64
05/26/22	0066209	Central Infusion Alliance, Inc.	5238	Maint. & Cust. Supp	131.42	131.42
05/26/22	0066210	Certified Refrigeration Mechanical	5281	Classroom/Lab Eq. Rep.	321.15	321.15
05/26/22	0066211	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	1,194.50	1,194.50
05/26/22	0066212	City of Milwaukee	5356	Permits & License	411.48	411.48
05/26/22	0066213	City of Oak Creek	5356	Permits & License	505.00	505.00
05/26/22	0066214	Comp Edge	5363	Officials	108.50	108.50
05/26/22	0066215	Corporate Design Interiors Llc	5840	Equipment	5,242.25	5,242.25
05/26/22	0066216	Cozzini Bros Inc	5714	Classroom & Lab Supplies	53.00	53.00
05/26/22	0066217	Cummins Inc.	5355	Other Contracted Serv.	2,055.33	2,055.33
05/26/22	0066218	Daily Reporter Bridge Tower OpCo LL	5830	Imprvmnts/Remdling	215.00	215.00
05/26/22	0066219	David J. Frank Landscape Contractin	5355	Other Contracted Serv.	7,478.00	7,478.00
05/26/22	0066220	Brinks Incorporated	5355	Other Contracted Serv.	2,613.65	2,613.65
05/26/22	0066221	Educause Inc	5220	Membership & Subscript	3,710.00	3,710.00
05/26/22	0066222	Kerry Egdorf	5352	Contracted Employment	1,040.00	1,040.00
05/26/22	0066223	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	2,706.42	2,706.42
05/26/22	0066224	Electrical Energy Experts LLC	5355	Other Contracted Serv.	12,975.00	12,975.00
05/26/22	0066225	Ellison Technologies Inc	5281	Classroom/Lab Eq. Rep.	818.53	818.53
05/26/22	0066226	Emergency Medical Products Inc	5230	Classroom & Lab Supp	905.08	905.08
05/26/22	0066227	Eva's Esthetics Inc	5230	Classroom & Lab Supp	499.74	499.74
05/26/22	0066228	Ewald Chevrolet Buick LLC	5840	Equipment	59,785.50	59,785.50
05/26/22	0066229	Ewald's Hartford Ford LLC	5840	Equipment	28,181.50	28,181.50
05/26/22	0066230	Excel Disposal of Wisconsin LLC	5830	Imprvmnts/Remdling	837.56	837.56
05/26/22	0066231	Exelon Corporation	5450	Gas	7,662.78	7,662.78
05/26/22	0066232	ExploreLearning, LLC	5220	Membership & Subscript	2,286.90	2,286.90
05/26/22	0066233	Sarah Farrukh	5352	Contracted Employment	1,280.00	1,280.00
05/26/22	0066234	Federal Express Corp	5707	New Book-Resale	876.72	876.72
05/26/22	0066235	Thermo Fisher Scientific #542245	5230	Classroom & Lab Supp	270.13	270.13
05/26/22	0066236	Fortune Fish Co	5704	Groceries-Resale	470.96	470.96
05/26/22	0066237	General Beverage Sales	5704	Groceries-Resale	582.45	582.45
05/26/22	0066238	Gilbane Building Company	3411	Resd for Encumbrances	27,447.50	27,447.50
05/26/22	0066239	Gladwin Machinery	5230	Classroom & Lab Supp	390.00	1,003.34
05/26/22	0066239	Gladwin Machinery	5281	Classroom/Lab Eq. Rep.	613.34	1,003.34
05/26/22	0066240	GM Supplies	5243	Other Supplies	600.00	600.00
05/26/22	0066241	Gordie Boucher	5230	Classroom & Lab Supp	1,383.48	1,383.48
05/26/22	0066242	Gordie Boucher Ford	5281	Classroom/Lab Eq. Rep.	3,133.73	3,133.73

Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/26/22	0066243	Granular LLC	5270	Advertising	500.00	500.00
05/26/22	0066244	Graybar Electric Inc	5238	Maint. & Cust. Supp	22.36	358.08
05/26/22	0066244	Graybar Electric Inc	5282	Off. General Eq. Rep.	335.72	358.08
05/26/22	0066245	H Steffen Enterprises	5243	Other Supplies	1,190.00	1,190.00
05/26/22	0066246	Hall Automotive	5676	Vehicle Supplies	21.60	21.60
05/26/22	0066247	Hardware Distributors LTD	5714	Classroom & Lab Supplies	812.70	812.70
05/26/22	0066248	Interiorscapes, Inc	5355	Other Contracted Serv.	509.61	509.61
05/26/22	0066249	ITEM Inc	5281	Classroom/Lab Eq. Rep.	2,036.06	2,036.06
05/26/22	0066250	JFTCO Inc	5280	Building Repairs	323.10	323.10
05/26/22	0066251	Johnson Controls Inc	5355	Other Contracted Serv.	636.20	636.20
05/26/22	0066252	L&S Insulation Co Inc	5280	Building Repairs	1,251.00	1,251.00
05/26/22	0066253	LAKE COUNTRY FIRE AND RESCUE	5714	Classroom & Lab Supplies	3,150.00	3,150.00
05/26/22	0066254	Lincoln Electric Company	5230	Classroom & Lab Supp	1,110.41	1,110.41
05/26/22	0066255	LubeClean Spencer International	5230	Classroom & Lab Supp	521.75	521.75
05/26/22	0066256	MARS IT Corporation	5840	Equipment	11,250.00	11,250.00
05/26/22	0066257	Matheson Tri-Gas, Inc #3028	5230	Classroom & Lab Supp	220.44	220.44
05/26/22	0066258	MBS Textbook Exchange Inc	5712	Used Books-Resale	1,535.86	1,535.86
05/26/22	0066259	Mc2 Educational Consulting	5357	Professional & Consult	1,000.00	1,000.00
05/26/22	0066260	Meducation	5230	Classroom & Lab Supp	169.60	169.60
05/26/22	0066261	Menards Inc	5230	Classroom & Lab Supp	1,801.37	1,801.37
05/26/22	0066262	Menards Inc	5238	Maint. & Cust. Supp	847.36	847.36
05/26/22	0066263	Milwaukee Community Journal	5247	Special Occasions	2,000.00	2,000.00
05/26/22	0066264	Milwaukee Journal Sentinel Inc	5270	Advertising	3,295.50	3,295.50
05/26/22	0066265	Milwaukee Urban League	1340	Acct Rec Advance to Da	2,096.53	2,096.53
05/26/22	0066266	Milwaukee World Festival Inc	5270	Advertising	8,500.00	8,500.00
05/26/22	0066267	MSA Safety Sales LLC	5840	Equipment	10,991.53	10,991.53
05/26/22	0066268	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	1,675.21	1,675.21
05/26/22	0066269	Napa Auto Parts	5243	Other Supplies	147.49	147.49
05/26/22	0066270	Napa Auto Parts	5230	Classroom & Lab Supp	16.61	16.61
05/26/22	0066271	Neher Electric Supply Inc	5238	Maint. & Cust. Supp	92.70	92.70
05/26/22	0066272	Neu's Building Center Inc	5238	Maint. & Cust. Supp	144.58	144.58
05/26/22	0066273	Ney's Premium Inc.	5704	Groceries-Resale	218.24	218.24
05/26/22	0066274	Pacific Telemanagement Svcs	5454	Telephone	53.00	53.00
05/26/22	0066275	Passport Labs, Inc.	5282	Off. General Eq. Rep.	52.81	52.81
05/26/22	0066276	Patterson Dental Supply Inc	5242	Operating Supplies	931.48	2,096.17
05/26/22	0066276	Patterson Dental Supply Inc	5243	Other Supplies	614.80	2,096.17
05/26/22	0066276	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	549.89	2,096.17
05/26/22	0066277	Pearson Higher Education	5707	New Book-Resale	66.87	66.87
05/26/22	0066278	David J Perez III	5840	Equipment	11,000.00	11,000.00
05/26/22	0066279	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	1,431.04	1,431.04
05/26/22	0066280	Postmaster	5259	Postage	1,245.02	1,245.02
05/26/22	0066281	Pritzlaff Wholesale	5704	Groceries-Resale	136.70	136.70
05/26/22	0066282	Proforma Albrecht Inc	5243	Other Supplies	3,119.22	3,119.22
05/26/22	0066283	Quadient Inc Dept 3689	5412	Rental of Equipment	781.00	781.00
05/26/22	0066284	Quick Fuel	5230	Classroom & Lab Supp	3,720.63	3,720.63
05/26/22	0066285	Jana L. Ranson	5201	Travel Expenses	48.14	48.14
05/26/22	0066286	Raydiant	5840	Equipment	7,937.00	7,937.00
05/26/22	0066287	Silvia Romero-Johnson	5357	Professional & Consult	1,000.00	1,000.00
05/26/22	0066288	Rote Oil Ltd	5238	Maint. & Cust. Supp	2,256.22	2,256.22
05/26/22	0066289	Wellpoint Care Network Inc	5355	Other Contracted Serv.	2,500.00	2,500.00
05/26/22	0066290	Secure Information Destruction LLC	5359	Waste Disposal	1,124.76	1,124.76
05/26/22	0066291	Selective Gift Institute	5243	Other Supplies	600.00	600.00
05/26/22	0066292	Shamrock Solutions, LLC	5830	Imprvmnts/Remding	3,564.00	13,464.00
05/26/22	0066292	Shamrock Solutions, LLC	5840	Equipment	9,900.00	13,464.00
05/26/22	0066293	Smith & Nephew	5840	Equipment	22,323.54	22,323.54
05/26/22	0066294	Stan's Office Machines	5244	Production Supplies	4,956.24	4,956.24
05/26/22	0066295	Stephanie Sorrina Beecher	5355	Other Contracted Serv.	2,040.00	2,040.00
05/26/22	0066296	Stone Creek Coffee Roasters	5704	Groceries-Resale	32.00	32.00
05/26/22	0066297	Tallman Equipment	5230	Classroom & Lab Supp	99.79	99.79
05/26/22	0066298	Terex USA LLC	5355	Other Contracted Serv.	853.00	853.00
05/26/22	0066299	Terra Translations, LLC	5355	Other Contracted Serv.	5,219.18	5,219.18
05/26/22	0066300	Susan L. Theiss	5352	Contracted Employment	940.00	940.00
05/26/22	0066301	Thysse Printing Services, Inc.	5260	Printing & Duplicating	7,369.12	7,369.12
05/26/22	0066302	Trane Company Parts	5238	Maint. & Cust. Supp	476.63	476.63
05/26/22	0066303	TriMark Marinn LLC	5714	Classroom & Lab Supplies	407.28	407.28

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/26/22	0066304	Trugreen Limited Processing Cntr	5355	Other Contracted Serv.	1,935.30	1,935.30
05/26/22	0066305	United States Postal Service - Nati	5259	Postage	327.60	327.60
05/26/22	0066306	University Mortuary Science	5243	Other Supplies	275.00	275.00
05/26/22	0066307	Ms. Sara A. Vandusseldorp	5355	Other Contracted Serv.	1,543.52	1,543.52
05/26/22	0066308	Visual Lease LLC	5840	Equipment	19,500.00	19,500.00
05/26/22	0066309	WACRAO	5211	Seminars & Workshops	100.00	100.00
05/26/22	0066310	Walsworth Publishing Company Inc	5260	Printing & Duplicating	15,950.32	15,950.32
05/26/22	0066311	Waste Management of Milwaukee	5359	Waste Disposal	799.12	799.12
05/26/22	0066312	Wisconsin Electric Power Co	5450	Gas	3,831.24	3,831.24
05/26/22	0066313	West Allis Health Department	5356	Permits & License	525.00	525.00
05/26/22	0066314	Westlaw	5243	Other Supplies	819.34	819.34
05/26/22	0066315	Wil-Surge Electric	3411	Resd for Encumbrances	108,000.00	108,000.00
05/26/22	0066316	Wisconsin Center District	5242	Operating Supplies	31,694.11	31,694.11
05/26/22	0066317	Yes Equipment & Services Inc	5230	Classroom & Lab Supp	93.86	93.86
05/26/22	0066318	ZOOM Video Communications, Inc.	5840	Equipment	31,712.00	31,712.00
05/26/22	0066319	Zorn Compressor & Equipment	5355	Other Contracted Serv.	512.15	512.15
05/05/22	0279062	Bioelements Inc	5711	Supplies-Resale	1,702.50	1,702.50
05/05/22	0279063	Boer Architects Inc	5830	Imprvmnts/Remdling	4,420.00	4,420.00
05/05/22	0279064	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	8,709.13	8,709.13
05/05/22	0279065	C H Coakley & Co	3411	Resd for Encumbrances	464.00	1,200.00
05/05/22	0279065	C H Coakley & Co	5830	Imprvmnts/Remdling	736.00	1,200.00
05/05/22	0279066	Carolina Biological Supply Co	5230	Classroom & Lab Supp	1,245.96	1,245.96
05/05/22	0279067	CDW Government Inc	5840	Equipment	9,100.00	9,100.00
05/05/22	0279068	Chyronhego Corporation	5674	Technical Operations	24.35	24.35
05/05/22	0279069	Clothes Clinic Inc	5714	Classroom & Lab Supplies	1,248.44	1,248.44
05/05/22	0279070	Commonwealth Ammunition LLC	5230	Classroom & Lab Supp	14,550.00	14,550.00
05/05/22	0279071	EBSCO	5220	Membership & Subscript	864.85	864.85
05/05/22	0279072	Ellucian Company L P	5282	Off. General Eq. Rep.	2,934.00	2,934.00
05/05/22	0279073	Forest Incentives Ltd	5243	Other Supplies	750.50	961.72
05/05/22	0279073	Forest Incentives Ltd	5259	Postage	211.22	961.72
05/05/22	0279074	W. W. Grainger, Inc	5230	Classroom & Lab Supp	300.39	382.54
05/05/22	0279074	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	77.27	382.54
05/05/22	0279074	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	12.38	382.54
05/05/22	0279074	W. W. Grainger, Inc	5840	Equipment	(7.50)	382.54
05/05/22	0279075	Hatch Staffing Services Inc	5352	Contracted Employment	4,233.83	15,641.33
05/05/22	0279075	Hatch Staffing Services Inc	5840	Equipment	11,407.50	15,641.33
05/05/22	0279076	Honeywell International Inc	5840	Equipment	4,976.42	4,976.42
05/05/22	0279077	Hurt Electric Inc	3411	Resd for Encumbrances	1,300.00	1,860.00
05/05/22	0279077	Hurt Electric Inc	5830	Imprvmnts/Remdling	560.00	1,860.00
05/05/22	0279078	JS 1962 Master Tenant LLC	5355	Other Contracted Serv.	214,695.15	214,695.15
05/05/22	0279079	Key Code Media	5677	Videotape	3,350.00	22,535.00
05/05/22	0279079	Key Code Media	5840	Equipment	19,185.00	22,535.00
05/05/22	0279080	Martek LLC	5840	Equipment	7,715.25	7,715.25
05/05/22	0279081	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
05/05/22	0279082	Newark Corp	5230	Classroom & Lab Supp	501.51	501.51
05/05/22	0279083	Papas Bakery Inc	5704	Groceries-Resale	1,094.82	1,094.82
05/05/22	0279084	Rundle Spence Mfg Co	5238	Maint. & Cust. Supp	23.86	23.86
05/05/22	0279085	RyTech, LLC	5270	Advertising	1,575.86	1,575.86
05/05/22	0279086	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	160.00	160.00
05/05/22	0279087	San-A-Care Inc	5238	Maint. & Cust. Supp	4,263.27	4,263.27
05/05/22	0279088	Seek Incorporated	5355	Other Contracted Serv.	317.40	317.40
05/05/22	0279089	US Foods, Inc	5704	Groceries-Resale	6,828.35	7,790.69
05/05/22	0279089	US Foods, Inc	5714	Classroom & Lab Supplies	962.34	7,790.69
05/05/22	0279090	VWR International Llc	5230	Classroom & Lab Supp	526.48	526.48
05/12/22	0279288	Ms. Toshiba L. Adams	5243	Other Supplies	150.00	150.00
05/12/22	0279289	Diane S. Brower	5201	Travel Expenses	69.61	69.61
05/12/22	0279290	Mark J. Felsheim	5201	Travel Expenses	280.80	280.80
05/12/22	0279291	Ms. Angela J. Fraser	5201	Travel Expenses	56.16	56.16
05/12/22	0279292	Myra J. George	5201	Travel Expenses	50.00	50.00
05/12/22	0279293	Piotr Jelen	5201	Travel Expenses	84.90	84.90
05/12/22	0279294	Ms. Brenda S. Konings	5201	Travel Expenses	93.01	93.01
05/12/22	0279295	Ms. Mary C. Peters-Wojnowiak	5201	Travel Expenses	275.84	275.84
05/12/22	0279296	Mr. Mark S. Picard	5204	Transportation	181.12	181.12
05/12/22	0279297	Kristine R. Skenandore	5201	Travel Expenses	53.82	53.82
05/12/22	0279298	Terry L. Wagner	5355	Other Contracted Serv.	220.16	220.16

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05/12/22	0279299	Mr. Daniel R. Zdrojewski	5201	Travel Expenses	171.38	171.38
05/12/22	0279300	Airgas Inc	5230	Classroom & Lab Supp	1,048.75	1,048.75
05/12/22	0279301	AV Design Group Inc	5840	Equipment	61,620.00	61,620.00
05/12/22	0279302	Batzner Pest Management Inc	5355	Other Contracted Serv.	54.00	54.00
05/12/22	0279303	Boelter Companies	5714	Classroom & Lab Supplies	426.79	426.79
05/12/22	0279304	Boer Architects Inc	5830	Imprvmnts/Remdling	10,000.00	10,000.00
05/12/22	0279305	C H Coakley & Co	5830	Imprvmnts/Remdling	1,504.00	1,504.00
05/12/22	0279306	Campusworks Inc.	5840	Equipment	27,927.00	27,927.00
05/12/22	0279307	CDW Government Inc	5840	Equipment	161,459.08	161,459.08
05/12/22	0279308	Cintas Corporation	5355	Other Contracted Serv.	1,112.30	1,112.30
05/12/22	0279309	Engberg Anderson Inc	5830	Imprvmnts/Remdling	113,703.95	113,703.95
05/12/22	0279310	Flinn Scientific Inc	5230	Classroom & Lab Supp	193.70	193.70
05/12/22	0279311	Forest Incentives Ltd	5243	Other Supplies	231.75	295.31
05/12/22	0279311	Forest Incentives Ltd	5259	Postage	63.56	295.31
05/12/22	0279312	Gardner Builders Milwaukee Llc	3411	Resd for Encumbrances	6,951.27	298,154.82
05/12/22	0279312	Gardner Builders Milwaukee Llc	5830	Imprvmnts/Remdling	291,203.55	298,154.82
05/12/22	0279313	W. W. Grainger, Inc	5230	Classroom & Lab Supp	2,252.25	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	84.41	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5840	Equipment	1,835.26	4,171.92
05/12/22	0279314	Grunau Co. Inc	5355	Other Contracted Serv.	4,384.40	7,569.40
05/12/22	0279314	Grunau Co. Inc	5830	Imprvmnts/Remdling	3,185.00	7,569.40
05/12/22	0279315	Hatch Staffing Services Inc	5352	Contracted Employment	4,240.80	4,240.80
05/12/22	0279316	Hurt Electric Inc	5830	Imprvmnts/Remdling	18,550.00	18,550.00
05/12/22	0279317	Hy Test Safety Shoe Service	5238	Maint. & Cust. Supp	286.98	286.98
05/12/22	0279318	Key Code Media	3411	Resd for Encumbrances	3,400.00	3,400.00
05/12/22	0279319	Marchese Inc., V	5704	Groceries-Resale	5,461.50	5,461.50
05/12/22	0279320	Michael Best & Friedrich LLP	5361	Legal Services	38,277.00	39,506.99
05/12/22	0279320	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	1,229.99	39,506.99
05/12/22	0279321	Milwaukee Counseling Services LLC	5357	Professional & Consult	5,000.00	5,000.00
05/12/22	0279322	Milwaukee Transport Svc Inc	5501	Student Activities	667,235.00	667,235.00
05/12/22	0279323	Newark Corp	5230	Classroom & Lab Supp	161.34	161.34
05/12/22	0279324	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	2,866.75	2,866.75
05/12/22	0279325	Pottinger Steel Works Inc	5230	Classroom & Lab Supp	70.31	70.31
05/12/22	0279326	Quorum Architects Inc	3411	Resd for Encumbrances	525.00	525.00
05/12/22	0279327	Robert Half International	5352	Contracted Employment	6,000.00	6,000.00
05/12/22	0279328	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/12/22	0279329	San-A-Care Inc	5238	Maint. & Cust. Supp	1,000.61	1,000.61
05/12/22	0279330	Seek Incorporated	5355	Other Contracted Serv.	12,221.82	13,351.82
05/12/22	0279330	Seek Incorporated	5830	Imprvmnts/Remdling	1,130.00	13,351.82
05/12/22	0279331	Selzer-Ornst Company	5830	Imprvmnts/Remdling	196,989.65	298,500.65
05/12/22	0279331	Selzer-Ornst Company	5840	Equipment	101,511.00	298,500.65
05/12/22	0279332	US Brands	5259	Postage	20.19	20.19
05/12/22	0279333	US Foods, Inc	5704	Groceries-Resale	7,030.28	8,003.30
05/12/22	0279333	US Foods, Inc	5714	Classroom & Lab Supplies	973.02	8,003.30
05/12/22	0279334	Vanguard Computers Inc	5840	Equipment	63,250.00	63,250.00
05/12/22	0279335	Xerox Corporation	5243	Other Supplies	1,408.99	998.89
05/12/22	0279335	Xerox Corporation	5244	Production Supplies	(410.10)	998.89
05/26/22	0279544	Mr. Richard F. Ahl-Ludwig	5238	Maint. & Cust. Supp	46.79	46.79
05/26/22	0279545	Mr. Guillermo Diaz	5201	Travel Expenses	308.88	308.88
05/26/22	0279546	Naydeen Gonzalez-De Jesus	5201	Travel Expenses	34.21	34.21
05/26/22	0279547	Ms. Lisa M. Gustafson	5201	Travel Expenses	752.69	1,052.69
05/26/22	0279547	Ms. Lisa M. Gustafson	5211	Seminars & Workshops	300.00	1,052.69
05/26/22	0279548	Steven P. Herro	5201	Travel Expenses	361.60	361.60
05/26/22	0279549	Ms. Dawn M. Morgan	5260	Printing & Duplicating	88.60	88.60
05/26/22	0279550	Jacqueline A. Muirhead	5233	Books	34.95	34.95
05/26/22	0279551	Mr. Robert A. Owsianowski	5243	Other Supplies	376.00	376.00
05/26/22	0279552	Mr. Dwayne M. Schlund	5201	Travel Expenses	817.83	992.83
05/26/22	0279552	Mr. Dwayne M. Schlund	5211	Seminars & Workshops	175.00	992.83
05/26/22	0279553	Ae Business Solutions	5840	Equipment	900.00	900.00
05/26/22	0279554	Airgas Inc	5230	Classroom & Lab Supp	1,088.39	1,104.41
05/26/22	0279554	Airgas Inc	5243	Other Supplies	2.70	1,104.41
05/26/22	0279554	Airgas Inc	5678	Wmvs Transmitter Rep.	13.32	1,104.41
05/26/22	0279555	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,778.10	2,778.10
05/26/22	0279556	CDW Government Inc	5840	Equipment	45,054.81	45,054.81
05/26/22	0279557	CoAEMSP	5243	Other Supplies	1,700.00	1,700.00

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05/26/22	0279558	Deer District LLC	5242	Operating Supplies	30,000.00	30,000.00
05/26/22	0279559	Equalingua LLC	5668	Program Production	400.00	400.00
05/26/22	0279560	Forest Incentives Ltd	5243	Other Supplies	292.70	343.80
05/26/22	0279560	Forest Incentives Ltd	5259	Postage	51.10	343.80
05/26/22	0279561	Gardner Builders Milwaukee Llc	5830	Imprvmnts/Remdling	39,552.29	39,552.29
05/26/22	0279562	W. W. Grainger, Inc	5230	Classroom & Lab Supp	126.36	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	170.98	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5243	Other Supplies	4,487.91	4,785.25
05/26/22	0279563	Gray Miller Persh LLP	5361	Legal Services	686.00	686.00
05/26/22	0279564	Grunau Co. Inc	5830	Imprvmnts/Remdling	33,600.00	33,600.00
05/26/22	0279565	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	600.00	600.00
05/26/22	0279566	Hatch Staffing Services Inc	5352	Contracted Employment	5,144.96	7,709.96
05/26/22	0279566	Hatch Staffing Services Inc	5840	Equipment	2,565.00	7,709.96
05/26/22	0279567	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	90.81	115.99
05/26/22	0279567	Itu Absorb Tech Inc	5355	Other Contracted Serv.	25.18	115.99
05/26/22	0279568	Madison National Life	2224	Life Insurance Pay	42,466.92	77,240.90
05/26/22	0279568	Madison National Life	2227	Payable to OPEB Trust	33,360.41	77,240.90
05/26/22	0279568	Madison National Life	5104	Life Insurance	1,413.57	77,240.90
05/26/22	0279569	McKinley Avenue LLC	5419	Building Rental	50,259.17	50,259.17
05/26/22	0279570	Michael Best & Friedrich LLP	5361	Legal Services	383.50	1,375.78
05/26/22	0279570	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	992.28	1,375.78
05/26/22	0279571	Occupational Health Centers	5355	Other Contracted Serv.	507.00	507.00
05/26/22	0279572	Paragon Development Systems	5282	Off. General Eq. Rep.	1,750.00	1,750.00
05/26/22	0279573	Programming Service	5355	Other Contracted Serv.	5,550.00	5,550.00
05/26/22	0279574	Quorum Architects Inc	3411	Resd for Encumbrances	7,580.00	7,580.00
05/26/22	0279575	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	320.00	320.00
05/26/22	0279576	San-A-Care Inc	5238	Maint. & Cust. Supp	163.22	163.22
05/26/22	0279577	Seek Incorporated	5355	Other Contracted Serv.	15,423.18	17,683.18
05/26/22	0279577	Seek Incorporated	5830	Imprvmnts/Remdling	2,260.00	17,683.18
05/26/22	0279578	Superior Vision Insurance Plan of W	5680	Health Exp - Claims	11,419.63	11,419.63
05/26/22	0279579	UnitedHealthCare Ins Co	2227	Payable to OPEB Trust	332,177.60	332,177.60
05/26/22	0279580	US Foods, Inc	5704	Groceries-Resale	4,524.84	5,579.90
05/26/22	0279580	US Foods, Inc	5714	Classroom & Lab Supplies	1,055.06	5,579.90
05/26/22	0279581	Vanguard Computers Inc	5248	Classrm/Lab Equip.	2,078.00	67,628.00
05/26/22	0279581	Vanguard Computers Inc	5840	Equipment	65,550.00	67,628.00
05/26/22	0279582	VWR International Llc	5230	Classroom & Lab Supp	3,381.71	3,303.43
05/26/22	0279582	VWR International Llc	5235	Instructional Material	80.92	3,303.43
05/26/22	0279582	VWR International Llc	5243	Other Supplies	(159.20)	3,303.43
05/26/22	0279583	Xerox Corporation	5243	Other Supplies	1,341.28	2,094.28
05/26/22	0279583	Xerox Corporation	5282	Off. General Eq. Rep.	753.00	2,094.28
					4,343,379.42	

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Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/26/22	0066182	128th Civic Dinner Dance Inc	5501 Student Activities	1,000.00	1,000.00
05/26/22	0066183	5 Corners Dodge Inc	5230 Classroom & Lab Supp	1,992.54	1,992.54
05/26/22	0066184	AAA Acme Lock Co Inc	5830 Imprvmnts/Remdling	829.89	829.89
05/26/22	0066185	Accurate Medical Electronics Inc	5281 Classroom/Lab Eq. Rep.	90.00	90.00
05/12/22	0066071	ACD Direct	5355 Other Contracted Serv.	1,260.70	1,260.70
05/05/22	0065988	A Dec	5281 Classroom/Lab Eq. Rep.	1,224.00	1,224.00
05/12/22	0066072	Adorama, Inc	5840 Equipment	179.80	179.80
05/05/22	0065989	Advanced Rehabilitation Systems Inc	5230 Classroom & Lab Supp	312.68	312.68
05/12/22	0066073	Advanced Welding Supply Co Inc	5230 Classroom & Lab Supp	381.65	381.65
05/26/22	0279553	Ae Business Solutions	5840 Equipment	900.00	900.00
05/26/22	0066186	Aesthetic Solutions Inc	5230 Classroom & Lab Supp	481.83	481.83
05/26/22	0066188	AI-MEDIA Technologies LLC	5355 Other Contracted Serv.	200.00	200.00
05/05/22	0065990	Aircraft Spruce & Specialty Co	5230 Classroom & Lab Supp	60.70	60.70
05/12/22	0279300	Airgas Inc	5230 Classroom & Lab Supp	1,048.75	1,048.75
05/26/22	0279554	Airgas Inc	5230 Classroom & Lab Supp	1,088.39	1,104.41
05/26/22	0279554	Airgas Inc	5243 Other Supplies	2.70	1,104.41
05/26/22	0279554	Airgas Inc	5678 Wmvs Transmitter Rep.	13.32	1,104.41
05/26/22	0066189	Alverno College	5419 Building Rental	14,240.00	14,240.00
05/26/22	0066190	American Film & Packaging Corp	5230 Classroom & Lab Supp	227.00	227.00
05/26/22	0066191	American Timber and Steel Co Inc	5840 Equipment	13,134.00	13,134.00
05/12/22	0066074	Anodyne Coffee Roasting Company	5704 Groceries-Resale	63.75	63.75
05/12/22	0066075	Apple Computer Inc	5248 Classrm/Lab Equip.	1,399.00	1,399.00
05/12/22	0066101	Arlensiu Garcia Novelli	5201 Travel Expenses	150.00	150.00
05/26/22	0066192	Arri Inc.	3411 Resd for Encumbrances	1,572.00	3,144.00
05/26/22	0066192	Arri Inc.	5840 Equipment	1,572.00	3,144.00
05/05/22	0065991	Associated Bag Company	5230 Classroom & Lab Supp	418.86	418.86
05/26/22	0066197	Atlas Copco Compressor LLC	5280 Building Repairs	4,785.00	4,785.00
05/12/22	0066076	AT&T	5454 Telephone	4,803.47	4,803.47
05/12/22	0066077	AT&T	5454 Telephone	25.86	25.86
05/26/22	0066193	AT&T	5454 Telephone	630.00	630.00
05/26/22	0066195	At&t Long Distance	5454 Telephone	157.01	157.01
05/26/22	0066196	At&t Mobility	5454 Telephone	9,869.65	9,869.65
05/26/22	0066194	AT&T - SBS	5454 Telephone	8,310.05	8,310.05
05/05/22	0065992	Aurora Health Care Inc	5355 Other Contracted Serv.	2,616.24	2,616.24
05/05/22	0065994	Automatic Entrances of	5238 Maint. & Cust. Supp	907.50	907.50
05/12/22	0066079	Automatic Entrances of	5238 Maint. & Cust. Supp	164.00	6,024.00
05/12/22	0066079	Automatic Entrances of	5830 Imprvmnts/Remdling	5,860.00	6,024.00
05/26/22	0066199	Automationdirect.Com Inc	5230 Classroom & Lab Supp	63.00	63.00
05/05/22	0065993	Auto Paint & Supply Co Inc	5230 Classroom & Lab Supp	604.93	2,375.08
05/05/22	0065993	Auto Paint & Supply Co Inc	5711 Supplies-Resale	1,770.15	2,375.08
05/12/22	0066078	Auto Paint & Supply Co Inc	5230 Classroom & Lab Supp	153.88	722.15
05/12/22	0066078	Auto Paint & Supply Co Inc	5711 Supplies-Resale	568.27	722.15
05/26/22	0066198	Auto Paint & Supply Co Inc	5230 Classroom & Lab Supp	789.79	1,887.78
05/26/22	0066198	Auto Paint & Supply Co Inc	5711 Supplies-Resale	1,097.99	1,887.78
05/12/22	0279301	AV Design Group Inc	5840 Equipment	61,620.00	61,620.00
05/26/22	0066201	Badger Thermal Unlimited LLC	5238 Maint. & Cust. Supp	303.55	303.55
05/26/22	0066202	Badger Truck Equipment	5230 Classroom & Lab Supp	52.06	52.06
05/05/22	0066042	Baird, Robert W & Co	5970 Admin Exp-Debt Service	23,000.00	23,000.00
05/05/22	0065995	Baked MKE - Rachel Schmidbauer	5704 Groceries-Resale	429.53	429.53
05/12/22	0066081	Baked MKE - Rachel Schmidbauer	5704 Groceries-Resale	427.53	427.53
05/26/22	0066203	Baked MKE - Rachel Schmidbauer	5704 Groceries-Resale	368.41	368.41
05/26/22	0066204	BankMobile Technologies Inc	5355 Other Contracted Serv.	820.00	820.00
05/12/22	0279302	Batzner Pest Management Inc	5355 Other Contracted Serv.	54.00	54.00
05/26/22	0066200	B&h Photo Video	5840 Equipment	2,296.95	2,296.95
05/05/22	0279062	Bioelements Inc	5711 Supplies-Resale	1,702.50	1,702.50
05/05/22	0065996	Bliffert Lumber & Hardware	5238 Maint. & Cust. Supp	41.36	41.36
05/12/22	0066083	Bliffert Lumber & Hardware	5238 Maint. & Cust. Supp	50.60	50.60
05/12/22	0066084	Bodi Company	5668 Program Production	528.80	528.80
05/12/22	0066080	Boeing Distribution Inc	5230 Classroom & Lab Supp	17.68	17.68
05/12/22	0279303	Boelter Companies	5714 Classroom & Lab Supplies	426.79	426.79
05/05/22	0279063	Boer Architects Inc	5830 Imprvmnts/Remdling	4,420.00	4,420.00
05/12/22	0279304	Boer Architects Inc	5830 Imprvmnts/Remdling	10,000.00	10,000.00
05/05/22	0065997	Boldt Company	3411 Resd for Encumbrances	26,523.00	66,523.00
05/05/22	0065997	Boldt Company	5830 Imprvmnts/Remdling	40,000.00	66,523.00

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05/12/22	0066085	Boldt Company	5830	Imprvmnts/Remdling	30,930.00	30,930.00
05/26/22	0066205	Boldt Company	3411	Resd for Encumbrances	8,760.00	13,760.00
05/26/22	0066205	Boldt Company	5830	Imprvmnts/Remdling	5,000.00	13,760.00
05/05/22	0279064	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	8,709.13	8,709.13
05/26/22	0279555	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,778.10	2,778.10
05/26/22	0066206	Brightedge Technologies	5220	Membership & Subscript	43,200.00	43,200.00
05/26/22	0066220	Brinks Incorporated	5355	Other Contracted Serv.	2,613.65	2,613.65
05/12/22	0279306	Campusworks Inc.	5840	Equipment	27,927.00	27,927.00
05/05/22	0065998	Carl Bloom Associates Inc	5259	Postage	15,789.27	39,458.55
05/05/22	0065998	Carl Bloom Associates Inc	5260	Printing & Duplicating	23,669.28	39,458.55
05/05/22	0065999	Carlin Horticultural Supplies	5230	Classroom & Lab Supp	164.36	164.36
05/26/22	0066208	Carliss Industries	5241	Office Supplies	418.64	418.64
05/05/22	0066000	Carol Cole Company	5230	Classroom & Lab Supp	1,006.00	1,006.00
05/05/22	0279066	Carolina Biological Supply Co	5230	Classroom & Lab Supp	1,245.96	1,245.96
05/05/22	0279067	CDW Government Inc	5840	Equipment	9,100.00	9,100.00
05/12/22	0279307	CDW Government Inc	5840	Equipment	161,459.08	161,459.08
05/26/22	0279566	CDW Government Inc	5840	Equipment	45,054.81	45,054.81
05/26/22	0066209	Central Infusion Alliance, Inc.	5238	Maint. & Cust. Supp	131.42	131.42
05/12/22	0066087	Certified Refrigeration Mechanical	5830	Imprvmnts/Remdling	582.95	582.95
05/26/22	0066210	Certified Refrigeration Mechanical	5281	Classroom/Lab Eq. Rep.	321.15	321.15
05/05/22	0279065	C H Coakley & Co	3411	Resd for Encumbrances	464.00	1,200.00
05/05/22	0279065	C H Coakley & Co	5830	Imprvmnts/Remdling	736.00	1,200.00
05/12/22	0279305	C H Coakley & Co	5830	Imprvmnts/Remdling	1,504.00	1,504.00
05/12/22	0066088	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	497.20	497.20
05/26/22	0066211	Chefs Warehouse Midwest Llc Chefs W	5704	Groceries-Resale	1,194.50	1,194.50
05/05/22	0279068	Chyronhego Corporation	5674	Technical Operations	24.35	24.35
05/12/22	0279308	Cintas Corporation	5355	Other Contracted Serv.	1,112.30	1,112.30
05/26/22	0066212	City of Milwaukee	5356	Permits & License	411.48	411.48
05/26/22	0066213	City of Oak Creek	5356	Permits & License	505.00	505.00
05/05/22	0066002	Clever Sauce Creative LLC	5355	Other Contracted Serv.	20,500.00	20,500.00
05/05/22	0279069	Clothes Clinic Inc	5714	Classroom & Lab Supplies	1,248.44	1,248.44
05/26/22	0279557	CoAEMSP	5243	Other Supplies	1,700.00	1,700.00
05/05/22	0279070	Commonwealth Ammunition LLC	5230	Classroom & Lab Supp	14,550.00	14,550.00
05/05/22	0066003	Community Products LLC	5248	Classrm/Lab Equip.	2,680.00	2,680.00
05/26/22	0066214	Comp Edge	5363	Officials	108.50	108.50
05/12/22	0066089	Compost Crusader LLC	5359	Waste Disposal	400.00	400.00
05/05/22	0066004	Condor Aviation Inc	5230	Classroom & Lab Supp	45.00	45.00
05/05/22	0066005	Contributor Development Partnership	5355	Other Contracted Serv.	57.80	57.80
05/26/22	0066215	Corporate Design Interiors Llc	5840	Equipment	5,242.25	5,242.25
05/05/22	0066006	Cozzini Bros Inc	5714	Classroom & Lab Supplies	53.00	53.00
05/26/22	0066216	Cozzini Bros Inc	5714	Classroom & Lab Supplies	53.00	53.00
05/12/22	0066082	Craig R. Beyler	5363	Officials	180.00	180.00
05/26/22	0066217	Cummins Inc.	5355	Other Contracted Serv.	2,055.33	2,055.33
05/26/22	0066218	Daily Reporter Bridge Tower OpCo LL	5830	Imprvmnts/Remdling	215.00	215.00
05/12/22	0066133	Dave Prisby	2325	Misc. Clubs Pay.	35.55	35.55
05/26/22	0066219	David J. Frank Landscape Contractin	5355	Other Contracted Serv.	7,478.00	7,478.00
05/26/22	0066278	David J Perez III	5840	Equipment	11,000.00	11,000.00
05/26/22	0279558	Deer District LLC	5242	Operating Supplies	30,000.00	30,000.00
05/12/22	0066090	Diamedical Usa Equipment Llc	5840	Equipment	11,570.00	11,570.00
05/12/22	0066091	Diamond Allison	5668	Program Production	400.00	400.00
05/12/22	0279289	Diane S. Brower	5201	Travel Expenses	69.61	69.61
05/12/22	0066092	Diversified Printing Services Inc	5260	Printing & Duplicating	501.05	501.05
05/05/22	0066007	Douglas Stewart Co Inc	5711	Supplies-Resale	1,469.55	1,469.55
05/05/22	0279071	EBSCO	5220	Membership & Subscript	864.85	864.85
05/05/22	0066008	Economic Modeling Specialists Inc.	5840	Equipment	12,475.00	12,475.00
05/26/22	0066221	Educause Inc	5220	Membership & Subscript	3,710.00	3,710.00
05/12/22	0066093	Egelhoff Lawn Mower Service	5230	Classroom & Lab Supp	22.59	84.69
05/12/22	0066093	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	62.10	84.69
05/26/22	0066223	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	2,706.42	2,706.42
05/26/22	0066224	Electrical Energy Experts LLC	5355	Other Contracted Serv.	12,975.00	12,975.00
05/26/22	0066225	Ellison Technologies Inc	5281	Classroom/Lab Eq. Rep.	818.53	818.53
05/05/22	0279072	Ellucian Company L P	5282	Off. General Eq. Rep.	2,934.00	2,934.00
05/26/22	0066226	Emergency Medical Products Inc	5230	Classroom & Lab Supp	905.08	905.08
05/12/22	0066144	Emily M. Reeves	5355	Other Contracted Serv.	2,817.68	2,817.68
05/12/22	0279309	Engberg Anderson Inc	5830	Imprvmnts/Remdling	113,703.95	113,703.95

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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/26/22	0279559	Equalingua LLC	5668	Program Production	400.00	400.00
05/12/22	0066094	ESCO Institute LTD	5707	New Book-Resale	120.00	120.00
05/26/22	0066227	Eva's Esthetics Inc	5230	Classroom & Lab Supp	499.74	499.74
05/12/22	0066095	Evertz Microsystems Ltd	5840	Equipment	1,165.50	1,165.50
05/26/22	0066228	Ewald Chevrolet Buick LLC	5840	Equipment	59,785.50	59,785.50
05/26/22	0066229	Ewald's Hartford Ford LLC	5840	Equipment	28,181.50	28,181.50
05/05/22	0066009	Excel Disposal of Wisconsin LLC	5830	Imprvmnts/Remdling	1,175.40	1,175.40
05/26/22	0066230	Excel Disposal of Wisconsin LLC	5830	Imprvmnts/Remdling	837.56	837.56
05/26/22	0066231	Exelon Corporation	5450	Gas	7,662.78	7,662.78
05/26/22	0066232	ExploreLearning, LLC	5220	Membership & Subscript	2,286.90	2,286.90
05/12/22	0066096	Fastenal Company	5230	Classroom & Lab Supp	225.03	225.03
05/05/22	0066010	Federal Express Corp	5707	New Book-Resale	470.39	470.39
05/26/22	0066234	Federal Express Corp	5707	New Book-Resale	876.72	876.72
05/12/22	0066097	First Supply LLC	5238	Maint. & Cust. Supp	269.66	269.66
05/12/22	0279310	Flinn Scientific Inc	5230	Classroom & Lab Supp	193.70	193.70
05/05/22	0279073	Forest Incentives Ltd	5243	Other Supplies	750.50	961.72
05/05/22	0279073	Forest Incentives Ltd	5259	Postage	211.22	961.72
05/12/22	0279311	Forest Incentives Ltd	5243	Other Supplies	231.75	295.31
05/12/22	0279311	Forest Incentives Ltd	5259	Postage	63.56	295.31
05/26/22	0279560	Forest Incentives Ltd	5243	Other Supplies	292.70	343.80
05/26/22	0279560	Forest Incentives Ltd	5259	Postage	51.10	343.80
05/05/22	0066011	Fortune Fish Co	5704	Groceries-Resale	587.31	587.31
05/12/22	0066099	Fortune Fish Co	5704	Groceries-Resale	45.40	45.40
05/26/22	0066236	Fortune Fish Co	5704	Groceries-Resale	470.96	470.96
05/12/22	0066100	Froedtert Health	5243	Other Supplies	5,762.00	8,666.00
05/12/22	0066100	Froedtert Health	5501	Student Activities	1,854.00	8,666.00
05/12/22	0066100	Froedtert Health	5687	Biometric Testing & Wellness	1,050.00	8,666.00
05/05/22	0066012	GALLS LLC	5840	Equipment	4,141.78	4,141.78
05/12/22	0279312	Gardner Builders Milwaukee Llc	3411	Resd for Encumbrances	6,951.27	298,154.82
05/12/22	0279312	Gardner Builders Milwaukee Llc	5830	Imprvmnts/Remdling	291,203.55	298,154.82
05/26/22	0279561	Gardner Builders Milwaukee Llc	5830	Imprvmnts/Remdling	39,552.29	39,552.29
05/26/22	0066237	General Beverage Sales	5704	Groceries-Resale	582.45	582.45
05/26/22	0066238	Gilbane Building Company	3411	Resd for Encumbrances	27,447.50	27,447.50
05/26/22	0066239	Gladwin Machinery	5230	Classroom & Lab Supp	390.00	1,003.34
05/26/22	0066239	Gladwin Machinery	5281	Classroom/Lab Eq. Rep.	613.34	1,003.34
05/05/22	0066013	Global Equipment Company Inc	5238	Maint. & Cust. Supp	10,110.03	10,110.03
05/12/22	0066102	Gloria Kay Uniforms Inc	5711	Supplies-Resale	53.50	53.50
05/26/22	0066240	GM Supplies	5243	Other Supplies	600.00	600.00
05/26/22	0066241	Gordie Boucher	5230	Classroom & Lab Supp	1,383.48	1,383.48
05/26/22	0066242	Gordie Boucher Ford	5281	Classroom/Lab Eq. Rep.	3,133.73	3,133.73
05/26/22	0066243	Granular LLC	5270	Advertising	500.00	500.00
05/26/22	0066244	Graybar Electric Inc	5238	Maint. & Cust. Supp	22.36	358.08
05/26/22	0066244	Graybar Electric Inc	5282	Off. General Eq. Rep.	335.72	358.08
05/26/22	0279563	Gray Miller Persh LLP	5361	Legal Services	686.00	686.00
05/12/22	0279314	Grunau Co. Inc	5355	Other Contracted Serv.	4,384.40	7,569.40
05/12/22	0279314	Grunau Co. Inc	5830	Imprvmnts/Remdling	3,185.00	7,569.40
05/26/22	0279564	Grunau Co. Inc	5830	Imprvmnts/Remdling	33,600.00	33,600.00
05/26/22	0066246	Hall Automotive	5676	Vehicle Supplies	21.60	21.60
05/26/22	0279565	Hammel Green & Abrahamson Inc	3411	Resd for Encumbrances	600.00	600.00
05/26/22	0066247	Hardware Distributors LTD	5714	Classroom & Lab Supplies	812.70	812.70
05/05/22	0279075	Hatch Staffing Services Inc	5352	Contracted Employment	4,233.83	15,641.33
05/05/22	0279075	Hatch Staffing Services Inc	5840	Equipment	11,407.50	15,641.33
05/12/22	0279315	Hatch Staffing Services Inc	5352	Contracted Employment	4,240.80	4,240.80
05/26/22	0279566	Hatch Staffing Services Inc	5352	Contracted Employment	5,144.96	7,709.96
05/26/22	0279566	Hatch Staffing Services Inc	5840	Equipment	2,565.00	7,709.96
05/12/22	0066103	Healthstream Inc	5220	Membership & Subscript	301.00	301.00
05/12/22	0066104	Higher Learning Commission	5357	Professional & Consult	2,257.24	2,257.24
05/12/22	0066105	Hispanic Professionals of	5243	Other Supplies	30,000.00	30,000.00
05/05/22	0066014	Hoffman Security Solutions Llc	5282	Off. General Eq. Rep.	525.00	525.00
05/05/22	0066015	Holiday Wholesale Inc.	5704	Groceries-Resale	937.14	937.14
05/12/22	0066106	Holiday Wholesale Inc.	5704	Groceries-Resale	273.90	273.90
05/05/22	0279076	Honeywell International Inc	5840	Equipment	4,976.42	4,976.42
05/26/22	0066245	H Steffen Enterprises	5243	Other Supplies	1,190.00	1,190.00
05/12/22	0066107	Humphrey Service Parts Inc	5230	Classroom & Lab Supp	63.28	63.28
05/05/22	0279077	Hurt Electric Inc	3411	Resd for Encumbrances	1,300.00	1,860.00

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05/05/22	0279077	Hurt Electric Inc	5830	Imprvmnts/Remdling	560.00	1,860.00
05/12/22	0279316	Hurt Electric Inc	5830	Imprvmnts/Remdling	18,550.00	18,550.00
05/12/22	0279317	Hy Test Safety Shoe Service	5238	Maint. & Cust. Supp	286.98	286.98
05/05/22	0066016	In-Sight Books Inc.	5714	Classroom & Lab Supplies	1,874.22	1,874.22
05/26/22	0066248	Interiorscapes, Inc	5355	Other Contracted Serv.	509.61	509.61
05/26/22	0066249	ITEM Inc	5281	Classroom/Lab Eq. Rep.	2,036.06	2,036.06
05/26/22	0279567	Itu Absorb Tech Inc	5282	Off. General Eq. Rep.	90.81	115.99
05/26/22	0279567	Itu Absorb Tech Inc	5355	Other Contracted Serv.	25.18	115.99
05/12/22	0066108	Jackson Maccudden Inc	3411	Resd for Encumbrances	12,586.00	24,554.00
05/12/22	0066108	Jackson Maccudden Inc	5830	Imprvmnts/Remdling	11,968.00	24,554.00
05/26/22	0279550	Jacqueline A. Muirhead	5233	Books	34.95	34.95
05/12/22	0066142	Jana L. Ranson	5201	Travel Expenses	6.44	6.44
05/26/22	0066285	Jana L. Ranson	5201	Travel Expenses	48.14	48.14
05/26/22	0066250	JFTCO Inc	5280	Building Repairs	323.10	323.10
05/05/22	0066017	Johnson Controls Inc	5355	Other Contracted Serv.	8,129.96	8,129.96
05/26/22	0066251	Johnson Controls Inc	5355	Other Contracted Serv.	636.20	636.20
05/05/22	0279078	JS 1962 Master Tenant LLC	5355	Other Contracted Serv.	214,695.15	214,695.15
05/26/22	0066207	Keith L. Browne	5501	Student Activities	600.00	600.00
05/05/22	0066018	Kendall Hunt Publishing Company	5707	New Book-Resale	919.60	919.60
05/26/22	0066222	Kerry Egdorf	5352	Contracted Employment	1,040.00	1,040.00
05/05/22	0279079	Key Code Media	5677	Videotape	3,350.00	22,535.00
05/05/22	0279079	Key Code Media	5840	Equipment	19,185.00	22,535.00
05/12/22	0279318	Key Code Media	3411	Resd for Encumbrances	3,400.00	3,400.00
05/05/22	0066019	Keystone Automotive Industries	5711	Supplies-Resale	417.77	417.77
05/12/22	0066109	Keystone Automotive Industries	5230	Classroom & Lab Supp	69.70	69.70
05/12/22	0066110	Kind Optical	5073	Faculty Ft	173.99	173.99
05/12/22	0066111	Konecranes Inc	5840	Equipment	1,586.20	1,586.20
05/12/22	0279297	Kristine R. Skenandore	5201	Travel Expenses	53.82	53.82
05/12/22	0066113	Kwik Trip Inc & Subsidiaries	5230	Classroom & Lab Supp	157.72	157.72
05/12/22	0066114	LAB Midwest LLC	5230	Classroom & Lab Supp	354.00	354.00
05/26/22	0066253	LAKE COUNTRY FIRE AND RESCUE	5714	Classroom & Lab Supplies	3,150.00	3,150.00
05/05/22	0066020	Lamar Texas Limited Partnership	5270	Advertising	2,200.00	2,200.00
05/12/22	0066116	Lane Luxem	5363	Officials	180.00	180.00
05/05/22	0066021	LaTasha N. Langdon	5355	Other Contracted Serv.	100.00	100.00
05/05/22	0066022	Leadership by Dr Jeanette	5357	Professional & Consult	2,600.00	2,600.00
05/05/22	0066023	Lemberg Electric Co Inc	5280	Building Repairs	3,000.00	3,000.00
05/26/22	0066254	Lincoln Electric Company	5230	Classroom & Lab Supp	1,110.41	1,110.41
05/12/22	0066115	Literacy Services	1340	Acct Rec Advance to Da	4,389.75	5,339.75
05/12/22	0066115	Literacy Services	5211	Seminars & Workshops	950.00	5,339.75
05/26/22	0066252	L&S Insulation Co Inc	5280	Building Repairs	1,251.00	1,251.00
05/26/22	0066255	LubeClean Spencer International	5230	Classroom & Lab Supp	521.75	521.75
05/12/22	0066125	Macmillan Publishing Service MPS	5707	New Book-Resale	491.28	491.28
05/26/22	0279568	Madison National Life	2224	Life Insurance Pay	42,466.92	77,240.90
05/26/22	0279568	Madison National Life	2227	Payable to OPEB Trust	33,360.41	77,240.90
05/26/22	0279568	Madison National Life	5104	Life Insurance	1,413.57	77,240.90
05/12/22	0279319	Marchese Inc., V	5704	Groceries-Resale	5,461.50	5,461.50
05/12/22	0279290	Mark J. Felsheim	5201	Travel Expenses	280.80	280.80
05/12/22	0066117	MARS IT Corporation	5840	Equipment	17,280.00	17,280.00
05/26/22	0066256	MARS IT Corporation	5840	Equipment	11,250.00	11,250.00
05/05/22	0279080	Martek LLC	5840	Equipment	7,715.25	7,715.25
05/12/22	0066118	Matheson Tri-Gas, Inc #3028	5230	Classroom & Lab Supp	79.90	79.90
05/26/22	0066257	Matheson Tri-Gas, Inc #3028	5230	Classroom & Lab Supp	220.44	220.44
05/12/22	0066119	MBS Textbook Exchange Inc	5712	Used Books-Resale	3,170.50	3,170.50
05/26/22	0066258	MBS Textbook Exchange Inc	5712	Used Books-Resale	1,535.86	1,535.86
05/26/22	0066259	Mc2 Educational Consulting	5357	Professional & Consult	1,000.00	1,000.00
05/05/22	0066024	McKesson HBOC	5230	Classroom & Lab Supp	1,781.20	1,781.20
05/26/22	0279569	McKinley Avenue LLC	5419	Building Rental	50,259.17	50,259.17
05/26/22	0066260	Meducation	5230	Classroom & Lab Supp	169.60	169.60
05/05/22	0066025	Menards Inc	5238	Maint. & Cust. Supp	115.10	115.10
05/12/22	0066120	Menards Inc	5230	Classroom & Lab Supp	247.65	247.65
05/12/22	0066121	Menards Inc	5238	Maint. & Cust. Supp	152.05	152.05
05/26/22	0066261	Menards Inc	5230	Classroom & Lab Supp	1,801.37	1,801.37
05/26/22	0066262	Menards Inc	5238	Maint. & Cust. Supp	847.36	847.36
05/12/22	0279320	Michael Best & Friedrich LLP	5361	Legal Services	38,277.00	39,506.99
05/12/22	0279320	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	1,229.99	39,506.99

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/26/22	0279570	Michael Best & Friedrich LLP	5361	Legal Services	383.50	1,375.78
05/26/22	0279570	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	992.28	1,375.78
05/05/22	0066026	Mid State Equipment & Rental	5355	Other Contracted Serv.	203.29	203.29
05/12/22	0066086	Miguel Camacho Sandino	5840	Equipment	560.00	560.00
05/26/22	0066263	Milwaukee Community Journal	5247	Special Occasions	2,000.00	2,000.00
05/12/22	0279321	Milwaukee Counseling Services LLC	5357	Professional & Consult	5,000.00	5,000.00
05/05/22	0066027	Milwaukee Courier	5830	Imprvmnts/Remdling	160.51	160.51
05/12/22	0066122	Milwaukee Journal Sentinel Inc	5271	Legal Notices	1,191.24	1,191.24
05/26/22	0066264	Milwaukee Journal Sentinel Inc	5270	Advertising	3,295.50	3,295.50
05/12/22	0279322	Milwaukee Transport Svc Inc	5501	Student Activities	667,235.00	667,235.00
05/26/22	0066265	Milwaukee Urban League	1340	Acct Rec Advance to Da	2,096.53	2,096.53
05/12/22	0066123	Milwaukee Water Works	5455	Water	2,991.10	2,991.10
05/26/22	0066266	Milwaukee World Festival Inc	5270	Advertising	8,500.00	8,500.00
05/05/22	0066028	MindWorks Innovations Inc	5243	Other Supplies	975.00	975.00
05/05/22	0066029	Minnesota Elevator Inc	5353	Elevator P.M.	452.00	1,130.00
05/05/22	0066029	Minnesota Elevator Inc	5355	Other Contracted Serv.	678.00	1,130.00
05/12/22	0066124	Minnesota Elevator Inc	5353	Elevator P.M.	11,493.00	11,493.00
05/05/22	0279081	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
05/12/22	0279299	Mr. Daniel R. Zdrojewski	5201	Travel Expenses	171.38	171.38
05/26/22	0279552	Mr. Dwayne M. Schlund	5201	Travel Expenses	817.83	992.83
05/26/22	0279552	Mr. Dwayne M. Schlund	5211	Seminars & Workshops	175.00	992.83
05/26/22	0279545	Mr. Guillermo Diaz	5201	Travel Expenses	308.88	308.88
05/12/22	0279296	Mr. Mark S. Picard	5204	Transportation	181.12	181.12
05/05/22	0066001	Mr. Randall T. Casey	5203	Meals	2,240.00	2,240.00
05/26/22	0279544	Mr. Richard F. Ahl-Ludwig	5238	Maint. & Cust. Supp	46.79	46.79
05/26/22	0279551	Mr. Robert A. Owsianowski	5243	Other Supplies	376.00	376.00
05/12/22	0066112	Mr. Stephen P. Kotecki	5363	Officials	110.00	110.00
05/12/22	0279291	Ms. Angela J. Fraser	5201	Travel Expenses	56.16	56.16
05/26/22	0066267	MSA Safety Sales LLC	5840	Equipment	10,991.53	10,991.53
05/12/22	0279294	Ms. Brenda S. Konings	5201	Travel Expenses	93.01	93.01
05/26/22	0066268	MSC Industrial Supply Co Inc	5230	Classroom & Lab Supp	1,675.21	1,675.21
05/26/22	0279549	Ms. Dawn M. Morgan	5260	Printing & Duplicating	88.60	88.60
05/26/22	0279547	Ms. Lisa M. Gustafson	5201	Travel Expenses	752.69	1,052.69
05/26/22	0279547	Ms. Lisa M. Gustafson	5211	Seminars & Workshops	300.00	1,052.69
05/12/22	0279295	Ms. Mary C. Peters-Wojnowiak	5201	Travel Expenses	275.84	275.84
05/26/22	0066307	Ms. Sara A. Vandusseldorp	5355	Other Contracted Serv.	1,543.52	1,543.52
05/12/22	0279288	Ms. Toshiba L. Adams	5243	Other Supplies	150.00	150.00
05/12/22	0066126	Mv Sport Corporation Inc	5711	Supplies-Resale	246.98	246.98
05/12/22	0066127	Myers Information Systems	5355	Other Contracted Serv.	35,100.00	35,100.00
05/12/22	0279292	Myra J. George	5201	Travel Expenses	50.00	50.00
05/12/22	0066128	Napa Auto Parts	5230	Classroom & Lab Supp	1,232.22	1,232.22
05/26/22	0066269	Napa Auto Parts	5243	Other Supplies	147.49	147.49
05/26/22	0066270	Napa Auto Parts	5230	Classroom & Lab Supp	16.61	16.61
05/26/22	0279546	Naydeen Gonzalez-De Jesus	5201	Travel Expenses	34.21	34.21
05/26/22	0066271	Neher Electric Supply Inc	5238	Maint. & Cust. Supp	92.70	92.70
05/26/22	0066272	Neu's Building Center Inc	5238	Maint. & Cust. Supp	144.58	144.58
05/05/22	0279082	Newark Corp	5230	Classroom & Lab Supp	501.51	501.51
05/12/22	0279323	Newark Corp	5230	Classroom & Lab Supp	161.34	161.34
05/26/22	0066273	Ney's Premium Inc.	5704	Groceries-Resale	218.24	218.24
05/26/22	0279571	Occupational Health Centers	5355	Other Contracted Serv.	507.00	507.00
05/12/22	0066129	Ozaukee County	5356	Permits & License	330.00	330.00
05/26/22	0066274	Pacific Telemanagement Svcs	5454	Telephone	53.00	53.00
05/12/22	0279324	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	2,866.75	2,866.75
05/05/22	0279083	Papas Bakery Inc	5704	Groceries-Resale	1,094.82	1,094.82
05/26/22	0279572	Paragon Development Systems	5282	Off. General Eq. Rep.	1,750.00	1,750.00
05/26/22	0066275	Passport Labs, Inc.	5282	Off. General Eq. Rep.	52.81	52.81
05/05/22	0066030	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	3,162.18	5,885.23
05/05/22	0066030	Patterson Dental Supply Inc	5840	Equipment	2,723.05	5,885.23
05/26/22	0066276	Patterson Dental Supply Inc	5242	Operating Supplies	931.48	2,096.17
05/26/22	0066276	Patterson Dental Supply Inc	5243	Other Supplies	614.80	2,096.17
05/26/22	0066276	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	549.89	2,096.17
05/26/22	0066277	Pearson Higher Education	5707	New Book-Resale	66.87	66.87
05/12/22	0066130	Penn Tool Co	5230	Classroom & Lab Supp	68.43	68.43
05/05/22	0066031	Pens Etc Inc.	5711	Supplies-Resale	1,594.56	1,594.56
05/05/22	0066032	Pepsi Beverages Company	5704	Groceries-Resale	5,730.72	5,730.72

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05/12/22	0279293	Piotr Jelen	5201	Travel Expenses	84.90	84.90
05/12/22	0066131	Pitney Bowes Global Financial Services	5355	Other Contracted Serv.	220.52	220.52
05/05/22	0066033	Pitney Bowes/Presort Service	5259	Postage	175.77	175.77
05/26/22	0066279	Pittsburgh Paints Co	5238	Maint. & Cust. Supp	1,431.04	1,431.04
05/05/22	0066034	Pocket Nurse Medical Supplies	5230	Classroom & Lab Supp	18.99	18.99
05/05/22	0066035	Port A John	5355	Other Contracted Serv.	206.00	206.00
05/12/22	0066132	Port A John	5355	Other Contracted Serv.	103.00	103.00
05/26/22	0066280	Postmaster	5259	Postage	1,245.02	1,245.02
05/12/22	0279325	Pottinger Steel Works Inc	5230	Classroom & Lab Supp	70.31	70.31
05/05/22	0066036	Pritzlaff Wholesale	5704	Groceries-Resale	88.47	88.47
05/12/22	0066134	Pritzlaff Wholesale	5704	Groceries-Resale	303.09	303.09
05/26/22	0066281	Pritzlaff Wholesale	5704	Groceries-Resale	136.70	136.70
05/05/22	0066037	Proforma Albrecht Inc	5243	Other Supplies	2,236.00	2,236.00
05/26/22	0066282	Proforma Albrecht Inc	5243	Other Supplies	3,119.22	3,119.22
05/26/22	0279573	Programming Service	5355	Other Contracted Serv.	5,550.00	5,550.00
05/12/22	0066135	Proven Power Inc	5355	Other Contracted Serv.	3,352.02	3,352.02
05/12/22	0066136	PTG Live Events LLC	5243	Other Supplies	4,541.55	4,541.55
05/12/22	0066137	PTSolutions	5840	Equipment	12,976.25	12,976.25
05/12/22	0066138	Public Television Major	5660	Affiliation/Mbsps	2,375.00	2,375.00
05/12/22	0066139	Quadient Inc Dept 3689	5259	Postage	2,314.16	2,314.16
05/26/22	0066283	Quadient Inc Dept 3689	5412	Rental of Equipment	781.00	781.00
05/05/22	0066038	Quick Fuel	5230	Classroom & Lab Supp	2,561.00	2,561.00
05/26/22	0066284	Quick Fuel	5230	Classroom & Lab Supp	3,720.63	3,720.63
05/12/22	0279326	Quorum Architects Inc	3411	Resd for Encumbrances	525.00	525.00
05/26/22	0279574	Quorum Architects Inc	3411	Resd for Encumbrances	7,580.00	7,580.00
05/12/22	0066140	Quotient Biodiagnostics	5230	Classroom & Lab Supp	240.00	240.00
05/12/22	0066157	Rachel A. Telford	2325	Misc. Clubs Pay.	64.12	64.12
05/05/22	0066039	Radicom Inc	5282	Off. General Eq. Rep.	295.85	295.85
05/12/22	0066141	Rams Contracting, LTD	5830	Imprvmnts/Remdling	6,643.50	6,643.50
05/12/22	0066143	Raydiant	5840	Equipment	19,805.00	19,805.00
05/26/22	0066286	Raydiant	5840	Equipment	7,937.00	7,937.00
05/05/22	0066040	Registration Fee Trust	5356	Permits & License	5.00	5.00
05/05/22	0066041	Rev.com Inc	5668	Program Production	1,059.09	1,059.09
05/12/22	0279327	Robert Half International	5352	Contracted Employment	6,000.00	6,000.00
05/12/22	0066171	Ronald M. Zielinski	5363	Officials	110.00	110.00
05/26/22	0066288	Rote Oil Ltd	5238	Maint. & Cust. Supp	2,256.22	2,256.22
05/05/22	0066043	Royle Printing Co	5260	Printing & Duplicating	9,973.03	9,973.03
05/05/22	0279084	Rundle Spence Mfg Co	5238	Maint. & Cust. Supp	23.86	23.86
05/05/22	0066044	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	4,078.50	4,078.50
05/05/22	0279085	RyTech, LLC	5270	Advertising	1,575.86	1,575.86
05/12/22	0279328	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/26/22	0066187	Saadia Ahmad	5352	Contracted Employment	760.00	760.00
05/05/22	0279086	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	160.00	160.00
05/26/22	0279575	Safeway Pest Management Co Inc	5355	Other Contracted Serv.	320.00	320.00
05/05/22	0279087	San-A-Care Inc	5238	Maint. & Cust. Supp	4,263.27	4,263.27
05/12/22	0279329	San-A-Care Inc	5238	Maint. & Cust. Supp	1,000.61	1,000.61
05/26/22	0279576	San-A-Care Inc	5238	Maint. & Cust. Supp	163.22	163.22
05/26/22	0066233	Sarah Farrukh	5352	Contracted Employment	1,280.00	1,280.00
05/12/22	0066145	Schwaab Stamp & Seal Inc	5241	Office Supplies	85.20	85.20
05/12/22	0066151	SCOC Consulting LLC	5357	Professional & Consult	200.00	200.00
05/12/22	0066146	Screening One, Inc	5355	Other Contracted Serv.	336.25	336.25
05/05/22	0066045	Secure Information Destruction LLC	5355	Other Contracted Serv.	115.50	115.50
05/12/22	0066147	Secure Information Destruction LLC	5355	Other Contracted Serv.	31.50	2,194.50
05/12/22	0066147	Secure Information Destruction LLC	5359	Waste Disposal	2,163.00	2,194.50
05/26/22	0066290	Secure Information Destruction LLC	5359	Waste Disposal	1,124.76	1,124.76
05/05/22	0279088	Seek Incorporated	5355	Other Contracted Serv.	317.40	317.40
05/12/22	0279330	Seek Incorporated	5355	Other Contracted Serv.	12,221.82	13,351.82
05/12/22	0279330	Seek Incorporated	5830	Imprvmnts/Remdling	1,130.00	13,351.82
05/26/22	0279577	Seek Incorporated	5355	Other Contracted Serv.	15,423.18	17,683.18
05/26/22	0279577	Seek Incorporated	5830	Imprvmnts/Remdling	2,260.00	17,683.18
05/12/22	0066148	Selective Gift Institute	5243	Other Supplies	150.00	150.00
05/26/22	0066291	Selective Gift Institute	5243	Other Supplies	600.00	600.00
05/12/22	0279331	Selzer-Ornst Company	5830	Imprvmnts/Remdling	196,989.65	298,500.65
05/12/22	0279331	Selzer-Ornst Company	5840	Equipment	101,511.00	298,500.65
05/05/22	0066046	Shamrock Solutions, LLC	3411	Resd for Encumbrances	32,577.96	32,577.96

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/12/22	0066149	Shamrock Solutions, LLC	5830	Imprvmnts/Remdling	32,910.04	32,910.04
05/26/22	0066292	Shamrock Solutions, LLC	5830	Imprvmnts/Remdling	3,564.00	13,464.00
05/26/22	0066292	Shamrock Solutions, LLC	5840	Equipment	9,900.00	13,464.00
05/12/22	0066150	SilverWater Productions LLC	5357	Professional & Consult	1,775.00	1,775.00
05/26/22	0066287	Silvia Romero-Johnson	5357	Professional & Consult	1,000.00	1,000.00
05/26/22	0066293	Smith & Nephew	5840	Equipment	22,323.54	22,323.54
05/12/22	0066152	Snap-On Industrial	5230	Classroom & Lab Supp	431.60	431.60
05/05/22	0066047	Southwest Wisconsin Technical Colle	5302	Contracted Curriculum Develop.	3,414.29	3,414.29
05/05/22	0066048	Spanish Journal	5830	Imprvmnts/Remdling	725.00	725.00
05/26/22	0066294	Stan's Office Machines	5244	Production Supplies	4,956.24	4,956.24
05/12/22	0066154	Staples Business Advantage	5230	Classroom & Lab Supp	1,734.85	9,460.01
05/12/22	0066154	Staples Business Advantage	5241	Office Supplies	4,807.27	9,460.01
05/12/22	0066154	Staples Business Advantage	5243	Other Supplies	2,917.89	9,460.01
05/26/22	0066295	Stephanie Sorrina Beecher	5355	Other Contracted Serv.	2,040.00	2,040.00
05/26/22	0279548	Steven P. Herro	5201	Travel Expenses	361.60	361.60
05/12/22	0066153	St Francis Auto Wreckers Inc	5230	Classroom & Lab Supp	75.00	75.00
05/12/22	0066155	Stone Creek Coffee Roasters	5704	Groceries-Resale	539.25	539.25
05/26/22	0066296	Stone Creek Coffee Roasters	5704	Groceries-Resale	32.00	32.00
05/12/22	0066156	Strang Inc	5830	Imprvmnts/Remdling	1,515.00	1,515.00
05/26/22	0279578	Superior Vision Insurance Plan of W	5680	Health Exp - Claims	11,419.63	11,419.63
05/26/22	0066300	Susan L. Theiss	5352	Contracted Employment	940.00	940.00
05/05/22	0066049	Sussex Tool & Supply Inc.	5230	Classroom & Lab Supp	74.24	74.24
05/05/22	0066050	Tallman Equipment	5230	Classroom & Lab Supp	308.76	308.76
05/26/22	0066297	Tallman Equipment	5230	Classroom & Lab Supp	99.79	99.79
05/26/22	0066298	Terex USA LLC	5355	Other Contracted Serv.	853.00	853.00
05/26/22	0066299	Terra Translations, LLC	5355	Other Contracted Serv.	5,219.18	5,219.18
05/12/22	0279298	Terry L. Wagner	5355	Other Contracted Serv.	220.16	220.16
05/05/22	0066051	TestOut Corporation	5707	New Book-Resale	2,448.00	2,448.00
05/12/22	0066161	The Communication Strategist LLC	5357	Professional & Consult	4,500.00	4,500.00
05/12/22	0066098	Thermo Fisher Scientific #542245	5230	Classroom & Lab Supp	84.85	84.85
05/26/22	0066235	Thermo Fisher Scientific #542245	5230	Classroom & Lab Supp	270.13	270.13
05/12/22	0066158	Third Sector Creative Inc	5355	Other Contracted Serv.	2,250.00	2,250.00
05/26/22	0066301	Thyssen Printing Services, Inc.	5260	Printing & Duplicating	7,369.12	7,369.12
05/05/22	0066052	Time Warner Cable	5454	Telephone	173.25	173.25
05/05/22	0066053	Total Water Treatment Systems, Inc.	5230	Classroom & Lab Supp	1,763.00	1,763.00
05/05/22	0066054	Trane Company Parts	5238	Maint. & Cust. Supp	473.06	473.06
05/26/22	0066302	Trane Company Parts	5238	Maint. & Cust. Supp	476.63	476.63
05/05/22	0066055	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	2,351.64	2,351.64
05/26/22	0066303	TriMark Marlinn LLC	5714	Classroom & Lab Supplies	407.28	407.28
05/12/22	0066159	Trophy Athletic Supply Co	5243	Other Supplies	341.25	341.25
05/05/22	0066056	Truck Fleet Services LLC	5281	Classroom/Lab Eq. Rep.	19,691.90	19,691.90
05/12/22	0066160	Truck Fleet Services LLC	5281	Classroom/Lab Eq. Rep.	2,291.39	2,291.39
05/26/22	0066304	Trugreen Limited Processing Cntr	5355	Other Contracted Serv.	1,935.30	1,935.30
05/26/22	0279579	UnitedHealthCare Ins Co	2227	Payable to OPEB Trust	332,177.60	332,177.60
05/26/22	0066305	United States Postal Service - Nati	5259	Postage	327.60	327.60
05/26/22	0066306	University Mortuary Science	5243	Other Supplies	275.00	275.00
05/05/22	0066057	University of Oklahoma	5201	Travel Expenses	2,780.00	2,780.00
05/12/22	0279332	US Brands	5259	Postage	20.19	20.19
05/05/22	0279089	US Foods, Inc	5704	Groceries-Resale	6,828.35	7,790.69
05/05/22	0279089	US Foods, Inc	5714	Classroom & Lab Supplies	962.34	7,790.69
05/12/22	0279333	US Foods, Inc	5704	Groceries-Resale	7,030.28	8,003.30
05/12/22	0279333	US Foods, Inc	5714	Classroom & Lab Supplies	973.02	8,003.30
05/26/22	0279580	US Foods, Inc	5704	Groceries-Resale	4,524.84	5,579.90
05/26/22	0279580	US Foods, Inc	5714	Classroom & Lab Supplies	1,055.06	5,579.90
05/12/22	0279334	Vanguard Computers Inc	5840	Equipment	63,250.00	63,250.00
05/26/22	0279581	Vanguard Computers Inc	5248	Classrm/Lab Equip.	2,078.00	67,628.00
05/26/22	0279581	Vanguard Computers Inc	5840	Equipment	65,550.00	67,628.00
05/12/22	0066163	Verizon Wireless	5243	Other Supplies	160.08	160.08
05/05/22	0066059	Versiti Wisconsin, Inc.	5230	Classroom & Lab Supp	50.00	50.00
05/05/22	0066058	V & F Roof Consulting & Service Inc	5280	Building Repairs	1,879.00	1,879.00
05/12/22	0066164	Viewpoint LLC	5355	Other Contracted Serv.	283.40	283.40
05/05/22	0066060	Visionpoint Media, Inc.	5270	Advertising	25,795.96	25,795.96
05/26/22	0066308	Visual Lease LLC	5840	Equipment	19,500.00	19,500.00
05/05/22	0279090	VWR International Llc	5230	Classroom & Lab Supp	526.48	526.48
05/26/22	0279582	VWR International Llc	5230	Classroom & Lab Supp	3,381.71	3,303.43

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/26/22	0279582	VWR International Llc	5235	Instructional Material	80.92	3,303.43
05/26/22	0279582	VWR International Llc	5243	Other Supplies	(159.20)	3,303.43
05/26/22	0066309	WACRAO	5211	Seminars & Workshops	100.00	100.00
05/05/22	0066061	Wallcur Inc	5243	Other Supplies	841.20	841.20
05/26/22	0066310	Walsworth Publishing Company Inc	5260	Printing & Duplicating	15,950.32	15,950.32
05/05/22	0066062	Waste Management of Milwaukee	5359	Waste Disposal	2,627.92	2,627.92
05/12/22	0066165	Waste Management of Milwaukee	5359	Waste Disposal	3,006.58	3,006.58
05/26/22	0066311	Waste Management of Milwaukee	5359	Waste Disposal	799.12	799.12
05/12/22	0066166	Waukesha County Area	2325	Misc. Clubs Pay.	2,125.00	2,125.00
05/26/22	0066289	Wellpoint Care Network Inc	5355	Other Contracted Serv.	2,500.00	2,500.00
05/26/22	0066313	West Allis Health Department	5356	Permits & License	525.00	525.00
05/26/22	0066314	Westlaw	5243	Other Supplies	819.34	819.34
05/26/22	0066315	Wil-Surge Electric	3411	Resd for Encumbrances	108,000.00	108,000.00
05/05/22	0066064	Wisconsin Center District	5247	Special Occasions	8,500.00	8,500.00
05/26/22	0066316	Wisconsin Center District	5242	Operating Supplies	31,694.11	31,694.11
05/26/22	0066312	Wisconsin Electric Power Co	5450	Gas	3,831.24	3,831.24
05/12/22	0066167	Wisconsin Library Services Inc	5840	Equipment	21,850.00	21,850.00
05/12/22	0066168	Wisconsin Newspaper Association	5220	Membership & Subscript	94.00	94.00
05/05/22	0066065	Wisconsin Council on Educ in Occup Ther	5220	Membership & Subscript	300.00	300.00
05/12/22	0066169	Wolter, Inc	5355	Other Contracted Serv.	1,336.00	1,336.00
05/05/22	0279074	W. W. Grainger, Inc	5230	Classroom & Lab Supp	300.39	382.54
05/05/22	0279074	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	77.27	382.54
05/05/22	0279074	W. W. Grainger, Inc	5281	Classroom/Lab Eq. Rep.	12.38	382.54
05/05/22	0279074	W. W. Grainger, Inc	5840	Equipment	(7.50)	382.54
05/12/22	0279313	W. W. Grainger, Inc	5230	Classroom & Lab Supp	2,252.25	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	84.41	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5840	Equipment	1,835.26	4,171.92
05/26/22	0279562	W. W. Grainger, Inc	5230	Classroom & Lab Supp	126.36	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	170.98	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5243	Other Supplies	4,487.91	4,785.25
05/12/22	0279335	Xerox Corporation	5243	Other Supplies	1,408.99	998.89
05/12/22	0279335	Xerox Corporation	5244	Production Supplies	(410.10)	998.89
05/26/22	0279583	Xerox Corporation	5243	Other Supplies	1,341.28	2,094.28
05/26/22	0279583	Xerox Corporation	5282	Off. General Eq. Rep.	753.00	2,094.28
05/12/22	0066170	Xytech Systems Corporation	5840	Equipment	7,200.00	7,200.00
05/26/22	0066317	Yes Equipment & Services Inc	5230	Classroom & Lab Supp	93.86	93.86
05/26/22	0066318	ZOOM Video Communications, Inc.	5840	Equipment	31,712.00	31,712.00
05/12/22	0066172	Zorn Compressor & Equipment	5355	Other Contracted Serv.	264.17	264.17
05/26/22	0066319	Zorn Compressor & Equipment	5355	Other Contracted Serv.	512.15	512.15
05/05/22	0066066	Z-Systems	5840	Equipment	10,383.93	10,383.93
					4,343,379.42	

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Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/05/22	0065992	Aurora Health Care Inc	5355 Other Contracted Serv.	2,616.24	2,616.24
05/05/22	0065997	Boldt Company	3411 Resd for Encumbrances	26,523.00	66,523.00
05/05/22	0065997	Boldt Company	5830 Imprvmnts/Remdling	40,000.00	66,523.00
05/05/22	0065998	Carl Bloom Associates Inc	5259 Postage	15,789.27	39,458.55
05/05/22	0065998	Carl Bloom Associates Inc	5260 Printing & Duplicating	23,669.28	39,458.55
05/05/22	0066002	Clever Sauce Creative LLC	5355 Other Contracted Serv.	20,500.00	20,500.00
05/05/22	0066003	Community Products LLC	5248 Classrm/Lab Equip.	2,680.00	2,680.00
05/05/22	0066008	Economic Modeling Specialists Inc.	5840 Equipment	12,475.00	12,475.00
05/05/22	0066012	GALLS LLC	5840 Equipment	4,141.78	4,141.78
05/05/22	0066013	Global Equipment Company Inc	5238 Maint. & Cust. Supp	10,110.03	10,110.03
05/05/22	0066017	Johnson Controls Inc	5355 Other Contracted Serv.	8,129.96	8,129.96
05/05/22	0066022	Leadership by Dr Jeanette	5357 Professional & Consult	2,600.00	2,600.00
05/05/22	0066023	Lemberg Electric Co Inc	5280 Building Repairs	3,000.00	3,000.00
05/05/22	0066030	Patterson Dental Supply Inc	5281 Classroom/Lab Eq. Rep.	3,162.18	5,885.23
05/05/22	0066030	Patterson Dental Supply Inc	5840 Equipment	2,723.05	5,885.23
05/05/22	0066032	Pepsi Beverages Company	5704 Groceries-Resale	5,730.72	5,730.72
05/05/22	0066038	Quick Fuel	5230 Classroom & Lab Supp	2,561.00	2,561.00
05/05/22	0066042	Baird, Robert W & Co	5970 Admin Exp-Debt Service	23,000.00	23,000.00
05/05/22	0066043	Royle Printing Co	5260 Printing & Duplicating	9,973.03	9,973.03
05/05/22	0066044	Russell Metals Williams Bahcall	5230 Classroom & Lab Supp	4,078.50	4,078.50
05/05/22	0066046	Shamrock Solutions, LLC	3411 Resd for Encumbrances	32,577.96	32,577.96
05/05/22	0066047	Southwest Wisconsin Technical Colle	5302 Contracted Curriculum Develop.	3,414.29	3,414.29
05/05/22	0066056	Truck Fleet Services LLC	5281 Classroom/Lab Eq. Rep.	19,691.90	19,691.90
05/05/22	0066057	University of Oklahoma	5201 Travel Expenses	2,780.00	2,780.00
05/05/22	0066060	Visionpoint Media, Inc.	5270 Advertising	25,795.96	25,795.96
05/05/22	0066062	Waste Management of Milwaukee	5359 Waste Disposal	2,627.92	2,627.92
05/05/22	0066064	Wisconsin Center District	5247 Special Occasions	8,500.00	8,500.00
05/05/22	0066066	Z-Systems	5840 Equipment	10,383.93	10,383.93
05/12/22	0066076	AT&T	5454 Telephone	4,803.47	4,803.47
05/12/22	0066079	Automatic Entrances of	5238 Maint. & Cust. Supp	164.00	6,024.00
05/12/22	0066079	Automatic Entrances of	5830 Imprvmnts/Remdling	5,860.00	6,024.00
05/12/22	0066085	Boldt Company	5830 Imprvmnts/Remdling	30,930.00	30,930.00
05/12/22	0066090	Diamedical Usa Equipment Llc	5840 Equipment	11,570.00	11,570.00
05/12/22	0066100	Froedtert Health	5243 Other Supplies	5,762.00	8,666.00
05/12/22	0066100	Froedtert Health	5501 Student Activities	1,854.00	8,666.00
05/12/22	0066100	Froedtert Health	5687 Biometric Testing & Wellness	1,050.00	8,666.00
05/12/22	0066105	Hispanic Professionals of	5243 Other Supplies	30,000.00	30,000.00
05/12/22	0066108	Jackson Maccudden Inc	3411 Resd for Encumbrances	12,586.00	24,554.00
05/12/22	0066108	Jackson Maccudden Inc	5830 Imprvmnts/Remdling	11,968.00	24,554.00
05/12/22	0066115	Literacy Services	1340 Acct Rec Advance to Da	4,389.75	5,339.75
05/12/22	0066115	Literacy Services	5211 Seminars & Workshops	950.00	5,339.75
05/12/22	0066117	MARS IT Corporation	5840 Equipment	17,280.00	17,280.00
05/12/22	0066119	MBS Textbook Exchange Inc	5712 Used Books-Resale	3,170.50	3,170.50
05/12/22	0066123	Milwaukee Water Works	5455 Water	2,991.10	2,991.10
05/12/22	0066124	Minnesota Elevator Inc	5353 Elevator P.M.	11,493.00	11,493.00
05/12/22	0066127	Myers Information Systems	5355 Other Contracted Serv.	35,100.00	35,100.00
05/12/22	0066135	Proven Power Inc	5355 Other Contracted Serv.	3,352.02	3,352.02
05/12/22	0066136	PTG Live Events LLC	5243 Other Supplies	4,541.55	4,541.55
05/12/22	0066137	PTSolutions	5840 Equipment	12,976.25	12,976.25
05/12/22	0066141	Rams Contracting, LTD	5830 Imprvmnts/Remdling	6,643.50	6,643.50
05/12/22	0066143	Raydiant	5840 Equipment	19,805.00	19,805.00
05/12/22	0066144	Emily M. Reeves	5355 Other Contracted Serv.	2,817.68	2,817.68
05/12/22	0066149	Shamrock Solutions, LLC	5830 Imprvmnts/Remdling	32,910.04	32,910.04
05/12/22	0066154	Staples Business Advantage	5230 Classroom & Lab Supp	1,734.85	9,460.01
05/12/22	0066154	Staples Business Advantage	5241 Office Supplies	4,807.27	9,460.01
05/12/22	0066154	Staples Business Advantage	5243 Other Supplies	2,917.89	9,460.01
05/12/22	0066161	The Communication Strategist LLC	5357 Professional & Consult	4,500.00	4,500.00
05/12/22	0066165	Waste Management of Milwaukee	5359 Waste Disposal	3,006.58	3,006.58
05/12/22	0066167	Wisconsin Library Services Inc	5840 Equipment	21,850.00	21,850.00
05/12/22	0066170	Xytech Systems Corporation	5840 Equipment	7,200.00	7,200.00
05/26/22	0066189	Alverno College	5419 Building Rental	14,240.00	14,240.00
05/26/22	0066191	American Timber and Steel Co Inc	5840 Equipment	13,134.00	13,134.00
05/26/22	0066192	Arri Inc.	3411 Resd for Encumbrances	1,572.00	3,144.00
05/26/22	0066192	Arri Inc.	5840 Equipment	1,572.00	3,144.00

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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/26/22	0066194	AT&T - SBS	5454	Telephone	8,310.05	8,310.05
05/26/22	0066196	At&t Mobility	5454	Telephone	9,869.65	9,869.65
05/26/22	0066197	Atlas Copco Compressor LLC	5280	Building Repairs	4,785.00	4,785.00
05/26/22	0066205	Boldt Company	3411	Resd for Encumbrances	8,760.00	13,760.00
05/26/22	0066205	Boldt Company	5830	Imprvmnts/Remdling	5,000.00	13,760.00
05/26/22	0066206	Brightedge Technologies	5220	Membership & Subscript	43,200.00	43,200.00
05/26/22	0066215	Corporate Design Interiors Llc	5840	Equipment	5,242.25	5,242.25
05/26/22	0066219	David J. Frank Landscape Contractin	5355	Other Contracted Serv.	7,478.00	7,478.00
05/26/22	0066220	Brinks Incorporated	5355	Other Contracted Serv.	2,613.65	2,613.65
05/26/22	0066221	Educause Inc	5220	Membership & Subscript	3,710.00	3,710.00
05/26/22	0066223	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	2,706.42	2,706.42
05/26/22	0066224	Electrical Energy Experts LLC	5355	Other Contracted Serv.	12,975.00	12,975.00
05/26/22	0066228	Ewald Chevrolet Buick LLC	5840	Equipment	59,785.50	59,785.50
05/26/22	0066229	Ewald's Hartford Ford LLC	5840	Equipment	28,181.50	28,181.50
05/26/22	0066231	Exelon Corporation	5450	Gas	7,662.78	7,662.78
05/26/22	0066238	Gilbane Building Company	3411	Resd for Encumbrances	27,447.50	27,447.50
05/26/22	0066242	Gordie Boucher Ford	5281	Classroom/Lab Eq. Rep.	3,133.73	3,133.73
05/26/22	0066253	LAKE COUNTRY FIRE AND RESCUE	5714	Classroom & Lab Supplies	3,150.00	3,150.00
05/26/22	0066256	MARS IT Corporation	5840	Equipment	11,250.00	11,250.00
05/26/22	0066264	Milwaukee Journal Sentinel Inc	5270	Advertising	3,295.50	3,295.50
05/26/22	0066266	Milwaukee World Festival Inc	5270	Advertising	8,500.00	8,500.00
05/26/22	0066267	MSA Safety Sales LLC	5840	Equipment	10,991.53	10,991.53
05/26/22	0066278	David J Perez III	5840	Equipment	11,000.00	11,000.00
05/26/22	0066282	Proforma Albrecht Inc	5243	Other Supplies	3,119.22	3,119.22
05/26/22	0066284	Quick Fuel	5230	Classroom & Lab Supp	3,720.63	3,720.63
05/26/22	0066286	Raydiant	5840	Equipment	7,937.00	7,937.00
05/26/22	0066289	Wellpoint Care Network Inc	5355	Other Contracted Serv.	2,500.00	2,500.00
05/26/22	0066292	Shamrock Solutions, LLC	5830	Imprvmnts/Remdling	3,564.00	13,464.00
05/26/22	0066292	Shamrock Solutions, LLC	5840	Equipment	9,900.00	13,464.00
05/26/22	0066293	Smith & Nephew	5840	Equipment	22,323.54	22,323.54
05/26/22	0066294	Stan's Office Machines	5244	Production Supplies	4,956.24	4,956.24
05/26/22	0066299	Terra Translations, LLC	5355	Other Contracted Serv.	5,219.18	5,219.18
05/26/22	0066301	Thysse Printing Services, Inc.	5260	Printing & Duplicating	7,369.12	7,369.12
05/26/22	0066308	Visual Lease LLC	5840	Equipment	19,500.00	19,500.00
05/26/22	0066310	Walsworth Publishing Company Inc	5260	Printing & Duplicating	15,950.32	15,950.32
05/26/22	0066312	Wisconsin Electric Power Co	5450	Gas	3,831.24	3,831.24
05/26/22	0066315	Wil-Surge Electric	3411	Resd for Encumbrances	108,000.00	108,000.00
05/26/22	0066316	Wisconsin Center District	5242	Operating Supplies	31,694.11	31,694.11
05/26/22	0066318	ZOOM Video Communications, Inc.	5840	Equipment	31,712.00	31,712.00
05/05/22	0279063	Boer Architects Inc	5830	Imprvmnts/Remdling	4,420.00	4,420.00
05/05/22	0279064	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	8,709.13	8,709.13
05/05/22	0279067	CDW Government Inc	5840	Equipment	9,100.00	9,100.00
05/05/22	0279070	Commonwealth Ammunition LLC	5230	Classroom & Lab Supp	14,550.00	14,550.00
05/05/22	0279072	Ellucian Company L P	5282	Off. General Eq. Rep.	2,934.00	2,934.00
05/05/22	0279075	Hatch Staffing Services Inc	5352	Contracted Employment	4,233.83	15,641.33
05/05/22	0279075	Hatch Staffing Services Inc	5840	Equipment	11,407.50	15,641.33
05/05/22	0279076	Honeywell International Inc	5840	Equipment	4,976.42	4,976.42
05/05/22	0279078	JS 1962 Master Tenant LLC	5355	Other Contracted Serv.	214,695.15	214,695.15
05/05/22	0279079	Key Code Media	5677	Videotape	3,350.00	22,535.00
05/05/22	0279079	Key Code Media	5840	Equipment	19,185.00	22,535.00
05/05/22	0279080	Martek LLC	5840	Equipment	7,715.25	7,715.25
05/05/22	0279081	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
05/05/22	0279087	San-A-Care Inc	5238	Maint. & Cust. Supp	4,263.27	4,263.27
05/05/22	0279089	US Foods, Inc	5704	Groceries-Resale	6,828.35	7,790.69
05/05/22	0279089	US Foods, Inc	5714	Classroom & Lab Supplies	962.34	7,790.69
05/12/22	0279301	AV Design Group Inc	5840	Equipment	61,620.00	61,620.00
05/12/22	0279304	Boer Architects Inc	5830	Imprvmnts/Remdling	10,000.00	10,000.00
05/12/22	0279306	Campusworks Inc.	5840	Equipment	27,927.00	27,927.00
05/12/22	0279307	CDW Government Inc	5840	Equipment	161,459.08	161,459.08
05/12/22	0279309	Engberg Anderson Inc	5830	Imprvmnts/Remdling	113,703.95	113,703.95
05/12/22	0279312	Gardner Builders Milwaukee Llc	3411	Resd for Encumbrances	6,951.27	298,154.82
05/12/22	0279312	Gardner Builders Milwaukee Llc	5830	Imprvmnts/Remdling	291,203.55	298,154.82
05/12/22	0279313	W. W. Grainger, Inc	5230	Classroom & Lab Supp	2,252.25	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	84.41	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5840	Equipment	1,835.26	4,171.92

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount	Check Amount
05/12/22	0279314	Grunau Co. Inc	5355	Other Contracted Serv.	4,384.40	7,569.40
05/12/22	0279314	Grunau Co. Inc	5830	Imprvmnts/Remdling	3,185.00	7,569.40
05/12/22	0279315	Hatch Staffing Services Inc	5352	Contracted Employment	4,240.80	4,240.80
05/12/22	0279316	Hurt Electric Inc	5830	Imprvmnts/Remdling	18,550.00	18,550.00
05/12/22	0279318	Key Code Media	3411	Resd for Encumbrances	3,400.00	3,400.00
05/12/22	0279319	Marchese Inc., V	5704	Groceries-Resale	5,461.50	5,461.50
05/12/22	0279320	Michael Best & Friedrich LLP	5361	Legal Services	38,277.00	39,506.99
05/12/22	0279320	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	1,229.99	39,506.99
05/12/22	0279321	Milwaukee Counseling Services LLC	5357	Professional & Consult	5,000.00	5,000.00
05/12/22	0279322	Milwaukee Transport Svc Inc	5501	Student Activities	667,235.00	667,235.00
05/12/22	0279324	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	2,866.75	2,866.75
05/12/22	0279327	Robert Half International	5352	Contracted Employment	6,000.00	6,000.00
05/12/22	0279328	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/12/22	0279330	Seek Incorporated	5355	Other Contracted Serv.	12,221.82	13,351.82
05/12/22	0279330	Seek Incorporated	5830	Imprvmnts/Remdling	1,130.00	13,351.82
05/12/22	0279331	Selzer-Ornst Company	5830	Imprvmnts/Remdling	196,989.65	298,500.65
05/12/22	0279331	Selzer-Ornst Company	5840	Equipment	101,511.00	298,500.65
05/12/22	0279333	US Foods, Inc	5704	Groceries-Resale	7,030.28	8,003.30
05/12/22	0279333	US Foods, Inc	5714	Classroom & Lab Supplies	973.02	8,003.30
05/12/22	0279334	Vanguard Computers Inc	5840	Equipment	63,250.00	63,250.00
05/26/22	0279555	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,778.10	2,778.10
05/26/22	0279556	CDW Government Inc	5840	Equipment	45,054.81	45,054.81
05/26/22	0279558	Deer District LLC	5242	Operating Supplies	30,000.00	30,000.00
05/26/22	0279561	Gardner Builders Milwaukee LLC	5830	Imprvmnts/Remdling	39,552.29	39,552.29
05/26/22	0279562	W. W. Grainger, Inc	5230	Classroom & Lab Supp	126.36	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5238	Maint. & Cust. Supp	170.98	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5243	Other Supplies	4,487.91	4,785.25
05/26/22	0279564	Grunau Co. Inc	5830	Imprvmnts/Remdling	33,600.00	33,600.00
05/26/22	0279566	Hatch Staffing Services Inc	5352	Contracted Employment	5,144.96	7,709.96
05/26/22	0279566	Hatch Staffing Services Inc	5840	Equipment	2,565.00	7,709.96
05/26/22	0279568	Madison National Life	2224	Life Insurance Pay	42,466.92	77,240.90
05/26/22	0279568	Madison National Life	2227	Payable to OPEB Trust	33,360.41	77,240.90
05/26/22	0279568	Madison National Life	5104	Life Insurance	1,413.57	77,240.90
05/26/22	0279569	McKinley Avenue LLC	5419	Building Rental	50,259.17	50,259.17
05/26/22	0279573	Programming Service	5355	Other Contracted Serv.	5,550.00	5,550.00
05/26/22	0279574	Quorum Architects Inc	3411	Resd for Encumbrances	7,580.00	7,580.00
05/26/22	0279577	Seek Incorporated	5355	Other Contracted Serv.	15,423.18	17,683.18
05/26/22	0279577	Seek Incorporated	5830	Imprvmnts/Remdling	2,260.00	17,683.18
05/26/22	0279578	Superior Vision Insurance Plan of W	5680	Health Exp - Claims	11,419.63	11,419.63
05/26/22	0279579	UnitedHealthCare Ins Co	2227	Payable to OPEB Trust	332,177.60	332,177.60
05/26/22	0279580	US Foods, Inc	5704	Groceries-Resale	4,524.84	5,579.90
05/26/22	0279580	US Foods, Inc	5714	Classroom & Lab Supplies	1,055.06	5,579.90
05/26/22	0279581	Vanguard Computers Inc	5248	Classrm/Lab Equip.	2,078.00	67,628.00
05/26/22	0279581	Vanguard Computers Inc	5840	Equipment	65,550.00	67,628.00
05/26/22	0279582	VWR International Llc	5230	Classroom & Lab Supp	3,381.71	3,303.43
05/26/22	0279582	VWR International Llc	5235	Instructional Material	80.92	3,303.43
05/26/22	0279582	VWR International Llc	5243	Other Supplies	(159.20)	3,303.43
					4,146,287.55	

Board Bill List Over \$2,500 by Payee - Checks Issued in May 2022

Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/26/22	0066189	Alverno College	5419	Building Rental	14,240.00	14,240.00
05/26/22	0066191	American Timber and Steel Co Inc	5840	Equipment	13,134.00	13,134.00
05/26/22	0066192	Arri Inc.	3411	Resd for Encumbrances	1,572.00	3,144.00
05/26/22	0066192	Arri Inc.	5840	Equipment	1,572.00	3,144.00
05/26/22	0066197	Atlas Copco Compressor LLC	5280	Building Repairs	4,785.00	4,785.00
05/12/22	0066076	AT&T	5454	Telephone	4,803.47	4,803.47
05/26/22	0066196	At&t Mobility	5454	Telephone	9,869.65	9,869.65
05/26/22	0066194	AT&T - SBS	5454	Telephone	8,310.05	8,310.05
05/05/22	0065992	Aurora Health Care Inc	5355	Other Contracted Serv.	2,616.24	2,616.24
05/12/22	0066079	Automatic Entrances of	5238	Maint. & Cust. Supp	164.00	6,024.00
05/12/22	0066079	Automatic Entrances of	5830	Imprvmnts/Remdling	5,860.00	6,024.00
05/12/22	0279301	AV Design Group Inc	5840	Equipment	61,620.00	61,620.00
05/05/22	0066042	Baird, Robert W & Co	5970	Admin Exp-Debt Service	23,000.00	23,000.00
05/05/22	0279063	Boer Architects Inc	5830	Imprvmnts/Remdling	4,420.00	4,420.00
05/12/22	0279304	Boer Architects Inc	5830	Imprvmnts/Remdling	10,000.00	10,000.00
05/05/22	0065997	Boldt Company	3411	Resd for Encumbrances	26,523.00	66,523.00
05/05/22	0065997	Boldt Company	5830	Imprvmnts/Remdling	40,000.00	66,523.00
05/12/22	0066085	Boldt Company	5830	Imprvmnts/Remdling	30,930.00	30,930.00
05/26/22	0066205	Boldt Company	3411	Resd for Encumbrances	8,760.00	13,760.00
05/26/22	0066205	Boldt Company	5830	Imprvmnts/Remdling	5,000.00	13,760.00
05/05/22	0279064	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	8,709.13	8,709.13
05/26/22	0279555	Braeger Chevrolet Inc	5282	Off. General Eq. Rep.	2,778.10	2,778.10
05/26/22	0066206	Brightedge Technologies	5220	Membership & Subscript	43,200.00	43,200.00
05/26/22	0066220	Brinks Incorporated	5355	Other Contracted Serv.	2,613.65	2,613.65
05/12/22	0279306	Campusworks Inc.	5840	Equipment	27,927.00	27,927.00
05/05/22	0065998	Carl Bloom Associates Inc	5259	Postage	15,789.27	39,458.55
05/05/22	0065998	Carl Bloom Associates Inc	5260	Printing & Duplicating	23,669.28	39,458.55
05/05/22	0279067	CDW Government Inc	5840	Equipment	9,100.00	9,100.00
05/12/22	0279307	CDW Government Inc	5840	Equipment	161,459.08	161,459.08
05/26/22	0279556	CDW Government Inc	5840	Equipment	45,054.81	45,054.81
05/05/22	0066002	Clever Sauce Creative LLC	5355	Other Contracted Serv.	20,500.00	20,500.00
05/05/22	0279070	Commonwealth Ammunition LLC	5230	Classroom & Lab Supp	14,550.00	14,550.00
05/05/22	0066003	Community Products LLC	5248	Classrm/Lab Equip.	2,680.00	2,680.00
05/26/22	0066215	Corporate Design Interiors Llc	5840	Equipment	5,242.25	5,242.25
05/26/22	0066219	David J. Frank Landscape Contractin	5355	Other Contracted Serv.	7,478.00	7,478.00
05/26/22	0066278	David J Perez III	5840	Equipment	11,000.00	11,000.00
05/26/22	0279558	Deer District LLC	5242	Operating Supplies	30,000.00	30,000.00
05/12/22	0066090	Diamedical Usa Equipment Llc	5840	Equipment	11,570.00	11,570.00
05/05/22	0066008	Economic Modeling Specialists Inc.	5840	Equipment	12,475.00	12,475.00
05/26/22	0066221	Educause Inc	5220	Membership & Subscript	3,710.00	3,710.00
05/26/22	0066223	Egelhoff Lawn Mower Service	5355	Other Contracted Serv.	2,706.42	2,706.42
05/26/22	0066224	Electrical Energy Experts LLC	5355	Other Contracted Serv.	12,975.00	12,975.00
05/05/22	0279072	Ellucian Company L P	5282	Off. General Eq. Rep.	2,934.00	2,934.00
05/12/22	0066144	Emily M. Reeves	5355	Other Contracted Serv.	2,817.68	2,817.68
05/12/22	0279309	Engberg Anderson Inc	5830	Imprvmnts/Remdling	113,703.95	113,703.95
05/26/22	0066228	Ewald Chevrolet Buick LLC	5840	Equipment	59,785.50	59,785.50
05/26/22	0066229	Ewald's Hartford Ford LLC	5840	Equipment	28,181.50	28,181.50
05/26/22	0066231	Exelon Corporation	5450	Gas	7,662.78	7,662.78
05/12/22	0066100	Froedtert Health	5243	Other Supplies	5,762.00	8,666.00
05/12/22	0066100	Froedtert Health	5501	Student Activities	1,854.00	8,666.00
05/12/22	0066100	Froedtert Health	5687	Biometric Testing & Wellness	1,050.00	8,666.00
05/05/22	0066012	GALLS LLC	5840	Equipment	4,141.78	4,141.78
05/12/22	0279312	Gardner Builders Milwaukee Llc	3411	Resd for Encumbrances	6,951.27	298,154.82
05/12/22	0279312	Gardner Builders Milwaukee Llc	5830	Imprvmnts/Remdling	291,203.55	298,154.82
05/26/22	0279561	Gardner Builders Milwaukee Llc	5830	Imprvmnts/Remdling	39,552.29	39,552.29
05/26/22	0066238	Gilbane Building Company	3411	Resd for Encumbrances	27,447.50	27,447.50
05/05/22	0066013	Global Equipment Company Inc	5238	Maint. & Cust. Supp	10,110.03	10,110.03
05/26/22	0066242	Gordie Boucher Ford	5281	Classroom/Lab Eq. Rep.	3,133.73	3,133.73
05/12/22	0279314	Grunau Co. Inc	5355	Other Contracted Serv.	4,384.40	7,569.40
05/12/22	0279314	Grunau Co. Inc	5830	Imprvmnts/Remdling	3,185.00	7,569.40
05/26/22	0279564	Grunau Co. Inc	5830	Imprvmnts/Remdling	33,600.00	33,600.00
05/05/22	0279075	Hatch Staffing Services Inc	5352	Contracted Employment	4,233.83	15,641.33
05/05/22	0279075	Hatch Staffing Services Inc	5840	Equipment	11,407.50	15,641.33
05/12/22	0279315	Hatch Staffing Services Inc	5352	Contracted Employment	4,240.80	4,240.80

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Check Date	Check Number	Vendor Name		Classification Description	Object Amount	Check Amount
05/26/22	0279566	Hatch Staffing Services Inc	5352	Contracted Employment	5,144.96	7,709.96
05/26/22	0279566	Hatch Staffing Services Inc	5840	Equipment	2,565.00	7,709.96
05/12/22	0066105	Hispanic Professionals of	5243	Other Supplies	30,000.00	30,000.00
05/05/22	0279076	Honeywell International Inc	5840	Equipment	4,976.42	4,976.42
05/12/22	0279316	Hurt Electric Inc	5830	Imprvmnts/Remdling	18,550.00	18,550.00
05/12/22	0066108	Jackson Maccudden Inc	3411	Resd for Encumbrances	12,586.00	24,554.00
05/12/22	0066108	Jackson Maccudden Inc	5830	Imprvmnts/Remdling	11,968.00	24,554.00
05/05/22	0066017	Johnson Controls Inc	5355	Other Contracted Serv.	8,129.96	8,129.96
05/05/22	0279078	JS 1962 Master Tenant LLC	5355	Other Contracted Serv.	214,695.15	214,695.15
05/05/22	0279079	Key Code Media	5677	Videotape	3,350.00	22,535.00
05/05/22	0279079	Key Code Media	5840	Equipment	19,185.00	22,535.00
05/12/22	0279318	Key Code Media	3411	Resd for Encumbrances	3,400.00	3,400.00
05/26/22	0066253	LAKE COUNTRY FIRE AND RESCUE	5714	Classroom & Lab Supplies	3,150.00	3,150.00
05/05/22	0066022	Leadership by Dr Jeanette	5357	Professional & Consult	2,600.00	2,600.00
05/05/22	0066023	Lemberg Electric Co Inc	5280	Building Repairs	3,000.00	3,000.00
05/12/22	0066115	Literacy Services	1340	Acct Rec Advance to Da	4,389.75	5,339.75
05/12/22	0066115	Literacy Services	5211	Seminars & Workshops	950.00	5,339.75
05/26/22	0279568	Madison National Life	2224	Life Insurance Pay	42,466.92	77,240.90
05/26/22	0279568	Madison National Life	2227	Payable to OPEB Trust	33,360.41	77,240.90
05/26/22	0279568	Madison National Life	5104	Life Insurance	1,413.57	77,240.90
05/12/22	0279319	Marchese Inc., V	5704	Groceries-Resale	5,461.50	5,461.50
05/12/22	0066117	MARS IT Corporation	5840	Equipment	17,280.00	17,280.00
05/26/22	0066256	MARS IT Corporation	5840	Equipment	11,250.00	11,250.00
05/05/22	0279080	Martek LLC	5840	Equipment	7,715.25	7,715.25
05/12/22	0066119	MBS Textbook Exchange Inc	5712	Used Books-Resale	3,170.50	3,170.50
05/26/22	0279569	McKinley Avenue LLC	5419	Building Rental	50,259.17	50,259.17
05/12/22	0279320	Michael Best & Friedrich LLP	5361	Legal Services	38,277.00	39,506.99
05/12/22	0279320	Michael Best & Friedrich LLP	5970	Admin Exp-Debt Service	1,229.99	39,506.99
05/12/22	0279321	Milwaukee Counseling Services LLC	5357	Professional & Consult	5,000.00	5,000.00
05/26/22	0066264	Milwaukee Journal Sentinel Inc	5270	Advertising	3,295.50	3,295.50
05/12/22	0279322	Milwaukee Transport Svc Inc	5501	Student Activities	667,235.00	667,235.00
05/12/22	0066123	Milwaukee Water Works	5455	Water	2,991.10	2,991.10
05/26/22	0066266	Milwaukee World Festival Inc	5270	Advertising	8,500.00	8,500.00
05/12/22	0066124	Minnesota Elevator Inc	5353	Elevator P.M.	11,493.00	11,493.00
05/05/22	0279081	Moody's Investors Service	5970	Admin Exp-Debt Service	10,000.00	10,000.00
05/26/22	0066267	MSA Safety Sales LLC	5840	Equipment	10,991.53	10,991.53
05/12/22	0066127	Myers Information Systems	5355	Other Contracted Serv.	35,100.00	35,100.00
05/12/22	0279324	Packerland Rent-A-Mat Inc	5355	Other Contracted Serv.	2,866.75	2,866.75
05/05/22	0066030	Patterson Dental Supply Inc	5281	Classroom/Lab Eq. Rep.	3,162.18	5,885.23
05/05/22	0066030	Patterson Dental Supply Inc	5840	Equipment	2,723.05	5,885.23
05/05/22	0066032	Pepsi Beverages Company	5704	Groceries-Resale	5,730.72	5,730.72
05/26/22	0066282	Proforma Albrecht Inc	5243	Other Supplies	3,119.22	3,119.22
05/26/22	0279573	Programming Service	5355	Other Contracted Serv.	5,550.00	5,550.00
05/12/22	0066135	Proven Power Inc	5355	Other Contracted Serv.	3,352.02	3,352.02
05/12/22	0066136	PTG Live Events LLC	5243	Other Supplies	4,541.55	4,541.55
05/12/22	0066137	PTSolutions	5840	Equipment	12,976.25	12,976.25
05/05/22	0066038	Quick Fuel	5230	Classroom & Lab Supp	2,561.00	2,561.00
05/26/22	0066284	Quick Fuel	5230	Classroom & Lab Supp	3,720.63	3,720.63
05/26/22	0279574	Quorum Architects Inc	3411	Resd for Encumbrances	7,580.00	7,580.00
05/12/22	0066141	Rams Contracting, LTD	5830	Imprvmnts/Remdling	6,643.50	6,643.50
05/12/22	0066143	Raydiant	5840	Equipment	19,805.00	19,805.00
05/26/22	0066286	Raydiant	5840	Equipment	7,937.00	7,937.00
05/12/22	0279327	Robert Half International	5352	Contracted Employment	6,000.00	6,000.00
05/05/22	0066043	Royle Printing Co	5260	Printing & Duplicating	9,973.03	9,973.03
05/05/22	0066044	Russell Metals Williams Bahcall	5230	Classroom & Lab Supp	4,078.50	4,078.50
05/12/22	0279328	RyTech, LLC	5270	Advertising	6,000.00	6,000.00
05/05/22	0279087	San-A-Care Inc	5238	Maint. & Cust. Supp	4,263.27	4,263.27
05/12/22	0279330	Seek Incorporated	5355	Other Contracted Serv.	12,221.82	13,351.82
05/12/22	0279330	Seek Incorporated	5830	Imprvmnts/Remdling	1,130.00	13,351.82
05/26/22	0279577	Seek Incorporated	5355	Other Contracted Serv.	15,423.18	17,683.18
05/26/22	0279577	Seek Incorporated	5830	Imprvmnts/Remdling	2,260.00	17,683.18
05/12/22	0279331	Selzer-Ornst Company	5830	Imprvmnts/Remdling	196,989.65	298,500.65
05/12/22	0279331	Selzer-Ornst Company	5840	Equipment	101,511.00	298,500.65
05/05/22	0066046	Shamrock Solutions, LLC	3411	Resd for Encumbrances	32,577.96	32,577.96
05/12/22	0066149	Shamrock Solutions, LLC	5830	Imprvmnts/Remdling	32,910.04	32,910.04

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Check Date	Check Number	Vendor Name	Classification Description	Object Amount	Check Amount
05/26/22	0066292	Shamrock Solutions, LLC	5830 Imprvmnts/Remdling	3,564.00	13,464.00
05/26/22	0066292	Shamrock Solutions, LLC	5840 Equipment	9,900.00	13,464.00
05/26/22	0066293	Smith & Nephew	5840 Equipment	22,323.54	22,323.54
05/05/22	0066047	Southwest Wisconsin Technical Colle	5302 Contracted Curriculum Develop.	3,414.29	3,414.29
05/26/22	0066294	Stan's Office Machines	5244 Production Supplies	4,956.24	4,956.24
05/12/22	0066154	Staples Business Advantage	5230 Classroom & Lab Supp	1,734.85	9,460.01
05/12/22	0066154	Staples Business Advantage	5241 Office Supplies	4,807.27	9,460.01
05/12/22	0066154	Staples Business Advantage	5243 Other Supplies	2,917.89	9,460.01
05/26/22	0279578	Superior Vision Insurance Plan of W	5680 Health Exp - Claims	11,419.63	11,419.63
05/26/22	0066299	Terra Translations, LLC	5355 Other Contracted Serv.	5,219.18	5,219.18
05/12/22	0066161	The Communication Strategist LLC	5357 Professional & Consult	4,500.00	4,500.00
05/26/22	0066301	Thyssen Printing Services, Inc.	5260 Printing & Duplicating	7,369.12	7,369.12
05/05/22	0066056	Truck Fleet Services LLC	5281 Classroom/Lab Eq. Rep.	19,691.90	19,691.90
05/26/22	0279579	UnitedHealthCare Ins Co	2227 Payable to OPEB Trust	332,177.60	332,177.60
05/05/22	0066057	University of Oklahoma	5201 Travel Expenses	2,780.00	2,780.00
05/05/22	0279089	US Foods, Inc	5704 Groceries-Resale	6,828.35	7,790.69
05/05/22	0279089	US Foods, Inc	5714 Classroom & Lab Supplies	962.34	7,790.69
05/12/22	0279333	US Foods, Inc	5704 Groceries-Resale	7,030.28	8,003.30
05/12/22	0279333	US Foods, Inc	5714 Classroom & Lab Supplies	973.02	8,003.30
05/26/22	0279580	US Foods, Inc	5704 Groceries-Resale	4,524.84	5,579.90
05/26/22	0279580	US Foods, Inc	5714 Classroom & Lab Supplies	1,055.06	5,579.90
05/12/22	0279334	Vanguard Computers Inc	5840 Equipment	63,250.00	63,250.00
05/26/22	0279581	Vanguard Computers Inc	5248 Classrm/Lab Equip.	2,078.00	67,628.00
05/26/22	0279581	Vanguard Computers Inc	5840 Equipment	65,550.00	67,628.00
05/05/22	0066060	Visionpoint Media, Inc.	5270 Advertising	25,795.96	25,795.96
05/26/22	0066308	Visual Lease LLC	5840 Equipment	19,500.00	19,500.00
05/26/22	0279582	VWR International Llc	5230 Classroom & Lab Supp	3,381.71	3,303.43
05/26/22	0279582	VWR International Llc	5235 Instructional Material	80.92	3,303.43
05/26/22	0279582	VWR International Llc	5243 Other Supplies	(159.20)	3,303.43
05/26/22	0066310	Walsworth Publishing Company Inc	5260 Printing & Duplicating	15,950.32	15,950.32
05/05/22	0066062	Waste Management of Milwaukee	5359 Waste Disposal	2,627.92	2,627.92
05/12/22	0066165	Waste Management of Milwaukee	5359 Waste Disposal	3,006.58	3,006.58
05/26/22	0066289	Wellpoint Care Network Inc	5355 Other Contracted Serv.	2,500.00	2,500.00
05/26/22	0066315	Wil-Surge Electric	3411 Resd for Encumbrances	108,000.00	108,000.00
05/05/22	0066064	Wisconsin Center District	5247 Special Occasions	8,500.00	8,500.00
05/26/22	0066316	Wisconsin Center District	5242 Operating Supplies	31,694.11	31,694.11
05/26/22	0066312	Wisconsin Electric Power Co	5450 Gas	3,831.24	3,831.24
05/12/22	0066167	Wisconsin Library Services Inc	5840 Equipment	21,850.00	21,850.00
05/12/22	0279313	W. W. Grainger, Inc	5230 Classroom & Lab Supp	2,252.25	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5238 Maint. & Cust. Supp	84.41	4,171.92
05/12/22	0279313	W. W. Grainger, Inc	5840 Equipment	1,835.26	4,171.92
05/26/22	0279562	W. W. Grainger, Inc	5230 Classroom & Lab Supp	126.36	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5238 Maint. & Cust. Supp	170.98	4,785.25
05/26/22	0279562	W. W. Grainger, Inc	5243 Other Supplies	4,487.91	4,785.25
05/12/22	0066170	Xytech Systems Corporation	5840 Equipment	7,200.00	7,200.00
05/26/22	0066318	ZOOM Video Communications, Inc.	5840 Equipment	31,712.00	31,712.00
05/05/22	0066066	Z-Systems	5840 Equipment	10,383.93	10,383.93
				4,146,287.55	

Board Bill List Allocation of Cash By Fund

1	General Fund	\$686,794.78
2	Restricted Fund	\$97,798.33
3	Capital Projects	\$2,004,978.17
4	Debt Service	\$35,222.27
5	Enterprise	\$286,924.27
5	TV Fund	\$163,010.43
6	Internal Service Fund	\$378,007.64
7	Trust & Agency	\$690,643.53
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		\$4,343,379.42
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Board Bill List TV Fund by Check No. - Checks Issued in May 2022

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Check Date	Check Number	Vendor Name	Classification	Description	Object Amount
05/05/22	0065998	Carl Bloom Associates Inc	5259	Postage	15,789.27
05/05/22	0065998	Carl Bloom Associates Inc	5260	Printing & Duplicating	23,669.28
05/05/22	0066005	Contributor Development Partnership	5355	Other Contracted Serv.	57.80
05/05/22	0066028	MindWorks Innovations Inc	5243	Other Supplies	975.00
05/05/22	0066033	Pitney Bowes/Presort Service	5259	Postage	175.77
05/05/22	0066041	Rev.com Inc	5668	Program Production	1,059.09
05/05/22	0066043	Royle Printing Co	5260	Printing & Duplicating	9,973.03
05/05/22	0066052	Time Warner Cable	5454	Telephone	173.25
05/12/22	0066071	ACD Direct	5355	Other Contracted Serv.	1,260.70
05/12/22	0066084	Bodi Company	5668	Program Production	528.80
05/12/22	0066091	Diamond Allison	5668	Program Production	400.00
05/12/22	0066092	Diversified Printing Services Inc	5260	Printing & Duplicating	501.05
05/12/22	0066095	Evertz Microsystems Ltd	5840	Equipment	1,165.50
05/12/22	0066127	Myers Information Systems	5355	Other Contracted Serv.	35,100.00
05/12/22	0066131	Pitney Bowes Global Financial Services	5355	Other Contracted Serv.	220.52
05/12/22	0066136	PTG Live Events LLC	5243	Other Supplies	4,541.55
05/12/22	0066138	Public Television Major	5660	Affiliation/Mbps	2,375.00
05/12/22	0066158	Third Sector Creative Inc	5355	Other Contracted Serv.	2,250.00
05/12/22	0066170	Xytech Systems Corporation	5840	Equipment	7,200.00
05/26/22	0066192	Arri Inc.	3411	Resd for Encumbrances	1,572.00
05/26/22	0066192	Arri Inc.	5840	Equipment	1,572.00
05/26/22	0066193	AT&T	5454	Telephone	630.00
05/26/22	0066200	B&h Photo Video	5840	Equipment	2,296.95
05/26/22	0066246	Hall Automotive	5676	Vehicle Supplies	21.60
05/26/22	0066301	Thysse Printing Services, Inc.	5260	Printing & Duplicating	7,369.12
05/26/22	0066305	United States Postal Service - Nati	5259	Postage	327.60
05/05/22	0279068	Chyronhego Corporation	5674	Technical Operations	24.35
05/05/22	0279073	Forest Incentives Ltd	5243	Other Supplies	750.50
05/05/22	0279073	Forest Incentives Ltd	5259	Postage	211.22
05/05/22	0279079	Key Code Media	5677	Videotape	3,350.00
05/05/22	0279079	Key Code Media	5840	Equipment	19,185.00
05/05/22	0279085	RyTech, LLC	5270	Advertising	1,575.86
05/12/22	0279311	Forest Incentives Ltd	5243	Other Supplies	231.75
05/12/22	0279311	Forest Incentives Ltd	5259	Postage	63.56
05/12/22	0279318	Key Code Media	3411	Resd for Encumbrances	3,400.00
05/12/22	0279328	RyTech, LLC	5270	Advertising	6,000.00
05/12/22	0279332	US Brands	5259	Postage	20.19
05/26/22	0279554	Airgas Inc	5678	Wmvs Transmitter Rep.	13.32
05/26/22	0279559	Equalingua LLC	5668	Program Production	400.00
05/26/22	0279560	Forest Incentives Ltd	5243	Other Supplies	292.70
05/26/22	0279560	Forest Incentives Ltd	5259	Postage	51.10
05/26/22	0279563	Gray Miller Persh LLP	5361	Legal Services	686.00
05/26/22	0279573	Programming Service	5355	Other Contracted Serv.	5,550.00
					163,010.43

Board Bill List Over \$2,500 for Channels 10/36 - Checks Issued in May 2022

Page 1

Check Date	Check Number	Vendor Name		Classification Description	Object Amount
05/05/22	0065998	Carl Bloom Associates Inc	5259	Postage	15,789.27
05/05/22	0065998	Carl Bloom Associates Inc	5260	Printing & Duplicating	23,669.28
05/05/22	0066043	Royle Printing Co	5260	Printing & Duplicating	9,973.03
05/12/22	0066127	Myers Information Systems	5355	Other Contracted Serv.	35,100.00
05/12/22	0066136	PTG Live Events LLC	5243	Other Supplies	4,541.55
05/12/22	0066170	Xytech Systems Corporation	5840	Equipment	7,200.00
05/26/22	0066301	Thysse Printing Services, Inc.	5260	Printing & Duplicating	7,369.12
05/05/22	0279079	Key Code Media	5677	Videotape	3,350.00
05/05/22	0279079	Key Code Media	5840	Equipment	19,185.00
05/12/22	0279318	Key Code Media	3411	Resd for Encumbrances	3,400.00
05/12/22	0279328	RyTech, LLC	5270	Advertising	6,000.00
05/26/22	0279573	Programming Service	5355	Other Contracted Serv.	5,550.00
					<u>141,127.25</u>

June 01 2022
11:35

Accounts Payable Reversed Check Register
FOR PERIOD STARTING 10/01/2010 AND ENDING 05/31/2022

Page: 1

GL BANK ACCOUNT: 1-60-00001-1101-00095

US Bank Accounts Payable

CHECK NUMBER	CHECK DATE	REVERSED DATE	P A Y E E	REVERSED AMOUNT
0065409	03/31/22	05/18/22	Central Infusion Alliance, Inc	131.42
0065826	04/21/22	05/25/22	Alea B. Cross	24.99
0066063	05/05/22	05/09/22	Waukesha County Technical	2,125.00
0066177	05/18/22	05/18/22	Central Infusion Alliance, Inc	131.42

				2,412.83
				=====
				2,412.83

	A	B	C	I	J	K	L	M	N
1	Milwaukee Area Technical College								
2	Fiscal Year Year-to-date May 2021 and 2022 Attachment 4-b								
3									
4	Prepared By: Finance Division on June 9, 2022			General Fund					
5									
6									
7	Account Description		Year-to-date Actual May 2020-21	Full Year Actual Fiscal Year 2020-2021	YTD % of Actual	Year-to-date Actual May 2021-2022	Full Year Budget Fiscal Year 2021 - 2022	YTD % of Budget	
8									
9	Local Government Total		42,261,249	52,579,075	80.4%	41,166,855.66	49,534,492	83.1%	
10									
11	State Aid Plus Act 145 Funding Total		75,252,634	77,613,280	97.0%	79,080,397	81,817,863	96.7%	
12									
13	Statutory Program Fees Total		33,371,425	33,227,998	100.4%	31,487,924	36,804,900	85.6%	
14									
15	Material Fees Total		1,193,678	1,188,034	100.5%	1,209,010	1,313,300	92.1%	
16									
17	Other Student Fees Total		2,821,184	2,835,212	99.5%	1,409,410	1,259,500	111.9%	
18									
19	Institutional Revenue Total		2,353,520	2,568,606	91.6%	2,383,124	2,539,955	93.8%	
20									
21	Federal Revenue Total		-	-		110,483	4,091,000	2.7%	
22	Total Revenue		157,253,691	170,012,205	92.5%	156,847,204	177,361,010	88.4%	
23									
24									
25	Salaries Total		106,168,619	113,897,158	93.2%	107,968,550	116,679,523	92.5%	
26									
27	Fringe Benefit Total		35,814,759	41,007,568	87.3%	39,374,615	41,696,723	94.4%	
28									
29	Non-Salary/Non-Benefit Expenses		14,836,511	14,372,232	103.2%	14,873,400	18,984,764	78.3%	
30									
31	Total Expenditures		156,819,889	169,276,959	92.6%	162,216,565	177,361,010	91.5%	
32									
33	Surplus or (Deficit)		433,801	735,247		(5,369,362)	-		
34									
35	Beginning General Fund Reserve (February 1st)			39,596,563			40,331,810		
36	Add: Surplus or Subtract: (Deficit)			735,247			-		
37	Ending General Fund Reserve (February 30th)			40,331,810			40,331,810		
38	Reserve as Percentage of Total Revenue			23.72%			22.74%		
39									



MATC New Hire Metrics

June 2022

The Talent Acquisition department has begun the recruitment audit process. We are working with the Management Resources Association (MRA) and are reviewing current recruitment practices and processes. Also, the process to fill recent Talent Acquisition Partner vacancies is underway.

Addressing Affirmative Action Goals:

MATC's current Affirmative Action Plan identifies four categories where the college is believed to have underutilized diverse populations in comparison to state and local standards:

EEO Category	Females	All Minority Groups	Ethnic Groups
Faculty	No Underutilization	No Underutilization	Asian
Skilled Craft	Underutilization	Underutilization	Black Hispanic Asian American Indian
Technical	No Underutilization	No Underutilization	Asian
All Staff	No Underutilization	No Underutilization	Hispanic
Service Maintenance	Underutilization	No Underutilization	Asian Hispanic

MATC continues to be impacted by the “Great Resignation” movement. The Talent Acquisition department has experienced additional turnover. We view these circumstances as an opportunity to review, document, and streamline recruiting processes and procedures. In June, the department will begin conducting a recruitment audit. Our goal is to align MATC recruiting practices with industry-best standards.

Skilled Crafts:

The skilled crafts area of the college is a small population of employees that sees very low turnover. In the event that an employee should vacate a position, HR will make all efforts possible to fill the role to assist with the underutilization.

Faculty:

We have concluded summer hiring and are now focusing on filling full and part-time faculty positions. These vacancies are posted on diverse recruiting sites. We continue to focus on the goal of hiring diverse candidates. Diverse hiring continues to be the goal for all hiring positions.



Hispanic Employee Population:

MATC continues to hire diverse candidates. This past month MATC hired two Hispanic part-time ESL faculty members. HR will continue to make efforts in hiring additional Hispanic bilingual staff for the current fiscal year to support the College’s Hispanic servicing institution initiative.

New Hires				
Diversity of Hires				
	June			
Full Time Hires (All)				
Identified Diversity	Hires	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	2	50.00%	5	3.73%
Black or African American (Not Hispanic or Latino)	0	0.00%	44	32.84%
Hispanic or Latino	1	25.00%	17	12.69%
Two or More Races	0	0.00%	7	5.22%
White (Not Hispanic or Latino)	1	25.00%	61	45.52%
	4	100%	134	100%
Full Time Faculty Only				
Identified Diversity	Hires	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	1	2.70%
Black or African American (Not Hispanic or Latino)	0	0.00%	5	13.51%
Hispanic or Latino	0	0.00%	4	10.81%
Two or More Races	0	0.00%	0	0.00%
White (Not Hispanic or Latino)	0	0.00%	27	72.97%
	0	0%	37	100%
Part Time Faculty Only				
Identified Diversity	Hires	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	3	2.54%

Black or African American (Not Hispanic or Latino)	2	20.00%	26	22.03%
Hispanic or Latino	2	20.00%	10	8.47%
Two or More Races	0	0.00%	4	3.39%
White (Not Hispanic or Latino)	6	60.00%	75	63.56%
	10	100%	118	100%

Full Time Staff Only				
Identified Diversity	Hires	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	2	50.00%	4	4.12%
Black or African American (Not Hispanic or Latino)	0	0.00%	39	40.21%
Hispanic or Latino	1	25.00%	13	13.40%
Two or More Races	0	0.00%	7	7.22%
White (Not Hispanic or Latino)	1	25.00%	34	35.05%
	4	100%	97	100%

All New Hires by Gender			YTD Total	YTD %
Female	11	78.57%	193	58%
Male	3	21.43%	137	42%
	14	100%	330	100%

All Promotions				
Identified Diversity	Promotions	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	6	8.70%
Black or African American (Not Hispanic or Latino)	1	25.00%	15	21.74%
Hispanic or Latino	0	0.00%	9	13.04%
Two or More Races	0	0.00%	2	2.90%
White (Not Hispanic or Latino)	3	75.00%	37	53.62%
	4	100%	69	100%

Faculty Only Promotions				
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Identified Diversity	Promotions	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	2	10.00%
Black or African American (Not Hispanic or Latino)	0	0.00%	4	20.00%
Hispanic or Latino	0	0.00%	2	10.00%
Two or More Races	0	0.00%	0	0.00%
White (Not Hispanic or Latino)	0	0.00%	12	60.00%
	0	0%	20	100%

Staff Only Promotions				
Identified Diversity	Promotions	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	4	8.33%
Black or African American (Not Hispanic or Latino)	1	25.00%	11	22.92%
Hispanic or Latino	0	0.00%	7	14.58%
Two or More Races	0	0.00%	2	4.17%
White (Not Hispanic or Latino)	3	75.00%	24	50.00%
	4	100%	48	100%

Promotions by Gender		YTD Total	YTD%
Female	2	45	64.29%
Male	2	25	35.71%
	4	70	100%

Identified Diversity	Transfers	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	0	0.00%
Black or African American (Not Hispanic or Latino)	0	0.00%	5	29.41%
Hispanic or Latino	2	66.67%	5	29.41%
Two or More Races	0	0.00%	0	0.00%
White (Not Hispanic or Latino)	1	33.33%	7	41.18%
	3	100%	17	100%

Identified Diversity	Transfers	Monthly %	YTD Total	YTD %
Female	2	66.67%	10	59%
Male	1	33.33%	7	41%
	3	100%	17	100%

Identified Diversity	Interims	Monthly %	YTD Total	YTD %
American Indian or Alaska Native	0	0.00%	0	0.00%
Asian (Not Hispanic or Latino)	0	0.00%	0	0.00%
Black or African American (Not Hispanic or Latino)	1	100.00%	3	60.00%
Hispanic or Latino	0	0.00%	0	0.00%
Two or More Races	0	0.00%	0	0.00%
White (Not Hispanic or Latino)	0	0.00%	2	40.00%
	1	100%	5	100%

Identified Diversity	Interims	Monthly %	YTD Total	YTD %
Female	1	100.00%	2	33%
Male	0	0.00%	4	67%
	1	100%	6	100%

Attachment 4-C
Appointments
June 2022

Division	Full Name	Job Type	Position Title	Reason For Opening	Employee Status	Start Date	Ltegrant End Date	Offer Amount	Degree	Institution
Business & Management Pathway	Mortimore, Natasha	Part-Time	PT Instructor, Business Management	Retirement	New Hire	6/6/22		\$28.77	Masters Degree	Cardinal Stritch
Business & Management Pathway	Van Wieringen, Laurie	Part-Time	Instructor, Business Management (PT)	Retirement	New Hire	6/6/22		\$28.77	Masters Degree	Southern New Hampshire University
College Advancement	Lozano, Michael	Full-Time	Bilingual Student Recruitment Specialist (FT)	Replacement	New Hire	6/6/22		\$30.57	Bachelor's Degree	University of Wisconsin - Whitewater
College Advancement	Vue, Junior	Full-Time	Student Recruitment Specialist (FT)	Replacement	New Hire	6/6/22		\$28.89	Bachelor's Degree	University Wisconsin - Milwaukee
Employer & Educational Community Services	Kaca, Aldora	Part-Time	ESL Instructor, PT	New Position	New Hire	6/6/22		\$28.77	Masters Degree	University of Wisconsin Milwaukee
Employer & Educational Community Services	Fritche, Robin	Part-Time	Bilingual Basic Skills Instructor, ESL (PT)	New Position	New Hire	6/6/22		\$28.77	Masters Degree	University of Wisconsin Milwaukee
Employer & Educational Community Services	Mellstrom, Sarah	Part-Time	Basic Skills ESL Instructor PT	New Position	New Hire	6/6/22		\$28.77	Bachelor's Degree	Connecticut College
Employer & Educational Community Services	Luxner, Jessica	Part-Time	ESL Instructor, PT	New Position	New Hire	6/6/22		\$28.77	Masters Degree	Clarkson University
Employer & Educational Community Services	Wilbrandt, Yvonne	Part-Time	ESL Instructor, PT	New Position	New Hire	6/6/22		\$28.77	Masters Degree	America International University
Employer & Educational Community Services	Mark, Toi Lisa	Part-Time	Basic Skills Communication Instructor PT (CBO)	New Position	New Hire	6/6/22		\$28.77	Masters Degree	University of Indiana NW
Employer & Educational Community Services	Burgos Rivera, Rafael	Specially - Funded (Part-Time)	Bilingual GED/HSED/IET Basic Communication (PT) Spanish/English	New Position	New Hire	6/13/22		\$26.20	Masters Degree	Edgewood College
Employer & Educational Community Services	Olszewski, Emily	Part-Time	Instructor, ESL (PT)	New Position	New Hire	6/17/22		\$28.77	Masters Degree	University of Wisconsin Madison
Enrollment Management	Vang, Goldhmgong	Specially - Funded (Full-Time)	Uniquely Abled Academy Coordinator (FT)	Replacement	New Hire	6/13/22	6/30/24	\$62,400.00	Masters Degree	UW Milwaukee

Attachment 4-C
Appointments
June 2022

Division	Full Name	Job Type	Position Title	Reason For Opening	Employee Status	Start Date	Ltegrant End Date	Offer Amount	Degree	Institution
Milwaukee PBS	Konrad, Katie	Full-Time	Coordinator, Digital Promotions	Replacement	New Hire	6/27/22		\$68,432.00	Masters Degree	University Wisconsin - Milwaukee
Retention & Completion	Jendrzejek, Michelle	Part-Time	Tutor Heath/Sciences	Replacement	New Hire	6/13/22		\$14.00	Associates Degree	MATC
Student Services	Salbashian, Cassandra	Part-Time	Tutor	Temporary	New Hire	6/12/22		\$12.00	High School Diploma	High School

Attachment 4-C
Change in Status
June 2022

Division	Full Name	Job Type	Position Title	Reason For Opening	Employee Status	Start Date	Ltegrant End Date	Offer Amount	Degree	Institution
Student Services	Cruz-Lopez, Maria	Full-Time	Career Development Coach	New Position	Categorical Transfer	5/8/22		\$29.79	Bachelor's Degree	University of Wisconsin - Milwaukee
Healthcare Pathway	Gass, Eric	Full-Time	Dean, Healthcare Pathways	Replacement	Promotion	5/16/22		\$130,000.00	PhD	University Wisconsin Milwaukee
Retention & Completion	Lehnberg, Erich	Full-Time	Bookstore Associate	Retirement	Categorical Transfer	5/22/22		\$17.43	High School Diploma	Cedarburg High School
Academic Services	Brown, Valencia	Full-Time	Interim Dean of Community & Human Services	Replacement	Interim	5/23/22		\$120,764.80	PhD	Cardinal Stritch University
Manufacturing, Construction & Transportation Pathway	Stuart, David	Full-Time	Director of Apprenticeships and Special Projects (FT)	Replacement	Promotion	5/29/22		\$108,000.00	Bachelor's Degree	The National Labor College
Retention & Completion	Condon, Alissa	Full-Time Limited Term	Uplift Scholarship Advisor (FT)	New Position	Promotion	5/29/22	12/31/24	\$30.97	Masters Degree	Boston College
Retention & Completion	Roque, Kristina	Part-Time 43 Week	Administrative Assistant (PT)	Replacement	Title to Title Transfer	6/1/22		\$19.73	Associates Degree	Milwaukee Area Technical College
Finance	Clemmons, Tivagia	Full-Time	Accounting Specialist, Student Accounts	Replacement	Promotion	6/19/22		\$22.85	Bachelor's Degree	Concordia University

Attachment 4-C
 Separations
 June 2022

Division	Name (last, first)	Type of Separation	Separation Date	Cosmo ID	Title	Full time / Part time	Date added to list
Business	Klopp, Marisa	Resignation	6/24/2022	260499	Educational Assistant	Part	6/13/2022
Community and Human Services Pathway	Tadysak-Hus, Theresa	Resignation	5/21/2022	286532	Instructor	Part	5/16/2022
Community and Human Services Pathway	Karbel, Ronald	Resignation	6/30/2022	16697	Instructor	Part	6/1/2022
Community and Human Services Pathway	Gilewski, Abbie	Resignation	6/12/2022	1050708	Instructor	Part	6/14/2022
Enrollment Management	Williams, Brent	Resignation	5/16/2022	6223	Technology Consultant	Part	5/20/2022
Enrollment Management	Oparah, Christina	Resignation	6/9/2022	1043940	Sr Registration Specialist	Full	6/3/2022
Facilities and Operations	Chavez, LaToya	Resignation	6/2/2022	729100	Building Services Assistant	Full	5/18/2022
Finance	McNaughton, Monica	Resignation	6/10/2022	1488240	Director, Student Accounts	Full	5/18/2022
Finance	Fayne, LaShonnda	Resignation	7/1/2022	853579	Accounting Specialist	Full	5/31/2022
General Education	Ehlke, Roland	Death	5/28/2022	950755	Instructor	Part	6/9/2022
Healthcare	Tang, Qun	Resignation	5/21/2022	957310	Instructor	Full	5/24/2022
Healthcare	Rutkowski, Kevin	Retirement	11/1/2022	6143	Educational Assistant	Full	6/6/2022
Human Resources	Gonzales, Jose	Resignation	5/31/2022	1417981	Human Resources Assistant	Full	5/17/2022
Information Technology	Algiers, Kevin	Resignation	6/16/2022	1549266	Computer Network Administrator	Full	6/16/2022
Institutional Effectiveness	Smith, Waylon	Resignation	5/27/2022	1556089	Academic Affair Data Analyst	Full	5/17/2022
Office of General Counsel	Salaam, Marco	Resignation	5/27/2022	129865	Public Safety Specialist	Full	5/23/2022

Attachement 4-C
 Separations
 June 2022

Division	Name (last, first)	Type of Separation	Separation Date	Cosmo ID	Title	Full time / Part time	Date added to list
Online Learning	Curtin, Pamela	Retirement	7/5/2022	7324	Manager, Online Support Services	Full	5/10/2022
Public Television	McArthur, Brian	Retirement	7/1/2022	17519	Manager, TV Engineering	Full	5/16/2022
Retention and Completion	Wheeler, Benjamin	Resignation	3/31/2022	1534275	Pathway Advisor	Full	5/17/2022
Retention and Completion	Pfankuch, Nancy	Resignation	5/31/2022	425533	Child Development Specialist	Part	6/1/2022
STEM	Cribb, Mark	Resignation	5/27/2022	1002888	Instructor	Full	5/31/2022

PROCUREMENT REPORT

JUNE 2022

The Procurement report consists of:

- Part I Procurements
- Part III Lease Agreements

Each month, the MATC District Board approves contracts, procurements and services related to the operation of the college. The current items for board approval are:

I. Procurements

1. HORIZONTAL PANEL SAW – OAK CREEK CAMPUS
ASW Machinery Inc. dba Felder USA
New Castle, DE
\$55,810.00
2. STUDY PODS – MEQUON AND MILWAUKEE CAMPUSES
Duet Resource Group
Milwaukee, WI
\$53,952.17
3. PRINTERS – DISTRICT-WIDE
Stan's Office Machines
Woodstock, IL
\$97,196.00
4. BUS SCHEDULE BY SPORT – DISTRICT-WIDE
GO Riteway Transportation Group
Oak Creek, WI
Not to exceed \$750,000.00 (approximately \$150,000.00 annually up to five (5) years)
5. GRANT PROJECT DESIGN PARTNER/CONSULTANT – MILWAUKEE CAMPUS
Consilience Group, LLC
Memphis, TN
Not to exceed \$92,500.00
6. SUMTOTAL SOFTWARE – DISTRICT-WIDE
SumTotal Systems LLC
Nashua, NH
\$109,222.00 (\$54,611.00 annual for two (2) years)

7. FY2023 SOLE SOURCE MEDIA PROVIDERS – MILWAUKEE PBS
Multiple vendors (see Part 1 for details)
Not to exceed \$2,583,500.00

8. FY2023 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS, NETWORK HARDWARE & SYSTEM SOFTWARE – DISTRICT-WIDE
Multiple vendors (see Part 1 for details)
Not to exceed \$7,000,000.00

9. FY2023 FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS – DISTRICT-WIDE
Multiple vendors (see Part 1 for details)
Not to exceed \$4,256,968.00

10. STUDENT AFFAIRS REORGANIZATION CONSULTING – DISTRICT-WIDE – PRE-APPROVAL
Unknown at time of reporting
Unknown at time of reporting

II. Lease Agreements

None

Part I: PROCUREMENTS

Item 1: HORIZONTAL PANEL SAW – OAK CREEK CAMPUS

Background Information

The MATC Manufacturing Pathway, specifically the Cabinetry and Millwork department, is requesting the purchase of a Horizontal Panel Saw.

The requested saw will be added to existing department inventory to meet student demand and offer state of the art safety features. Standard saws include technology that automatically stops blades immediately upon contact with human skin, but in addition to the inevitable injury to the user, this abrupt stop severely damages the machine. The Felder saw being requested has a patented Preventive Contact System (PCS). Rather than stopping the saw upon human contact, the system has a “safety zone” surrounding the blade. When that zone is breached by human skin (fingers), the PCS triggers the retraction of the saw blade under the saw table – so there is no injury to the user or damage to the machine; in fact, the saw is ready immediately for further use.

This purchase will be made under MATC Bid 22-26, which meets all state of Wisconsin Procurement Requirements.

Three (3) vendors were directly solicited and the bid was posted on DemandStar:

- ASW Machinery Inc. dba Felder USA
- John G Weber Co. Inc.
- J and G Machinery

Two (2) vendors responded:

- ASW Machinery Inc. dba Felder USA
- John G Weber Co. Inc.

Positive action by the MATC District Board will result in a purchase from ASW Machinery Inc. dba Felder USA of New Castle, DE for a cost of \$55,810.00.

Part I: PROCUREMENTS

Item 2: STUDY PODS - MEQUON AND MILWAUKEE CAMPUS

Background Information

The Retention and Completion Pillar, specifically the Tutoring and Academic Support Centers, are requesting the purchase of:

- 2 study pods (wiggle rooms) Milwaukee – Math-Science Center, C271
- 3 study pods (wiggle rooms) and one 6x8 soundproof room – Mequon, Learning Commons ASC

The rooms will help students succeed through the Academic Support Centers in many ways:

- They will provide a quiet place for a student to concentrate.
- They will provide a way for the student to participate online when they don't have Wi-Fi or a good laptop connection.
- They will provide a way for students to get extra help online from their instructor, a teacher, and/or our online service called NetTutor.
- They will provide a way for students to collaborate online in study groups with students at another campus ASC or other location.

The 6'x8' room will offer the same services listed above but at a larger capacity:

- This room will provide a quiet space for students to study in person in small learning groups or with a small group tutor.
- This room will also provide a perfect meeting room when students need to talk while working on class projects.
- Various forms of tutoring will also take place in this room.

When the above spaces are not being used by students, they will provide a quiet, confidential place for Educational Assistants and other staff to attend Google or Zoom meetings. The staff may also consult with tutors and students. Currently some staff go to their cars in order to find appropriate soundproof places to talk confidentially.)

This purchase will be made under the University of Wisconsin contract 18-5665 which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Duet Resource Group of Milwaukee, WI for a cost of \$53,952.17.

Part I: PROCUREMENTS

Item 3: PRINTERS – DISTRICT-WIDE

Background Information

The MATC Printing Services Department is requesting the purchase of multiple Multi-Function scanner/fax/printer copiers to replace broken or outdated models throughout the college.

- Qty 4 – Model XM9165 Multi-Function scanner/fax/printer/copiers.
- Qty 4 - Model XM7370 Monochrome Multi-Function scanner/fax/printer/copiers.
- Qty 12 - Model XM7355 Monochrome Multi-Function scanner/fax/printer/copiers.

This purchase will be made under the GPO Omnia contract 171403 which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from Stan's Office Machines of Woodstock, IL for a cost of \$97,196.00

Part I: PROCUREMENTS

Item 4: BUS SCHEDULE BY SPORT – DISTRICT-WIDE

Background Information

MATC sports teams travel throughout Wisconsin and the country to compete in athletic events. Bid 22-29 was issued to solicit requests for bus transportation for the team's use when traveling to off-campus locations. The sports teams that will utilize the bus service(s) are:

- Women's Volleyball
- Men's Soccer
- Women's Soccer
- Men's Basketball
- Women's Basketball
- Women's Softball
- Men's Baseball

The bid document listed all scheduled events, but if additional games are added the bid indicated that pricing should be consistent for known events. The annual amount requested includes coverage for added events throughout the seasons.

This purchase will be made under the guidelines of MATC BID 22-29, which meets all state of Wisconsin Procurement requirements.

Four (4) vendors were directly solicited and the bid was posted on DemandStar:

- Badger Bus
- Coach US
- GO Riteway Transportation Group
- Lamers Bus Lines, Inc.

One (1) vendor responded:

- GO Riteway Transportation Group

Positive action by the MATC District Board will result in purchases from GO Riteway Transportation Group of Oak Creek, WI not to exceed \$750,000.00 (approximately \$150,000.00 annually up to five (5) years)

Part I: PROCUREMENTS

Item 5: GRANT PROJECT DESIGN PARTNER/CONSULTANT – MILWAUKEE CAMPUS

Background Information

MATC seeks a research, evaluation and program design partner (“Project Partner”) in the “Building a Healthcare Workforce Through Access and Equity” project which will be funded through a grant from the Medical College of Wisconsin’s, Advancing Healthier Wisconsin Endowment (AHW).

Through historical MATC student data, best practice research, and qualitative data from current students, this Project Partner will help us determine the best allocation of the Froedtert Memorial Hospital Scholarship Fund. Ultimately we hope to sharpen the scholarship practices within MATC’s Healthcare Pathways to be more intentional, motivational and offer more robust financial support for greater student outcomes.

This purchase will be made under MATC RFP 22-27 which meets all state of Wisconsin Procurement Requirements.

Using the criteria below, proposals were evaluated by assessment of how well the bidder completely and effectively responded to the RFP, the degree of compliance requested, and affordability of the services proposed.

<u>Available Points</u>	<u>Criteria</u>
25	Experience - experience working on similar projects with diverse populations and the qualifications and experience of the specific individuals who will be assigned to this project if awarded
25	Research approach - with demonstrated experience gaining the insights of those served and incorporating their lived experience to inform program approaches and project design
20	Cost, reasonableness of proposed fee schedule in relation to scope of services provided
25	Articulation in companies’ ability to perform the scope of work outlined
5	Involvement of MBE/WBE/DBE participation and diversity commitment, demonstrated commitment to equal opportunity in hiring

Four (4) vendors were directly solicited and the bid was posted on DemandStar:

- UBUNTU Research & Evaluation
- Impact Planning and Evaluation
- P3 Development Group
- Consilience Group, LLC

One (1) vendor responded:

- Consilience Group, LLC

Positive action by the MATC District Board will result in a purchase from Consilience Group, LLC of Memphis, TN for a cost not to exceed \$92,500.00.

Part I: PROCUREMENTS

Item 6: SUMTOTAL SOFTWARE – DISTRICT-WIDE

Background Information

The MATC Human Resources Department is requesting to enter a two-year agreement for use of SumTotal Software.

SumTotal is a third party learning and performance management system that provides MATC with an electronic process for:

- Completion and tracking of performance appraisals
- Tracking of FQAS activity requirements for part-time and full-time faculty
- Application, approval and tracking of tuition reimbursement and remission applications
- Assignment, completion, and tracking of compliance and other training & development activities (FQAS)
- On-demand computer-based training, books, and videos to support employee development

This purchase will be made under the WTCS Purchasing Consortium contract which meets all state of Wisconsin Procurement Requirements.

Positive action by the MATC District Board will result in a purchase from SumTotal Systems LLC of Nashua, NH for a cost of \$109,222.00 (\$54,611.00 annual for two (2) years).

Part I: PROCUREMENTS

Item 7: FY2023 SOLE SOURCE MEDIA PROVIDERS – MILWAUKEE PBS

Background Information

During FY2023, Milwaukee PBS will be acquiring various programming rights and media services from many different and varied sources. Due to copyright laws, most programs must be obtained from holders of said copyrights and as such would be classified as Sole Source procurements. These providers are, but may not be limited to:

American Public Television \$150,000 (estimate)

After PBS, this is our second largest supplier of programming, including Create, World, APT Premium Service and APT Exchange. Some of the programs on our schedule that come to us from APT include documentaries, movie packages, and travel shows.

BBC Studios Americas Inc. \$100,000 (estimate)

Major syndicator of British programming with the emphasis on comedies and dramas.

A.C. Nielsen Company \$125,000 (estimate)

Nielsen provides Milwaukee PBS with viewership numbers and audience research used in program acquisition, scheduling and underwriting.

Public Broadcasting Service \$2,000,000 (estimate projected, pending final PBS board action)

This covers fees associated with the National Program Service ('signature public television series'), pledge fundraising programs that are specifically produced for membership drives, PBS Plus, specialty programming, administrative, promotion, copyright, engineering and distribution fees.

Trac Media - \$18,500 (estimate)

Specialized audience research for Public Television.

The Association of Americas Public Television Stations \$51,000 (estimate)

Our national advocacy organization, which also undertakes planning and research projects.

National Educational Television Association (NETA) \$20,500 (estimate)

The national association that provides most of the public television system's professional development service and also gives us low-cost access to distribute our local programming to other stations on NETA's satellite uplink.

RJL Entertainment (Acorn) \$25,000 (estimate)

Syndicator for public television pledge and general audience programming including mysteries, drama, and high-profile specials. DOC MARTIN is an example of these types of programs.

Public Television Major Market Group \$12,500 (estimate)

A consortium of 40 stations that represents the large market stations in policy debates within the public television system and looks for entrepreneurial opportunities utilizing new technologies that are available primarily to larger market stations including Milwaukee PBS.

Various Independent Suppliers, Distributors and Syndicators \$75,000 (estimate)

There are a number of independent acquisitions that are made through the programming department throughout the fiscal year. Such programs can include “Lawrence Welk”, and “Wisconsin Foodie”, as well as other independently produced productions.

Trac Media \$6,000 (estimate)

Audience research and analytics for Pledge Drive campaigns to maximize scheduling and funds raised.

ACTION

Positive action by the Board will result in purchase orders issued to the above Sole Source media providers in the amount of \$2,583,500 for FY2023.

Part I: PROCUREMENTS

Item 8: FY2023 I.T. INSTRUCTIONAL/ADMINISTRATIVE MICROCOMPUTER SYSTEMS, PRINTERS, NETWORK HARDWARE & SYSTEM SOFTWARE – DISTRICT-WIDE

Background Information

As part of the Capital Equipment Plan to upgrade equipment throughout the district, each instructional division, administrative division and Information Technology prepares a list of proposed computer and printer acquisitions as part of their fiscal year equipment budgets. Approximately 500-800 desktops / laptops, multimedia devices and file servers have been proposed for acquisition. Some displaced equipment may be used to upgrade other areas within MATC.

Information Technology is also engaged in a multi-year project to continue the expansion and upgrade of the district computer network to classrooms, faculty offices and staff offices. This will provide the appropriate infrastructure to support the continued expansion of the network while allowing for new and emerging technologies to become functional on the network.

These acquisitions are part of the total MATC capital equipment budget for FY 2022/2023 presented to the Board for approval. The proposed equipment will be purchased under State of Wisconsin Statutes (s16.73) which allows for cooperative purchasing from suppliers by qualified entities. Equipment required with associated referencing document will be as follows:

- Hewlett Packard, IBM, Dell and Toshiba computers and printers will be purchased from Paragon Development Systems, Oconomowoc, WI referencing WI DOA Contract 505ENT-M22-WICOMPUTER-01and/or Vanguard Computers, Inc., Brookfield, WI referencing WI DOA Contract 505ENT- M22-WICOMPUTER-02.
- Hewlett Packard servers, systems/backup software, storage, support and services and Hitachi storage will be purchased from AE Business Solutions, Madison, WI referencing MHEC10012020.
- IDM and Linux system software and services will be purchased from Consensus Consulting, Cranberry Twp, PA and/or Paragon Development Systems, Oconomowoc, WI; referencing State Contracts 18-20837-002, , MHEC-021213.
- ImageNow software and implementation / project management services will be purchased from Hyland LLC Westlake, NASPO Contract # 505ENT-O18-NASPOCLOUD-00 and 505ENT-M21-NASPOVAR-00.
- Broadband / Internet Services will be purchased from WiscNet, Madison, WI referencing DOA contract 505ENT-O19-BROADISP-00 and/or Time Warner Business Systems (Spectrum Communications), Milwaukee, WI and/or ATT, Waukesha, WI referencing UW contract 395002-M21-0510347-000-01.
- Cisco network & video hardware, software and services will be purchased from CDW Inc., Vernon Hills, IL referencing Wisconsin Cisco NVP Data Comm contract AR3227 505ENTT-M21-DataCom and SOURCEWELL contract 081419-CDW
- Networking and Security Solutions and consulting will be purchased from CDW Inc., Vernon Hills, IL referencing E&I CNR01439 SMA WTCP Catalog and/or AE Business Solutions, Madison, WI referencing MHEC10012020, UW System Administration Contract 21-2769, and SHI International, Somerset, NJ, referencing Contract 505ENT-M21-NASPOVAR-00.

- Microsoft and other software packages and/or licenses will be purchased from CDW, Vernon Hills, IL referencing the WTCS Information & Telecommunication Systems Consortium Contract, and/or Insight Public Sector, Inc. referencing State Contract #505ENT-M21-NASPOVAR-00.
- WAN / Intercampus eLAN Transport Services will be purchased from Spectrum Enterprise (Charter / Time Warner Communications), Milwaukee, WI 53212 referencing State DOA Contract # 505ENT-O22-ISPWAIVER-00, and/or Midwest Fiber Networks / CableComm LLC, Glendale, WI 53209 referencing Wisconsin DOT Contract 395002-M21-0510347-000-01.
- VMware software and/or licenses will be purchased from SHI International, Somerset, NJ referencing WTCS Consortium Contract, and/or AE Business Solutions., Madison, WI referencing MHEC Contract MHEC10012020, and/or CDW, Vernon Hills, IL referencing E&I CNR01439 SMA WTCCP Catalog (CNR01439) and/or Insight Public Sector, Inc. referencing 505ENT-M22-WICOMPUTER-03
- Blackboard Learning Management Systems software and services will be purchased from Blackboard Systems, Inc. Washington D.C. referencing the MHEC (Midwest Higher Education Compact) contract and UW System Contract #19-5976.
- Transact Campus Card hardware, software and services will be purchased from Transact Campus, Inc. Phoenix, AZ, referencing the NCPA Campus ID Credential Transaction Solutions contract #01-121.
- TeamDynamix software and services will be purchased from TeamDynamix, Inc. Columbus, OH, referencing the NCPA National Cooperative Purchasing Alliance contract #01-121
- Emergency Notification Systems will be purchased from Rave Wireless, Inc., Farmingham, PA referencing WTCS Purchasing Consortium Contract.
- Audio Visual equipment /software and installation services will be purchased from Camera Corner Connecting Point, Green Bay, WI, 54301, referencing UW System Contract 22-5174 and/or AV Design Group, Inc., Thiensville, WI referencing MATC Bid 21-26.
- Apple computers will be purchased from Apple Computer, Inc., Austin, TX referencing the Collegiate Partnership Program (CPP) offered to all higher education institutions.

Positive action by the Board will result in the issuance of purchase orders to any or all of these companies. Actual expenditures to respective suppliers could vary depending on changing requirements, additional suppliers may be added as new State of Wisconsin, UW system, and WTCS IT Consortium contracts are awarded. However, total expenditures will not exceed the proposed IT capital budget allocation currently set at \$7,000,000.00.

AE Business Solutions	Madison, WI
Apple Computer, Inc.	Austin, TX
AT&T	Brookfield, WI
Blackboard Learning Systems, Inc.	Washington, DC
Camera Corner Connecting Point	Green Bay, WI
Transact, Inc.	Phoenix, AZ
CDW, Inc.	Vernon Hills, IL
Cisco Systems, Inc.	Des Plains, IL

Dell Computers, Inc.	Roundrock, TX
Fujitsu Consulting, Inc.	Milwaukee, WI
Heartland Business Systems	Hartland, WI
Hyland LLC	Westlake, OH
Insight Public Sector, Inc.	Bloomington, IL
Media Distributors	Elmhurst, IL
Midwest Fiber Networks / CableComm	Glendale, WI
Paragon Development Systems (PDS)	Oconomowoc, WI
Perceptive Software	Shawnee, KS
Presidio, Inc.	Waukesha, WI
Rave Wireless	Farmingham, MA
SAP America	Newton Square, PA
SHI International	Somerset, NJ
Spectrum Enterprise	Milwaukee, WI
TeamDynamix	Columbus, OH
Time Warner Business	Milwaukee, WI
Transact Campus, Inc.	Phoenix, AZ
Vanguard Computers, Inc.	Wauwatosa, WI
UW-Madison / Wiscnet	Madison, WI

Information Technology will purchase hardware, software and services from the following vendors, based on existing multi-year MATC RFP / Bids or other cooperative purchasing agreements that were awarded to the following vendors:

CampusWorks	Bradenton, FL
Dnesco Electric	Milwaukee, WI
Dynamic Campus	Austin, TX
EAB Global, Inc.	Washington, DC
Ellucian, Inc.	Fairfax, VA
Hatch Staffing	Milwaukee, WI
NorthWest Technologies/Martek LLC	Milwaukee, WI
Staff Electric	Menomonee Falls, WI

In addition, Information Technology has standard vendors for hardware, software and services that may not be currently covered by an existing state contract. Pursuant to MATC purchasing requirements, we may purchase items under the \$50,000 limit and/or upon successful bid, RFP or proof of Sole Source agreements.

AV Design Group	Thiensville, WI
CollegeNet, Inc.	Portland, OR
Concensus Consulting	Cranberry Twp, PA
Eaton Corp	Raleigh, NC
Fabco, Inc.	Milwaukee, WI
Graybar Electrical, Inc.	West Allis, WI
Google, Inc.	Mountain View, CA
Idera Software	Austin, TX
MalwareBytes, Inc.	San Jose, CA
Oberon	State College, PA
Paperthin, Inc.	Quincy, MA
SHI International	Somerset, NJ
Solarwinds.Net, Inc.	Austin, TX
Thycotic Software, Ltd	Washington, DC
Verisign, Inc.	Mountain View, CA
Zoho Corp.	Pleasanton, CA

Part I: PROCUREMENTS

Item 9: FY2023 FURNITURE, CARPETING, AND MISCELLANEOUS FURNISHINGS – DISTRICT-WIDE

Background Information

The Facilities Planning and Construction Department outlines the requirements for furniture and furnishing purchases for classroom, common space, and office needs. These are based upon project scopes, budget and college guidelines for standardization of furniture. In addition, they provide carpeting for new construction and remodeling as well as miscellaneous furnishings.

These commodities are purchased utilizing a number of sources that have been approved by the WTCS State office. The contracts that we purchase off of are competitively bid and awarded. Our FY2023 estimated budget is approximately \$4,256,968.00. These expenditures will be made from one of the following sources:

- E & I Cooperatives
- State Contracts
- University of Wisconsin System contracts
- Other Co-Op contracts as approved by the WTCS State office

All purchases are done in lots and are approved by the Facilities Planning and Construction Department prior to any purchase order being issued.

Positive action by the MATC District Board will result in purchase orders issued to the sources indicated above for an amount not to exceed \$4,256,968.00 for FY2023.

Part I: PROCUREMENTS

Item 10: STUDENT AFFAIRS REORGANIZATION CONSULTING – DISTRICT-WIDE – PRE-APPROVAL

Background Information:

Milwaukee Area Technical College (MATC) seeks qualified vendors that can provide reorganization and subsequent job description services for the MATC Student Affairs Division. In addition to ensuring compliance with all applicable laws, this reorganization should focus on higher education best practices, MATC's service goals, and academic vision. Below are some of the main (but not limited to) tasks the awarded vendor will address:

- Inconsistencies and gaps in the MATC enrollment process.
- Employee Training - Identify and develop training for all new positions under Guided Pathways: The positions are: Admissions Navigators, Retention Coaches, Student Success Liaisons (not in Enter/Stay but aligned with Enter/Stay), Career Coaches, and leadership.
- Improve Enrollment practices at MATC and develop processes to expedite Admissions and Enrollment Funnel.
- Work with the SEM Council and AMP Council to align both plans and ensure increased enrollment.
- Develop Check Phase assessment and address through systematic implementation of new ways of conducting our business.

This purchase will be made under MATC RFP 22-30 which meets all state of Wisconsin Procurement Requirements.

Two (2) vendors were directly solicited and the bid was posted on DemandStar:

- Maguire Associates
- Huron Consulting Group Inc.

RFP opening Friday, July 1, 2022

This purchase will be updated with final vendor information and cost in the August 2022 Board Report. The purchase was included on this Report so the project could be approved and the chosen vendor could commence duties immediately upon choice of vendor by Evaluation Team.

Attachment 4 - e

Part II: CONSTRUCTION
Item 1: RENOVATION AND REMODELING
DMC Office Improvements M224-226, M336
MATC Bid Reference #2022-009 – Project #2022215

Background Information

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. This project proposes to remodel two existing offices on the Main Building second and third floors located at the Downtown Milwaukee Campus with a complete reconfiguration of office spaces for both locations.

This project is proposing new carpet tiles in all spaces with walls to be painted and standard ceiling tiles to be installed. New lighting will be installed along with updated HVAC equipment and building automation system digital controls.

The contract recommended for approval below is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work were prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids were opened on June 9, 2022 with the following results which include the Base Bid and Alternate 1.

REMODELING SPECIFIED AREAS & RELATED WORK (Comprehensive Single Prime)

- Gardner. Rejected
- Selzer-Ornst..... **\$ 504,689.00***

Proposals were evaluated, and the low qualified bid, as indicated by the asterisk, has met specifications. There were no challenges to the bid document or the manner in which the successful bidder was selected.

Positive action by the board on this item will authorize the issuance of a contract in the amount shown to the firm indicated by the asterisk.

Part II: CONSTRUCTION
Item 2: RENOVATION AND REMODELING
DMC S Building Entrance Vestibule Door 1 & 2 Replacements
MATC Bid Reference #2022-012 – Project #2023303

Background Information

Previously, the Board approved lists of renovation and remodeling capital projects for budget years. The projects and funding plan were also approved as part of respective year budget approvals. The Student Center (S building) Vestibule Door Replacement Project will remove damaged and poorly functioning doors replacing them with new doors. The doors have failed over time due to weather and corrosion. Moreover, the replacement will coincide with the Student Center Vestibule Remodel.

The contract recommended for approval below is for a single prime contract that pertains to the general construction for the previously mentioned areas.

Bid documents for the aforementioned work were prepared in accordance with Board policies and State regulations, and advertisements were placed in the Daily Reporter, the Milwaukee Courier and the Spanish Journal. The bids were opened on June 9, 2022 with the following results which include the Base Bid and Alternate 1.

REMODELING SPECIFIED AREAS & RELATED WORK (Comprehensive Single Prime)

- Gardner \$ 387,673.00
- **Selzer-Ornst.....\$ 295,434.00***

Proposals were evaluated, and the low qualified bid, as indicated by the asterisk, has met specifications. There were no challenges to the bid document or the manner in which the successful bidder was selected.

Positive action by the board on this item will authorize the issuance of a contract in the amount shown to the firm indicated by the asterisk.

Attachment 5 - a

\$1,500,000.00

Milwaukee Area Technical College District, Wisconsin
General Obligation Promissory Notes, Series 2022-23A

**RESOLUTION AUTHORIZING THE SALE OF \$1,500,000.00
GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2022-23A**
(Resolution F0230-06-22)

WHEREAS, pursuant to Section 67.12(12) of the Wisconsin Statutes, as amended (the "Act"), the Milwaukee Area Technical College District, Wisconsin (the "District"), is authorized to issue notes of the District in the aggregate amount of \$1,500,000.00 for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes"); and

WHEREAS, on May 24, 2022, the District authorized the issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2022-23A (the "Notes") for the Public Purposes; and

WHEREAS, the District has prepared and distributed a Preliminary Official Statement, dated June 17, 2022 (the "Preliminary Official Statement"), describing the Notes and the security therefor; and

WHEREAS, the District has examined proposed documentation for the Notes (collectively, the "Note Documents"), as follows:

- (a) an Official Notice of Sale issued by the District and a Parity Bid Form (the "Note Purchase Agreement") to be entered into between the District and the Underwriter, providing for the sale of the Notes; and
- (b) the Preliminary Official Statement.

WHEREAS, it is now expedient and necessary for the District to issue its general obligation promissory notes in the amount of \$1,500,000.00 for the Public Purposes;

NOW, THEREFORE, the District hereby resolves as follows:

Section 1. Definitions. The following terms shall have the following meanings in this Resolution unless the text expressly or by implication requires otherwise:

"Act" shall mean Section 67.12(12) of the Wisconsin Statutes;

"Code" shall mean the Internal Revenue Code of 1986, as amended;

“Continuing Disclosure Agreement” shall mean the Continuing Disclosure Agreement, executed and delivered by the Issuer, dated July 13, 2022 (the “Continuing Disclosure Agreement”), delivered by the District for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended;

“Dated Date” shall mean July 13, 2022;

“Debt Service Fund” shall mean the Debt Service Fund of the District, which shall be the “special redemption fund” as such term is defined in the Act;

“District” shall mean the Milwaukee Area Technical College District, Wisconsin;

“Fiscal Agent” shall mean the Treasurer of the District or such other entity as the District may approved to act as fiscal agent;

“Governing Body” shall mean the Board of the District, or such other body as may hereafter be the chief legislative body of the District;

“Initial Resolution” shall mean the “Resolution Authorizing the Issuance of \$1,500,000.00 General Obligation Promissory Notes, Series 2022-23A of Milwaukee Area Technical College District, Wisconsin”, adopted by the Governing Body on May 24, 2022;

“Note Registrar” means the Secretary of the District;

“Notes” shall mean the \$1,500,000.00 General Obligation Promissory Notes, Series 2022-23A, of the District;

“Public Purposes” shall mean the public purpose of financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program, and paying certain costs of issuance;

“Purchase Price” shall mean \$1,559,195.50 (\$1,500,000.00 par amount of Notes, plus premium of \$65,508.00, less underwriter's discount of \$6,312.50);

“Record Date” shall mean the close of business on the fifteenth day of the calendar month next preceding any principal or interest payment date;

“Securities Depository” means The Depository Trust Company, New York, New York, or its nominee; and

“Underwriter” means Fidelity Capital Markets, LLC.

Section 2. Authorization of the Notes. For the purpose of financing the Public Purposes, there shall be borrowed on the full faith and credit of the District the sum of \$1,500,000.00; and fully registered general obligation promissory notes of the District are authorized to be issued in evidence thereof.

Section 3. Sale of the Notes. To evidence such indebtedness, (i) the Chairperson or the Vice Chairperson and (ii) the Secretary of the District are hereby authorized, empowered and directed to make, execute, issue and sell to the Underwriter for, on behalf of and in the name of the District, general obligation promissory notes in the aggregate principal amount of One Million Five Hundred Thousand Dollars (\$1,500,000.00) for the Purchase Price, plus accrued interest to the date of delivery.

Section 4. Terms of the Notes. The Notes shall be designated “General Obligation Promissory Notes, Series 2022-23A”; shall be dated the Dated Date; shall be numbered one and upward; shall bear interest as shown on the Maturity Schedule below; shall be issued in denominations of \$5,000 or any integral multiple thereof; and shall mature on the dates and in the amounts as set forth below. Interest on the Notes shall accrue from the Interest Accrual Date and shall be payable semi-annually on June 1 and December 1 of each year, commencing on December 1, 2022.

MATURITY SCHEDULE

<u>Maturity Date</u>	<u>Principal Amount</u>	<u>Interest Rate</u>
June 1, 2024	\$350,000	4.00%
June 1, 2025	\$500,000	3.00%
June 1, 2026	\$500,000	4.00%
June 1, 2027	\$150,000	4.00%

The Notes of this issue shall not be subject to call and payment prior to maturity.

Section 5. Form, Execution, Registration and Payment of the Notes. The Notes shall be issued as registered obligations in substantially the form attached hereto as Exhibit A and incorporated herein by this reference.

The Notes shall be executed in the name of the District by the manual signatures of (i) the Chairperson or the Vice Chairperson and (ii) the Secretary or other officer, and may be sealed with its official or corporate seal, if any.

The principal of, premium, if any, and interest on the Notes shall be paid by the Fiscal Agent.

Both the principal of and interest on the Notes shall be payable in lawful money of the United States of America by the Fiscal Agent. Payment of principal of the final maturity on the Notes will be payable upon presentation and surrender of the Notes to the Fiscal Agent. Payment of principal on the Notes (except the final maturity) and each installment

of interest shall be made to the registered owner of each Note who shall appear on the registration books of the District, maintained by the Note Registrar, on the Record Date and shall be paid by check or draft of the Fiscal Agent and mailed to such registered owner at the address appearing on such registration books or at such other address may be furnished in writing to such registered owner to the Note Registrar.

Section 6. Note Proceeds. The sale proceeds of the Notes (exclusive of accrued interest, printing distribution and filing fees, and any premium received) shall, forthwith upon receipt, be placed in and kept by the District Treasurer as a separate fund to be known as the Promissory Notes, Series 2022-23A, Borrowed Money Fund (hereinafter referred to as the "Borrowed Money Fund"). Moneys in the Borrowed Money Fund shall be used solely for the purposes for which borrowed or for transfer to the Debt Service Fund as provided by law.

Section 7. Tax Levy. In order to provide for the collection of a direct annual tax sufficient in amount to pay and for the express purpose of paying the interest on the Notes as it falls due and also to pay and discharge the principal thereof at maturity, there is hereby levied upon all of the taxable property in the District, in addition to all other taxes, a nonrepealable, direct, annual tax in an amount sufficient for that purpose. This tax shall be from year to year carried into the tax roll of the District and collected in addition to all other taxes and in the same manner and at the same time. Said tax is to be for the following years and in the following minimum amounts:

<u>Year of Levy</u>	<u>Amount of Tax</u>
2022	\$21,083.33
2023	\$55,000.00
2024	\$398,000.00
2025	\$533,500.00
2026	\$153,000.00

The District shall be and continue without power to repeal such levy or obstruct the collection of said tax until all such payments have been made or provided for. After the issuance of the Notes, said tax shall be carried into the tax rolls of the District and collected as other taxes are collected, provided that the amount of tax carried into said tax rolls with respect to the Notes may be reduced by the amount of any surplus money in the Debt Service Fund created pursuant to Section 8 below.

If there shall be insufficient funds from the tax levy to pay the principal of or interest on the Notes when due, the said principal or interest shall be paid from other funds of the District on hand, said amounts to be returned when said taxes have been collected.

There be and there hereby is appropriated from taxes levied by the District in anticipation of the issuance of the Notes and other funds of the District on hand a sum sufficient to be deposited in the Debt Service Fund to meet payments with respect to debt service due for the year 2022.

Section 8. Debt Service Fund. Within the debt service fund previously established within the treasury of the District, there be and there hereby is established a separate and distinct fund designated as the “Debt Service Fund for \$1,500,000.00 General Obligation Promissory Notes, Series 2022-23A, dated July 13, 2022” (the “Debt Service Fund”), and such fund shall be maintained until the indebtedness evidenced by the Notes is fully paid or otherwise extinguished. The District Treasurer shall deposit in such Debt Service Fund (i) all accrued interest received by the District at the time of delivery of and payment for the Notes; (ii) the taxes herein levied for the specific purpose of meeting principal of and interest on the Notes when due; (iii) such other sums as may be necessary at any time to pay principal of and interest on the Notes when due; (iv) any premium which may be received by the District above the par value of the Notes and accrued interest thereon; (v) surplus moneys in the Borrowed Money Fund for the Notes; and (vi) such further deposits as may be required by Section 67.11 of the Wisconsin Statutes.

No money shall be withdrawn from the Debt Service Fund and appropriated for any purpose other than the payment of principal of and interest on the Notes until all such principal and interest has been paid in full and canceled; provided (i) the funds to provide for each payment of principal of and interest on the Notes prior to the scheduled receipt of taxes from the next succeeding tax collection may be invested in direct obligations of the United States of America maturing in time to make such payments when they are due or in other investments permitted by law; and (ii) any funds over and above the amount of such principal and interest payments on the Notes may be used to reduce the next succeeding tax levy, or may, at the option of the District, be invested by purchasing the Notes as permitted by and subject to Section 67.11(2)(a) of the Wisconsin Statutes in interest-bearing obligations of the United States of America, in other obligations of the District or in other investments permitted by law, which investments shall continue as a part of the Debt Service Fund.

When all of the Notes have been paid in full and canceled, and all permitted investments disposed of, any money remaining in the Debt Service Fund shall be deposited in the general fund of the District, unless the District Board directs otherwise.

Section 9. Deposits and Investments. The Debt Service Fund shall be kept apart from moneys in the other funds and accounts of the District and the same shall be used for no purpose other than the prompt payment of principal of and interest on the Notes as the same becomes due and payable. All moneys therein shall be deposited in special and segregated accounts in a public depository selected under Chapter 34 of the Wisconsin Statutes and may be temporarily invested until needed in legal investments subject to the provisions of Sections 66.0603(1m) and 67.10(3) of the Wisconsin Statutes. All income derived from such investments shall be regarded as revenues of the District. No such investment shall be in such a manner as would cause the Notes to be “arbitrage bonds” within the meaning of Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

The District Treasurer shall, on the basis of the facts, estimates and circumstances in existence on the date of closing, make such certifications as are necessary to permit the

conclusion that the Notes are not “arbitrage bonds” under Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

Section 10. Sale of Notes. The terms, conditions and provisions of the Notes and the Note Documents are, in all respects, authorized and approved. The form of the Note Purchase Agreement is hereby approved. The Notes shall be sold and delivered in the manner, at the Purchase Price, plus interest accrued from the Interest Accrual Date to the closing date, pursuant to the terms and conditions set forth in the Note Purchase Agreement.

The preparation of the Preliminary Official Statement and the Final Official Statement, and their use as contemplated in the Note Purchase Agreement, are hereby approved. The Preliminary Official Statement is “deemed final” as of its date, except for omissions or subsequent modifications permitted under Rule 15c2-12 of the Securities and Exchange Commission. The Chairperson, the Vice Chairperson and Secretary of the District are authorized and directed to do any and all acts necessary to conclude delivery of the Notes to the Underwriter, as soon after adoption of this Resolution as is convenient.

Section 11. Book-Entry Only Notes. The Notes shall be transferable as follows:

(a) Each maturity of Notes will be issued as a single Note in the name of the Securities Depository, or its nominee, which will act as depository for the Notes. During the term of the Notes, ownership and subsequent transfers of ownership will be reflected by book entry on the records of the Securities Depository and those financial institutions for whom the Securities Depository effects book entry transfers (collectively, the “Participants”). No person for whom a Participant has an interest in Notes (a “Beneficial Owner”) shall receive bond certificates representing their respective interest in the Notes except in the event that the Securities Depository or the District shall determine, at its option, to terminate the book-entry system described in this Section. Payment of principal of, and interest on, the Notes will be made by the Fiscal Agent to the Securities Depository which will in turn remit such payment of principal and interest to its Participants which will in turn remit such principal and interest to the Beneficial Owners of the Notes until and unless the Securities Depository or the District elect to terminate the book entry system, whereupon the District shall deliver bond certificates to the Beneficial Owners of the Notes or their nominees. Note certificates issued under this Section may not be transferred or exchanged except as provided in this Section.

(b) Upon the reduction of the principal amount of any maturity of Notes, the Registered Noteowner may make a notation of such redemption on the panel of the Note, stating the amount so redeemed, or may return the Note to the District for exchange for a new Note in a proper principal amount. Such notation, if made by the Noteowner, may be made for reference only, and may not be relied upon by any other person as being in any way determinative of the principal amount of such Note Outstanding, unless the Note Registrar initialed the notation on the panel.

(c) Immediately upon delivery of the Notes to the purchasers thereof on the

delivery date, such purchasers shall deposit the bond certificates representing all of the Notes with the Securities Depository. The Securities Depository, or its nominee, will be the sole Noteowner of the Notes, and no investor or other party purchasing, selling or otherwise transferring ownership of any Notes will receive, hold or deliver any bond certificates as long as the Securities Depository holds the Notes immobilized from circulation.

(d) The Notes may not be transferred or exchanged except:

(1) To any successor of the Securities Depository (or its nominee) or any substitute depository ("Substitute Depository") designated pursuant to (ii) below, provided that any successor of the Securities Depository or any Substitute Depository must be a qualified and registered "clearing agency" as provided in Section 17L of the Securities Exchange Act of 1934, as amended;

(2) To a Substitute Depository designated by or acceptable to the District upon (a) the determination by the Securities Depository that the Notes shall no longer be eligible for depository services or (b) a determination by the District that the Securities Depository is no longer able to carry out its functions, provided that any such Substitute Depository must be qualified to act as such, as provided in subparagraph (1) above; or

(3) To those persons to whom transfer is requested in written transfer instructions in the event that:

(i) The Securities Depository shall resign or discontinue its services for the Notes and, only if the District is unable to locate a qualified successor within two months following the resignation or determination of noneligibility, or

(ii) Upon a determination by the District that the continuation of the book entry system described herein, which precludes the issuance of certificates to any Noteowner other than the Securities Depository (or its nominee) is no longer in the best interest of the Beneficial Owners of the Notes.

(e) The Depository Trust Company, New York, New York, is hereby appointed the Securities Depository for the Notes.

Section 12. Undertaking to Provide Continuing Disclosure. The (i) Chairperson or the Vice Chairperson and (ii) Secretary of the District are hereby authorized and directed to execute on behalf of the District, the Continuing Disclosure Agreement in connection with the Notes for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

Section 13. Compliance with Federal Tax Laws.

(a) The District represents and covenants that the project financed by the Notes and their ownership, management and use will not cause the Notes to be “private activity bonds” within the meaning of Section 141 of the Code, and the District shall comply with the provisions of the Code to the extent necessary to maintain the tax-exempt status of the interest on the Notes.

(b) The District also covenants to use its best efforts to meet the requirements and restrictions of any different or additional federal legislation which may be made applicable to the Notes, provided that in meeting such requirements the District will do so only to the extent consistent with the proceedings authorizing the Notes and the laws of Wisconsin, and to the extent there is a reasonable period of time in which to comply.

Section 14. Rebate Fund. If necessary, the District shall establish and maintain, so long as the Notes are outstanding, a separate account to be known as the “Rebate Fund” for the purpose of complying with the rebate requirements of Section 148(f) of the Code. The Rebate Fund is for the sole purpose of paying rebate to the United States of America, if any, on amounts of bond proceeds held by the District. The District hereby covenants and agrees that it shall pay from the Rebate Fund the rebate amounts as determined herein to the United States of America.

The District may engage the services of accountants, attorneys, or other consultants necessary to assist it in determining rebate amounts. Amounts held in the Rebate Fund and the investment income therefrom are not pledged as security for the Notes and may only be used to pay amounts to the United States. The District shall maintain or cause to be maintained records of such determinations until six (6) years after payment in full of the Notes and shall make such records available upon reasonable request therefor.

Section 15. Defeasance. When all Notes have been discharged, all pledges, covenants and other rights granted to the owners thereof by this Resolution shall cease. The District may discharge all Notes due on any date by irrevocably depositing in escrow with a suitable bank or trust company a sum of cash and/or bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, or of a commission, board or other instrumentality of the U.S. Government (“Government Obligations”), or of securities wholly and irrevocably secured as to principal and interest by Government Obligations and rated in the highest rating category of a nationally recognized rating service, maturing on the dates and bearing interest at the rates required to provide funds sufficient to pay when due the interest to accrue on each of said Note to its maturity or, at the District's option, if said Note is prepayable to any prior date upon which it may be called for redemption, and to pay and redeem the principal amount of each such Note at maturity, or at the District's option, if said Note is prepayable, at its earliest redemption date, with the premium required for such redemption, if any, provided that notice of the redemption of all prepayable Notes on such date has been duly given or provided for.

Section 16. Resolution a Contract. The provisions of this Resolution shall constitute a contract between the District and the owner or owners of the Notes, and after issuance of any of the Notes no change or alteration of any kind in the provisions of this Resolution may be made, except as provided in Section 18, until all of the Notes have been paid in full as to both principal and interest. The owner or owners of any of the Notes shall have the right in addition to all other rights, by mandamus or other suit or action in any court of competent jurisdiction, to enforce such owner's or owners' rights against the District, the Governing Body thereof, and any and all officers and agents thereof including, but without limitation, the right to require the District, its Governing Body and any other authorized body, to fix and collect rates and charges fully adequate to carry out all of the provisions and agreements contained in this Resolution.

Section 17. General Authorizations. The Chairperson, the Vice Chairperson and the Secretary of the District and the appropriate deputies and officials of the District in accordance with their assigned responsibilities are hereby each authorized to execute, deliver, publish, file and record such other documents, instruments, notices and records and to take such other actions as shall be necessary or desirable to accomplish the purposes of this Resolution and to comply with and perform the obligations of the District under the Notes. The execution or written approval of any document by the Chairperson, the Vice Chairperson or Secretary of the District herein authorized shall be conclusive evidence of the approval by the District of such document in accordance with the terms hereof.

In the event that said officers shall be unable by reason of death, disability, absence or vacancy of office to perform in timely fashion any of the duties specified herein (such as the execution of Notes), such duties shall be performed by the officer or official succeeding to such duties in accordance with law and the rules of the District.

Any actions taken by the Chairperson, the Vice Chairperson and Secretary consistent with this Resolution are hereby ratified and confirmed.

Section 18. Amendment to Resolution. After the issuance of any of the Notes, no change or alteration of any kind in the provisions of this Resolution may be made until all of the Notes have been paid in full as to both principal and interest, or discharged as herein provided, except: (a) the District may, from to time, amend this Resolution without the consent of any of the owners of the Notes, but only to cure any ambiguity, administrative conflict, formal defect, or omission or procedural inconsistency of this Resolution; and (b) this Resolution may be amended, in any respect, with a written consent of the owners of not less than two-thirds (2/3) of the principal amount of the Notes then outstanding; provided, however, that no amendment shall permit any change in the pledge of tax revenues of the District or the maturity of any Note issued hereunder, or a reduction in the rate of interest on any Note, or in the amount of the principal obligation thereof, or in the amount of the redemption premium payable in the case of redemption thereof, or change the terms upon which the Notes may be redeemed or make any other modification in the terms of the payment of such principal or interest without the written consent of the owner of each such Note to which the change is applicable.

Section 19. Illegal or Invalid Provisions. In case any one or more of the provisions of this Resolution or any of the Notes shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provision of this Resolution or of the Notes.

Section 20. Conflicting Resolutions. All ordinances, resolutions, or orders, or parts thereof heretofore enacted, adopted or entered, in conflict with the provisions of this Resolution, are hereby repealed and this Resolution shall be in effect from and after its passage.

[SIGNATURE PAGE TO FOLLOW]

Adopted: June 28, 2022.

Lisa Olson
Chairperson of the District

Attest:

Citlali Mendieta Ramos
Secretary of the District

Recorded on June 28, 2022.

Citlali Mendieta Ramos
Secretary of the District

EXHIBIT A

UNITED STATES OF AMERICA
STATE OF WISCONSIN
MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT
GENERAL OBLIGATION PROMISSORY NOTE, SERIES 2022-23A

<u>Number</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Dated Date</u>	<u>Principal Amount</u>	<u>CUSIP</u>
R-____	____%	June 1, 20__	_____	\$_____	602369__

FOR VALUE RECEIVED, Milwaukee Area Technical College District, Wisconsin, promises to pay to CEDE & CO., or registered assigns, the principal sum of _____ (\$_____) on the maturity date specified above, together with interest thereon from _____ or the most recent payment date to which interest has been paid, unless the date of registration of this Note is after the 15th day of the calendar month immediately preceding an interest payment date, in which case interest will be paid from such interest payment date, at the rate per annum specified above, such interest being payable on June 1 and December 1 of each year, with the first interest on this issue being payable on _____.

The Notes of this issue shall not be subject to call and payment prior to maturity.

Both principal hereof and interest hereon are hereby made payable to the registered owner in lawful money of the United States of America, and for the prompt payment of this Note with interest thereon as aforesaid, and the levying and collection of taxes sufficient for that purpose, the full faith, credit and resources of the District are hereby irrevocably pledged. The principal of this Note shall be payable only upon presentation and surrender of this Note to the District Treasurer at the principal office of the District. Interest hereon shall be payable by check or draft dated as of the applicable interest payment date and mailed from the office of the District Treasurer to the person in whose name this Note is registered at the close of business on the fifteenth day of the calendar month next preceding each interest payment date.

This Note is transferable only upon the books of the District kept for that purpose by the District Secretary at the principal office of the District, by the registered owner in person or his duly authorized attorney, upon surrender of this Note together with a written instrument of transfer (which may be endorsed hereon) satisfactory to the District Secretary duly executed by the registered owner or his duly authorized attorney. Thereupon a new Note or Notes of the same aggregate principal amount, series and maturity shall be issued to the transferee in exchange therefor. The District may deem and treat the person in whose name this Note is registered as the absolute owner hereof for the purpose of

receiving payment of or on account of the principal or interest hereof and for all other purposes. The Notes are issuable solely as negotiable, fully registered Notes without coupons in authorized denominations of \$5,000 or any whole multiple thereof.

This Note is one of an issue aggregating \$1,500,000.00 issued pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, for the public purpose of financing \$1,500,000.00 building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes") and is authorized by a resolution of the District Board of the District, duly adopted by said District Board at its meeting duly convened on _____, which resolution is recorded in the official book of its minutes for said date.

It is hereby certified and recited that all conditions, things and acts required by law to exist or to be done prior to and in connection with the issuance of this Note have been done, have existed and have been performed in due form and time; that the aggregate indebtedness of the District, including this Note and others authorized simultaneously herewith, does not exceed any limitations imposed by law or the Constitution of the State of Wisconsin; and that the District has levied a direct, annual irrevocable tax sufficient to pay this Note, together with interest thereon when and as payable.

No delay or omission on the part of the owner hereof to exercise any right hereunder shall impair such right or be considered as a waiver thereof or as a waiver of or acquiescence in any default hereunder.

IN WITNESS WHEREOF, the District Board of Milwaukee Area Technical College District, Wisconsin, has caused this Note to be signed on behalf of said District by its duly qualified and acting Chairperson and Secretary, and its corporate seal to be impressed hereon, all as of the date of original issue specified above.

MILWAUKEE AREA TECHNICAL
COLLEGE DISTRICT, WISCONSIN

By: _____

Chairperson of the District

Attest: _____

Secretary of the District

(Form of Assignment)

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Please print or typewrite name and address,
including zip code, of Assignee)

(Please print or typewrite Social Security or
other identifying number of Assignee)

the within Note and all rights thereunder, hereby irrevocably constituting and appointing

(Please print or type name of Attorney)

Attorney to transfer said Note on the books kept for the registration thereof with full power of substitution in the premises.

Dated: _____

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Note in every particular without alteration or enlargement or any change whatever.

Signature(s) guaranteed by:



Milwaukee Area Technical College District

Final Pricing Summary
June 28, 2022

John A. Mehan, Managing Director

jmehan@rwbaird.com
777 East Wisconsin Avenue
Milwaukee, WI 53202
Phone 414.765.3827
rwbaird.com/publicfinance

Milwaukee Area Technical College District

Results of Competitive Bids

\$1,500,000 General Obligation Promissory Notes, Series 2022-23A

Bids Received by 9:30 AM (CT)

Tuesday, June 28, 2022

Rank	Bidder	True Interest Cost
1	Fidelity Capital Markets	2.3976%

Milwaukee Area Technical College District

Issue Summary	
Description:	General Obligation Promissory Notes, Series 2022-23A
Amount:	\$1,500,000
Dated & Settlement Date:	July 13, 2022
Maturities:	June 1, 2024 - 2027
First Interest Payment:	December 1, 2022
First Call Date:	Non-callable
Moody's Rating:	Aa1
True Interest Cost:	2.3976%
Winning Bidder/Purchaser:	Fidelity Capital Markets



Milwaukee Area Technical College District

2022-23 Financing Plan -- Calendar Year Basis

CALENDAR YEAR	EXISTING DEBT PAYMENTS	EQUIPMENT & REMODELING BORROWINGS												FUTURE DEBT PAYMENTS	Actual 2022 Revenues: \$43,724,336	COMBINED DEBT PAYMENTS	
		FINAL	POS	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY	PRELIMINARY				
		\$1,500,000	\$1,500,000	\$22,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000				\$1,500,000
		SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES	SERIES				SERIES
2022-23A	2022-23B	2022-23C	2022-23D	2022-23E	2022-23F	2022-23G	2022-23H	2022-23I	2022-23J	2022-23K	2022-23L						
Dated 7/13/22	Dated 8/11/22	Dated 9/14/22	Dated 10/12/22	Dated 11/10/22	Dated 12/7/22	Dated 1/4/23	Dated 2/9/23	Dated 3/15/23	Dated 4/12/23	Dated 5/10/23	Dated 6/15/23						
Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	Noncallable	(a)				
Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:	Average:					
3.70%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%					
2022	\$36,541,622	\$21,083	\$22,917	\$7,125,625									\$0	\$43,711,247			
2023	\$30,704,013	\$55,000	\$75,000	\$3,530,250	\$85,208	\$79,375	\$73,750	\$68,125	\$60,833	\$53,333	\$47,708	\$41,875	\$34,583	\$9,055,833	\$43,964,888		
2024	\$23,158,900	\$398,000	\$416,250	\$3,525,750	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$416,250	\$12,715,208	\$43,960,358		
2025	\$14,125,950	\$533,500	\$545,000	\$3,528,875	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$545,000	\$20,325,333	\$43,963,658		
2026	\$5,145,300	\$516,000	\$520,000	\$3,529,125	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$520,000	\$29,581,333	\$43,971,758		
2027	\$656,363	\$153,000	\$153,750	\$3,531,125	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$153,750	\$38,100,958	\$43,978,946		
2028	\$670,113													\$43,287,458	\$43,957,571		
2029	\$668,578													\$43,287,458	\$43,956,036		
2030	\$676,451													\$43,287,458	\$43,963,910		
2031	\$688,466													\$43,287,458	\$43,975,925		
2032	\$689,624													\$43,287,458	\$43,977,082		
2033														\$43,287,458	\$43,287,458		
2034														\$43,287,458	\$43,287,458		
	\$113,725,378	\$1,676,583	\$1,732,917	\$24,770,750	\$1,720,208	\$1,714,375	\$1,708,750	\$1,703,125	\$1,695,833	\$1,688,333	\$1,682,708	\$1,676,875	\$1,669,583	\$412,790,875	\$569,956,295		

(a) Future borrowing assumptions:

Equipment Borrowing of \$21,000,000 per year.

Remodeling Borrowings of \$18,000,000 per year.

(b) Revenues available for debt service include Levy, Enterprise Fund, and Computer Aid.

Note: This information is provided for information purposes only. It does not recommend any future issuances and is not intended to be, and should not be regarded as, advice.

Rating Action: Moody's assigns Aa1 to MATC, WI GO notes; outlook stable

17 Jun 2022

New York, June 17, 2022 -- Moody's Investors Service assigns a Aa1 rating to Milwaukee Area Technical College District, WI's (MATC) \$1.5 million General Obligation Promissory Notes, Series 2022-23A. Moody's maintains a Aa1 rating on the district's outstanding general obligation unlimited tax (GOULT) debt. Following the sale, the district will have about \$110 million of GOULT debt outstanding. The outlook is stable.

RATINGS RATIONALE

The Aa1 rating reflects the district's strong financial position bolstered by recent operating surpluses which, coupled with proactive management, will provide a buffer against continued enrollment declines and other impacts stemming from the ongoing coronavirus pandemic. The rating further incorporates the district's large and diverse tax base that includes the City of Milwaukee (A2 negative) and surrounding communities in Milwaukee County (Aa2 stable) and Ozaukee County (Aaa stable), modest resident income and wealth, limited revenue raising flexibility, a modest debt burden and moderate pension burden.

RATING OUTLOOK

The stable outlook reflects our expectation that the district will maintain financial operations in line with the current rating through prudent management of expenditures, which is critical given the district's limited revenue raising flexibility and trend of declining enrollment.

FACTORS THAT COULD LEAD TO AN UPGRADE OF THE RATING

- Strengthening of the tax base and resident income metrics
- Enhanced budgetary flexibility that could arise from growing enrollment or relaxed statutory restrictions on raising local revenue

FACTORS THAT COULD LEAD TO A DOWNGRADE OF THE RATING

- Substantial weakening of the tax base or resident income levels
- Narrowed financial reserves
- Increased leverage

LEGAL SECURITY

The district's general obligation unlimited tax (GOULT) debt is supported by a designated property tax not limited by rate or amount.

USE OF PROCEEDS

Proceeds will finance various building remodeling and improvement projects.

PROFILE

Milwaukee Area Technical College District is one of the largest technical college systems in Wisconsin (Aa1 stable), providing vocational education to residents of Milwaukee County, the majority of Ozaukee County, and small portions of Washington (Aaa) and Waukesha (Aaa stable) counties.

METHODOLOGY

The principal methodology used in this rating was US Local Government General Obligation Debt published in January 2021 and available at <https://ratings.moodys.com/api/rmc-documents/70015>. Alternatively, please see the Rating Methodologies page on <https://ratings.moodys.com> for a copy of this methodology.

REGULATORY DISCLOSURES

For further specification of Moody's key rating assumptions and sensitivity analysis, see the sections Methodology Assumptions and Sensitivity to Assumptions in the disclosure form. Moody's Rating Symbols and Definitions can be found on <https://ratings.moodys.com/rating-definitions>.

For ratings issued on a program, series, category/class of debt or security this announcement provides certain regulatory disclosures in relation to each rating of a subsequently issued bond or note of the same series, category/class of debt, security or pursuant to a program for which the ratings are derived exclusively from existing ratings in accordance with Moody's rating practices. For ratings issued on a support provider, this announcement provides certain regulatory disclosures in relation to the credit rating action on the support provider and in relation to each particular credit rating action for securities that derive their credit ratings from the support provider's credit rating. For provisional ratings, this announcement provides certain regulatory disclosures in relation to the provisional rating assigned, and in relation to a definitive rating that may be assigned subsequent to the final issuance of the debt, in each case where the transaction structure and terms have not changed prior to the assignment of the definitive rating in a manner that would have affected the rating. For further information please see the issuer/deal page for the respective issuer on <https://ratings.moodys.com>.

Regulatory disclosures contained in this press release apply to the credit rating and, if applicable, the related rating outlook or rating review.

Moody's general principles for assessing environmental, social and governance (ESG) risks in our credit analysis can be found at https://ratings.moodys.com/documents/PBC_1288235.

Please see <https://ratings.moodys.com> for any updates on changes to the lead rating analyst and to the Moody's legal entity that has issued the rating.

Please see the issuer/deal page on <https://ratings.moodys.com> for additional regulatory disclosures for each credit rating.

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MOODY'S
INVESTORS SERVICE

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Attachment 5 - b

Milwaukee Area Technical College District, Wisconsin
General Obligation Promissory Notes, Series 2022-23B

**RESOLUTION AUTHORIZING THE ISSUANCE AND ESTABLISHING THE
PARAMETERS FOR THE SALE OF NOT TO EXCEED \$1,500,000.00 GENERAL
OBLIGATION PROMISSORY NOTES, SERIES 2022-23B
(Resolution F0231-06-22)**

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$1,500,000.00 for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program and paying certain costs of issuance (the public purpose projects described above are hereafter referred to as the "Public Purposes");

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12) of the Wisconsin Statutes, as amended (the "Act");

WHEREAS, pursuant to the Act, the District is authorized to issue notes of the District in the aggregate amount of not to exceed \$1,500,000.00 for the Public Purposes; and

WHEREAS, the District seeks to authorize the issuance of not to exceed \$1,500,000.00 General Obligation Promissory Notes, Series 2022-23B (the "Notes") for the Public Purposes and set forth the parameters for the sale of such Notes; and

WHEREAS, it is now expedient and necessary for the District to issue its general obligation promissory notes in the amount of not to exceed \$1,500,000.00 for the Public Purposes;

NOW, THEREFORE, the District hereby resolves as follows:

Section 1. Definitions. The following terms shall have the following meanings in this Resolution unless the text expressly or by implication requires otherwise:

"Act" shall mean Section 67.12(12) of the Wisconsin Statutes;

"Code" shall mean the Internal Revenue Code of 1986, as amended;

"Continuing Disclosure Agreement" shall mean the Continuing Disclosure Agreement, executed and delivered by the District, dated the date of issuance of the Notes (the "Continuing Disclosure Agreement"), delivered by the District for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended;

“Dated Date” shall mean the date of issuance of the Notes;

“Debt Service Fund” shall mean the Debt Service Fund of the District, which shall be the “special redemption fund” as such term is defined in the Act;

“District” shall mean the Milwaukee Area Technical College District, Wisconsin;

“Fiscal Agent” shall mean the Treasurer of the District or such other entity as the District may approved to act as fiscal agent;

“Governing Body” shall mean the Board of the District, or such other body as may hereafter be the chief legislative body of the District;

“Initial Resolution” shall mean the “Resolution Authorizing the Issuance and Establishing the Parameters for the Sale of Not to Exceed \$1,500,000.00 General Obligation Promissory Notes, Series 2022-23B of Milwaukee Area Technical College District, Wisconsin”, adopted by the Governing Body on June 28, 2022;

“Note Registrar” means the Secretary of the District;

“Notes” shall mean the General Obligation Promissory Notes, Series 2022-23B, of the District;

“Public Purposes” shall mean the public purpose of financing not to exceed \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program;

“Purchase Price” shall mean the purchase price for the Notes as set forth in the Final Approval;

“Record Date” shall mean the close of business on the fifteenth day of the calendar month next preceding any principal or interest payment date; and

“Securities Depository” means The Depository Trust Company, New York, New York, or its nominee.

Section 2. Authorization of the Notes; Parameters. For the purpose of financing the Public Purposes, there shall be borrowed from an underwriter (the “Underwriter”) selected through a competitive sale with the assistance and counsel of the District's financial advisor, Robert W. Baird & Co. Incorporated, on the full faith and credit of the District the sum of not to exceed \$1,500,000.00; and fully registered general obligation promissory notes of the District are authorized to be issued in evidence thereof, provided that: (i) the price paid by the Underwriter for the Notes shall not be less than 100.00% of the par amount of the Notes, (ii) the true interest cost to be paid on the Notes shall not exceed 5.00%; (iii) the Notes shall mature no later than June 1, 2027 and shall be

noncallable; (iv) the Notes shall comply in all other respects with the terms provided herein; and (v) the first interest payment on the Notes shall be December 1, 2022. The District Secretary shall, within ten (10) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the Milwaukee Journal Sentinel, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in Exhibit A to this resolution.

Section 3. Sale of the Notes; Delegation of Authority with Respect to Final Approval. Subject to such Final Approval (defined below), to evidence such indebtedness, the District is hereby authorized, empowered and directed to make, execute, issue and sell to the Underwriter for, on behalf of and in the name of the District, general obligation promissory notes in the aggregate principal amount of not to exceed One Million Five Hundred Thousand Dollars (\$1,500,000.00). The issuance and sale of the Notes to the Underwriter is subject to final approval by the Vice President, Finance. Such final approval shall be evidenced by a certificate of the Vice President, Finance. The approval of such issuance and sale, and the execution of said certificate shall comprise and be referred to collectively herein as the "Final Approval." The Governing Body of the District hereby delegates the authority to provide such Final Approval to the Vice President, Finance. Said Vice President, Finance, may act for the Governing Body of the District to provide such Final Approval with respect to the Notes.

Section 4. Terms of the Notes. The Notes shall be designated "General Obligation Promissory Notes, Series 2022-23B"; shall be dated the Dated Date; shall be numbered one and upward; shall be issued in denominations of \$5,000 or any integral multiple thereof; and shall bear interest and mature on the dates and in the amounts as set forth in the Final Approval. Redemption provisions relating to the Notes shall be set forth in the Final Approval.

Section 5. Form, Execution, Registration and Payment of the Notes. The Notes shall be issued as registered obligations in substantially the form attached hereto as Exhibit B and incorporated herein by this reference.

The Notes shall be executed in the name of the District by the manual signatures of (i) the Chairperson or the Vice Chairperson, and (ii) the Secretary or other officer, and may be sealed with its official or corporate seal, if any.

The principal of, premium, if any, and interest on the Notes shall be paid by the Fiscal Agent.

Both the principal of and interest on the Notes shall be payable in lawful money of the United States of America by the Fiscal Agent. Payment of principal of the final maturity on the Notes will be payable upon presentation and surrender of the Notes to the Fiscal Agent. Payment of principal on the Notes (except the final maturity) and each installment of interest shall be made to the registered owner of each Note who shall appear on the registration books of the District, maintained by the Note Registrar, on the

Record Date and shall be paid by check or draft of the Fiscal Agent and mailed to such registered owner at the address appearing on such registration books or at such other address may be furnished in writing to such registered owner to the Note Registrar.

Section 6. Note Proceeds. The sale proceeds of the Notes (exclusive of accrued interest, printing distribution and filing fees, and any premium received) shall, forthwith upon receipt, be placed in and kept by the District Treasurer as a separate fund to be known as the Promissory Notes, Series 2022-23B, Borrowed Money Fund (hereinafter referred to as the "Borrowed Money Fund"). Moneys in the Borrowed Money Fund shall be used solely for the purposes for which borrowed or for transfer to the Debt Service Fund as provided by law.

Section 7. Tax Levy. In order to provide for the collection of a direct annual tax sufficient in amount to pay and for the express purpose of paying the interest on the Notes as it falls due and also to pay and discharge the principal thereof at maturity, there is hereby levied upon all of the taxable property in the District, in addition to all other taxes, a nonrepealable, direct, annual tax in an amount sufficient for that purpose. This tax shall be from year to year carried into the tax roll of the District and collected in addition to all other taxes and in the same manner and at the same time. Said tax shall be in the years and in the minimum amounts as set forth in the Final Approval.

The District shall be and continue without power to repeal such levy or obstruct the collection of said tax until all such payments have been made or provided for. After the issuance of the Notes, said tax shall be carried into the tax rolls of the District and collected as other taxes are collected, provided that the amount of tax carried into said tax rolls with respect to the Notes may be reduced by the amount of any surplus money in the Debt Service Fund created pursuant to Section 8 below.

If there shall be insufficient funds from the tax levy to pay the principal of or interest on the Notes when due, the said principal or interest shall be paid from other funds of the District on hand, said amounts to be returned when said taxes have been collected.

There be and there hereby is appropriated from taxes levied by the District in anticipation of the issuance of the Notes and other funds of the District on hand a sum sufficient to be deposited in the Debt Service Fund to meet payments with respect to debt service due for the year 2022.

Section 8. Debt Service Fund. Within the debt service fund previously established within the treasury of the District, there be and there hereby is established a separate and distinct fund designated as the "Debt Service Fund for General Obligation Promissory Notes, Series 2022-23B" (the "Debt Service Fund"), and such fund shall be maintained until the indebtedness evidenced by the Notes is fully paid or otherwise extinguished. The District Treasurer shall deposit in such Debt Service Fund (i) all accrued interest received by the District at the time of delivery of and payment for the Notes; (ii) the taxes herein levied for the specific purpose of meeting principal of and interest on the Notes when due; (iii) such other sums as may be necessary at any time to pay principal of and

interest on the Notes when due; (iv) any premium which may be received by the District above the par value of the Notes and accrued interest thereon; (v) surplus moneys in the Borrowed Money Fund for the Notes; and (vi) such further deposits as may be required by Section 67.11 of the Wisconsin Statutes.

No money shall be withdrawn from the Debt Service Fund and appropriated for any purpose other than the payment of principal of and interest on the Notes until all such principal and interest has been paid in full and canceled; provided (i) the funds to provide for each payment of principal of and interest on the Notes prior to the scheduled receipt of taxes from the next succeeding tax collection may be invested in direct obligations of the United States of America maturing in time to make such payments when they are due or in other investments permitted by law; and (ii) any funds over and above the amount of such principal and interest payments on the Notes may be used to reduce the next succeeding tax levy, or may, at the option of the District, be invested by purchasing the Notes as permitted by and subject to Section 67.11(2)(a) of the Wisconsin Statutes in interest-bearing obligations of the United States of America, in other obligations of the District or in other investments permitted by law, which investments shall continue as a part of the Debt Service Fund.

When all of the Notes have been paid in full and canceled, and all permitted investments disposed of, any money remaining in the Debt Service Fund shall be deposited in the general fund of the District, unless the District Board directs otherwise.

Section 9. Deposits and Investments. The Debt Service Fund shall be kept apart from moneys in the other funds and accounts of the District and the same shall be used for no purpose other than the prompt payment of principal of and interest on the Notes as the same becomes due and payable. All moneys therein shall be deposited in special and segregated accounts in a public depository selected under Chapter 34 of the Wisconsin Statutes and may be temporarily invested until needed in legal investments subject to the provisions of Sections 66.0603(1m) and 67.10(3) of the Wisconsin Statutes. All income derived from such investments shall be regarded as revenues of the District. No such investment shall be in such a manner as would cause the Notes to be "arbitrage bonds" within the meaning of Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

The District Treasurer shall, on the basis of the facts, estimates and circumstances in existence on the date of closing, make such certifications as are necessary to permit the conclusion that the Notes are not "arbitrage bonds" under Section 148 of the Code or the Regulations of the Commissioner of Internal Revenue thereunder.

Section 10. Sale of Notes. The District is authorized to prepare and distribute the following documentation for the Notes (collectively, the "Note Documents") (i) a Preliminary Official Statement (the "Preliminary Official Statement"), describing the Notes and the security therefor; (ii) an Official Notice of Sale issued by the District and a Parity Bid Form (the "Note Purchase Agreement") to be entered into between the District and the Underwriter, providing for the sale of the Notes; and (iii) a Final Official Statement

dated the date of sale of the Notes describing the Notes and the security therefor.

The Notes shall be sold and delivered in the manner, at the Purchase Price, pursuant to the terms and conditions set forth in the Note Purchase Agreement.

The Chairperson, the Vice Chairperson, the Vice President, Finance and Secretary of the District are authorized and directed to do any and all acts necessary to conclude delivery of the Notes to the Underwriter, as soon after adoption of this Resolution as is convenient.

Section 11. Book-Entry Only Notes. The Notes shall be transferable as follows:

(a) Each maturity of Notes will be issued as a single Note in the name of the Securities Depository, or its nominee, which will act as depository for the Notes. During the term of the Notes, ownership and subsequent transfers of ownership will be reflected by book entry on the records of the Securities Depository and those financial institutions for whom the Securities Depository effects book entry transfers (collectively, the "Participants"). No person for whom a Participant has an interest in Notes (a "Beneficial Owner") shall receive bond certificates representing their respective interest in the Notes except in the event that the Securities Depository or the District shall determine, at its option, to terminate the book-entry system described in this Section. Payment of principal of, and interest on, the Notes will be made by the Fiscal Agent to the Securities Depository which will in turn remit such payment of principal and interest to its Participants which will in turn remit such principal and interest to the Beneficial Owners of the Notes until and unless the Securities Depository or the District elects to terminate the book-entry system, whereupon the District shall deliver bond certificates to the Beneficial Owners of the Notes or their nominees. Note certificates issued under this Section may not be transferred or exchanged except as provided in this Section.

(b) Upon the reduction of the principal amount of any maturity of Notes, the Registered Noteowner may make a notation of such redemption on the panel of the Note, stating the amount so redeemed, or may return the Note to the District for exchange for a new Note in a proper principal amount. Such notation, if made by the Noteowner, may be made for reference only, and may not be relied upon by any other person as being in any way determinative of the principal amount of such Note Outstanding, unless the Note Registrar initialed the notation on the panel.

(c) Immediately upon delivery of the Notes to the purchasers thereof on the delivery date, such purchasers shall deposit the Note certificates representing all of the Notes with the Securities Depository. The Securities Depository, or its nominee, will be the sole Noteowner of the Notes, and no investor or other party purchasing, selling or otherwise transferring ownership of any Notes will receive, hold or deliver any bond certificates as long as the Securities Depository holds the Notes immobilized from circulation.

(d) The Notes may not be transferred or exchanged except:

(1) To any successor of the Securities Depository (or its nominee) or any substitute depository ("Substitute Depository") designated pursuant to (ii) below, provided that any successor of the Securities Depository or any Substitute Depository must be a qualified and registered "clearing agency" as provided in Section 17A of the Securities Exchange Act of 1934, as amended;

(2) To a Substitute Depository designated by or acceptable to the District upon (a) the determination by the Securities Depository that the Notes shall no longer be eligible for depository services or (b) a determination by the District that the Securities Depository is no longer able to carry out its functions, provided that any such Substitute Depository must be qualified to act as such, as provided in subparagraph (1) above; or

(3) To those persons to whom transfer is requested in written transfer instructions in the event that:

(i) The Securities Depository shall resign or discontinue its services for the Notes and, only if the District is unable to locate a qualified successor within two months following the resignation or determination of noneligibility, or

(ii) Upon a determination by the District that the continuation of the book-entry system described herein, which precludes the issuance of certificates to any Noteowner other than the Securities Depository (or its nominee) is no longer in the best interest of the Beneficial Owners of the Notes.

(e) The Depository Trust Company, New York, New York, is hereby appointed the Securities Depository for the Notes.

Section 12. Undertaking to Provide Continuing Disclosure. The (i) Chairperson or the Vice Chairperson and (ii) Secretary of the District are hereby authorized and directed to execute on behalf of the District, the Continuing Disclosure Agreement in connection with the Notes for the purpose of complying with the requirements of Rule 15c2-12 promulgated by the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended.

Section 13. Compliance with Federal Tax Laws.

(a) The District represents and covenants that the project financed by the Notes and their ownership, management and use will not cause the Notes to be "private activity bonds" within the meaning of Section 141 of the Code, and the District shall comply with the provisions of the Code to the extent necessary to maintain the tax-exempt status of the interest on the Notes.

(b) The District also covenants to use its best efforts to meet the requirements and restrictions of any different or additional federal legislation which may be made applicable to the Notes, provided that in meeting such requirements the District will do so only to the extent consistent with the proceedings authorizing the Notes and the laws of Wisconsin, and to the extent there is a reasonable period of time in which to comply.

Section 14. Rebate Fund. If necessary, the District shall establish and maintain, so long as the Notes are outstanding, a separate account to be known as the "Rebate Fund" for the purpose of complying with the rebate requirements of Section 148(f) of the Code. The Rebate Fund is for the sole purpose of paying rebate to the United States of America, if any, on amounts of bond proceeds held by the District. The District hereby covenants and agrees that it shall pay from the Rebate Fund the rebate amounts as determined herein to the United States of America.

The District may engage the services of accountants, attorneys, or other consultants necessary to assist it in determining rebate amounts. Amounts held in the Rebate Fund and the investment income therefrom are not pledged as security for the Notes and may only be used to pay amounts to the United States. The District shall maintain or cause to be maintained records of such determinations until six (6) years after payment in full of the Notes and shall make such records available upon reasonable request therefor.

Section 15. Defeasance. When all Notes have been discharged, all pledges, covenants and other rights granted to the owners thereof by this Resolution shall cease. The District may discharge all Notes due on any date by irrevocably depositing in escrow with a suitable bank or trust company a sum of cash and/or bonds or securities issued or guaranteed as to principal and interest by the U.S. Government, or of a commission, board or other instrumentality of the U.S. Government ("Government Obligations"), or of securities wholly and irrevocably secured as to principal and interest by Government Obligations and rated in the highest rating category of a nationally recognized rating service, maturing on the dates and bearing interest at the rates required to provide funds sufficient to pay when due the interest to accrue on each said Note to its maturity or, at the District's option, if said Note is prepayable to any prior date upon which it may be called for redemption, and to pay and redeem the principal amount of each such Note at maturity, or at the District's option, if said Note is prepayable, at its earliest redemption date, with the premium required for such redemption, if any, provided that notice of the redemption of all prepayable Notes on such date has been duly given or provided for.

Section 16. Resolution a Contract. The provisions of this Resolution shall constitute a contract between the District and the owner or owners of the Notes, and after issuance of any of the Notes no change or alteration of any kind in the provisions of this Resolution may be made, except as provided in Section 18, until all of the Notes have been paid in full as to both principal and interest. The owner or owners of any of the Notes shall have the right in addition to all other rights, by mandamus or other suit or action in any court of competent jurisdiction, to enforce such owner's or owners' rights

against the District, the Governing Body thereof, and any and all officers and agents thereof including, but without limitation, the right to require the District, its Governing Body and any other authorized body, to fix and collect rates and charges fully adequate to carry out all of the provisions and agreements contained in this Resolution.

Section 17. General Authorizations. The Chairperson, the Vice Chairperson and the Secretary of the District and the appropriate deputies and officials of the District in accordance with their assigned responsibilities are hereby each authorized to execute, deliver, publish, file and record such other documents, instruments, notices and records and to take such other actions as shall be necessary or desirable to accomplish the purposes of this Resolution and to comply with and perform the obligations of the District under the Notes. The execution or written approval of any document by the Chairperson, the Vice Chairperson or Secretary of the District herein authorized shall be conclusive evidence of the approval by the District of such document in accordance with the terms hereof.

In the event that said officers shall be unable by reason of death, disability, absence or vacancy of office to perform in timely fashion any of the duties specified herein (such as the execution of Notes), such duties shall be performed by the officer or official succeeding to such duties in accordance with law and the rules of the District.

Any actions taken by the Chairperson, the Vice Chairperson and Secretary consistent with this Resolution are hereby ratified and confirmed.

Section 18. Amendment to Resolution. After the issuance of any of the Notes, no change or alteration of any kind in the provisions of this Resolution may be made until all of the Notes have been paid in full as to both principal and interest, or discharged as herein provided, except: (a) the District may, from to time, amend this Resolution without the consent of any of the owners of the Notes, but only to cure any ambiguity, administrative conflict, formal defect, or omission or procedural inconsistency of this Resolution; and (b) this Resolution may be amended, in any respect, with a written consent of the owners of not less than two-thirds (2/3) of the principal amount of the Notes then outstanding; provided, however, that no amendment shall permit any change in the pledge of tax revenues of the District or the maturity of any Note issued hereunder, or a reduction in the rate of interest on any Note, or in the amount of the principal obligation thereof, or in the amount of the redemption premium payable in the case of redemption thereof, or change the terms upon which the Notes may be redeemed or make any other modification in the terms of the payment of such principal or interest without the written consent of the owner of each such Note to which the change is applicable.

Section 19. Illegal or Invalid Provisions. In case any one or more of the provisions of this Resolution or any of the Notes shall for any reason be held to be illegal or invalid, such illegality or invalidity shall not affect any other provision of this Resolution or of the Notes.

Section 20. Conflicting Resolutions. All ordinances, resolutions, or orders, or parts thereof heretofore enacted, adopted or entered, in conflict with the provisions of this Resolution, are hereby repealed and this Resolution shall be in effect from and after its passage.

[SIGNATURE PAGE TO FOLLOW]

Adopted: June 28, 2022.

Lisa Olson
Chairperson of the District

Attest:

Citlali Mendieta Ramos
Secretary of the District

Recorded on June 28, 2022.

Citlali Mendieta Ramos
Secretary of the District

EXHIBIT A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical
College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 28, 2022, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE AND ESTABLISHING THE PARAMETERS FOR THE SALE OF NOT TO EXCEED \$1,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2022-23B," which provides that the sum of \$1,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purpose of financing building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program and to pay certain costs of issuance.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 28, 2022.

BY ORDER OF THE DISTRICT BOARD:

District Secretary

EXHIBIT B

UNITED STATES OF AMERICA
STATE OF WISCONSIN
MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT
GENERAL OBLIGATION PROMISSORY NOTE, SERIES 2022-23B

<u>Number</u>	<u>Interest Rate</u>	<u>Maturity Date</u>	<u>Dated Date</u>	<u>Principal Amount</u>	<u>CUSIP</u>
R-___	___%	June 1, 20__	_____	\$_____	

FOR VALUE RECEIVED, Milwaukee Area Technical College District, Wisconsin, promises to pay to CEDE & CO., or registered assigns, the principal sum of _____ (\$_____) on the maturity date specified above, together with interest thereon from _____ or the most recent payment date to which interest has been paid, unless the date of registration of this Note is after the 15th day of the calendar month immediately preceding an interest payment date, in which case interest will be paid from such interest payment date, at the rate per annum specified above, such interest being payable on June 1 and December 1 of each year, with the first interest on this issue being payable on _____.

The Notes of this issue shall not be subject to call and payment prior to maturity.

Both principal hereof and interest hereon are hereby made payable to the registered owner in lawful money of the United States of America, and for the prompt payment of this Note with interest thereon as aforesaid, and the levying and collection of taxes sufficient for that purpose, the full faith, credit and resources of the District are hereby irrevocably pledged. The principal of this Note shall be payable only upon presentation and surrender of this Note to the District Treasurer at the principal office of the District. Interest hereon shall be payable by check or draft dated as of the applicable interest payment date and mailed from the office of the District Treasurer to the person in whose name this Note is registered at the close of business on the fifteenth day of the calendar month next preceding each interest payment date.

This Note is transferable only upon the books of the District kept for that purpose by the District Secretary at the principal office of the District, by the registered owner in person or his duly authorized attorney, upon surrender of this Note together with a written instrument of transfer (which may be endorsed hereon) satisfactory to the District Secretary duly executed by the registered owner or his duly authorized attorney. Thereupon a new Note or Notes of the same aggregate principal amount, series and

maturity shall be issued to the transferee in exchange therefor. The District may deem and treat the person in whose name this Note is registered as the absolute owner hereof for the purpose of receiving payment of or on account of the principal or interest hereof and for all other purposes. The Notes are issuable solely as negotiable, fully registered Notes without coupons in authorized denominations of \$5,000 or any whole multiple thereof.

This Note is one of an issue aggregating \$1,500,000.00 issued pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, for the public purpose of financing \$1,500,000.00 building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program (the public purpose projects described above are hereafter referred to as the "Public Purposes") and is authorized by a resolution of the District Board of the District, duly adopted by said District Board at its meeting duly convened on _____, which resolution is recorded in the official book of its minutes for said date.

It is hereby certified and recited that all conditions, things and acts required by law to exist or to be done prior to and in connection with the issuance of this Note have been done, have existed and have been performed in due form and time; that the aggregate indebtedness of the District, including this Note and others authorized simultaneously herewith, does not exceed any limitations imposed by law or the Constitution of the State of Wisconsin; and that the District has levied a direct, annual irrevocable tax sufficient to pay this Note, together with interest thereon when and as payable.

No delay or omission on the part of the owner hereof to exercise any right hereunder shall impair such right or be considered as a waiver thereof or as a waiver of or acquiescence in any default hereunder.

IN WITNESS WHEREOF, the District Board of Milwaukee Area Technical College District, Wisconsin, has caused this Note to be signed on behalf of said District by its duly qualified and acting Chairperson or Vice Chairperson, and Secretary, and its corporate seal to be impressed hereon, all as of the date of original issue specified above.

MILWAUKEE AREA TECHNICAL
COLLEGE DISTRICT, WISCONSIN

By: _____
Chairperson of the District

Attest: _____
Secretary of the District

(Form of Assignment)

FOR VALUE RECEIVED the undersigned hereby sells, assigns and transfers unto

(Please print or typewrite name and address,
including zip code, of Assignee)

(Please print or typewrite Social Security or
other identifying number of Assignee)

the within Note and all rights thereunder, hereby irrevocably constituting and appointing

(Please print or type name of Attorney)

Attorney to transfer said Note on the books kept for the registration thereof with full power of substitution in the premises.

Dated: _____

NOTICE: The signature to this assignment must correspond with the name as it appears upon the face of the within Note in every particular without alteration or enlargement or any change whatever.

Signature(s) guaranteed by:

Attachment 5 - c

**RESOLUTION AUTHORIZING THE ISSUANCE OF \$22,500,000.00
GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2022-23C
OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN
(Resolution F0232-06-22)**

WHEREAS, Milwaukee Area Technical College District (the "District") is presently in need of \$22,500,000.00 for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2022-2023, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program that are anticipated to occur in 2022-2023, and (c) any paying certain costs of issuance; and

WHEREAS, it is in the best interest of the District that the monies needed for such purpose be borrowed through the issuance of general obligation promissory notes pursuant to Section 67.12(12), Wis. Stats.; now therefore be it

RESOLVED, that the District shall issue general obligation promissory notes in the amount of \$22,500,000.00 for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2022-2023, (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program that are anticipated to occur in 2022-2023, and (c) paying certain costs of issuance; and be it

FURTHER RESOLVED, that the District Secretary shall, within 10 (ten) days hereafter, cause public notice of the adoption of this resolution to be given to the electors of the District by publishing a notice thereof in the Milwaukee Journal Sentinel, a newspaper published and having general circulation in the District, which newspaper is found and determined to be likely to give notice to the electors, such notice to be in substantially the form set forth in Attachment A to this resolution.

Adopted: June 28, 2022.

Lisa Olson, Chairperson

Attest:

Citlali Mendieta Ramos, District Secretary

Recorded on June 28, 2022.

Citlali Mendieta Ramos, District Secretary

Attachment A

NOTICE

TO THE ELECTORS OF:

Milwaukee Area Technical
College District, Wisconsin

NOTICE IS HEREBY GIVEN that the District Board of the above-named District, at a meeting duly called and held on June 28, 2022, adopted, pursuant to the provisions of Section 67.12(12) of the Wisconsin Statutes, a resolution entitled, "RESOLUTION AUTHORIZING THE ISSUANCE OF \$22,500,000.00 GENERAL OBLIGATION PROMISSORY NOTES, SERIES 2022-23C, OF MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT, WISCONSIN," which provides that the sum of \$22,500,000.00 be borrowed through the issuance of the District's general obligation promissory notes for the public purposes of (a) financing \$21,000,000.00 of purchases of movable equipment, consisting of projects for future equipment needs, that are anticipated to occur in 2022-2023, and (b) financing \$1,500,000.00 of building remodeling and improvement projects, consisting of projects included in the District's 2022-2023 building remodeling and improvement program that are anticipated to occur in 2022-2023, and paying certain costs of issuance.

A copy of said resolution is on file in the District Office, 700 West State Street, Milwaukee, Wisconsin, and is available for public inspection weekdays, except holidays, between the hours of 8:00 A.M. and 4:00 P.M.

The District Board need not submit the resolution authorizing this borrowing to the electors for approval unless within 30 days after the publication of this Notice there is filed with the Secretary of the District Board a petition meeting the standards set forth in Sec. 67.12(12), Wis. Stats., requesting a referendum thereon at a special election.

Dated: June 28, 2022.

BY ORDER OF THE DISTRICT BOARD:

District Secretary

Attachment 5 – d

**RESOLUTION (F0233-06-22) TO APPROVE FISCAL YEAR 2022-2023
RENOVATION / REMODELING (CAPITAL) PROJECTS
(June 28, 2022)**

BACKGROUND

Within the context of the Three Year Plan, renovation and remodeling projects are identified and implemented on an annual basis in order to properly maintain District facilities and to reflect changing instructional and support service needs.

To comply with State regulations governing construction and remodeling, it is necessary for the MATC Board to submit a list of applicable projects to the Wisconsin Technical College System Board for approval. Authorization from the MATC Board is sought at this time for the above reason, as well as to permit the development of plans and specifications to expedite construction.

For 2022/2023 funding is proposed at approximately \$18.0 million from twelve (12) borrowing packages of \$1,500,000. The actual projects implemented will be adjusted to match the actual funding level with lower priority projects in the various phases eliminated or modified as required.

Attached is a list of potential renovation and remodeling projects recommended for implementation during Fiscal Year 2022/2023. The list of projects was selected from a more comprehensive list of project needs identified in the Three-Year Plan and recent newer project requests. All of the projects recommended will complement any long range planning decisions.

RESOLUTIONS

BE IT RESOLVED that the Milwaukee Area Technical College District Board include in the budget planning for Fiscal Year 2022/2023 various remodeling and renovation projects listed on the attached with an estimated cost of \$18,000,000, with the understanding that the list may be modified; and be it;

RESOLVED further, that the Milwaukee Area College District Board approve the aforementioned projects and authorize the Administration to prepare plans, specifications, and contract documents; and be it;

RESOLVED further, that the Milwaukee Area College District Board request any necessary approvals from the Wisconsin Technical College System Board for applicable projects.

MATC FY 2022-2023 Capital Project List
 Borrowings Issued in (12) Phases of \$1,500,000.00
 June 28, 2022

Project #

2023301	1. Districtwide HVAC & Electrical Upgrades FY23	\$	1,200,000.00
2023302	2. DMC M Building Fire Protection Phase I	\$	1,500,000.00
2023303	3. DMC S Building Entrance Vestibule Door 1&2 Replacements	\$	310,000.00
2023304	4. DMC Lower C Parking Concrete Improvements	\$	500,000.00
2023305	5. Districtwide Emergency & Contingency	\$	455,000.00
2023306	6. Districtwide Minor Remodels	\$	330,000.00
2023307	7. Future Project Selection & Refinement	\$	990,000.00
2023308	8. DMC Student Center level 2 Remodel	\$	800,000.00
2023309	9. OCC Faculty Office Improvements B113-B119	\$	700,000.00
2023310	10. OCC Roof Replacements	\$	300,000.00
2023311	11. DMC Life Safety/FAMNS & Access Control Upgrades	\$	645,000.00
2023312	12. OCC Admissions/ Pathway Office A102,A104-A106	\$	1,490,000.00
2023313	13. DMC General Classroom Upgrades	\$	500,000.00
2023314	14. Districtwide Restroom Improvements C322-324, C328, C330, OCA219, OCA221	\$	650,000.00
2023315	15 DMC Student Center Upper Atrium & Passenger Elevator	\$	1,500,000.00
2023316	16. DMC Student Center Rec Lounge & Convenience Store S301-311	\$	850,000.00
2023317	17. OCC Truck Driving Range & Track	\$	780,000.00
2023318	18. DMC Heavy Plate Welding Lab WSQ118,133,135	\$	900,000.00
2023319	19. OCC Baseball Outdoor Restroom Facility	\$	1,500,000.00
2023320	20. DMC STEM Center T202 & Associated Relocations	\$	1,480,000.00
2023322	22. Capital Projects Salaries	\$	620,000.00

PROGRAM TOTAL:

\$ 18,000,000.00

Fiscal Year 2022-23 Milwaukee Area Technical College District



ACTIVITY PLAN & BUDGET

 **MILWAUKEE AREA *Technical College***
Transforming Lives, Industry & Community

EQUAL OPPORTUNITY AND AFFIRMATIVE ACTION COMMITMENT

Milwaukee Area Technical College's commitment to equal opportunity in admissions, educational programs, and employment policies assures that all individuals are included in the diversity that makes the college an exciting institution. MATC does not discriminate against qualified individuals in employment or access to courses, programs, or extracurricular activities on the basis of race, color, national origin, ancestry, religion, creed, sex, sexual orientation, age, disability, pregnancy, marital status, parental status, or other protected class status. The lack of English skills shall not be a barrier to admission or participation in any MATC program or service.

MATC will comply fully with state and federal Equal Opportunity and Affirmative Action laws, executive orders, and regulations. Direct questions concerning application of this policy to the MATC Affirmative Action Officer, 700 West State Street, Milwaukee, WI 53233-1443.

It is the policy of MATC to provide reasonable accommodations for all students, or applicants for admission, who have disabilities (see Discrimination Against Individuals With Disabilities Policy CO203). MATC will adhere to all applicable federal and state laws, regulations, and guidelines with respect to providing reasonable accommodations as required to afford equal opportunity and access to programs and services for students with disabilities. Reasonable accommodations will be provided in a timely and cost-effective manner. Access shall not be denied because of the need to make reasonable accommodations for an individual's disability.

State and federal laws include the concept of "reasonable accommodation" as a key element in providing equal opportunity and access to programs and services for students with disabilities.

MILWAUKEE AREA TECHNICAL COLLEGE

2022-23 ACTIVITY PLAN AND BUDGET

Fiscal Year 2022-23

Members of the Board as of June 30, 2022

Lisa Olson	Chairperson
Erica Case	Vice Chairperson
Citlali Mendieta-Ramos	Secretary
Nikki Moews	Treasurer
Ashanti Hamilton	
Ann Wilson	
Mark Foley	
Antonio Diaz	
Lauren Baker	

Administrators as of June 30, 2022

Dr. Vicki J. Martin	President
Dr. Naydeen Gonzalez-De Jesus	Executive Vice President of Student Success
Eva Martinez Powless	Chief Diversity, Equity & Inclusion Officer
Dr. Mohammad M. Dakwar	Vice President, Learning
Janice M. Falkenberg	Vice President and General Counsel
Jeffrey J. Hollow	Vice President, Finance
Laura M. Bray	Vice President, College Advancement and External Communications
Elle Bonds	Vice President, Human Resources
Dr. Christine M. Manion	Vice President, Institutional Effectiveness
Dr. Jeff C. Janz	Vice President, Retention and Completion
Dr. Sarah Adams	Interim Vice President, Enrollment Services
Bohdan Zacharij	Vice President and General Manager, Milwaukee PBS
Barbara A. Cannell	Dean of Academic Learning
Dr. Nicole Tanner	Interim Dean of Enrollment Services
Dr. Pamela Holt	Dean of Online Learning
Equan A. Burrows	Dean of Student Experience
Dr. Sadique Isahaku	Dean, General Education
Dr. Eric Gass	Dean, Healthcare Services
Dr. Carl Meredith	Dean, Business and Management
Dr. Kamela J. Goodwyn	Dean, Science, Technology, Engineering and Math
Rebecca L. Alsup-Kingery	Dean, Manufacturing, Construction and Transportation
Dr. Micheal Sitte	Interim Dean, Creative Arts, Design and Media
Dr. Valencia Brown	Interim Dean, Community and Human Services

Official Issuing Report

Jeffrey J. Hollow, CPA, CMA, MBA, Vice President, Finance

Assisted by:

Eva A. Kuether, CPA, Controller

Emilia Meinhardt, Budget Manager

Suzanne Jarvis, CPA, Coordinator, Cash Management

Mary Mathers, Sr. Accounting Administrator

Brenda Schmitt, Sr. Financial Grants Administrator

William C. Smith, CPA, CMA, MBA, Capital Accounting and Budget Manager

MILWAUKEE AREA TECHNICAL COLLEGE

Board Members as of June 30, 2022

Name	Board Officer	Membership Type	Term Expires	Employer and Position
Lisa Olson	Chairperson	School District Administrator	6/30/23	Whitnall School District Superintendent
Erica Case	Vice Chairperson	Employer	6/30/24	Harley Davidson Motor Company Human Resources Director
Citlali Mendieta-Romos	Secretary	Employer	6/30/22	Antigua Latin Restaurant, LLC Owner/Director of Special Events
Nikki Moews	Treasurer	Employer	06/30/23	Children's Wisconsin Human Resource Business Partner
Antonio Diaz		Employer	06/30/23	Van Horn Latino, LLC General Manager
Mark Foley		Employer	06/30/24	von Briesen & Roper, S.C. Shareholder/Attorney
Ashanti Hamilton		Elected Official	06/30/22	Milwaukee Common Council Alderman 1 st District
Ann Wilson		Additional Member	06/30/22	Hillside Family Resource Center Manager *Retired*
Lauren Baker		Additional Member	06/30/24	Retired

NOTE: The composition and number of MATC District Board members are stipulated by Wisconsin law. The governing board of the Milwaukee Area Technical College District is made up of nine appointed members from geographical areas within the Milwaukee Area Technical College District. Members include five persons representing employers, one elected official, one school district administrator and two additional members.

**MILWAUKEE AREA TECHNICAL COLLEGE
2022-23
ACTIVITY PLAN AND BUDGET**

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**MILWAUKEE AREA TECHNICAL COLLEGE
2022-23
ACTIVITY PLAN AND BUDGET**

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SECTION I
INTRODUCTION AND POLICY



To the Taxpayers of the Milwaukee Area Technical College District:

In our continued efforts to be transparent with, and accountable to the taxpayers in our District, MATC presents the Activity Plan and Budget for Fiscal Year 2022-23.

As the state's largest and most diverse two-year college, MATC continues to innovate to meet the needs of residents and employers in our district. With employers experiencing extreme worker shortages, MATC has formed new employer partnerships with companies like Johnson Controls, Froedtert Hospital, Manpower, Northwestern Mutual and PepsiCo. They have funded scholarships and wrap-around services for students pursuing careers in healthcare, business, building systems, information technology, transportation, and more.

Also, as the Milwaukee area grapples with some of the nation's worst equity gaps, MATC joined the national Moon Shot for Equity partnership with an aim to eliminate equity gaps in higher education by 2030. Key results in 2022 included: expanded eligibility to serve more students through the MATC Promise college access program, removed a barrier that was preventing hundreds of students from registering for classes due to small outstanding balances, issued automatic retention grants to 1,500 students nearing graduation, engaged 100+ employees in a monthly virtual series with the Race & Equity Center at the University of Southern California, and distributed \$3.8 million in Federally-funded student debt relief to re-engage over 5,400 students who persevered during the pandemic. We also opened affordable apartments for close to 200 students to combat housing insecurity. Finally, with MATC experiencing enrollment declines throughout the pandemic, a trend at two-year colleges across the country, MATC took action to reduce spending to close the budget gap for the 2021-22 fiscal year.

For our 2022-23 fiscal year budget, we remain steadfast to our mission of "education that transforms lives, industry and community." MATC is projecting an increase in enrollment and planning for a balanced budget. We will continue to offer flexible course options including online, virtual, and blended and also offer courses at different lengths starting at various points throughout the year. These flexible course formats provide the same high-quality instruction from industry experts, small class sizes and affordable tuition with the opportunity to see success in a shorter time frame. We will also continue to offer the MATC Promise and other scholarships to ensure career-focused education is accessible and affordable to all.

None of this work would be possible without the support of taxpayers in the Milwaukee area and throughout the state. We recognize and appreciate your investment in MATC's vision to be the best choice in education, where everyone can succeed.

We invite you to review this document and visit matc.edu to learn more.

Vicki J. Martin, Ph.D.
MATC President

Lisa Olson, Ph.D.
MATC District Board Chairperson

Downtown Milwaukee Campus
700 West State Street
Milwaukee, WI 53233-1443

Mequon Campus
5555 West Highland Road
Mequon, WI 53092-1199

Oak Creek Campus
6665 South Howell Avenue
Oak Creek, WI 53154-1196

West Allis Campus
1200 South 71st Street
West Allis, WI 53214-3110

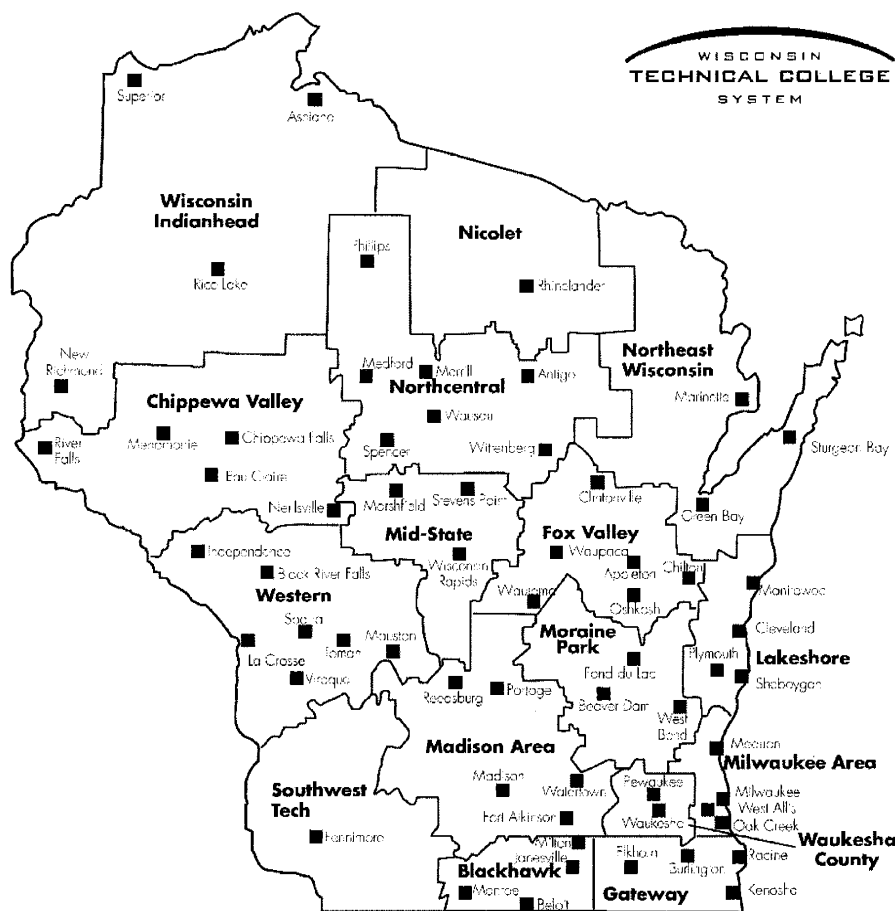
MATC.edu
414-297-MATC

College Overview

Wisconsin's Largest and Most Diverse Technical College

Milwaukee Area Technical College (MATC) is the largest of the 16 technical colleges that compose the Wisconsin Technical College System (WTCS) and one of the most diverse institutions of higher education in the Midwest. During academic year 2020-21 MATC served 29,458 students. The college's district includes all of Milwaukee County, most of Ozaukee County and portions of Washington and Waukesha counties.

Each WTCS college offers a broad portfolio of associate degrees, technical diplomas, apprenticeships and certificates in a wide array of career areas, trades and industries. Each technical college in the WTCS also offers workforce development programs to complement the training needs of the employers and residents in its district. MATC is one of a select number of WTCS colleges that also offers associate of



arts and associate of science degrees that allow a student to begin a bachelor's degree at our campuses. The college maintains transfer agreements with more than 40 four-year colleges and universities, including guaranteed transfer agreements with Marquette University, the University of Wisconsin-Madison and the University of Wisconsin-Milwaukee. MATC offers courses on campus, online, and in hybrid and blended formats that bring together both classroom and online learning.

Growing Flexible Course Offerings

For more than a century, the college has responded to urgent needs of its service region.

In 2021-22, this included continuing to offer flexible course options including online, virtual, blended, hybrid and a new HyFlex model that allows students to choose how to attend a course. In addition to flexible course delivery, MATC offers courses at different lengths starting at various points throughout the year. This includes traditional semester-long courses along with shorter 12-week courses and eight-week sections. These flexible courses provide the same high-quality instruction from industry experts, small class sizes and affordable tuition with the opportunity to see success in a shorter time frame. Students will be able to complete two courses in a sequence over the course of a traditional semester, ultimately reducing time to degree, according to our research partners at EAB. Amarillo College in Texas saw completion rates increase 30% with a move to more eight-week sections. This is of vital importance to so many of our students, especially adult students who are often balancing family responsibilities, work and college. More eight-week sections also put us on stronger competitive footing with other local public, private and for-profit institutions at a time when enrollment is critically important.

All of our programs continue to be directly linked to labor market need and nearly 1,000 advisory committee members help keep curriculum current and relevant. As the economy evolves following the onset of the COVID-19 pandemic, MATC too will evolve.

Our Core Offerings

- 170+ associate degree, technical diploma, certificate and apprenticeship programs
- 40+ four-year college and university transfer partners, offering a less expensive path to a four-year bachelor's degree for our students
- The opportunity to complete high school through a General Educational Development (GED) Certificate in English or Spanish, a High School Equivalency Diploma (HSED), or High School Diploma at MATC's Adult High School. MATC also provides English as a Second Language (ESL) programs, and serves students who need additional support while enrolled in their college program. While earning a GED, HSED, High School Diploma, or taking English as a Second Language classes, students also can enroll in various Career Pathways that lead to the completion of a high school credential, college credits and employment preparation. They can also qualify for financial aid through the Ability to Benefit program.
- Through MATC Workforce Solutions, the college provides customized and on-site training for employers and their teams.

- Milwaukee PBS, Channels 10 and 36, is a viewer-supported service of MATC. The Milwaukee PBS stations are the area's only over-the-air source for PBS and other national public television programs, and also offer a diverse schedule of their own award-winning local series and specials.

Significant Accomplishments

- To support students at a time of crisis, the college utilized \$5.75 million in federal COVID-19 relief dollars to forgive outstanding balances students owed to MATC for tuition and fees incurred from Spring 2020 through Spring 2021.
- To combat housing insecurity, MATC and developer J. Jeffers & Co., along with the Wisconsin Housing and Economic Development Authority and the City of Milwaukee, officially opened Westown Green, serving up to 195 students in downtown Milwaukee in August 2021.
- To help students find their path, the college began offering prospective students the option to select "undecided/unsure" for their program of study during the application process for Fall 2021. A career coach contacts the undecided students soon after they apply. We also launched the first MATC Gap Year program in partnership with local engagement agency NEWaukee, offering paid hands-on career exploration for students taking a gap year.
- To respond to the complex workforce shortages in our district, we have deepened our partnership with area employers to provide a stronger link for our students to access careers that offer family-supporting wages and advancement opportunities. This academic year, significant investments were made in scholarships and program support through Froedtert Memorial Hospital, Johnson Controls, Northwestern Mutual and PepsiCo.
- To unlock access to more students, the MATC Promise for New High School Graduates program was expanded to include recent General Educational Development (GED) and High School Equivalency Diploma (HSED) completers in the MATC District, and new graduates of MATC's Adult High School.
- To beautify our campuses and create more welcoming, inclusive spaces, community artists, including two MATC students and an alumnus, were among the creators of 13 new installations on the campus.
- To drive greater equity and inclusion, we launched nine new employee affinity groups, eliminated holds preventing students with small debts from registering, issued retention grants to 1,500 students nearing graduation and engaged 100+ employees in training with the Race & Equity Center at the University of Southern California.
- Finally, the President's Task Force on Diversity, Equity & Inclusion led by Chief DEI Officer Eva Martinez Powless and Vice President of Human Resources Elle Bonds developed the college's new DEI plan with concrete action steps and a clear timeline. We expect to finalize and share the plan with you later this month as we acknowledge our gaps and shortcomings in serving our diverse populations and work to close and solve them.

- MATC delivered a **balanced budget** for the eighth consecutive year and preserved MATC's **Aa1 rating from Moody's** for the district's outstanding general obligation unlimited tax debt.

Return on Investment

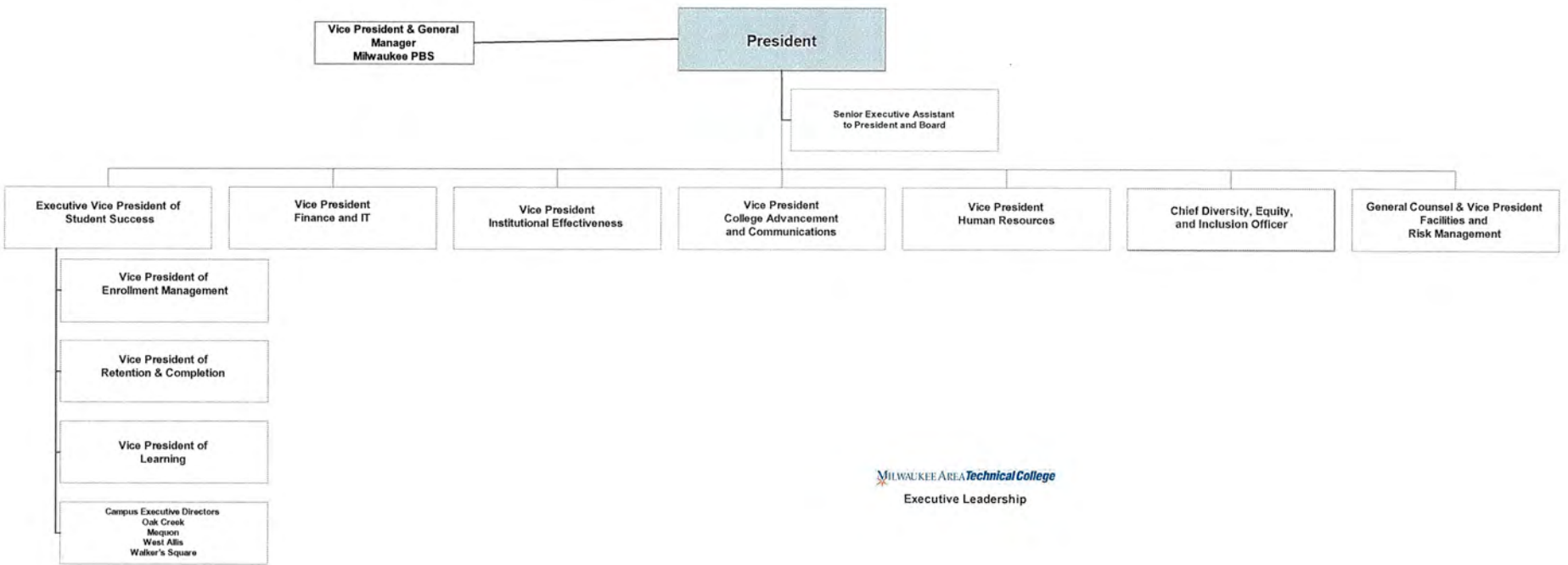
MATC contributes more than **\$1.5 billion in annual economic activity by our students, alumni, faculty and staff**, according to a report from the respected labor market analytics firm Emsi. Both graduates and taxpayers earn a significant return on the investment they make in MATC. **The average MATC associate degree graduate will experience an amazing \$418,000 in higher earnings throughout their working years compared to someone with only a high school diploma or equivalent.**

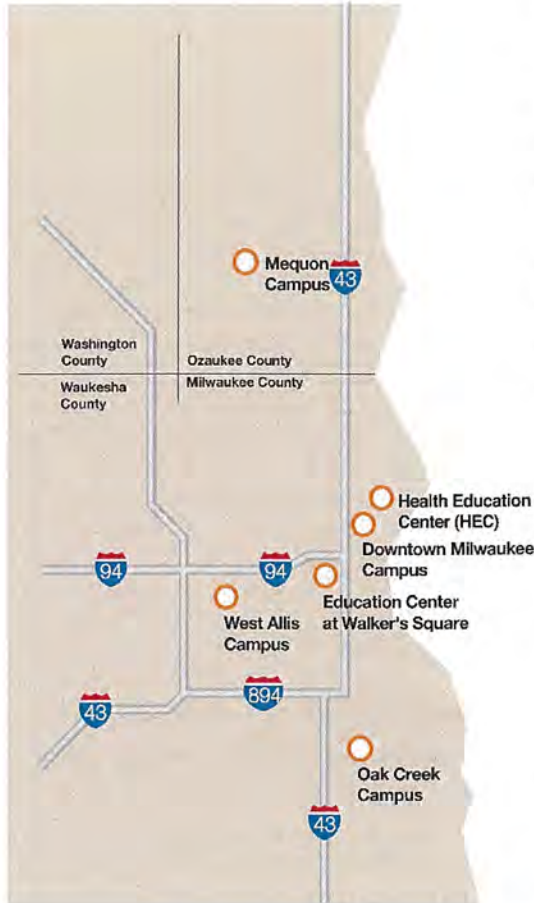
Society as a whole benefits from an increased economic base, raising prosperity in Wisconsin. Taxpayers' investment in the college outpaces the average return from the U.S. stock market: MATC provides a 15.8% annual rate of return over the past 30 years compared to 10.1 in the market. For taxpayers, every \$1 of public funds invested yields a cumulative value of \$2.70 over the course of the students' working lives, Emsi concluded. Taxpayers also will see **\$25.7 million in present value social savings connected to lower crime, lower unemployment, and increased health and wellness levels**, according to the report.

Student Demographics

Student Count	23,458	
Students As Expressed in Full-Time Equivalent (FTE)	8021.51	
Gender	<i>Count</i>	<i>Percent</i>
Male	9,410	40.1%
Female	13,602	58.0%
Unknown	446	1.9%
Total	23,458	100.0%
Race/Ethnicity	<i>Count</i>	<i>Percent</i>
American Indian/Alaskan Native	125	0.5%
Asian	1,354	5.8%
Black	6,359	27.1%
Hispanic	4,581	19.5%
White	8,290	35.3%
Pacific Islander	23	0.1%
Multi-Ethnic	823	3.5%
Unknown	1,903	8.1%
Total	23,458	100.0%

County of Residence	<i>Count</i>	<i>Percent</i>
Milwaukee	18,435	78.6%
Ozaukee	690	2.9%
Racine	654	2.8%
Washington	273	1.2%
Waukesha	1,085	4.6%
Other	2,321	9.9%
Total	23,458	100.0%





Campuses

MATC features four campuses: Downtown Milwaukee, Mequon, Oak Creek and West Allis and an education center at Walker’s Square on Milwaukee’s near south side.

Continuing Commitment to Improvement

As part of our ongoing quality improvement efforts, a number of initiatives will be launched or strengthened during fiscal year 2022-23:

- The college will continue to implement **Transformation 2025**, the college’s new strategic plan. The plan was built by a cross-functional team that included students, faculty, staff, administrators and community members. It outlines MATC’s priorities from 2021 through 2025.
- MATC will implement the college’s first **Diversity, Equity and Inclusion Plan**, reflecting inclusion as a value of the college — and equity as one of four strategic priorities in the strategic plan.

- To better provide area employers with the skilled professionals they need right now, Milwaukee Area Technical College will offer five new programs starting in the fall of 2022. They are: Community Health & Nutrition Navigator, Associate of Applied Science (AAS) degree; Computer Numerical Control (CNC) Setup and Operations, Certificate; Food Science Technology, AAS degree; Leadership Development, AAS degree; and Sign Language Interpreting in Education, AAS degree.
- MATC will continue to implement **EAB Navigate**, an enterprise-level technology linking MATC employees and students in a Coordinated Care Network. The new tool is designed especially to help educational institutions like MATC leverage data and communication to proactively manage student retention and success from enrollment through graduation.
- Academic programs will continue to undergo rigorous review that ensures quality, vitality and relevance to the needs of employers through our **Quality Review Process**.
- Our continued commitment to quality improvement, including the use of **Continuous Quality Improvement (CQI)** tools, helps us make data-informed decisions.

Strategic Planning

Strategic Planning at MATC is a dynamic, collaborative, and continuous process that sets the future direction for the college and ensures the long-term success of our students and our community.

Although we update our Strategic Plan annually, every four to five years in sync with our accreditation cycle, we conduct a larger, more inclusive planning process that includes a review of our mission, vision, and values as well as the Strategic Plan itself.

In April 2019, MATC contracted with Campus Works to help facilitate our strategic planning process. Over the next 14 months, Campus Works led the College community through an integrated planning process that used a cross-functional steering committee, including a student representative, to review past and create new satisfaction surveys; analyze student success and community data; conduct a SWOT assessment; host Board retreats; host student focus groups; meet with internal and external stakeholders, and oversee a drafting, editing, and revising cycle of all relevant documents until Transformation 2025 was approved by the District Board of Directors in June 2020.

Our 5-year strategic plan--**Transformation 2025**--tells our college community three important things: we know who we are, we know where we need to go as an institution, and we know how to get there.

Our **Mission statement** (*Education that transforms lives, industry and community*) strongly reflects what our students and community members tell us we do for them

Our **Vision Statement** (*The best choice in education, where everyone can succeed*) is a stake in the ground, long-term aspiration of who we strive to be. It is our "North Star" that inspires and guides us every day.

Our **Value Statements** (see below) not only reflect who we are, but also demonstrate important changes in our community and provide the foundation for our culture, our actions and our behaviors in our classrooms, our offices, our hallways and, most importantly, in our processes that serve our students and community:

Empowerment: We support our students and employees with the skills, tools, and autonomy to succeed

Inclusion: We provide a fair and welcoming environment where all voices are heard and where all students and employees feel a sense of belonging

Innovation: We are agile and responsive to changing conditions, while anticipating future needs to best serve our students and communities

Integrity: We demonstrate honesty, professionalism, and accountability in all interactions with our students, each other, and our community partners.

Respect: We approach all interactions with openness and empathy, value different

perspectives, and treat each other with civility and kindness

This past strategic planning process also revealed a need for an additional document in order to continue our journey toward a more student-centered environment: a [student experience statement](#).

Of course, to fulfill our Mission, achieve our Vision, live our Values and create this student experience, we need a clear roadmap, and that is the Strategic Plan itself. This Plan presents the Priorities that we will focus on during the next five years:

- **Student Experience:** Ensure all students can succeed by delivering a personalized and holistic student experience
- **Organizational Excellence:** Advance organizational agility and excellence in a culture of innovation and informed decision making
- **Equity:** Promote equitable outcomes for all students and employees by creating an inclusive and supportive college environment
- **Community Impact:** Strengthen community impact as a catalyst and partner to create positive change

Student Success Initiatives: Guided Pathways

MATC is using the nationally recognized **Guided Pathways model** to help more students succeed through early career exploration, personalized retention efforts, building clear pathways to completion and graduation, and reducing equity gaps. It is an integrated, district-wide approach to student success based on intentionally designed, clear, coherent and structured educational experiences.

We have reorganized our academic and student services to support the student journey represented by the pillars of **Clarify, Enter, Stay and Learn**.



CLARIFY creates curricular pathways from high school through MATC to employment in fields of importance to the region and/or further education and simplifies students' choices with program maps developed by faculty that show students a clear pathway to completion.

ENTER helps students choose and enter their pathway by bridging K12 to higher education, redesigning traditional developmental education courses to a co-requisite model, and streamlining the onboarding process for all students.





STAY supports students while on their path through a strong advising process, multiple engagement opportunities, and embedded academic and non-academic support throughout the students' programs to promote student learning and persistence.

LEARN ensures that learning is happening with intentional outcomes at the classroom-, program-, and College-level that are aligned with the requirements for success in employment and further education in a given field and apply the results of learning outcomes assessment to improve the effectiveness of instruction across programs.

MATC's financial structure in FY2022-23 is designed to support this student-centered design. The FY2022-23 budget continues to reflect the reorganization of the overall structure of the college, including a matrix approach to support the student experience in and out of the classroom through integrated teams found in the Academic & Career Pathways:

- 1) Creative Arts, Design & Media Academic & Career Pathway
- 2) Community & Human Services Academic & Career Pathway
- 3) Business & Management Academic & Career Pathway
- 4) General Education Academic & Career Pathway
- 5) Healthcare Services Academic & Career Pathway
- 6) Manufacturing, Construction & Transportation Academic & Career Pathway
- 7) STEM Academic & Career Pathway

Despite the interruption of the Covid-19 Pandemic, subsequent economic downturn, and social unrest across the nation and our region in Wisconsin, MATC has continued to focus on our long-term planning goals to become a more student-centered College while also responding to the immediate needs of our students, staff, and community. The following chart reflects some of the most recent accomplishments in each of the four pillars that are the framework for the student experience under Guided Pathways:

<p>CLARIFY</p> 	<p>Pathways</p> <ul style="list-style-type: none"> ● Credit Reduction in all Programs ● Academic Mapping available on Self-Service ● Opened the MATC Center for University Partnerships & Studies ● Increased Dual Enrollment activities ● Improved connections with Community-Based Organizations ● Created Spanish version of MATC.edu
<p>ENTER</p>  <p>NEW STUDENT ONBOARDING EXPERIENCE</p>	<p>New Onboarding Experience</p> <ul style="list-style-type: none"> ● Eliminated Intake Barriers ● Improved Call Center processes ● Removed 24-hour holds on applications ● Revamped Student “Storm” Enrollment & Registration Events, including virtual options <p>Student-Centered Placement & Scheduling</p> <ul style="list-style-type: none"> ● Implemented Self-Service for Students ● Expanded multiple delivery modalities, online, virtual, blended and hybrid ● Added badging options for short-term credentials ● Increased 8-week course sections ● Developed new Career Coaching processes & workshops for “undecided” entering students
<p>STAY</p>  <p>Academic & Career Pathways MILWAUKEE AREA Technical College</p>	<p>Holistic Student Support</p> <ul style="list-style-type: none"> ● Initiated Registration Hold Reforms ● Launched Stormer Success Grant Program ● Integrated and launched new student success management system: EAB Navigate with proactive student interventions ● Developed a Health & Wellness Plan ● Launched new Faculty Mentoring Program
<p>LEARN</p> 	<p>Co-Requisite Models</p> <ul style="list-style-type: none"> ● Created new math courses appropriate for specific programs and Pathways ● Expanded co-requisite model for gateway English courses ● Expanded supported learning model for gateway math courses

	<p>Center for Teaching Excellence</p> <ul style="list-style-type: none"> ● Created 21st Century Classroom Model for Online Teaching Readiness and Quality Assurance ● Hired team of Peer Faculty Coaches ● Built a new student-focused syllabi template ● Created faculty development courses focusing on Student Engagement and Cultural Competency in the Classroom
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Student Success Initiatives: Achieving the Dream (ATD)



Milwaukee Area Technical College is one of five colleges across the country that joined the Achieving the Dream (ATD) National Network in summer of 2020. The network includes 250 community and technical colleges working to advance student success and achieve equitable outcomes by identifying emerging needs and ways to improve practices across an entire College by addressing crucial challenges that must be confronted and overcome in order to better serve students and the community. As an ATD Network College, MATC can expect support in the following areas:

- 1. INNOVATION:** ATD will help scale innovative new approaches at MATC, such as creating a culture of teaching and learning excellence and redesigning student supports to integrate across all areas of the institution.
- 2. COACHING:** Diagnostics and customized coaching can help strengthen MATC’s leadership and data-analysis capacity. Coaches can help us improve our ability to track leading indicators that research has shown lead to improved student retention and completion and identify and address achievement gaps.
- 3. CONNECTIONS:** ATD can enable MATC and our leaders to learn from and with our peers through regular network events, summits, institutes and webinars, and reports, briefs, and guides that share information about best practices across institutions.
- 4. EQUITY:** Like MATC, Achieving the Dream believes that access to a high-quality education in an inclusive environment is the right of all individuals and imperative for the continued advancement of a strong democracy and workforce and they will assist us in dismantling the barriers facing underserved students.

Student Success Initiatives: EAB Moon Shot for Equity



In Fall 2020, MATC, Carthage College, the University of Wisconsin-Milwaukee and the University of Wisconsin-Parkside joined a national initiative led by education firm EAB aimed at ending equity gaps in higher education by 2030.

These institutions comprise the first regional consortium of higher education institutions to sign on to the "Moon Shot for Equity," and will work together, and with EAB, to help more underrepresented students of color and other historically underserved populations graduate from college.

This partnership not only allows us to receive expert guidance support from award-winning, national Moon Shot mentors—Houston GPS and Georgia State University.

As part of the Moon Shot initiative, MATC faculty, staff, and administration also had the opportunity to participate in 12 sessions of equity-mindedness training through the [USC Race & Equity Center](#).

Student Success Initiatives: Higher Education Regional Alliance (HERA)

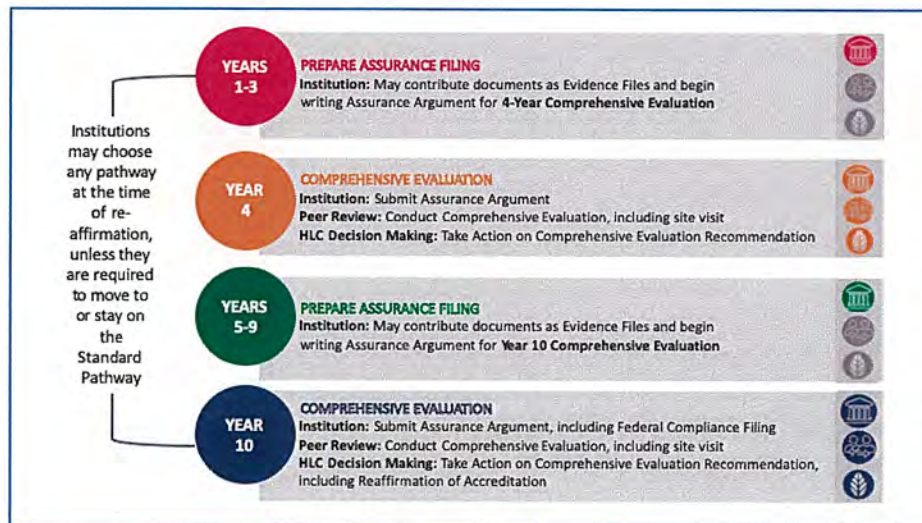


MATC continues its leadership role in the Higher Education Regional Alliance (HERA), a collaborative of 18 southeastern Wisconsin public and private two- and four-year colleges and universities, and a network of partner organizations.

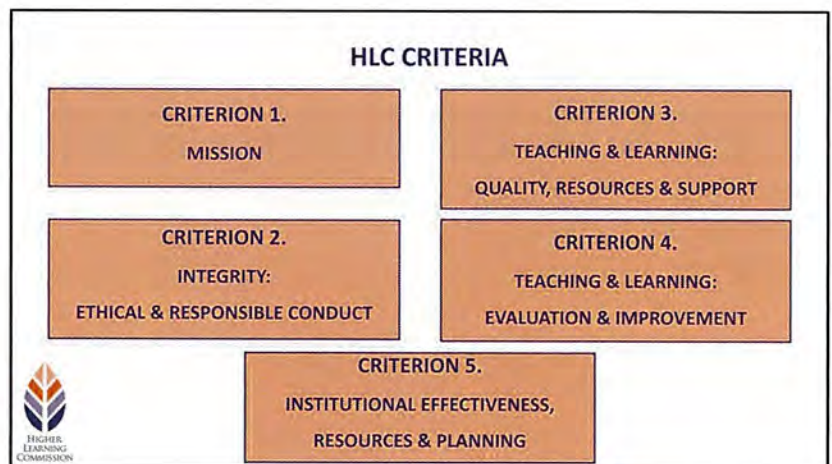
We are dedicated to closing achievement gaps and educating students today to become an innovative and nimble workforce that meets the needs of the region’s industries tomorrow. This challenge is too large for any one university or college to solve alone, so we are working together. HERA represents more than **150,000** students across southeastern Wisconsin who are key to driving our economy, and we know that education impacts more than individual lives; it can change the trajectory of our entire region.

Institutional Accreditation by the Higher Learning Commission

MATC is accredited by the [Higher Learning Commission](#) (HLC) and uses the HLC Standard Pathway of Accreditation. This is one of two options institutions in good standing have for maintaining accreditation with the HLC. It follows a 10-year cycle and is focused on quality assurance and institutional improvement. Improvement projects are integrated into comprehensive evaluations conducted during the cycle, as well as through interim monitoring, as required.



The **Five Criteria for Accreditation** are the standards of quality by which HLC determines whether an institution merits accreditation or reaffirmation of accreditation. *Criterion 5: Institutional Effectiveness, Resources and Planning* specifically requires that the College demonstrate how its resources, structures, and processes are sufficient to fulfill its mission, improve the quality of its educational offerings, and respond to future challenges and opportunities.



The work done in the Finance Division and presented in this Budget Book specifically demonstrates the commitment MATC has made to fulfill **Criterion 5** and its sub-components.

The Planning and Budgeting Process

The annual budget is a key element of MATC's planning and control system. Budgeting for all Wisconsin Technical Colleges is controlled by state statutes, MATC District Policy, and Wisconsin Technical College System (WTCS) reporting requirements. The District budget must be in the format required by WTCS. The primary objective of the budget plan is to ensure each division's goals are in alignment with the strategic goals of the College.

The budget planning process affords a challenging opportunity to reassess plans and overall goals and objectives in order to achieve the various strategic plans established by the MATC Board. The budget document communicates important information about the resources available to MATC and the utilization of those resources by the College. Much effort is made to ensure the budget plan and strategic plan are aligned in order to achieve the overall goals and objectives of the College. MATC launched seven Academic Pathways as a part of college's implementation of Guided Pathways, a nationally recognized model to better serve students. The planning and budgeting process included the organizational restructure to support students in their academics, reduce the equity gap, and prepare them for careers.

The annual budget process begins with a college-wide capital budget workshop. The workshop is designed to provide tools to assist budget managers in developing their capital budgets. Budget managers are informed about thresholds and accounting rules that apply to capital spending. In addition, a prioritization matrix is presented which provides the basis for evaluating capital renovation/remodeling and capital equipment requests submitted by budget managers. The criteria used in the prioritization matrix is carefully determined to assist in scoring and ranking requests for capital spending. It is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals and targets current workforce and community demands. As part of the process, construction management conducts tours of District facilities to assess immediate needs. The prioritization matrix also requires cross-sectional areas in the College to score capital requests based on established criteria.

The budget process for the operating fund begins with a review of the current fiscal year's annual budget performance to date. A detailed review of General Fund revenues and expenditures is conducted and preliminary annual projections are estimated and compared to the current fiscal budget. Significant variances between the preliminary annual projection and current fiscal budget are evaluated to aid in understanding financial trends and to assist in developing assumptions for the forthcoming fiscal budget.

A preliminary budget is then developed based on guidelines and recommendations made during ongoing communication with the MATC Board, the MATC Budget Committee, the leadership team, administration and staff. In a collaborative effort, final assumptions are determined and approved and spending is aligned with anticipated revenues and with the District's strategic goals, mission and vision.

Operating budget workshops are held to assist departmental and divisional budget managers in preparing and submitting their discretionary budgets. During these sessions, guidelines and budget priorities are discussed and participants are able to provide feedback and ask questions about the annual plan and budget.

In May, the MATC Board reviews the draft budget and authorizes the publishing of a legal notice to hold a public hearing in June. At the hearing, the Board considers public input prior to adopting the budget. After the public hearing, the Board approves and adopts the District budget at its June meeting.

Basis of Budgeting

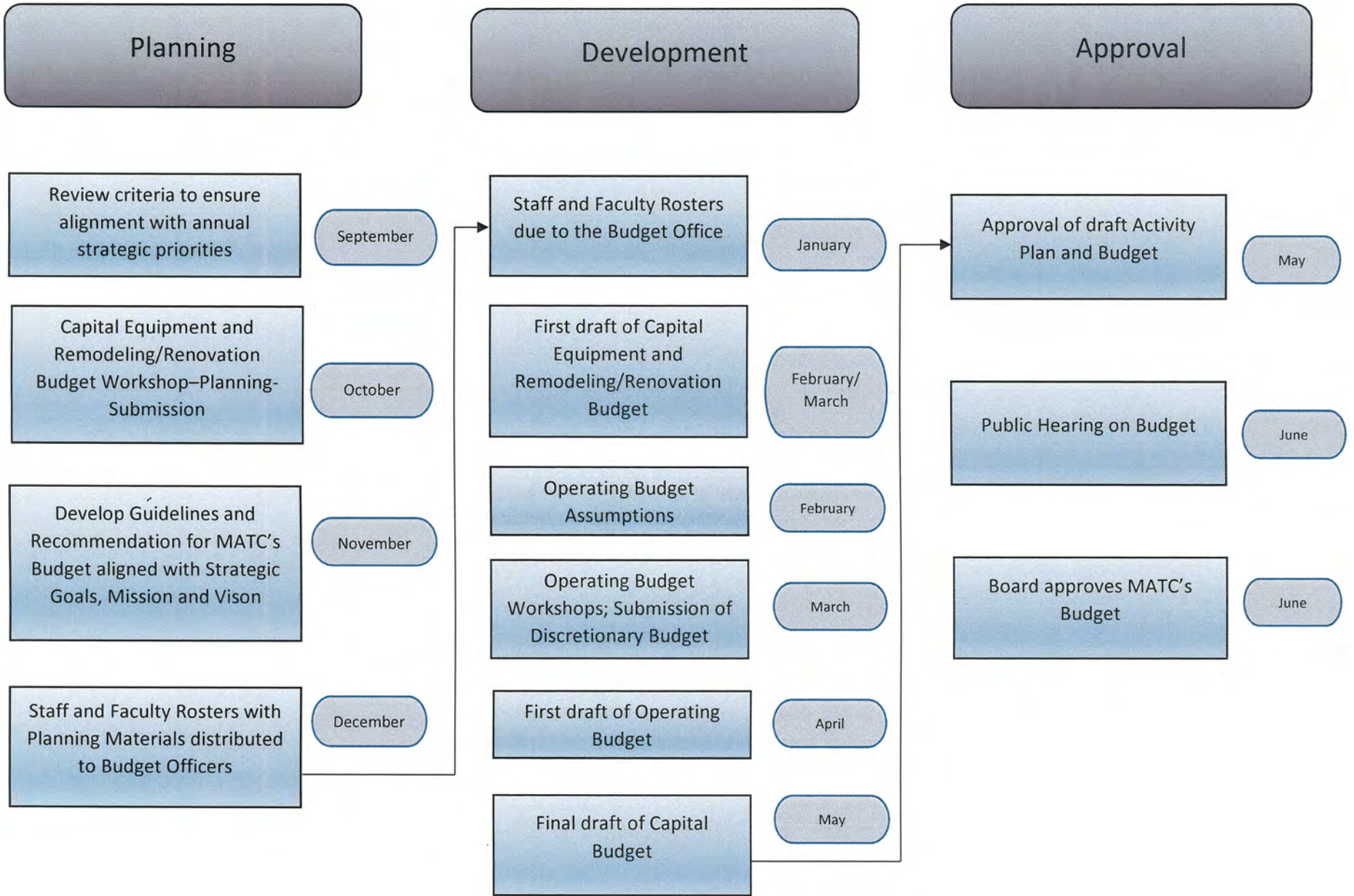
In accordance with the requirements of the WTCS, MATC adopts an annual operating budget which is prepared on a modified accrual basis, except that budgetary expenditures include encumbrances (commitments to expend funds entered into during the fiscal year), and all revenues and expenditures for summer sessions that cross a fiscal year are recognized in the subsequent fiscal year for budgetary purposes.

Legally Required Financial Planning Tool

The budget is a financial planning tool. It is also a statutory requirement for the College. The budget must be adopted as a balanced budget and must be in place prior to July 1 of each year. The budget is the legal authority to expend public monies and controls those expenditures by limiting the amount of the appropriations at the fund and function level. The revenues of the College are estimated along with available carry forwards to indicate funds available for use. The staffs' requests for funds represent the expenditure side of the budget.

The flowchart on the following page presents the budget process and timeline followed by MATC.

Budget Process



**MILWAUKEE AREA TECHNICAL COLLEGE
FY 2022-23 Plan and Budget Development Calendar**

October 2021	<ul style="list-style-type: none"> • Operating budget calendar posted on MATC website • After final equalized valuation is received, Board adopts final tax levy for calendar year 2022 (as provided for in FY2021-22 budget); Board approves budget adjustment(s) as necessary • Capital budget planning materials distributed • Capital budget workshop • Guidelines distributed for FY2022-23 Capital Equipment and Building Remodeling & Renovation budgets
December 2021	<ul style="list-style-type: none"> • Staff and Faculty Rosters with planning materials distributed to Budget Officers • Capital budget requests due: Academic Capital Equipment and Building Remodeling & Renovation budgets are due to Budget Office. Non-Academic Capital Equipment and Building Remodeling & Renovation budgets are due to the Budget Office
January 2022	<ul style="list-style-type: none"> • Salaries and Fringe Benefits Budgets finalized and due to Budget Office
February 2022	<ul style="list-style-type: none"> • Preliminary budget planning assumptions completed • Operating budget planning materials distributed
March 2022	<ul style="list-style-type: none"> • Academic Operating budget materials are due to the VP of Learning • Non-Academic Operating budget materials are due to the divisional Vice Presidents • Operating budget review meetings • Final budget planning assumptions • Capital budget prioritization
April 2022	<ul style="list-style-type: none"> • Draft General Fund Budget FY2022-23 • Draft Capital Budget (Equipment and Renovation) FY2022-23
May 2022	<ul style="list-style-type: none"> • Final Capital Equipment Budget FY2022-23 • Approval of draft Activity Plan and Budget (FY2022-23) • Administration publishes Budget Public Hearing Notice based on budget proposed by the Administration
June 2022	<ul style="list-style-type: none"> • Present FY2022-23 District Budget at Public Hearing • Receive feedback from Public Hearing and incorporate into budget as appropriate • Board adopts FY2022-23 District Budget subject to change based on final equalized valuation

Budget Modifications

Budgets are approved by the MATC Board by fund and function. Modifications to the approved budget requiring Board action are generally considered at the Board’s October, January, March, and June meetings. Management has the ability to make budget adjustments within functional categories. These budget modifications are published in the Milwaukee Journal Sentinel in a Class I Legal Notice 10 days after the Board meeting. Under Wisconsin statutes, the Board must approve the budget modifications by a two-thirds majority.

FY2022-23 Budget Assumptions

The July 1, 2022 through June 30, 2023 (fiscal year 2022-23) budget is founded on a number of planning assumptions that were prepared by the administration with input from the Board of Directors, the President's Cabinet, the Budget Committee and college staff and faculty. Budget forecasts are developed during the budget planning process and continue to be updated throughout budget development. The District's FY2022-23 budget is based on planning inputs that reflect the following assumptions that are expected to occur.

Property Values: An increase in the operating tax levy of approximately \$1,000,000 is expected in FY2022-23 as a result of district-wide aggregate valuation increases due to net new construction.

State Aid: Revenues from state aid are expected to increase by about 2.3% compared to FY2021-22.

Tuition and Student Fees: The Wisconsin Technical College System Board has approved a 1.74% increase in Postsecondary and Occupational tuition rates for FY2022-23. The tuition rate for Associate Degree, Adult and Vocational programs will increase from \$141.00 to \$143.45 per credit.

Full-Time Equivalent Students: The MATC District FY2022-23 Budget anticipates a 5.7% decrease in full-time equivalent students (FTE's) compared to FY2021-22's budget. The District budgeted 8,800 FTE's for FY2021-22 and is budgeting 8,300 FTE's for FY2022-23.

Health Insurance: The District's health insurance cost is expected to increase in FY2022-23 due to the assumption that usage and associated costs will continue to meet the pre-COVID-19 level of health services utilization. Currently an RFP is in process for the health plan's medical third-party administrator and pharmacy benefit manager which may provide lower costs by securing better pricing for administrative, medical and prescription drug services and products.

Federal Grants & Projects: A significant provision has been made for Higher Education Emergency Relief Fund (HEERF) grant funding awarded under the American Rescue Plan (ARP-HEERF III). These funds are provided by the Department of Education to prevent, prepare for and respond to the COVID-19 pandemic. Unspent, allocated HEERF III funds will be carried forward from FY2021-22 to FY2022-23 to cover ongoing, pandemic-related expenditures.

Workforce Solutions: Contracts with business and industry are expected to remain flat as a result of labor shortages and employers' capacity limits to release employees for training. New short-term training modules are being developed in an effort to build a foundation to support future responses to the community's needs.

Fund Balance: The MATC District FY2022-23 budget anticipates an ending operating fund balance of 23.36% of total revenue which is slightly above the MATC District board's policy range of 10-15% of total revenue.

FY2022-23 Enrollment Assumptions

As an institution of higher education, MATC finds that its budget is most directly linked to the students and incumbent workers enrolling in MATC courses. As a consequence, MATC devotes significant energy to forecasting enrollments. Among the considerations:

- Technical Diploma, Associate Degree and College Transfer students will continue to generate the most significant proportion of college full-time equivalent students (FTE's).
- While historically an economic recession has been an indicator of future increases in enrollment, the uncertainty surrounding COVID-19 has left many college-aged and adult students re-thinking their educational plans with some studies showing 26% of returning college students unlikely to return for the Fall.
- Overall demand for college programs and coursework will decline due to COVID-19. Interest in COVID-19 related fields, as well as healthcare and emergency responses, reflects increased demand despite the expectation that overall college enrollment will decline.
- Based on Wisconsin Department of Public Instruction (DPI) statistics, 12th grade enrollment at Milwaukee high schools increased 5% from the previous year. This could yield a slight increase in enrollment at MATC.
- MATC's Direct from High School Promise Program and Adult Promise Program have contributed to notable increases in enrollment at MATC, yielding over 1,500 FTEs annually each of the last 2 years.
- A full launch in the Fall of 2020 of MATC's (Re)Start Program, formerly Start Fresh, which provides scholarships to eligible students with a past-due balance, is expected to contribute to a slight growth in enrollment.
- The increase in online classes will continue reflecting continuation of growing demand in this area, especially due to the impact of COVID-19.
- Increased student support services, flexible payment options, internships, and increased student communications through the utilization of the Guided Pathway model, EAB Navigate, and EAB Moonshot is expected to contribute to obtaining the FTE goal.
- Launching more services in the community that include offering post-secondary classes at selected CBO sites.
- Net FTE's for FY2022-23 are estimated to be approximately 8,300.

FY2022-23 Program Assumptions

During Fiscal Year 2022-23 MATC has identified academic areas to expand and develop in order to meet current trends of employment. Among our responses to these demands:

- Provide and enhance top quality education and instructional opportunities.
- Increase accessibility to education through flexible learning opportunities and class scheduling modalities including day, evening and weekend courses/programs, online, hybrid, and accelerated offerings to meet district needs.
- Increase virtual environment learning options including online platforms, innovative technology, computer devices, software, simulations, and internet access.
- Enhance facilities to promote student engagement and active learning environments.
- Explore new partnerships and funding sources to support and enhance student access, retention, graduation, new program development and program equipment.
- Improve student success including assessment of learning outcomes, access, retention, graduation, job placement, and transfer options, to all students with attention to the under-prepared learner, the online learner, second language learner, minority and at-risk populations.
- Expand wrap-around services and student support and mentoring services.
- Use formative assessment instead of high-stake exams.
- Expand timely student services including multiple delivery methods and self-service options.
- Offer training and support to students, faculty, and staff to effectively function in dynamic and changing environments.
- Invest in communication and collaboration tools to enhance productivity and efficiency for both students and employees.
- Provide a culture of assessment and support to students and faculty.
- Continue to promote instructional innovations.
- Continue to invest in and expand cost-effective, digital, and accessible textbook and course material options including Inclusive Access (IA) and Open Educational Resources (OER).
- Continue to assess pathways and program effectiveness to improve student access, completion, retention, graduation and overall student success.

FY2022-23 Program Assumptions (Cont.)

- Continue to expand academic and career pathways to transition students from MATC Adult High School students to programs.
- Continue to expand high school dual enrollment programs and four-year articulation agreements.
- Continue to develop and expand new sustainability initiatives, sustainability education, and economic development to support our community.
- Develop initiatives to achieve Strategic Goals in alignment with institutional scorecards that include Outcome-Based Funding (OBF) measures.
- Continue to expand access to postsecondary education for students who are currently incarcerated, including support for those who are in the process or have recently re-entered from the carceral state.
- Continue to explore and develop new and evolving programs to support local and regional labor market needs.
- Continue to create opportunity to District residents to have greater access to top quality programs in high pay and high demand areas.
- Expand community and business partnerships to meet the regional workforce growth and evolving needs.
- Increase bilingual education and services.
- Support staff and student well-being.
- Promote a culture of diversity, equity and inclusiveness and offer courses and services accordingly.

It is assumed that the MATC Board, faculty and staff will work together as a dedicated team to meeting the evolving needs of the community and its residents through the judicial stewardship of the resources provided by the taxpayers of the Milwaukee Area Technical College District and the State of Wisconsin.

Summary of Financial Policies

Internal Controls

The Management of the District is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the College are protected from loss, theft, or misuse and to ensure that adequate accounting data is compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management.

As a recipient of federal, state and local financial assistance, the College is also responsible for ensuring that an adequate internal control structure is in place to ensure and document compliance with applicable laws, regulations, contracts and grants related to these programs. This internal control structure is subject to periodic evaluation by management and the external auditors.

Cash Management

Cash management and investment strategies have been developed to limit risk while receiving a competitive yield. We believe that a diversified approach enhances the security of the District's deposits and investments. Liquidity shall be assured through matching investment maturities with anticipated cash flows. Default risk will be controlled by the use of collateralization, registration, and insurance. In addition, the following specific controls will be observed:

- Maturities of certificates of deposit shall be one year or less.
- Maturities of bonds or securities of the federal government and its agencies shall be limited to one year or less.
- Maturities of securities with the highest rating shall be one year or less.
- All deposits will either be insured or collateralized with pledged collateral secured through third-party safekeeping and custody.
- The District's banking services will be competitively bid at least every five years.
- The District's investments will be reported to the District Board on a regular basis.

Summary of Financial Policies

The investment policy limits investments to the following:

- Bonds or securities issued or guaranteed as to principal and interest by instrumentality of the federal government.
- Insured or collateralized certificates of deposit.
- Wisconsin School District Liquid Asset Fund.
- Local Government Investment Pool.
- Wisconsin Cooperative Liquid Asset Security System (CLASS).
- Wells Fargo Public Funds Premium Market Rate Account.
- Repurchase agreements that comply with statutory requirement are documented by a written agreement and are fully collateralized.
- Any security with the highest or second highest rating category assigned by Standard & Poor's Corporation, Moody's Investors Services, or other similar nationally recognized rating agency or if the security is senior to, or on a parity with, a security of the same issue which has such a rating.
- Other prudent investment approved prior to purchase by the Board, conforming to sec. 66.04(2) of the Wisconsin Statutes.

Debt Management

In December, 2017, Moody's Investors Service upgraded the District's credit rating from Aa2 to Aa1. The upgrade reflects the District's improved financial position strengthened by consecutive operating surpluses and a one-time cash infusion in July, 2017 resulting from the District's voluntary participation, as license holder for Milwaukee PBS, in the Federal Communications Commission's (FCC) broadcast incentive auction. The earnings from the proceeds of this auction continue to provide funding for several core District priorities. The upgraded rating reflects the expectation that District management will continue to maintain sound financial operations through prudent management of expenditures, which is critical given the District's limited revenue raising flexibility and recent trend of enrollment declines. The District's FTE enrollment in the current year (FY21-22) has declined over last year (FY20-21) due to the COVID-19 pandemic. The rating also incorporates the District's large and diverse tax base encompassing the greater City of Milwaukee region, relatively weak socio-economic indices, limited revenue raising flexibility, modest debt burden, and manageable pension liabilities. The District's debt burden remains at manageable levels with modest future borrowing needs and rapid principal amortization. The District utilizes a financial advisor to structure financings, watch for refunding opportunities, work with the rating agencies, market the notes, and to fulfill filing requirements. A bond counsel is obtained for drafting resolutions authorizing and awarding the sale of notes along with the associated documents needed to sell the notes.

Risk Management

The District maintains a risk management program which includes a comprehensive insurance program designed to meet the College's needs, and an independent risk management and insurance consulting firm retained to assist in the College's risk management program.

Summary of Financial Policies

Balanced Budget

State statute mandates that the District prepare an annual budget. The District Board of Directors controls budget levels through its guidelines that limit the growth rate of the District's tax levy each year. District staff must present to the District Board a balanced budget that meets all budget guidelines. The budget is balanced when revenues plus other sources equals expenditures plus other uses.

Capital Assets

The District's capital assets are accounted for in the General Capital Assets Account Group. The assets related to activities accounted for in all funds are reported in the General Capital Asset Account Group.

Capital assets are classified in five categories: construction in progress, land, land improvements, buildings and building improvements, fixed and moveable equipment. All capital assets other than construction in progress and land are depreciated on a straight-line basis. Construction in progress and land are accounted for at their original cost until disposed of.

Costs for any item, unit or set are purchased through the Capital Projects Fund if they are valued at \$5,000 or more and have a useful life of two years or more. Also capitalized are items that add value to a capital asset, prolong the useful life of a capital asset for more than two years, or adapt a capital asset to a new or different use. Any of these items that cost \$5,000 or more are transferred to a capital asset ledger and depreciated.

Fund Balance

The District Board has established a goal of maintaining a fund balance designated for operations between 10 and 15 percent of budgeted general fund revenue. At June 30, 2022, the fund balance designated for operations is projected to be at 23.36 percent.

Annual District Audit

Annually, the District is required to undergo an audit of its accounting records and financial statements. Upon completion, the auditors present the audit report and management letter to the District Board for examination and appropriate action. The last audit of the District was completed on November 22, 2021, for the fiscal year July 1, 2020 to June 30, 2021. The result was an unmodified opinion; that is, the auditors found the financial statements fairly represented the financial position of the District.

Summary of Financial Policies

In addition, an audit of all federal and state financial assistance is performed in accordance with the Single Audit Act of 1996, OMB Circular A-133 Compliance Supplement, and Government Audit Standards. The single audit of federal and state financial assistance for the year ended June 30, 2021, also received an unmodified opinion. The auditors found no instances of noncompliance that are required to be reported under Government Auditing Standards.

PMajor Categories of Revenues and Expenditures

Revenues

MATC has a diversified funding base composed of property taxes, state aid, student fees, state and federal grants, and institutionally generated revenues. This diversity of revenue sources, the strength of our local economy and competent financial management continues to provide the resources required to fulfill its mission now and in the future.

1. Property Taxes and Act 145 Funding – The major source of revenue for MATC is the local property tax levy. Historically, each of the WTC's districts have been restricted as to how much property tax they could levy by a mill rate. In past years all technical colleges in the state had been limited by statute to an operating property tax mill rate of \$1.50 per thousand (or 1.5 mills) of the district's equalized property valuations, which is referred to as the operational mill rate. Beginning in FY2013-14, under 2013 Wisconsin Act 20, the mill rate limit was changed to cap it at the operational levy at 2013 levels. Under Act 20, WTCS districts were prohibited from increasing their operational levy in 2013, or any year thereafter, by a percentage greater than the district's January 1 equalized value resulting from the aggregate new construction in the district. Beginning in FY2014-15, under 2013 Wisconsin Act 145, the Act 20 levy limit was replaced with a revenue limit. Act 145 shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. Under Act 145, each district is prohibited from increasing its revenue in any year by a percentage greater than the district's valuation factor, or the sum of the tax levy and state property tax relief aid. There is no statutory limitation for taxes levied for debt service costs. The debt service mill rate is added to the operational mill rate to get a total mill rate amount for the year. In 2021, the Joint Committee on Finance passed a motion to increase WTCS's \$406 million Property Tax Relief Aid appropriation by \$29 million in FY2021-22, and another \$43 million in FY2022-23. The MATC District's statutory payment increased from \$60.4 million to \$64.7 million in FY22, and will increase to \$66.8 million in FY23. The increased Property tax Relief Aid reduces the college's Operating Levy by the same amount. The Budget Bill passed both houses of the Legislature and was signed by the Governor.
2. State Revenue - The Governor's 2013-2015 Budget Bill introduced a new funding method for State Revenue. Historically, the amount of funding received is calculated based upon a formula, which is based on both expenditures and students served. There are three factors taken into consideration in the calculation of State Revenue; the number of FTE's, the increase in district equalized property value and the amount of money spent per each FTE. Effective in fiscal year 2014-15, the Governor's proposal phased in outcome-based funding over three years. The budget contains ten general criteria of which seven must be selected by each individual district to be used in developing the outcome-based funding formula:

Major Categories of Revenues and Expenditures (Cont.)

1. Placement rate of students in jobs related to students' program of study
2. Number of degrees and certificates awarded in high-demand fields
3. Transition of adult students from basic education to skills training
4. Number of programs or courses with industry-validated curriculum
5. Participation in dual enrollment programs
6. Workforce training provided to businesses and individuals
7. Number of adult students served by basic education courses, adult high school, or English language learning courses, courses that combine basic skills and occupational training as a means of expediting basic skills remediation, and the success rate of adults completing such courses
8. Participation in statewide or regional collaboration or efficiency initiatives
9. Training or other services provided to special populations or demographic groups that can be considered unique to the district
10. Credit for relevant educational experience or training not obtained through an institution of higher education, including skills training received during military service.

The District also receives grants from the State for the development of new programs and specific projects such as workplace literacy, minority recruitment and retention, displaced homemakers, and the visually impaired.

3. Federal Revenue – The District receives and accounts for funding provided to students through the Federal Pell Grant Program, as well as Federal Work Study Program (FWSP), and the Federal Supplemental Educational Opportunity Grant Program (FSEOG). Also included are federal grants for specific projects such as Adult Education and Family Literacy Act (AEFL), Carl Perkins Vocational Education Act and the Department of Labor.
4. Student Fees - Fees are collected from students for tuition, materials, and miscellaneous items. Tuition and material fee rates are set annually by the WTCS based upon estimated total operating expenditures of all districts. Miscellaneous items include non-resident and out-of-state tuition, community service course fees, testing fees, application fees, and graduation fees.

Major Categories of Revenues and Expenditures (Cont.)

5. Other Institutional Revenue - These revenues are generated by business and industry contracts (38.14 contracts) for customized instruction and technical assistance. Also included are technical preparation contracts (118.15 contracts), interest or investment earnings, and the revenue from enterprise activities. MATC is working towards expanding the use of individual contracts (38.24 contracts) to increase the amount of revenue brought in by the College.
6. Auxiliary Enterprise – This category includes revenues received for commercial type services. These activities enrich the educational experience but are deemed by WTCS to be outside the normal activities of the technical college. Included are Campus Book Stores, Food Service Activities and Child Care Centers. Public Service revenues are also included in this category, which exclusively represents Milwaukee Public Television revenues. Also included here are self-funded insurance proceeds for employee health and dental claims.

Expenditures

Expenditures are classified by function as required by the Wisconsin Technical College System Board. This allows us to provide detail of our primary activity—instruction.

1. Instruction – This function includes faculty salaries, instructional materials, academic administration, related clerical support, and other activities that are directly related to the teaching of students in their educational program. All of our Academic & Career Pathway: Creative Arts, Design & Media, Community & Human Services, Business & Management, General Education, Healthcare Services, Manufacturing, Construction & Transportation and STEM are accounted for in this category. This function also includes programs for the improvement of educational methods for teaching and learning.
2. Instructional Resources – This function includes those activities that directly support the teaching and learning process. It includes the libraries, the faculty resource center, multi-media and audio visual aids, instructional resources administration, and clerical support.
3. Student Services – Included in this function are those activities that provide support for students. It includes recruitment, admissions, registration, assessment, counseling, career planning, health services, and the related administration and clerical functions.

Major Categories of Revenues and Expenditures (Cont.)

4. General Institutional – This function includes those services that support the entire college. Examples of these areas would be information technology, human resources, printing services, affirmative action, general liability insurance, and marketing and public relations, as well as the business and general administration offices.
5. Physical Plant – Included here are all the services required for the operation and maintenance of the physical facilities. It includes maintenance, utilities, public safety, construction services, purchasing, and receiving.
6. Auxiliary Services – This function includes commercial type activities. It comprises operating costs for MATC Campus Book Stores, Food Service Activities and Child Care Centers. Costs of providing goods or services for these activities to students, district staff, faculty, or the general public are recovered primarily through user charges and are deemed by the WTCS to be outside the normal activities of the technical college. Also included here are self-funded insurance charges for employee health and dental.
7. Public Service – Included here are services that provide general public benefit. Milwaukee PBS's operating expenditures are included in this function.
8. Planned Cost Savings – This category includes an estimation of projected realizable savings from vacant full-time positions. Determinations were based on college strategic needs assessment, as well as considerations relating to historical time taken to fill open positions.

Description of Basis Accounting

Generally Accepted Accounting Principles – Financial Statements

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

Under generally accepted accounting principles (GAAP), the governmental funds (General, Special Revenue, Capital Projects, and Debt Service) are accounted for on the modified accrual basis. Under the modified accrual basis of accounting, transactions are recorded in the following manner:

1. Revenues are recognized when they become measurable and available (susceptible to accrual). All revenues are considered susceptible to accrual except summer school tuition and fees.
2. Expenditures are recognized when the liability is incurred, except for interest and principal on general long-term obligation debt, which are recognized as expenditures when due. Expenditures for claims and judgments are recognized when it becomes probable that an asset has been impaired or a liability has been incurred.
3. Expenditures for compensated absences, including vacation and sick leave, are recognized when the liability is incurred for past services of an employee that vest and accumulate.
4. Expenditures for capital assets are recognized as capital outlay at the time of purchase.
5. Proceeds of general long-term obligations are treated as a financing source when received.

The Enterprise Fund is accounted for on an accrual basis, whereby revenues are recognized when measurable and earned and expenses are recorded as liabilities are incurred, and where applicable, depreciation expense is recorded.

Governmental Accounting Standards Board (GASB) Statement No. 20 provides that Proprietary Funds may apply all GASB pronouncements, as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: statements and interpretations of

Description of Basis Accounting (Cont.)

the Financial Accounting Standards Board (FASB), Accounting Principles Board (APB) opinions, and Accounting Research Bulletins (ARB's) of the Committee on Accounting Procedure. MATC has elected to apply only those FASB, APB, and ARB pronouncements issued on or before November 30, 1989.

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SECTION II
FINANCIAL DATA

Milwaukee Area Technical College District
 Class I Legal Notice
 NOTICE OF PUBLIC HEARING
 For The Budget Year Ended June 30, 2023

A public hearing on the proposed 2022-23 budget for the Milwaukee Area Technical College District will be held on June 21, 2022 at 4:00 p.m. via Zoom Meeting. You can join by going to Zoom.us, clicking on 'join the meeting' entering the following ID Meeting ID: 848 6969 7781 or dial +1 312 626 6799: (the link: <https://us02web.zoom.us/j/84869697781>)
 The detailed budget will be made available for public inspection at the district budget office, 700 West State Street, Milwaukee, WI 53233. For more information contact, Jeffrey J. Hollow, CPA, CMA, MBA, Vice-President, Finance, at (414) 297-6663 (via e-mail at hollowj4@matc.edu).

PROPERTY TAX AND EXPENDITURE HISTORY

Year	Equalized	Mill Rates		Total	Percent
	Valuation	Operational	Debt Service	Mill Rate	Inc./Dec.
2018	72,879,221,796	0.66053	0.59688	1.25741	-0.19%
2019	75,676,549,719	0.65076	0.57481	1.22557	-2.53%
2020	79,415,980,799	0.64175	0.54145	1.18321	-3.46%
2021	83,111,403,922	0.63320	0.51738	1.15058	-2.76%
2022	90,311,455,530	0.54894	0.46047	1.00940 ⁽¹⁾	-12.27%
2023	92,208,280,038	0.54849	0.46091	1.00940 ⁽²⁾	0.00%

Year	Total Expenditures	Percent	Tax	Percent	Tax on
	All Funds	Inc./Dec.	Levy	Inc./Dec.	\$100,000 House
2018	371,993,088	-0.04%	91,639,040	1.65%	125.74
2019	367,771,589	-1.13%	92,746,924	1.21%	122.56
2020	368,970,859	0.33%	93,965,582	1.31%	118.32
2021	369,114,162	0.04%	95,626,532	1.77%	115.06
2022	380,279,650	3.02%	91,160,828	-4.67%	100.94
2023	373,687,195	-1.73%	93,075,492	2.10%	100.94

BUDGET/FUND BALANCE SUMMARY - ALL FUNDS

	General Fund	Special Revenue Fund - Operational	Special Revenue Fund - Non-Aidable	Capital Projects Fund	Debt Service Fund	Enterprise Fund	Internal Service Fund	Total
Local Government	\$ 50,575,492	\$ -	\$ -	\$ -	\$ 38,472,034	\$ 4,027,966	\$ -	\$ 93,075,492
Other Budgeted Revenues	122,110,838	16,813,070	32,370,239	950,000	1,714,000	22,655,650	35,830,560	232,444,357
Total Budget Revenues	172,686,330	16,813,070	32,370,239	950,000	40,186,034	26,683,616	35,830,560	325,519,849
Budgeted Expenditures	172,686,330	16,813,070	33,343,813	43,500,941	40,100,000	31,412,481	35,830,560	373,687,195
Excess of Rev. over Exp.	-	-	(973,574)	(42,550,941)	86,034	(4,728,865)	-	(48,167,346)
Proceeds from Debt	-	-	-	35,483,000	-	3,517,000	-	39,000,000
Other Grants	-	-	-	-	-	-	-	-
Other Sources(Uses)	-	-	-	-	-	-	-	-
Est. Fund Balance 07/01/22	\$ 40,331,810	\$ 508,937	\$ 3,139,661	\$ 7,434,413	\$ 23,242,534	\$ 15,089,603	\$ 5,572,445	\$ 95,319,403
Est. Fund Balance 06/30/23	\$ 40,331,810	\$ 508,937	\$ 2,166,087	\$ 366,472	\$ 23,328,568	\$ 13,877,738	\$ 5,572,445	\$ 86,152,057

⁽¹⁾ Years 2018 through 2022 represent actual amounts on a budgetary basis, 2023 is estimated based on current financial projections.

⁽²⁾ Tax Levy is proposed; equalized value is projected, with final value to be determined in fall of 2022

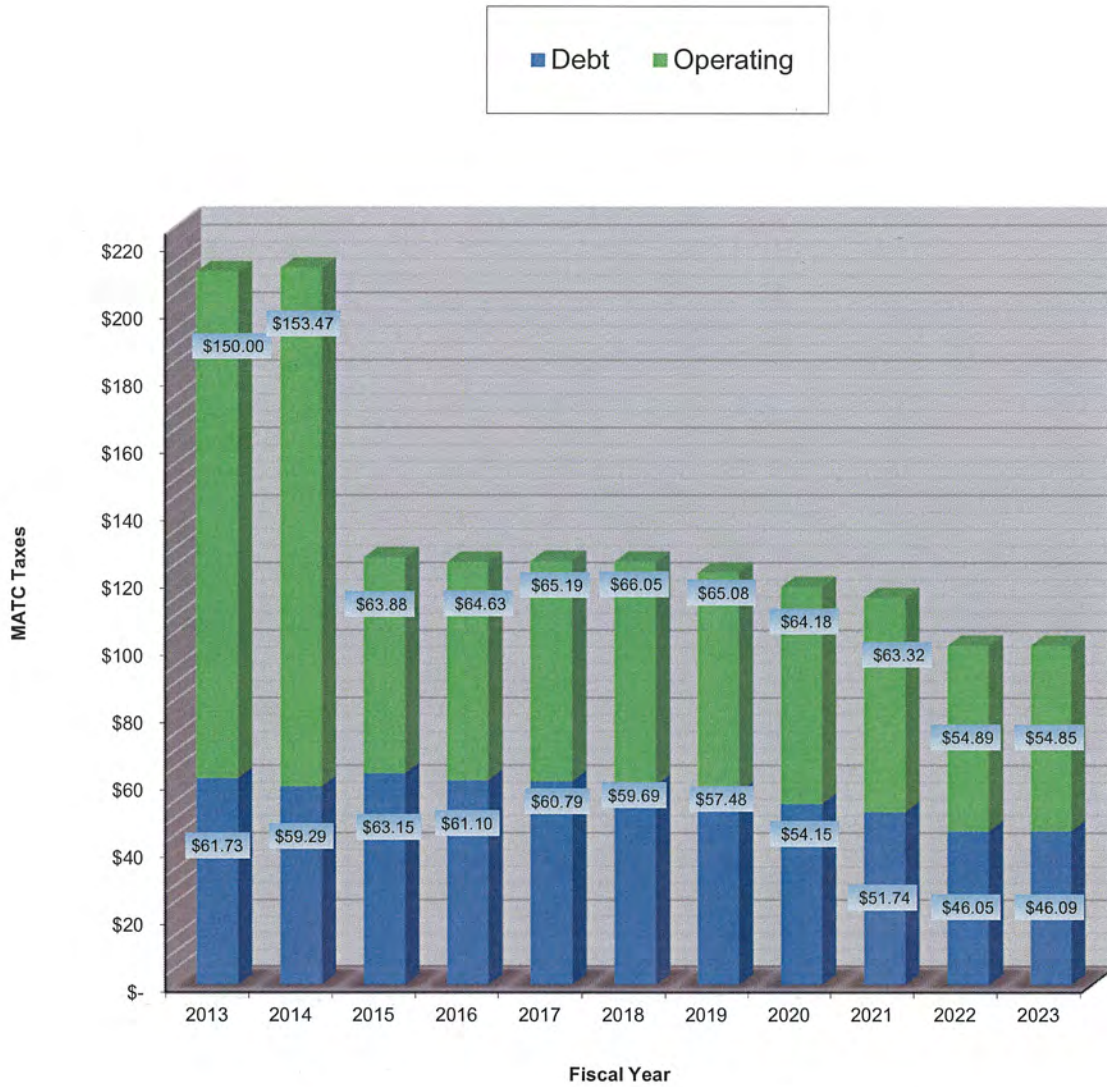
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Milwaukee Area Technical College District
 Class I Legal Notice of Public Hearing
 BUDGET SUMMARY
 For The Budget Year Ended June 30, 2023
 (Continued)

GENERAL FUND					
	2020-21	2021-22	2021-22	2022-23	
	Actual	Budget	Estimated	Budget	
REVENUES					
Local Government	\$ 52,579,075	\$ 49,534,492	\$ 49,879,473	\$ 50,575,492	
State Aids	17,197,476	17,086,644	16,927,555	16,718,519	
State - Act 145 Funding	60,415,804	64,731,219	64,731,219	64,731,219	
Program Fees	33,227,998	36,804,900	31,478,747	34,066,000	
Material Fees	1,188,034	1,313,300	1,207,606	1,307,000	
Other Student Fees	2,831,152	1,259,500	1,368,875	1,330,400	
Institutional	2,572,667	2,539,955	2,690,594	2,847,700	
Federal	-	4,091,000	6,163,543	1,110,000	
Total Revenue	170,012,206	177,361,010	174,447,611	172,686,330	
EXPENDITURES:					
Instruction	103,352,782	110,453,639	106,509,746	108,163,385	
Instructional Resources	4,354,528	5,055,334	4,487,539	5,345,700	
Student Services	17,561,462	23,569,482	18,097,886	23,133,483	
General Institutional	25,284,926	20,692,448	26,057,267	22,125,655	
Physical Plant	18,723,261	19,401,084	19,295,173	19,918,107	
Planned Cost Savings		(1,810,977)		(6,000,000)	
Total Expenditures	169,276,959	177,361,010	174,447,611	172,686,330	
Net Revenue (Expenditures)	735,247	-	-	-	
OTHER SOURCES (USES)					
Operating Transfer In (Out)	-	-	-	-	
Total Resources (Uses)	\$ 735,247	\$ -	\$ -	\$ -	
TRANSFERS TO (FROM) FUND BALANCE:					
Designated for Operations	735,247	-	-	-	
Total Transfers to (From) Fund Balance	\$ 735,247	\$ -	\$ -	\$ -	
Beginning Fund Balance	\$ 39,596,563	\$ 40,331,810	\$ 40,331,810	\$ 40,331,810	
Ending Fund Balance	\$ 40,331,810	\$ 40,331,810	\$ 40,331,810	\$ 40,331,810	
Reserve % of Revenue	23.72%	22.74%	23.12%	23.36%	% Change from 2021-22 Estimated to 2022-23
ALL FUNDS					
REVENUES BY FUND:					
General Fund	\$ 170,012,206	\$ 177,361,010	\$ 174,447,611	\$ 172,686,330	-1.01%
Special Revenue Fund - Operational	7,735,275	19,571,934	14,739,253	16,813,070	14.07%
Special Revenue Fund - Non-Aidable	40,024,121	48,970,287	47,801,990	32,370,239	-32.28%
Capital Projects Fund	1,443,142	5,586,063	5,586,063	950,000	-82.99%
Debt Service Fund	39,494,856	39,639,000	39,548,262	40,186,034	1.61%
Enterprise Fund	25,064,854	27,883,541	26,086,027	26,683,616	2.29%
Internal Service Fund	33,097,687	33,500,000	33,500,000	35,830,560	6.96%
Total Revenues by Fund	\$ 316,872,141	\$ 352,511,835	\$ 341,709,207	\$ 325,519,849	-4.74%
EXPENDITURES BY FUND:					
General Fund	\$ 169,276,959	\$ 177,361,010	\$ 174,447,611	\$ 172,686,330	-1.01%
Special Revenue Fund - Operational	7,734,747	19,571,934	14,739,253	16,813,070	14.07%
Special Revenue Fund - Non-Aidable	40,594,144	48,970,287	48,052,529	33,343,813	-30.61%
Capital Projects Fund	36,255,982	50,514,471	44,946,530	43,500,941	-3.22%
Debt Service Fund	38,786,033	38,638,913	40,416,088	40,100,000	-0.78%
Enterprise Fund	25,804,704	31,465,891	29,661,087	31,412,481	5.90%
Internal Service Fund	33,097,687	33,500,000	33,500,000	35,830,560	6.96%
Total Expenditures by Fund	\$ 351,550,256	\$ 400,022,506	\$ 385,763,098	\$ 373,687,195	-3.13%

(3) Actual is on a budgetary basis.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Taxes on \$100,000 House



It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015. In 2021, the Joint Committee on Finance passed the motion to increase WTCS Property Tax Relief Aid appropriation by \$29 million in FY2021-22 and \$43 million in FY2022-23. The college's operating levy will be reduced by the same amounts. Years 2013 through 2021 represent actual amounts on a budgetary basis, 2022 is estimated based on current financial projections, and 2023 is the proposed budget. The final tax levy will be set in October, 2022.

Combined Funds Budget Analysis – Resources

The combined budget for MATC consists of seven separate fund budgets. Given that a number of funds—i.e. Debt Service, Internal Service and Enterprise—are related to functions quite independent from the general operating activities of MATC, a fund-by-by fund presentation and analysis is presented in Section II of this budget document.

MATC's FY2022-23 combined budget reflects anticipated total revenues of \$325,519,849. Total revenues in all funds are expected to decrease by \$26,991,986 or 7.7%. In addition, the District anticipates borrowing of \$39,000,000 in FY2022-23. Proceeds from the sale of bonds will be used to fund capital renovation and remodeling projects and capital equipment purchases. Tax levy, state aid, institutional and auxiliary revenues are expected to increase, while student fees, federal revenue and CPB grant revenues are expected to decrease.

Tax Levy

The municipalities in the MATC District will provide \$50,575,492 in operating tax levy and \$42,500,000 in debt service tax levy to support operations and debt service requirements. Overall funding from these sources is anticipated to increase by approximately 2.1% compared to FY2021-22, reflecting increases in the District's equalized value from net new construction. The tax levy comprises 28.6% of the total revenue budget.

State Aid

General State Aid is allocated to the District from a fixed pool of state revenue to WTCS colleges. In accordance with the statutory funding framework, 70% of General state aid is shared among the 16 technical colleges based on a formula of FTE's (Enrollment), the cost of providing education, and Equalized Property Tax Values in the technical college districts. Under statute, 30% of general state aid is shared based on an outcome-based formula. In FY2022-23, the MATC District expects to receive approximately \$12.0 million of formula-based aid and \$3.5 million of outcome-based aid. MATC will also receive \$66.8 million of property tax relief aid under Wisconsin Act 145. WTCS State Grants provide an additional source of state revenue to MATC and support targeted programs within the Wisconsin technical colleges. These state funds are made available based on eligibility requirements and funding availability.

Total state aid is expected to increase overall by 3.5% compared to FY2021-22's budget. While General State Aids are expected to decrease slightly in FY2022-23, overall state aid is expected to increase primarily due to a modest increase in state grant funding, including student financial aid grants. State aid comprises 27.4% of the total revenue budget.

Combined Funds Budget Analysis – Resources

Student Fees

Student tuition and fees charged by MATC are set by the Wisconsin Technical College System (WTCS). Student fee revenue includes program fees, material fees, and other student fees. Tuition and fees are the same at all the technical colleges in the WTCS system. The Wisconsin Technical College System Board has approved a 1.74% increase in Postsecondary and Occupational tuition rates for FY2022-23. However, the District is budgeting a 9.0% decrease in Student Fees in FY2022-23 compared to FY2021-22 due to lasting impacts of the COVID-19 pandemic on student enrollments. MATC's FY2022-23 Budget reflects a 5.7% decrease in full-time equivalent students (FTE's) compared to FY2021-22's budget. The District budgeted 8,800 FTE's for FY2021-22 and is budgeting 8,300 FTE's for FY2022-23. In total, student fees revenue comprises 12.4% of the total revenue budget.

Institutional Revenue

MATC also receives other revenues from Workforce Solutions contracts, interest income and miscellaneous fees. In total, MATC expects to receive approximately \$12.9 million in Institutional Revenue in FY2022-23. This represents an increase of 1.3% compared to the District's FY2021-22 budget.

Federal Revenue

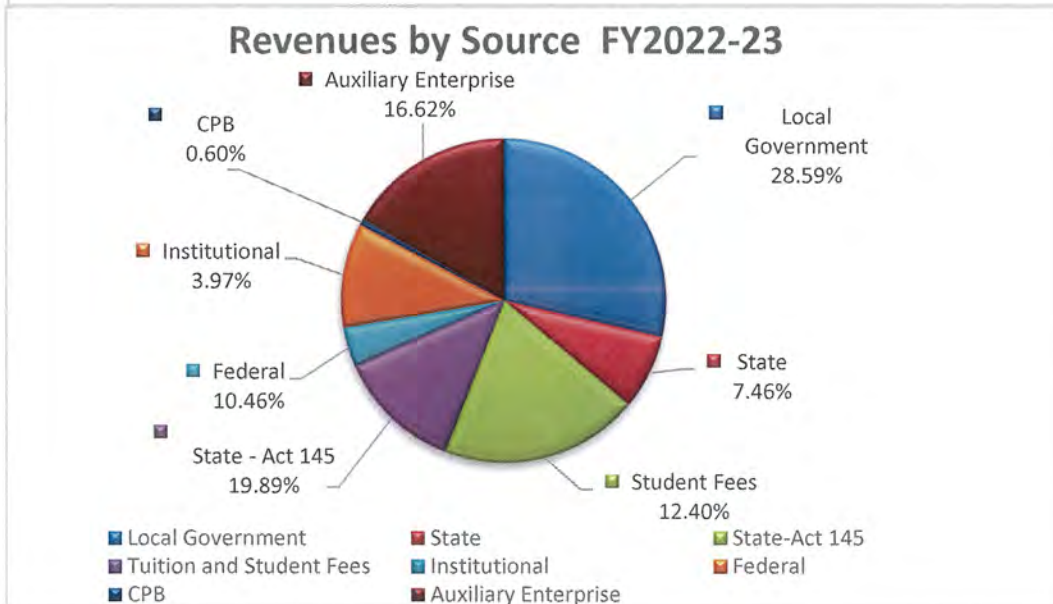
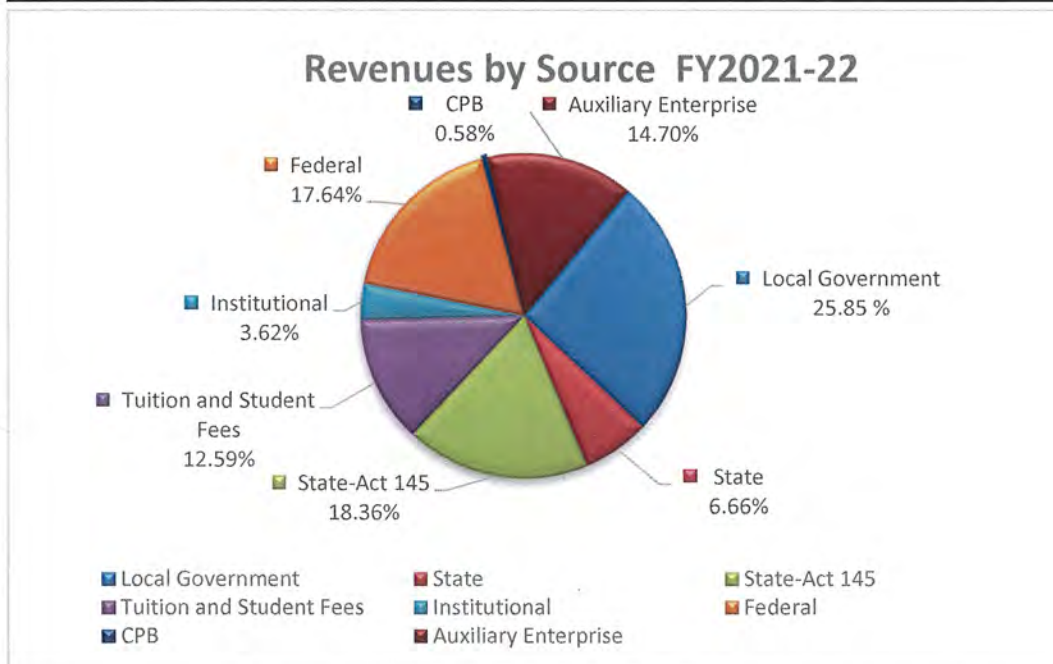
Federal revenue is expected to decrease by 45.2% in FY2022-23. This variance reflects that significant, one-time appropriations were made in FY2021-22 to utilize Higher Education Emergency Relief Funding (HEERF) for Emergency Student grants and student re-engagement and vaccine incentives.

Auxiliary Enterprise

Auxiliary Enterprise revenue is expected to increase by 4.4% in FY2022-23. This reflects the anticipated completion of the remodeling of a new kitchen, service line and cafeteria in spring 2022.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Combined Budget Summary of Revenues Budget to Budget Comparison

REVENUES BY SOURCE:	<u>2021-22</u>	<u>2022-23</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Local Government	\$ 91,119,828	\$ 93,075,492	\$ 1,955,664	2.1%
State	\$ 23,475,442	\$ 24,286,039	\$ 810,597	3.5%
State - Act 145 Funding	\$ 64,731,219	\$ 64,731,219	\$ -	n/a
Tuition and Student Fees	\$ 44,369,987	\$ 40,357,159	\$ (4,012,828)	-9.0%
Institutional	\$ 12,764,782	\$ 12,935,092	\$ 170,310	1.3%
Federal	\$ 62,194,886	\$ 34,064,174	\$ (28,130,712)	-45.2%
CPB	\$ 2,034,466	\$ 1,968,199	\$ (66,267)	-3.3%
Auxiliary Enterprise	\$ 51,821,225	\$ 54,102,475	\$ 2,281,250	4.4%
Total Revenue	\$ 352,511,835	\$ 325,519,849	(26,991,986)	-7.7%



Combined Funds Budget Analysis - Expenditures

MATC's FY2022-23 combined budget reflects anticipated total expenditures of \$373,687,195. Total expenditures in all funds are expected to decrease by \$26.3 million or 6.6%.

The combined budget displays institutional expenditures within seven functional categories. This is a uniform classification required the Wisconsin Technical College System (WTCS) and is part of the Federal IPEDS (Integrated Postsecondary Education Data System) reporting system.

Spending in the following functional areas is expected to increase in FY2022-23: Instructional Resources, General Institutional, Auxiliary Enterprise and Public Services. Decreases in spending are expected in Instructional, Student Services and Physical Plant.

Instructional

Anticipated Instructional expenditures of \$114,958,907 reflect a slight decrease in spending of .8%.

Instructional Resources

The FY2022-23 budget for Instructional Resources of \$5,345,700 reflects an expected increase in spending of 5.7% on instructional support activities such as library, academic support centers, audio visual services and distance learning support.

Student Services

Spending for services provided to students is expected to decrease by 25.2% to \$62,493,680 in FY2022-23. This Student Services expenditure budget covers services such as recruitment, admissions, registration, advising and financial aid. An overall decline in spending of student financial aid in FY2022-23 reflects the significant, one-time appropriations made in FY2021-22 to utilize Higher Education Emergency Relief Funding (HEERF) for Emergency Student grants and student re-engagement and vaccine incentives.

General Institutional

Expenditures made for services that benefit the entire College are expected to increase by 9.1% to \$24,421,819 in FY2022-23.

Physical Plant

The District's FY2022-23 budget anticipates an overall decrease of 4.7% on expenditures made for physical plant and for services required for the operation and maintenance of the physical facilities, remodeling, and principal and interest payments on general obligation bonds issued to fund capital equipment and capital renovation and remodeling projects.

Combined Funds Budget Analysis – Expenditures (Cont'd)

Auxiliary Services

Auxiliary Services expenditures are expected to increase by 6.1% in FY2022-23. As previously noted, this increase reflects the anticipated completion of the remodeling of a new kitchen, service line and cafeteria in spring 2022.

Public Services

Public Service expenditures are expected to increase by 2.3% in FY2022-23.

Planned Cost Savings

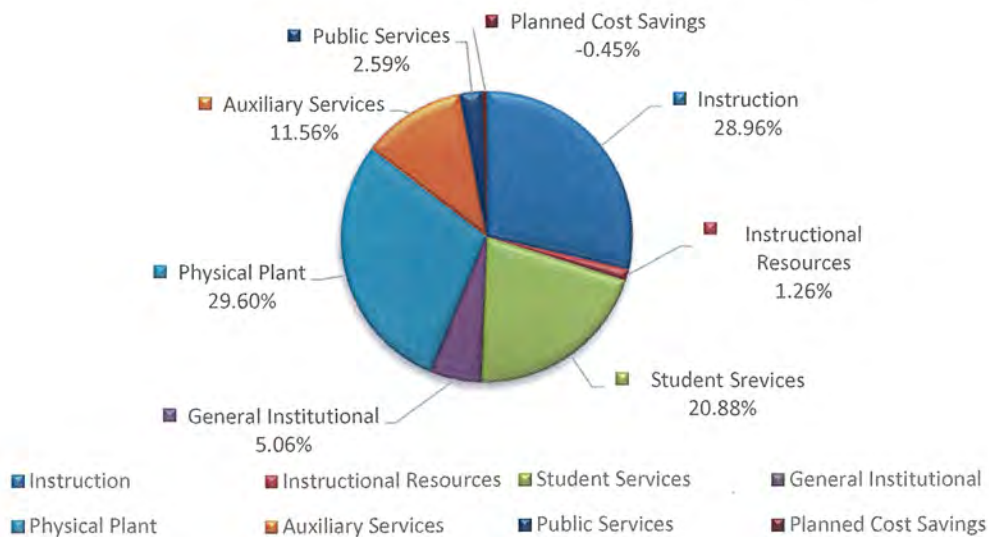
MATC has set an open positions saving goal of approximately \$6.0 million for FY2022-23. This cost-savings measure is intended to help the College manage financial uncertainties.

The college will use enrollment data to inform whether funding exists to allow the college to fill critical positions.

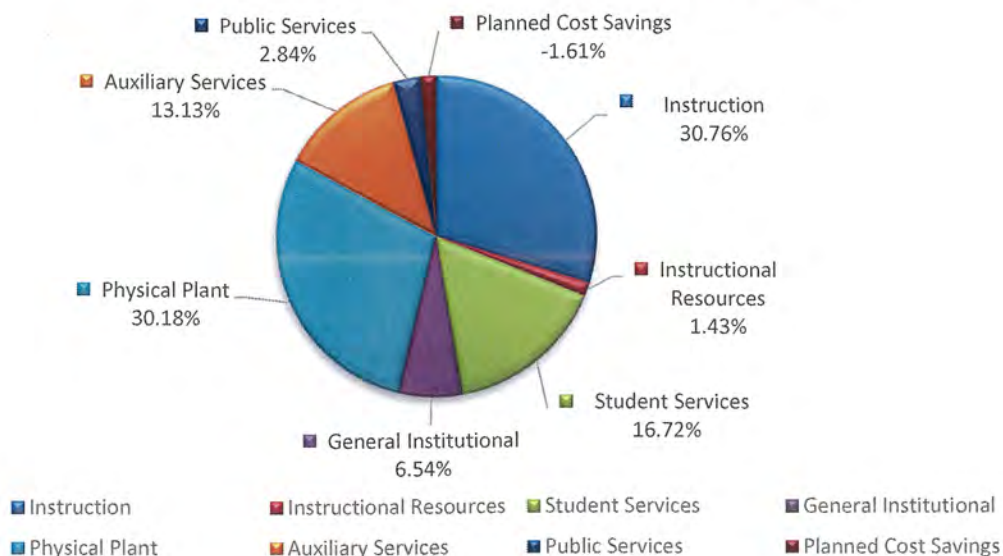
MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT Combined Budget Summary of Expenditures Budget to Budget Comparison

<u>EXPENDITURES BY FUNCTION:</u>	<u>2021-22</u>	<u>2022-23</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Instruction	\$ 115,831,794	\$ 114,958,907	\$ (872,887)	-0.8%
Instructional Resources	\$ 5,055,334	\$ 5,345,700	\$ 290,366	5.7%
Student Services	\$ 83,535,315	\$ 62,493,680	\$ (21,041,635)	-25.2%
General Institutional	\$ 22,390,681	\$ 24,421,819	\$ 2,031,138	9.1%
Physical Plant	\$ 118,392,013	\$ 112,769,014	\$ (5,622,999)	-4.7%
Auxiliary Services	\$ 46,249,859	\$ 49,075,751	\$ 2,825,892	6.1%
Public Services	\$ 10,378,487	\$ 10,622,324	\$ 243,837	2.3%
Planned Cost Savings	\$ (1,810,977)	\$ (6,000,000)	\$ (4,189,023)	231.3%
Total Expenditures	\$ 400,022,506	\$ 373,687,195	\$ (26,335,311)	-6.6%

Expenditures by Function FY2021-22



Expenditures by Function FY2022-23



MILWAUKEE AREA TECHNICAL COLLEGE

Combined Budget Summary

July 1, 2022 - June 30, 2023

	<u>2020-21</u> <u>Actual</u>	<u>2021-22</u> <u>Budget</u>	<u>2021-22</u> <u>Estimated</u>	<u>2022-23</u> <u>Budget</u>
REVENUES:				
Local Government - property taxes	\$ 95,539,085	\$ 91,119,828	\$ 91,712,040	\$ 93,075,492
Intergovernmental Revenues:				
State	23,866,541	23,475,442	22,978,933	24,286,039
State - Act 145 Funding	60,415,804	64,731,219	64,731,219	64,731,219
Federal	40,718,806	62,194,886	61,884,223	34,064,174
Other Grants-CPB	2,686,182	2,034,466	2,041,578	1,968,199
Other Grants-PBS	546,821	-	-	-
Institutional Revenues:				
Statutory Program Fees	33,227,998	36,804,900	31,478,747	34,066,000
Material Fees	1,188,034	1,313,300	1,207,606	1,307,000
Other Student Fees	6,013,862	6,251,787	5,192,865	4,984,159
Other Institutional	6,280,306	12,764,782	10,799,166	12,935,092
Auxiliary Enterprise	46,388,702	51,821,225	49,682,830	54,102,475
Total Revenue	<u>\$ 316,872,141</u>	<u>\$ 352,511,835</u>	<u>\$ 341,709,207</u>	<u>\$ 325,519,849</u>

EXPENDITURES BY FUNCTION:

Instruction	\$ 106,994,034	\$ 115,831,794	\$ 110,606,606	\$ 114,958,907
Instructional Resources	4,354,528	5,055,334	4,487,539	5,345,700
Student Services	60,898,891	83,535,315	74,691,058	62,493,680
General Institutional	25,645,974	22,390,681	27,054,017	24,421,819
Physical Plant	102,583,653	118,392,013	114,100,336	112,769,014
Auxiliary Services	41,948,918	46,249,859	45,404,585	49,075,751
Public Services	9,124,258	10,378,487	9,418,957	10,622,324
Planned Cost Savings	-	(1,810,977)	-	(6,000,000)
Total Expenditures	<u>\$ 351,550,256</u>	<u>\$ 400,022,506</u>	<u>\$ 385,763,098</u>	<u>\$ 373,687,195</u>

Revenue over (under) expenditures \$ (34,678,115) \$ (47,510,671) \$ (44,053,890) \$ (48,167,346)

OTHER FINANCING SOURCES (USES):

Debt Issued	39,000,000	39,000,000	39,000,000	39,000,000
Total Resources (Uses)	<u>\$ 4,321,885</u>	<u>\$ (8,510,671)</u>	<u>\$ (5,053,890)</u>	<u>\$ (9,167,346)</u>

TRANSFERS TO (FROM) FUND BALANCE:

Designated for Operations	735,775	-	-	-
Reserved for Student Financial Assistance	(570,023)	-	(250,539)	(973,574)
Reserved for Debt Service	2,253,840	1,000,087	(867,826)	86,034
Retained Earnings	5,721,853	-	148,387	(1,211,865)
Reserved for Capital Projects	494,335	(9,220,758)	(3,652,817)	(7,067,941)
Designated for Self Insurance	-	-	-	-
Total Transfers To (From) Fund Balance	<u>\$ 8,635,780</u>	<u>\$ (8,220,671)</u>	<u>\$ (4,622,795)</u>	<u>\$ (9,167,346)</u>

Beginning Fund Balance \$ 91,306,418 \$ 99,942,198 \$ 99,942,198 \$ 95,319,403

Ending Fund Balance \$ 99,942,198 \$ 91,721,527 \$ 95,319,403 \$ 86,152,057

EXPENDITURES BY FUND

General Fund	\$ 169,276,959	\$ 177,361,010	\$ 174,447,611	\$ 172,686,330
Special Revenue Fund - Operational	7,734,747	19,571,934	14,739,253	16,813,070
Special Revenue Fund - Non-Aidable	40,594,144	48,970,287	48,052,529	33,343,813
Capital Projects Fund	36,255,982	50,514,471	44,946,530	43,500,941
Debt Service Fund	38,786,033	38,638,913	40,416,088	40,100,000
Enterprise Fund	25,804,704	31,465,891	29,661,087	31,412,481
Internal Service Fund	33,097,687	33,500,000	33,500,000	35,830,560
Total Expenditures by Fund	<u>\$ 351,550,256</u>	<u>\$ 400,022,506</u>	<u>\$ 385,763,098</u>	<u>\$ 373,687,195</u>

The 2021-22 budget contains the current revised budget.

MILWAUKEE AREA TECHNICAL COLLEGE
Combined Budget Summary
July 1, 2022 - June 30, 2023

	<u>General Fund</u>	<u>Special Revenue Fund - Operational</u>	<u>Special Revenue Fund - Non-Aidable</u>	<u>Capital Projects Fund</u>	<u>Debt Service Fund</u>	<u>Enterprise Fund</u>	<u>Internal Service Fund</u>	<u>Total All Fund</u>
REVENUES:								
Local Government - property taxes	\$ 50,575,492	\$ -	\$ -	\$ -	\$ 38,472,034	\$ 4,027,966	\$ -	\$ 93,075,492
Intergovernmental Revenues:								
State	16,718,519	1,553,820	5,016,900	-	614,000	382,800	-	24,286,039
State - Act 145 Funding	64,731,219	-	-	-	-	-	-	64,731,219
Federal	1,110,000	11,208,274	21,709,580	-	-	36,320	-	34,064,174
Other Grants-CPB	-	-	-	-	-	1,968,199	-	1,968,199
Institutional Revenues:								
Statutory Program Fees	34,066,000	-	-	-	-	-	-	34,066,000
Material Fees	1,307,000	-	-	-	-	-	-	1,307,000
Other Student Fees	1,330,400	-	3,653,759	-	-	-	-	4,984,159
Other Institutional and Auxiliary Enterprise	2,847,700	4,050,976	1,990,000	950,000	1,100,000	20,268,331	35,830,560	67,037,567
Total Revenues	\$ 172,686,330	\$ 16,813,070	\$ 32,370,239	\$ 950,000	\$ 40,186,034	\$ 26,683,616	\$ 35,830,560	\$ 325,519,849
EXPENDITURES:								
Instruction	\$ 108,163,385	\$ 6,795,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 114,958,907
Instructional Resources	5,345,700	-	-	-	-	-	-	5,345,700
Student Services	23,133,483	6,016,384	33,343,813	-	-	-	-	62,493,680
General Institutional	22,125,655	2,296,164	-	-	-	-	-	24,421,819
Physical Plant	19,918,107	1,705,000	-	43,500,941	40,100,000	7,544,966	-	112,769,014
Planned Cost Savings	(6,000,000)	-	-	-	-	-	-	(6,000,000)
Auxiliary Services (Also Includes Public Television)	-	-	-	-	-	23,867,515	35,830,560	59,698,075
Total Expenditures	\$ 172,686,330	\$ 16,813,070	\$ 33,343,813	\$ 43,500,941	\$ 40,100,000	\$ 31,412,481	\$ 35,830,560	\$ 373,687,195
Revenues Over (Under) Expenditures	\$ -	\$ -	\$ (973,574)	\$ (42,550,941)	\$ 86,034	\$ (4,728,865)	\$ -	\$ (48,167,346)
OTHER FINANCING SOURCES (USES):								
Debt Issued	-	-	-	35,483,000	-	3,517,000	-	39,000,000
Total Resources (Uses)	\$ -	\$ -	\$ (973,574)	\$ (7,067,941)	\$ 86,034	\$ (1,211,865)	\$ -	\$ (9,167,346)
TRANSFERS TO (FROM) FUND BALANCE:								
Reserved for Student Financial Assistance	-	-	(973,574)	-	-	-	-	(973,574)
Reserved for Capital Projects	-	-	-	(7,067,941)	-	-	-	(7,067,941)
Reserved for Debt Service	-	-	-	-	86,034	-	-	86,034
Retained Earnings	-	-	-	-	-	(1,211,865)	-	(1,211,865)
Total Transfers To (From) Fund Balance	\$ -	\$ -	\$ (973,574)	\$ (7,067,941)	\$ 86,034	\$ (1,211,865)	\$ -	\$ (9,167,346)
Beginning Total Fund Balance	\$ 40,331,810	\$ 508,937	\$ 3,139,661	\$ 7,434,413	\$ 23,242,534	\$ 15,089,603	\$ 5,572,445	\$ 95,319,403
Ending Total Fund Balance	\$ 40,331,810	\$ 508,937	\$ 2,166,087	\$ 366,472	\$ 23,328,568	\$ 13,877,738	\$ 5,572,445	\$ 86,152,057

Description of Fund Balance Reserves

Reserve for Capital Projects – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$7,434,413 at June 30, 2022, and \$366,472 at June 30, 2023. The limit on this reserve is the total resources provided in the Capital Projects Fund.

Reserve for Debt Service – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2022, the Reserve for Debt Service is estimated at \$23,242,534 and is planned to increase to \$23,328,568 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

Reserve for Student Financial Assistance – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2022 the Reserve for Student Financial Assistance is estimated at \$790,109 and at \$790,109 at June 30, 2023. The limit on this reserve is the total resources provided in the Financial Aid Fund.

Designated for Self-Insurance – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2022 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

Designated for Operations – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2022, the General Fund Reserve is estimated to be \$40,331,810 or 23.12 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$508,437 or 6.58 percent of operating revenue at June 30, 2022. In FY22-23 the balance in the General Fund Reserve is planned to remain at \$40,331,810 and the ratio of the General Fund Reserve to operating revenue is estimated to be 23.36 percent for 2023.

Reserve for Prepaid Expenditures – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2022, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.

MILWAUKEE AREA TECHNICAL COLLEGE
PRO FORMA COMBINED BALANCE SHEET
IN THOUSANDS
JUNE 30, 2022

	GOVERNMENTAL FUNDS					PROPRIETARY FUNDS		ACCOUNT GROUPS		TOTAL (MEMORANDUM ONLY)
	GENERAL FUND	SPECIAL REVENUE FUND- OPERATIONAL	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	GEN. LONG- TERM OBLIG. ACCT. GROUP	
ASSETS										
CASH AND CASH EQUIVALENTS	\$ 51,618	\$ -	\$ 7,419	\$ 7,446	\$ 14,326	\$ 15	\$ -	\$ -	\$ -	\$ 80,824
PROPERTY TAXES RECEIVABLE	29,181	-	-	-	8,924	-	-	-	-	38,105
ACCOUNTS & OTHER RECEIVABLES	2,800	39	-	-	-	5,294	625	-	-	8,758
DUE FROM OTHER FUNDS	11,272	3,727	4,650	-	-	10,714	12,337	-	-	42,700
INVENTORIES AND PREPAIDS	300	-	-	-	-	1,026	-	-	-	1,326
CAPITAL ASSETS	-	-	-	-	-	-	-	228,900	-	228,900
<i>AMOUNT AVAILABLE IN</i>										
DEBT SERVICE FUND	-	-	-	-	-	-	-	-	15,821	15,821
<i>AMOUNT TO BE PROVIDED FOR:</i>										
DEBT SERVICE	-	-	-	-	-	-	-	-	99,179	99,179
COMPENSATED ABSENCES	-	-	-	-	-	-	-	-	9,274	9,274
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
TOTAL ASSETS	\$ 95,171	\$ 3,766	\$ 12,069	\$ 7,446	\$ 23,250	\$ 17,049	\$ 12,962	\$ 228,900	\$ 124,312	\$ 524,925
LIABILITIES										
ACCOUNTS PAYABLE	\$ 699	\$ -	\$ 381	\$ -	\$ 7	\$ 676	\$ 7,151	\$ -	\$ -	\$ 8,914
ACCRUED LIABILITIES	6,712	3,257	4,560	12	-	15	-	-	-	14,556
DUE TO OTHER FUNDS	38,056	-	3,163	-	-	1,242	239	-	-	42,700
DEBT PAYABLE	-	-	-	-	-	-	-	-	115,000	115,000
DEFERRED REVENUE	3,802	-	-	-	-	26	-	-	-	3,828
DEPOSIT HELD IN TRUST	-	-	825	-	-	-	-	-	-	825
COMPENSATED ABSENCES	5,571	-	-	-	-	-	-	-	9,274	14,845
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
TOTAL LIABILITIES	54,840	3,257	8,929	12	7	1,959	7,390	-	124,312	200,706
FUND EQUITY										
CAPITAL ASSETS	-	-	-	-	-	-	-	228,900	-	228,900
RESERVE FOR CAPITAL PROJECTS	-	-	-	7,434	-	-	-	-	-	7,434
RESERVE FOR PREPAID EXPEND.	300	-	-	-	-	-	-	-	-	300
RESERVE FOR DEBT SERVICE	-	-	-	-	23,243	-	-	-	-	23,243
RESERVE FOR STUDENT FIN. ASSIST	-	-	3,140	-	-	-	-	-	-	3,140
<i>UNRESERVED:</i>										
DESIGNATED FOR OPERATIONS	40,032	509	-	-	-	15,090	5,572	-	-	61,203
TOTAL FUND EQUITY	40,331	509	3,140	7,434	23,243	15,090	5,572	228,900	-	324,219
TOTAL LIABILITIES AND FUND EQUITY	\$ 95,171	\$ 3,766	\$ 12,069	\$ 7,446	\$ 23,250	\$ 17,049	\$ 12,962	\$ 228,900	\$ 124,312	\$ 524,925

MILWAUKEE AREA TECHNICAL COLLEGE
 PRO FORMA COMBINED BALANCE SHEET
 IN THOUSANDS
 JUNE 30, 2023

	GOVERNMENTAL FUNDS					PROPRIETARY FUNDS		ACCOUNT GROUPS		TOTAL (MEMORANDUM ONLY)
	GENERAL FUND	SPECIAL REVENUE FUND- OPERATIONAL	SPECIAL REVENUE FUND- NON-AIDABLE	CAPITAL PROJECTS FUND	DEBT SERVICE FUND	ENTERPRISE FUNDS	INTERNAL SERVICE FUND	GENERAL CAPITAL ASSETS	GEN. LONG- TERM OBLIG. ACCT. GROUP	
ASSETS										
CASH AND CASH EQUIVALENTS	\$ 55,904	\$ -	\$ 5,709	\$ 7,990	\$ 13,209	\$ -	\$ -	\$ -	\$ -	\$ 82,812
PROPERTY TAXES RECEIVABLE	24,772	-	-	-	10,123	-	-	-	-	34,895
ACCOUNTS & OTHER RECEIVABLES	5,025	66	-	-	-	5,218	511	-	-	10,820
DUE FROM OTHER FUNDS	-	3,732	4,987	-	-	12,257	13,494	-	-	34,470
INVENTORIES AND PREPAIDS	300	-	-	-	-	320	-	-	-	620
CAPITAL ASSETS	-	-	-	-	-	-	-	213,945	-	213,945
AMOUNT AVAILABLE IN										
DEBT SERVICE FUND	-	-	-	-	-	-	-	-	15,821	15,821
AMOUNT TO BE PROVIDED FOR:										
DEBT SERVICE	-	-	-	-	-	-	-	-	99,179	99,179
COMPENSATED ABSENCES	-	-	-	-	-	-	-	-	9,274	9,274
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
TOTAL ASSETS	\$ 86,001	\$ 3,798	\$ 10,696	\$ 7,990	\$ 23,332	\$ 17,795	\$ 14,005	\$ 213,945	\$ 124,312	\$ 501,874
LIABILITIES										
ACCOUNTS PAYABLE	\$ 999	\$ -	\$ 398	\$ 6,924	\$ 3	\$ 121	\$ 8,199	\$ -	\$ -	\$ 16,644
ACCRUED LIABILITIES	7,425	3,289	3,801	700	-	12	-	-	-	15,227
DUE TO OTHER FUNDS	29,175	-	3,500	-	-	1,561	234	-	-	34,470
DEBT PAYABLE	-	-	-	-	-	-	-	-	115,000	115,000
DEFERRED REVENUE	2,500	-	-	-	-	2,223	-	-	-	4,723
DEPOSIT HELD IN TRUST	-	-	831	-	-	-	-	-	-	831
COMPENSATED ABSENCES	5,571	-	-	-	-	-	-	-	9,274	14,845
ENVIRONMENTAL REMEDIATION	-	-	-	-	-	-	-	-	38	38
TOTAL LIABILITIES	45,670	3,289	8,530	7,624	3	3,917	8,433	-	124,312	201,778
FUND EQUITY										
CAPITAL ASSETS	-	-	-	-	-	-	-	213,945	-	213,945
RESERVE FOR CAPITAL PROJECTS	-	-	-	366	-	-	-	-	-	366
RESERVE FOR PREPAID EXPEND.	300	-	-	-	-	-	-	-	-	300
RESERVE FOR DEBT SERVICE	-	-	-	-	23,329	-	-	-	-	23,329
RESERVE FOR STUDENT FIN. ASSIST	-	-	2,166	-	-	-	-	-	-	2,166
UNRESERVED:										
DESIGNATED FOR OPERATIONS	40,031	509	-	-	-	13,878	5,572	-	-	59,990
TOTAL FUND EQUITY	40,331	509	2,166	366	23,329	13,878	5,572	213,945	-	300,096
TOTAL LIABILITIES AND FUND EQUITY	\$ 86,001	\$ 3,798	\$ 10,696	\$ 7,990	\$ 23,332	\$ 17,795	\$ 14,005	\$ 213,945	\$ 124,312	\$ 501,874

GENERAL FUND

The General Fund is the primary operating fund of the District, and its accounts reflect all financial activity not required to be accounted for in another fund.

General Fund

Fund Description

The General Fund is used to account for all financial activities except those required to be accounted for in another fund. This fund is used to record the current operations of the district. In developing the FY2022-23 budget, the most probable projections were used.

General Fund Analysis

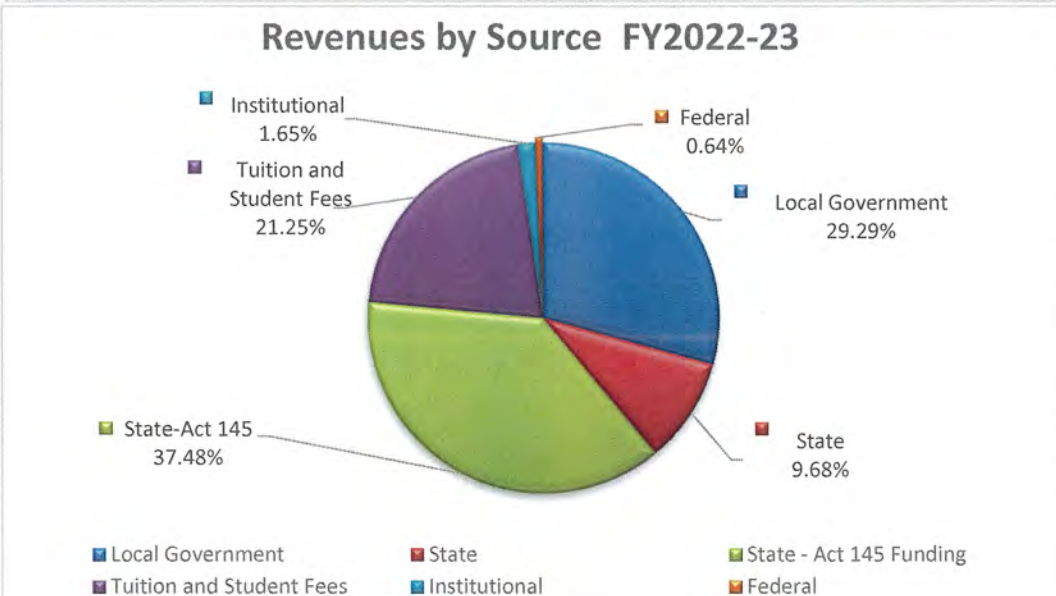
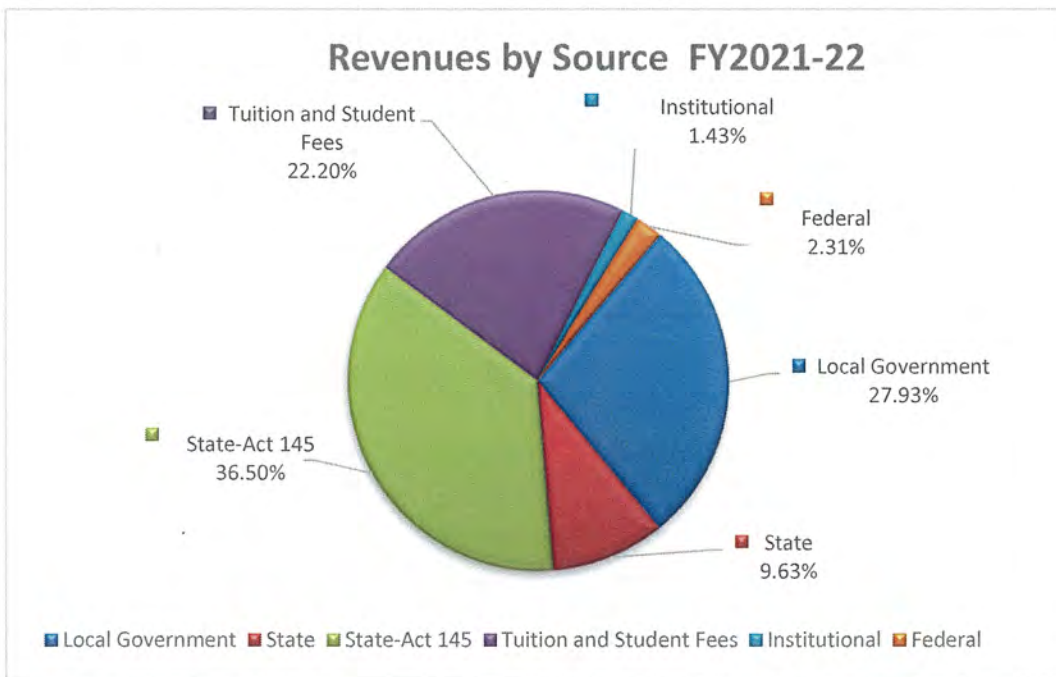
Revenues

Total General Fund revenues are expected to decrease by 2.6% compared to FY2021-22's budget.

- A 2.1% increase in the **Operating Tax Levy** is anticipated due to aggregate net new construction in the District. The municipalities in the MATC District are expected to provide \$50,575,492 in operating tax levy. Local Government funding is expected to provide 29.3% of total General Fund revenues in FY2022-23.
- FY2022-23's General Fund budget anticipates a decrease in general **State Aid** of approximately 2.2% compared to FY2021-22. This projected decrease is the effect of decrease of FTEs from 8,800 to 8,300. This 5.7% decrease in FTE is resulting in only a 2.2% decrease in State Aid because the entire WTCS is projecting the decrease. The pandemic affected all WTSC Colleges FTEs the same way in lowering the enrollment for the entire technical college system.
- During FY2021-22 MATC received \$64,731,219 in state funding from Wisconsin Act 145. This amount will increase in FY2022-23 from \$64,731,219 to \$66,814,523. This increase is budget neutral because the operational Tax levy will decrease by the same amount. In 2021 Joint Committee on Finance passed the motion to increase WTCS Property Tax Relief Aid appropriation by \$29 million in FY2021-22 and \$43 million in FY2022-23. The prior amount of Act 145 funding for all technical colleges was \$406 million. The statutory payment of \$60.4 million increased in FY22 to \$64.7 million and will increase in FY23 to \$66.8 million. The increased Property Tax Relief Aid reduces the college's operating levy by the same amount. The Budget Bill passed both houses of the Legislature and was signed by the Governor. MATC is planning to amend the budget in October to reflect the shift.
- MATC's General Fund FY2022-23 budget for **Student Tuition and Fees** is estimated at \$36,703,400. WTCS has approved increases of 1.74% in tuition rates for FY2022-23. A budgeted decline in enrollments due to COVID-19 is expected to result in an overall 6.8% decrease in General Fund Student Tuition and Fees revenue in FY2022-23.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT General Fund Budget Summary of Revenues Budget to Budget Comparison

REVENUES BY SOURCE:	<u>2021-22</u>	<u>2022-23</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Local Government	\$ 49,534,492	\$ 50,575,492	\$ 1,041,000	2.1%
State	\$ 17,086,644	\$ 16,718,519	\$ (368,125)	-2.2%
State - Act 145 Funding	\$ 64,731,219	\$ 64,731,219	\$ -	0.0%
Tuition and Student Fees	\$ 39,377,700	\$ 36,703,400	\$ (2,674,300)	-6.8%
Institutional	\$ 2,539,955	\$ 2,847,700	\$ 307,745	12.1%
Federal	\$ 4,091,000	\$ 1,110,000	\$ (2,981,000)	-72.9%
Total Revenue	\$ 177,361,010	\$ 172,686,330	\$ (4,674,680)	-2.6%



General Fund Analysis – Revenues (Cont.)

- MATC also receives other revenues from contract work, interest income and miscellaneous fees. In FY2022-23 MATC is budgeting \$2,847,700 in **Institutional Revenue**. This is a 12.1% increase compared to FY2021-2022. This increase is a result of many miscellaneous increases like Parking Fee, Rental Income and Contracts.
- **Federal Revenue** is expected to decrease significantly in FY2022-23 due to decrease of funding provided from the Department of Education's Higher Education Emergency Relief Fund (HEERF) grants. MATC will allocate only \$1 million in HEERF grants to the General Fund in FY2022-23 to replace revenue losses due to the Pandemic.

Expenses

Total General Fund expenses are expected to decrease by 2.6% compared to FY2021-22's budget. MATC's budget is primarily labor and labor-related expenses.

Salaries

- MATC estimates that total wages and salaries for budgeted positions will be approximately \$112.0 million in FY2022-23. The District continues to engage in negotiations with Local 212, WFT, AFL-CIO for one year contracts on the sole issue of base wages as defined in Sec. 111.70 (4)(mb) and (mbb) of the Wisconsin Statutes.
- Overall, salaries expense is expected to decrease by 4.0% in FY2022-23. A portion of this decrease is attributable to a college-wide position freezing to balance the budget. The MATC's salaries budget also includes an estimated provision for a planned increase.
- MATC has set an open positions saving's goal of approximately \$6.0 million for FY2022-23.

Fringe Benefits

Fringe Benefits (health, dental, life and long-term disability insurance, FICA taxes and pension costs) are expected to increase in FY2022-23.

- Overall, fringe benefits are budgeted at approximately \$42 million in FY2022-23.
- The District's health insurance cost is expected to increase in FY2022-23 due to the assumption that usage and associated costs will continue to meet the pre-COVID-19 level of health services utilization. Currently an RFP is in process for the health plan's medical third-party administrator and pharmacy benefit manager which may provide lower costs by securing better pricing for administrative, medical and prescription drug services and products.

General Fund Analysis – Expenses (Cont.)

- Employee contributions on MATC’s low deductible plan remain at 12.5% for the 2022 calendar year. The base employee contribution on the high deductible plan remains at 11.5%. The District will continue to offer a Health Saving Account (HSA) contribution in FY 2022-23 for full time employees enrolled in the high deductible plan. For those with Employee only coverage, MATC deposits \$100 per month into their HSA; for those with Employee plus one or family coverage \$200 per month is deposited.

Non-Salary Non-Benefit Discretionary Expenses

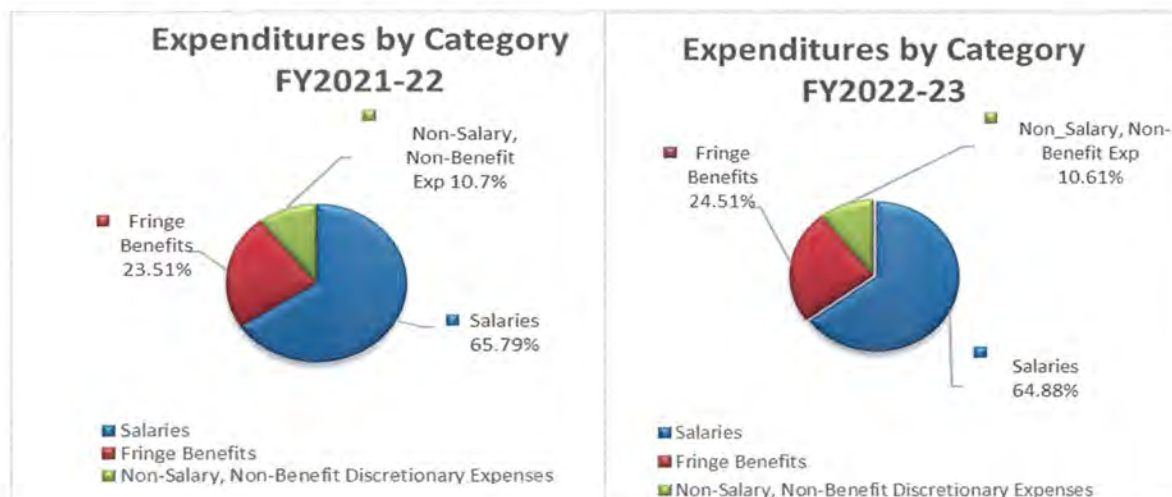
- MATC’s FY2022-23 budget reflects a decrease (3.5%) in Non-Salary Non-Benefit Discretionary expenses. MATC Budget Managers developed departmental and divisional discretionary budgets using a decentralized approach to allow for transparency and to ensure that resources are allocated in a manner that best meets the needs of the community. As a result of continuing decrease in enrollment in FY2022-23 due to COVID-19, staff and administration were asked to keep discretionary budgets unchanged for the upcoming year.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

Budget Summary of Expenditures

Budget to Budget Comparison

<u>Expense Budget</u>	<u>2021-22</u>	<u>2022-23</u>	<u>Dollar Change</u>	<u>Percent Change</u>
Salaries	\$ 116,679,523	\$ 112,038,763	\$ (4,640,760)	-4.0%
Fringe Benefits	\$ 41,696,723	\$ 42,331,741	\$ 635,018	1.5%
Non-Salary, Non-Benefit Discretionary Expenses	\$ 18,984,764	\$ 18,315,827	\$ (668,937)	-3.5%
Total Expenditures	\$ 177,361,010	\$ 172,686,330	\$ (4,674,680)	-2.6%



MILWAUKEE AREA TECHNICAL COLLEGE
General Fund
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property tax	\$ 52,579,075	\$ 49,534,492	\$ 49,879,473	\$ 50,575,492
Intergovernmental Revenues:				
State	17,197,476	17,086,644	16,927,555	16,718,519
State - Act 145 Funding	60,415,804	64,731,219	64,731,219	64,731,219
Federal	-	4,091,000	6,163,543	1,110,000
Institutional Revenues:				
Statutory Program Fees	33,227,998	36,804,900	31,478,747	34,066,000
Material Fees	1,188,034	1,313,300	1,207,606	1,307,000
Other Student Fees	2,831,152	1,259,500	1,368,875	1,330,400
Other Institutional	2,572,667	2,539,955	2,690,594	2,847,700
Total Revenues	<u>\$ 170,012,206</u>	<u>\$ 177,361,010</u>	<u>\$ 174,447,611</u>	<u>\$ 172,686,330</u>
EXPENDITURES:				
Instruction	\$ 103,352,782	\$ 110,453,639	\$ 106,509,746	\$ 108,163,385
Instructional Resources	4,354,528	5,055,334	4,487,539	5,345,700
Student Services	17,561,462	23,569,482	18,097,886	23,133,483
General Institutional	25,284,926	20,692,448	26,057,267	22,125,655
Physical Plant	18,723,261	19,401,084	19,295,173	19,918,107
Planned Cost Savings		(1,810,977)		(6,000,000)
Total Expenditures	<u>\$ 169,276,959</u>	<u>\$ 177,361,010</u>	<u>\$ 174,447,611</u>	<u>\$ 172,686,330</u>
Revenue over (under) expenditures	\$ 735,247	\$ -	\$ -	\$ -
OTHER FINANCING SOURCES (USES):				
Transfers in (out)	-	-	-	-
Total Resources (Uses)	<u>\$ 735,247</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ 735,247	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ 735,247	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ 39,596,563	\$ 40,331,810	\$ 40,331,810	\$ 40,331,810
Ending Total Fund Balance	<u>\$ 40,331,810</u>	<u>\$ 40,331,810</u>	<u>\$ 40,331,810</u>	<u>\$ 40,331,810</u>
Reserve % of Revenue	23.72%	22.74%	23.12%	23.36%

The General Fund is used to account for all financial activities except those required to be accounted for in another fund.

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SPECIAL REVENUE FUND

The Special Revenue Fund is used to account for the proceeds of specific revenue sources (other than debt service or major capital projects) that are restricted to expenditures for designated purposes because of the legal or regulatory provisions. MATC has two special revenue funds:

Operating fund – The operating fund is used to account for the proceeds from specific revenue sources other than non-aidable funds that are legally restricted as to expenditures for specific purposes.

Non-aidable fund – The non-aidable fund is used to account for assets held by the District in a trustee capacity, primarily for student aids and other student activities.

Special Revenue Fund—Operational (Federal and State Funded Projects)

Fund Description

Special Revenue Fund is used to account for the proceeds and related financial activities of specific revenue source that legally restricted to expenditures for specified purposes. All project expenses with the exception of equipment purchases are accounted for in the Special Revenue Fund. Grant funded equipment purchases are accounted for in the Capital Projects Fund.

Special Revenue Fund – Operational

Activities

The anchors of federal funding received from the Wisconsin Technical College System (WTCS) are the Adult Education and Family Literacy (AEFL) Act and Carl D. Perkins IV Vocational and Technical Education Act (Perkins IV).

AEFL's focus is to address the basic skills deficiencies in Wisconsin which are significant and constrain labor market development. MATC uses AEFL funds to provide adults with the language arts, reading, math and/or English language acquisition skills needed for students to retain, make grade level increase, and to obtain employment or upgrade their employment skills.

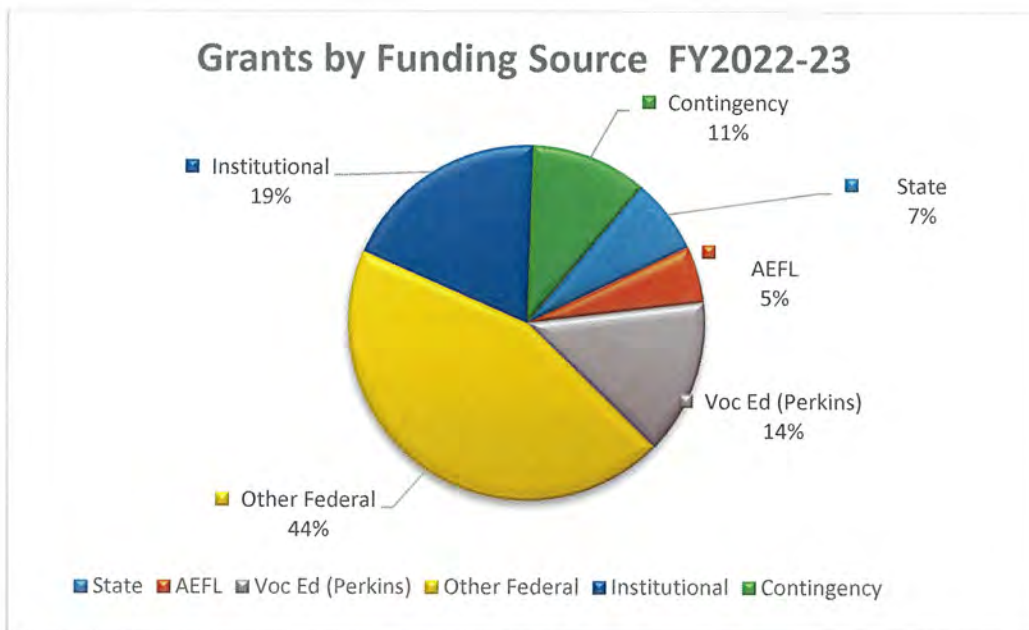
The purpose of Perkins IV is to develop more fully the academic, career, and technical skills of secondary and postsecondary students who elect to enroll in career and technical education programs. The college's Perkins IV grants focus on student success, academic program improvement, nontraditional occupations and career preparation activities in partnership with local high schools.

The college also receives General Purpose Revenue grants from the WTCS under a variety of funding categories including Professional Growth, Core Industry, Career Pathways, Completion, Developing Markets, IET Development and Expansion, Student Emergency Assistance and Workforce Advancement Training.

A significant set aside is included for a Higher Education Emergency Relief Fund (HEERF) grant awarded under the American Rescue Plan (ARP-HEERF III). These funds are provided by the Department of Education to prevent, prepare for and respond to coronavirus. The U.S. Department of Education also funds the CCAMPIS (Child Care Access Means Parents In School) project which is intended to provide extended child care to allow study time for student-parents and provide quality, affordable, and accessible childcare services to help ensure they remain in school, complete courses, and successfully complete their programs.

The graph below shows the major components of the Special Revenue Fund. Federal Grants (including HEERF, AEFL and Voc Ed) make up over 60% of the Special Revenue Fund where State Grants make up only about 7%.

Grants by Source	Percent of Total	Revenue
State	7%	1,153,820
AEFL	5%	863,308
Voc Ed (Perkins)	14%	2,384,705
Other Federal	44%	7,449,399
Institutional	19%	3,180,491
Contingency	11%	1,781,347
Total	100%	16,813,070



Analysis

The significant increase in Special Revenue Fund – Operational revenues from FY21 to FY22 was representative of the HEERF Institutional grant dollars awarded by the Department of Education. 50% of the HEERF II and HEERF III awards are set aside for institutional expenses to prevent, prepare for and respond to the coronavirus. The remaining 50% has been designated for emergency grants to students affected by COVID-19 and accounted for in the Special Revenue Fund –Non-Aidable. Not allocated HEERF III will be carried forward to FY23 and be used for additional pandemic related expenses.

MILWAUKEE AREA TECHNICAL COLLEGE
Special Revenue Fund - Operational
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Intergovernmental Revenues:				
State	\$ 815,874	\$ 1,324,659	\$ 912,378	1,553,820
Federal	5,956,284	15,023,532	11,401,680	11,208,274
Institutional Revenues:				
Material Fees	-	-	-	-
Other Student Fees	-	-	-	-
Other Institutional	963,117	3,223,743	2,425,195	4,050,976
Total Revenues	<u>\$ 7,735,275</u>	<u>\$ 19,571,934</u>	<u>\$ 14,739,253</u>	<u>\$ 16,813,070</u>
EXPENDITURES:				
Current:				
Instruction	\$ 3,641,252	\$ 5,378,155	\$ 4,096,860	6,795,522
Student Services	2,743,285	10,995,546	8,540,643	6,016,384
General Institutional	361,048	1,698,233	996,750	2,296,164
Physical Plant	989,162	1,500,000	1,105,000	1,705,000
Total Expenditures	<u>\$ 7,734,747</u>	<u>\$ 19,571,934</u>	<u>\$ 14,739,253</u>	<u>\$ 16,813,070</u>
Revenue over (under) expenditures	\$ 528	\$ -	\$ -	-
Total Resources (Uses)	<u>\$ 528</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ 528	\$ -	\$ -	-
Total Transfers to (From) Fund Balance	\$ 528	\$ -	\$ -	-
Beginning Total Fund Balance	<u>\$ 508,409</u>	<u>\$ 508,937</u>	<u>\$ 508,937</u>	<u>\$ 508,937</u>
Ending Total Fund Balance	<u>\$ 508,937</u>	<u>\$ 508,937</u>	<u>\$ 508,937</u>	<u>\$ 508,937</u>

The Special Revenue Fund - Operational is used to account for the proceeds and related financial activity of specific revenue sources that are legally restricted to specific purposes other than expendable trusts or major capital projects.

Special Revenue Fund—Non-Aidable

Fund Description

The Special Revenue Fund - Non-Aidable is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds, and it includes scholarships, student grants, work study, and agency funds. MATC Special Revenue Fund – Non-Aidable includes the Financial Aid Fund and both Agency Funds for Student Athletics and Student Activities.

Special Revenue Fund – Non Aidable (Financial Aid)

Activities

Financial Aid’s FY 2023 revenue budget is comprised of the following sources:

- **Pell Grant.** A Pell grant is a subsidy the U.S. federal government provides for students who need it to pay for college. Federal Pell Grants are limited to students with financial need, who have not earned their first bachelor's degree, or who are enrolled in certain post-baccalaureate programs, through participating institutions. A Pell Grant is generally considered the foundation of a student's financial aid package, to which other forms of aid are added. The Federal Pell Grant program is administered by the United States Department of Education, which determines the student's financial need and through it, the student's Pell eligibility.

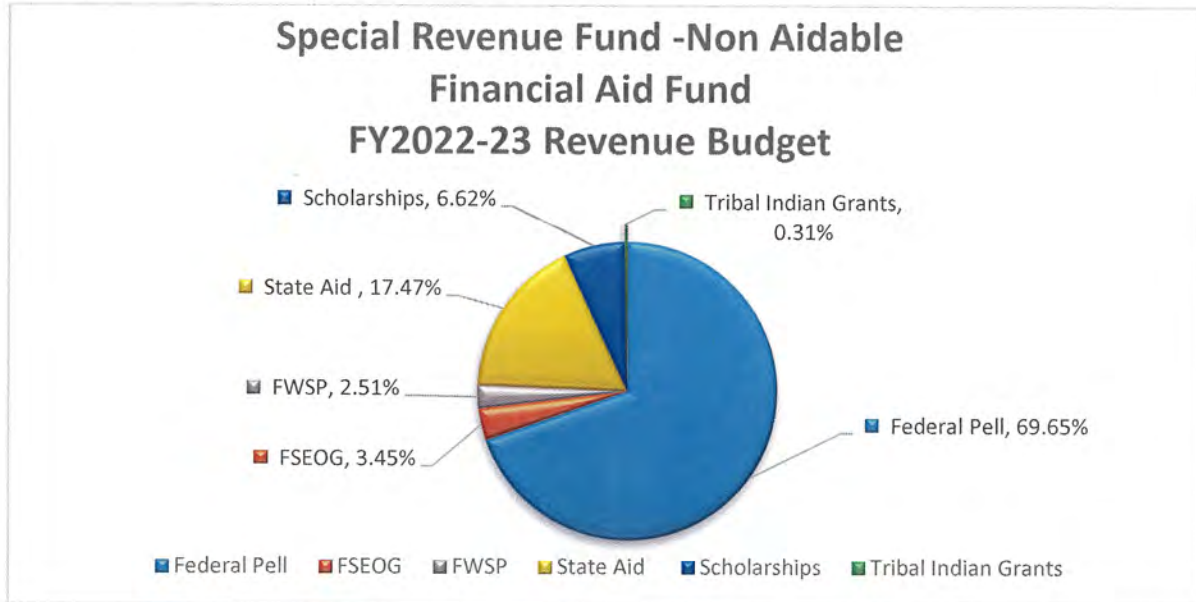
The U.S. Department of Education uses a standard formula to evaluate financial information reported on the *Free Application for Federal Student Aid* (FAFSA) for determining the student's expected family contribution (EFC). These federal funded grants are not like loans, and need not be repaid. Students may use their grants at any one of approximately 5,400 participating postsecondary institutions. These federally funded grants help about 5.4 million full-time and part-time college and vocational school students nationally.

- **FSEOG.** The Federal Supplemental Educational Opportunity Grant (**FSEOG**) is a grant that is awarded to students in need of financial aid. It is a type of federal grant that is awarded to college undergraduate program students and does not need to be repaid, except under certain circumstances.
- **FWSP.** Federal Work-Study Program (FWSP) is a wage subsidy program designed to expand students’ range of employment opportunities both on and off campus. FWSP is a federal financial aid program and thus it is available for only students who are receiving federal aid.
- **Tribal Indian Grants.** The Tribal Indian Grant program is dedicated to Native American students, who demonstrate the requisite level of financial need.

Special Revenue Fund – Non Aidable (Financial Aid)

Analysis

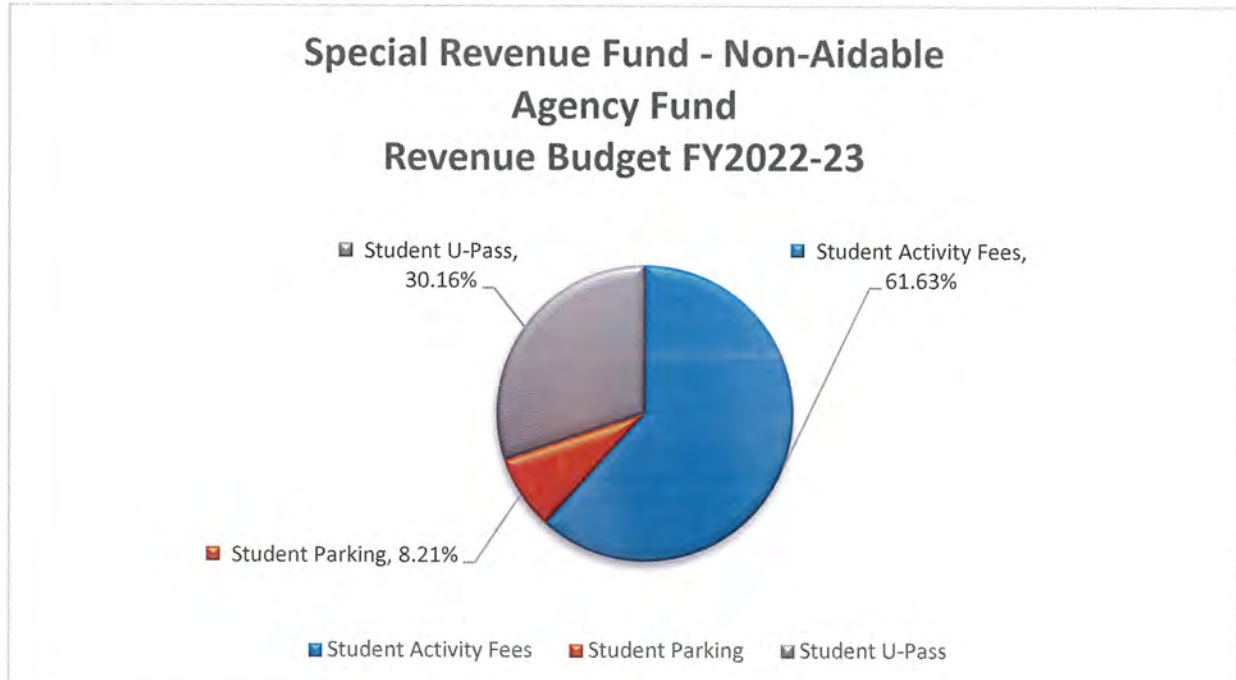
FY2022-23 Special Revenue Financial Aid Fund revenue budget is divided between the following revenue sources: Federal Pell 69.65%, State Aid 17.47%, Scholarships 6.62%, FSEOG 3.45%, FWSP 2.51% and Tribal Indian Grants 0.31%.



Special Revenue Fund – Non Aidable (Student Activities)

Analysis

FY2022-23 Special Revenue Agency Fund revenue budget is divided between the following revenue sources: Student Activity Fees 61.63%, Student U-Pass 30.16%, and Student Parking 8.21%.



MILWAUKEE AREA TECHNICAL COLLEGE
Special Revenue Fund - Non-Aidable
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Intergovernmental Revenues:				
State	\$ 5,126,365	\$ 4,335,000	\$ 4,335,000	\$ 5,016,900
Federal	30,232,716	37,279,000	37,279,000	21,709,580
Institutional Revenues:				
Other Student Fees	3,182,710	4,992,287	3,823,990	3,653,759
Other Institutional	1,482,330	2,364,000	2,364,000	1,990,000
Total Revenues	<u>\$ 40,024,121</u>	<u>\$ 48,970,287</u>	<u>\$ 47,801,990</u>	<u>\$ 32,370,239</u>
EXPENDITURES:				
Instruction	\$ -	\$ -	\$ -	\$ -
Instructional Resources	-	-	-	-
Current:				
Student Services	\$ 40,594,144	\$ 48,970,287	\$ 48,052,529	\$ 33,343,813
Physical Plant	-	-	-	-
Total Expenditures	<u>\$ 40,594,144</u>	<u>\$ 48,970,287</u>	<u>\$ 48,052,529</u>	<u>\$ 33,343,813</u>
Total Resources (Uses)	<u>\$ (570,023)</u>	<u>\$ -</u>	<u>\$ (250,539)</u>	<u>\$ (973,574)</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	<u>\$ (570,023)</u>	<u>\$ -</u>	<u>\$ (250,539)</u>	<u>\$ (973,574)</u>
Total Transfers to (From) Fund Balance	\$ (570,023)	\$ -	\$ (250,539)	\$ (973,574)
Beginning Total Fund Balance	<u>\$ 3,960,223</u>	<u>\$ 3,390,200</u>	<u>\$ 3,390,200</u>	<u>\$ 3,139,661</u>
Ending Total Fund Balance	<u>\$ 3,390,200</u>	<u>\$ 3,390,200</u>	<u>\$ 3,139,661</u>	<u>\$ 2,166,087</u>

CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for financial sources used for the acquisition or construction of major capital assets and remodeling (other than those financed by enterprise funds).

Capital Projects Fund

Fund Description

The Capital Project Fund is used to account for financial resources and related financial activity for the acquisition of sites and for the acquisition, construction, equipping, and renovation of buildings.

MATC issues \$39,000,000 of general obligation promissory notes annually to offset yearly capital costs. MATC plans on issuing \$39,000,000 of general obligation promissory notes again in FY2022-23, which includes \$3,517,000 for Milwaukee Public Television activities.

Additional funding sources for capital costs in FY2022-23 include:

- \$1,500,000 from available capital reserves accumulated over prior years.
- \$750,000 from proceeds related to the Federal Communications Commission (FCC) Broadcast Incentive Auction, to be used for sustainability projects that have a direct return on investment to reduce carbon footprint and energy costs.

The Wisconsin Technical College System sets the capitalization threshold at \$5,000 for equipment/software and \$15,000 for remodeling for FY2022-23.

MATC operates four large, comprehensive campuses, which must be maintained. The Downtown Milwaukee Campus contains a number of buildings that need significant infrastructure improvements. At all campuses, there is a continual need for minor projects. At all MATC buildings, a continuous emphasis to improve accessibility for people with disabilities will be a high priority throughout the year. Other projects are to include:

- Downtown Student Center Rec Area Remodel
- Downtown Walker's Square Heavy Plate Welding Remodel
- Oak Creek Athletic Locker & Restroom Facility
- Downtown STEM Center Remodel
- Oak Creek Student Life, Admissions Center & Pathways Office
- Downtown Classroom & Office Upgrades

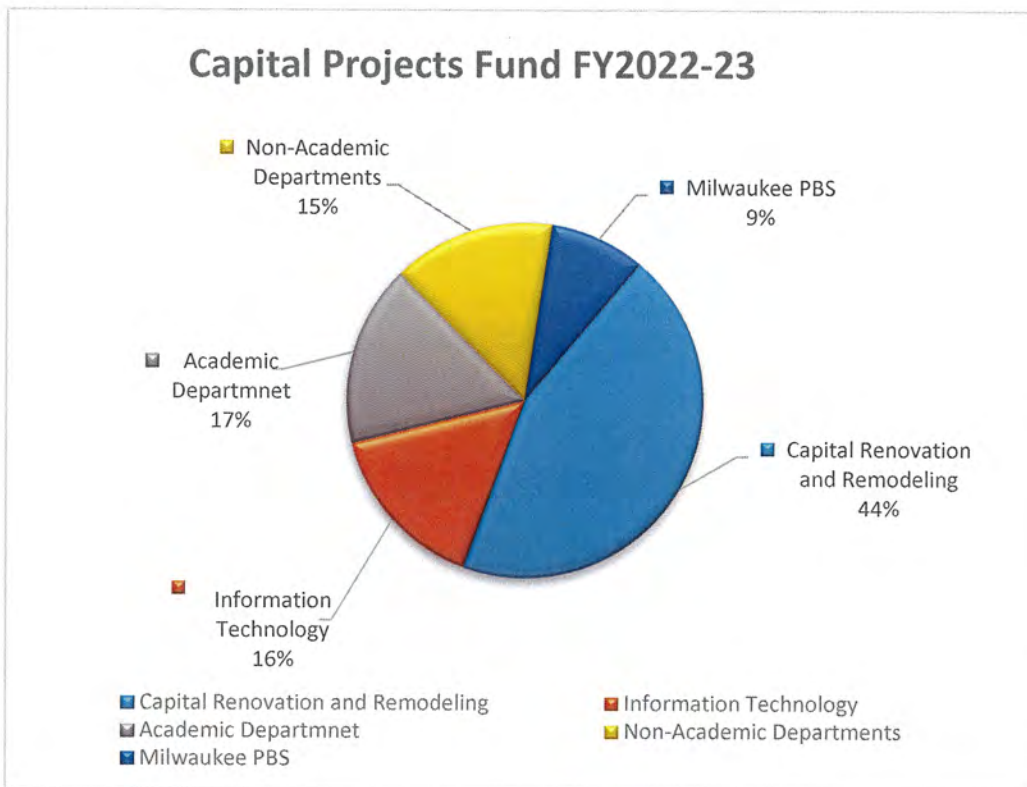
MATC must also maintain its operational and academic equipment as well as capitalized programs for public television. As one of the largest technical colleges in the United States, MATC has thousands of computer workstations and hundreds of servers. The orderly replacement of this equipment and maintenance of the hundreds of titles of software require an annual investment of \$6,288,500. Public Television will spend \$2,400,000 for programs, which will broadcast over the next two to five years. College-wide replacement of worn desks, chairs, etc. will require an investment of \$1,910,000. Finally, new equipment necessary to train students and provide them with the skills needed by the potential employers of MATC will require an estimated investment of \$6,699,462.

During FY2022-23, MATC will borrow \$21,000,000 to finance equipment purchases. Approximately \$3,993,583 of capital equipment purchases budgeted in prior years has been deferred to subsequent years.

MATC FY2023 Capital Equipment Budget by Area:

	Fiscal Year 2022-23 Requested	% of Total Requested
Academics	\$6,699,462	30%
College Advancement	\$321,665	1%
Construction Services	\$4,256,968	19%
Facilities	\$522,820	2%
Finance	\$89,718	0%
IT & Support Services	\$6,288,500	28%
Public Safety	\$359,492	2%
Human Resources	\$100,000	0%
Enter/Stay (formerly Student Services)	\$344,375	2%
Milwaukee PBS	\$3,517,000	16%
Totals	\$22,500,000	100%

The graph below shows the breakdown of major equipment and capital projects by category.



Detailed List of Capital Equipment Requests

Amount Requested	ACADEMICS
	<i>BUSINESS & MANAGEMENT PATHWAY</i>
\$121,885	Business & Management audio/visual and computer equipment
	<i>LEARN</i>
\$341,137	3 year software contracts for online learning
	<i>MANUFACTURING, CONSTRUCTION, & TRANSPORTATION PATHWAY</i>
\$233,218	New sleeper truck with equipment package and radios for Truck Driver program
\$127,650	Trainers, conduit machines and materials, and electric vehicle equipment for Electrician’s Apprentice program
\$110,000	Vehicles and tools to meet accreditation standards for Automotive Maintenance
\$100,000	Desks, vehicles, TVs, and hybrid charger for Automotive Technology program
\$72,000	Comparators, stands, computers, and second electronic height gage for Machine Tool Operations

\$72,000	Tool room lathes for Tool and Die Making
\$71,500	Airframe shop, tool storage units, and forklift for Aviation Technician programs
\$66,800	Equipment and tooling for Welding
\$60,000	Engine Lathes for CNC Technicians
\$60,000	Desks, drafting equipment, computers, and cooler for spot welder for Sheet Metal Worker Apprentice program
\$52,000	New modeling computer and machinery for Dental Technician program
\$47,000	Trailer Training Package for Diesel and Powertrain Servicing
\$31,000	Tooling, inspection test kits, and weld fixture tables for Welding Technology program
\$24,000	Industrial Multimeter Combo Kit for Industrial Electrician Apprentice program
\$24,750	Equipment for Auto Collision Repair program
\$10,000	Enclosed cargo trailer for Landscape Horticulture
\$8,000	Heat treat oven and tooling for Machinists
\$7,128	Monitors for Air Conditioning program
\$5,100	Tungsten grinding station with vacuum filter for Advanced Metal Fabrication
	<i>CREATIVE ARTS, DESIGN, & MEDIA PATHWAY</i>
\$214,000	Sony Studio Camera System for Television and Video Production program
\$133,090	New computers, VR rigs, and software for Photography
\$79,000	Appliances for Culinary Arts program
\$72,000	iMac computers for Graphic Design
\$38,000	New computer workstations and equipment for Animation
\$35,400	New computers and augmented reality devices for Computer Simulation and Gaming
	<i>COMMUNITY & HUMAN SERVICES PATHWAY</i>
\$329,000	Fire Protection equipment
\$234,000	Police safety and tactical equipment
\$69,760	Barber/Cosmetology/Aesthetician/Nail Tech equipment
\$9,000	Audiovisual Equipment for Human Service Associate program
\$8,000	Furniture for Sign Language Interpreting in Education
\$7,800	Audiovisual Equipment for Early Childhood Education program
\$5,000	iPads for Basic EMT students
	<i>HEALTHCARE PATHWAY</i>
\$459,460	Ultrasound system, array probes, and vascular flo-lab machine for Diagnostic Medical Sonography program
\$281,594	Ventilators and auscultation manakin for Respiratory Therapy
\$243,400	Cardiovascular ultrasound equipment
\$159,495	Dental Hygiene X-ray equipment
\$51,618	Furniture, training mannequins, and medical/lab equipment for Medical Assistant program

\$10,000	Incubator for Medical Laboratory Technicians
\$5,746	Nasco advanced 4-vein venipuncture training aid for Phlebotomy
\$1,900	Pediatric equipment for Occupational Therapy Assistant program
	<i>STEM PATHWAY</i>
\$169,900	Laboratory equipment and models
\$142,200	Laptops, mobile devices, and appliances for IT program
\$89,433	Computer and software licenses for Electronics programs
\$25,000	Ultraviolet Visible Spectroscopic Instrument for Chemical Technician program
\$16,560	Biomedical Safety Analyzer
	<i>GENERAL EDUCATION PATHWAY</i>
\$9,400	Folding Art Horse
\$7,500	Computers and software
\$6,580	Furniture
\$5,750	Fitness equipment - Leg Press
	<i>EMPLOYER & COMMUNITY EDUCATION SERVICES</i>
\$124,325	Walkers Square laptops and Cyber Café screens
\$48,975	Oak Creek new computers
\$32,075	Downtown Xerox, monitors, and laptops
	<i>ACADEMIC INFORMATION TECHNOLOGY & AUDIOVISUAL EQUIPMENT</i>
\$700,000	PC & laptop replacements
\$378,724	Multimedia room upgrades
\$375,000	Capitalized salaries and benefits
\$350,000	Software licenses
\$105,609	Converting classroom to connected classroom
\$20,000	Spare for failures, projectors, switches, speakers, microphones
\$6,699,462	Total Academics
Amount Requested	COLLEGE ADVANCEMENT
\$198,000	UV-curable LED inks wide format printer
\$75,600	Furniture for Call Center
\$21,648	Furniture for Printing Services staff
\$12,000	Large format heat transfer heat press
\$8,320	RealEyes software licenses for Marketing
\$6,097	Camera equipment and lenses
\$321,665	Total College Advancement
Amount Requested	CONSTRUCTION SERVICES
\$1,910,000	Furniture
\$540,000	Minor furniture and FF&E

\$400,000	Emergency safety equipment
\$220,000	Showcase of school pride & employer/ donor wall
\$180,000	A/V Installations
\$150,000	Signage Improvements
\$150,000	Controls conversions - pneumatic to DDC (Metasys)
\$145,000	Capitalized salaries & fringe benefits
\$112,500	Security cameras
\$100,000	Window treatments
\$81,068	Projectmates Project management software
\$80,000	Building automation system GUI upgrades (Metasys)
\$68,000	Building automation controls tied to construction projects
\$55,000	Community artwork installations
\$35,400	Akitabox floorplan/asset management software
\$30,000	Green roof bike rack
\$4,256,968	Total Construction Services
Amount Requested	FACILITIES
\$326,700	Vehicles
\$99,000	Landscaping vehicles and equipment
\$50,000	District-Wide Wifi clocks
\$14,400	24" iMop floor cleaners
\$12,220	Carpet extractor
\$10,000	Replacement air unit in Ford Lab that serves Horticulture labs
\$6,500	Repurposing M66 for storage
\$4,000	Cell Phone charging station(maintenance room)
\$522,820	Total Facilities
Amount Requested	FINANCE
\$63,718	College-wide contingency
\$26,000	Ionwave contract management software
\$89,718	Total Finance
Amount Requested	IT AND SUPPORT SERVICES
\$1,069,500	Capitalized salaries and benefits
\$870,000	Ellucian Cloud Contract
\$850,000	Colleague System Software

\$700,000	Network Infrastructure / Wireless
\$468,000	Network OS & Application Software
\$350,000	Security Improvements
\$350,000	Blackboard Learning Management System
\$335,000	EAB Navigate System Software
\$300,000	Enterprise Software Applications
\$275,000	Classroom & IDF Switches
\$175,000	Cisco unified communications equipment and software
\$100,000	Data Center & UPS Equipment Upgrades
\$100,000	Contracted Services
\$100,000	Data Center Equipment
\$100,000	Ellucian Contracted Programming
\$90,000	Internet / Network Firewalls
\$56,000	Upgrades to conference rooms
\$6,288,500	Total IT & Support Services
Amount Requested	PUBLIC SAFETY
\$100,000	Wash bay stations
\$80,792	Cameras
\$37,600	Storage system for physical keys
\$30,000	Fire extinguisher replacement
\$20,000	Shock strips (bird repellent) for seagulls
\$24,300	Office furniture and shelving
\$14,000	Body armor for officers
\$14,000	Haws 7650 Axion eye pods
\$12,000	Software development
\$10,800	Computers
\$8,500	Link 360 software
\$7,500	AED cabinets
\$359,492	Total Public Safety
Amount Requested	HUMAN RESOURCES
\$100,000	Furniture, A/V equipment, computers and software
\$100,000	Total Human Resources

Amount Requested	STUDENT RETENTION & COMPLETION
\$85,000	Library databases
\$56,960	RFID library security gates with usage counter
\$40,500	Furniture, sound masking system, and modular walls
\$36,000	Collection of library reserve textbooks and reference Books
\$35,000	Install walk in refrigerator
\$26,250	Update existing flooring in Childcare space
\$20,000	Anatomy & Physiology models
\$18,000	Laptops to be used in the ASC's
\$10,000	Paramedic program collection (print materials)
\$9,690	86" 4k TV and mounting hardware
\$6,975	Paramedic program DVD collection
\$344,375	Total Enter/Stay
Amount Requested	MILWAUKEE PBS
\$2,400,000	TV Program Services
\$500,000	Local TV Production Capital Labor and Expenses
\$183,000	4K EFP Cameras and Lens package
\$100,000	SpectraLogic LTO 9 Archive upgrade
\$70,000	Record/Replay Server System
\$56,000	Capital equipment Labor Cost @ 10%
\$36,000	Technical Monitoring Package
\$35,000	Studio & Field Lighting Instruments
\$30,000	Production Server 4K Upgrade
\$25,000	Chyron Graphics Unit 4K Upgrade
\$25,000	Television Terminal Equipment
\$20,000	LAN Computers & Printers
\$15,000	Vantage Server Replacement
\$12,000	FCC Compliance Equipment
\$10,000	Broadcast Audio Updates
\$3,517,000	Total Milwaukee PBS
\$22,500,000	TOTAL EQUIPMENT REQUESTED

Planning Process

In order to build the FY2022-23 Capital Budget, MATC continued to use the same prioritization criteria and process as the previous year. The criteria used in the prioritization matrix was carefully determined to assist in scoring and ranking requests for capital spending. The matrix is designed to facilitate an objective review that gives priority to spending on current initiatives and strategic goals, as well as target current workforce and community demands. The review process also requires cross-sectional areas in the College to score capital requests based on established criteria. The capital budget process started in October and involved several departments. The construction department conducted tours of District facilities, including outlying campuses and assessed immediate needs. A 3-year plan was developed based on MATC’s strategic goals and initiatives.

21 Projects Selected for FY2022-23

Based on the Prioritization Criteria

MATC FY 2022-2023 Capital Project List by Prioritization Criteria Borrowings Issued in (12) Phases of \$1,500,000		Required Renovation	Customer Value	Strategic Alignment	User Impact	Existing Conditions	Risk Mitigation	Full Cost Disclosure	Cost Savings/ Revenue
1. Districtwide HVAC & Electrical Upgrades	\$1,200,000	x	x	x	x	x	x	x	x
2. DMC Fire Protection Improvements	\$1,500,000	x	x	x	x	x	x	x	x
3. OCC Admissions/ Pathway Office A102-106	\$1,500,000		x	x	x				x
4. OCC Athletic Lockers/ Restroom Facility	\$1,500,000	x	x	x	x	x	x	x	x
5. Districtwide Emergency& Contingency	\$455,000	x	x	x	x	x	x	x	x
6. Districtwide Minor Remodels	\$330,000	x	x	x	x	x	x	x	x
7. Future Project Selection & Refinement	\$990,000	x	x	x	x	x	x	x	x
8. WSQ Heavy Plate Welding Lab	\$900,000	x	x	x	x			x	x
9. DMC Lower C Concrete Repair	\$500,000	x	x	x	x	x	x	x	x
10. OCC Roof Replacement	\$300,000	x	x	x	x	x	x	x	x
11. Districtwide Life Safety & Access Control Upgrades	\$645,000	x	x	x	x	x	x	x	x
12. DMC S Building Elevator & Common Space Improvements	\$1,500,000		x	x	x	x	x	x	x
13. DMC Classroom Upgrades T309, T313, M392, M410	\$500,000		x	x	x	x	x	x	x
14. DMC Restroom Improvements	\$650,000	x	x	x	x	x	x	x	
15. OCC Faculty Office Improvements B113-119	\$700,000		x	x	x	x		x	
16. DMC Student Center Rec Area & Convenience Store	\$850,000	x	x	x	x	x			x
17. DMC S Building Entrance Vestibule Door 1 & 2 Replacements	\$300,000		x	x	x	x	x		x
18. Capital Project Salaries FY23	\$620,000	x	x	x	x	x	x	x	x
19. DMC STEM Center & Associated Relocations	\$1,480,000		x	x	x	x			x
20. DMC General Advising, Student Life & Resources	\$800,000		x	x	x	x			
21. OCC Truck Driving Range & Track	\$780,000	x	x	x	x	x	x		x
PROGRAM TOTAL:	\$ 18,000,000								

MATC Capital Request Prioritization Matrix

A tool to support structured decision-making and improve student success, retention, and enrollment through quantifiable means of ranking capital construction and equipment requests based on criteria that are determined to be important. February 6, 2018

PHASE ONE REVIEW				
CRITERIA	WEIGHT	SCORING VALUES	Project Score (Weight x Value)	Owne
1. Required Service/ Product (are any of these true?) <ul style="list-style-type: none"> Mandate (district, WTCS, state or federal) – provost/ president Legal/ compliance Documented accreditation deficiency Prevents unplanned loss of major facility system or structure Impacts core/ foundational service Other programs/ services depend on it 	5	0,3,6,9 0: none are true 3: one is true 6: two are true 9: three are true		Requesting
2. Value to “Customer” Students, staff, faculty, WTCS, external partners <ul style="list-style-type: none"> public demand innovative/ updated technology industry standards upgrade improved productivity surpasses expectations improves communications grant or external funding 	4	0,3,6,9 0: none are true/ not required 3: 1 – 3 are true/ nice to have 6: 4 – 5 are true/ pressing need 9: 6 – 7 are true/ essential, critical, urgent		Requesting
3. Strategic Alignment <ul style="list-style-type: none"> Student Experience Organizational Excellence Improves Equity Community Impact 	4	0,3,6,9 0: clearly aligns with none 3: clearly aligns with 1 6: clearly aligns with 2-3 9: clearly aligns with all		Requesting Dept.
4. Industry Impact <ul style="list-style-type: none"> Industry needs: job openings, program gaps* Wages 350% of federal poverty line OBF Top 50 High Demand Field Users <ul style="list-style-type: none"> Current FTE enrollment strong* Program in growth mode* Additional room/ stations needed* <ul style="list-style-type: none"> Ideal space utilization between 60 and 70% of available weekly hours with 65 to 80% seats occupied 	4	0,3,6,9 0: none are true/ low impact, low # users 3: 1 - 2 are true/ low impact, high # users 6: 3 -4 are true/ high impact, low # users 9: 5 -6 are true/ high impact, high # users		Institutional Research

PHASE TWO REVIEW				
CRITERIA	WEIGHT	SCORING VALUES	Project Score (Weight x Value)	Owner
5. Existing Conditions/ Current State <ul style="list-style-type: none"> • Conditions outdated/ degraded • Age since last remodel • Accessibility improvements merited • Reduces deferred maintenance 	3	0,3,6,9 0: good condition/ improvements made within 4 years 3: functioning, could be enhanced/ 5-15 y old 6: functioning, close to end of life/ 16-29 y old 9: inadequate or end of life/ 30+y old		Construction Services
6. Risk Mitigation Would the campus or customer be exposed to a risk or impact if the project is not completed?	3	0,3,6,9 0: little risk if not offered 3: some risk 6: much risk 9: high risk		Risk
7. Full Disclosure of Costs* Includes construction, maintenance and program costs such as: <ul style="list-style-type: none"> • installation • ongoing instructional, administrative, personnel • utility and maintenance costs 	2	0,3,6,9 0: lots of unknown costs 3: some costs known 6: many costs known 9: all costs, direct & indirect are known & tabulated		Facilities
8. Efficiencies and Revenue Potential <ul style="list-style-type: none"> • Consolidates services/ departments/ functions • Generates revenue • Generates cost savings • Reduces energy use, carbon emissions/ enhances sustainability 	2	0,3,6,9 0: no revenue/ savings 3: some/ 10Y+ payback 6: much/ 5 - 9Y payback 9: high/ 0 - 4Y payback		Sustainability/ Business Office
Total Score				

*Required for WTCS State Projects Approval

Detailed Remodeling and Renovation Projects

ACQUISITION / BUILDING CONSTRUCTION PROJECTS	\$0
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No acquisition / building construction projects are anticipated for FY22 -23 at this time.

ACADEMIC INSTRUCTIONAL PROJECTS	\$4,360,000
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GENERAL CLASSROOM UPGRADES: **\$500,000**

This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

WALKER’S SQUARE HEAVY PLATE WELDING LAB: **\$900,000**

The project will create a new heavy plate welding lab in remodeled spaces at the Walker’s Square Education Center with outside partnership support. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors and lighting.

DMC STEM CENTER: **\$1,480,000**

The project will relocate existing functions and create a STEM Center to showcase and support MATC STEM programs while uniting K-12 and community partners. The project will include new finishes, ceiling, lighting and controls.

OAK CREEK TRUCK DRIVING RANGE & TRACK: **\$780,000**

The project will renovate underutilized parking at the Oak Creek Campus in need of significant repair and create a new dedicated track for the truck driving program.

OAK CREEK FACULTY OFFICE IMPROVEMENTS B113-119: **\$700,000**

This project improve conditions in faculty office areas with necessary updates. This project will include flooring, ceiling, lighting, ventilation, electrical and elevation improvements.

HIGH VISIBILITY/Common Space/Accessibility Projects	\$5,300,000
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OAK CREEK ATHLETIC LOCKER/ RESTROOM FACILITY: **\$1,500,000**

This project will provide a new three-season outdoor restroom facility near the Oak Creek athletic fields. The facility will provide a home and visiting locker room and public restrooms and field lighting for the baseball field.

DOWNTOWN STUDENT CENTER REC AREA & CONVENIENCE STORE: **\$850,000**

The project will renovate the connector bridge between M and S and create a new lounge and recreation area for the student body at the Downtown Campus. S309 will be converted into a new Convenience Store that will provide ready-made food items and ingredients for purchase during extended hours beyond the cafeteria hours at the campus. The project will provide new finishes, floors, ceiling system, lighting, controls, and life safety devices.

DISTRICTWIDE RESTROOM IMPROVEMENTS: \$650,000

The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

DOWNTOWN GENERAL ADVISING, STUDENT LIFE & RESOURCES: \$800,000

This project will improve the student experience of staying on the path within the services offered within the second level of the Student Center at the Downtown Campus, a highly trafficked student thoroughfare. This project will enhance the student service experience with new flooring, ceiling, lighting, controls, finishes and elevations.

OAK CREEK PATHWAY OFFICE/ ADMISSIONS CENTER/ STUDENT LIFE RENOVATIONS: \$1,500,000

The project will redesign and relocate the spaces for the Community & Human Services Pathway Office, including a relocation and installation of the newly envisioned Admissions Center, Student Life and Career Hub at the Oak Creek Campus. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors, power, and lighting.

FACILITY INFRASTRUCTURE CAPITAL MAINTENANCE&IMPROVEMENTS	\$8,340,000
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A total of \$ 8,340,000 has been proposed as budget for fiscal year (FY2022-23) to maintain and improve district infrastructure. This year’s project list includes:

Districtwide Emergency, Scope Dev, Minors & Salaries	\$2,395,000
Districtwide Fire Panel, Sprinkling, Access Control	\$2,145,000
Districtwide Roof & Door Replacements	\$600,000
Downtown Lower C Concrete Improvements	\$500,000
Districtwide HVAC, Electrical	\$1,200,000
S Bldg Elevator & Common Areas	\$1,500,000

RENTALS	\$0
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No specific new rentals are anticipated for FY2022-23 at this time. However, various spaces may be considered where displacement or re

MILWAUKEE AREA TECHNICAL COLLEGE
Capital Projects Fund
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Other Institutional	\$ 1,248,142	\$ 1,586,063	\$ 1,586,063	\$ 950,000
Federal	195,000	4,000,000	4,000,000	
Total Revenues	<u>\$ 1,443,142</u>	<u>\$ 5,586,063</u>	<u>\$ 5,586,063</u>	<u>\$ 950,000</u>
EXPENDITURES:				
Physical Plant	\$ 36,255,982	\$ 50,514,471	\$ 44,946,530	\$ 43,500,941 ***
Total Expenditures	<u>\$ 36,255,982</u>	<u>\$ 50,514,471</u>	<u>\$ 44,946,530</u>	<u>\$ 43,500,941</u>
Revenue over (under) expenditures	\$ (34,812,840)	\$ (44,928,408)	\$ (39,360,467)	\$ (42,550,941)
OTHER FINANCING SOURCES (USES):				
Debt issued	\$ 35,307,175	\$ 35,707,650	\$ 35,707,650	\$ 35,483,000
Total Resources (Uses)	<u>\$ 494,335</u>	<u>\$ (9,220,758)</u>	<u>\$ (3,652,817)</u>	<u>\$ (7,067,941)</u>
TRANSFERS TO (FROM) FUND BALANCE				
Reserved for Capital Projects	\$ 494,335	\$ (9,220,758)	\$ (3,652,817)	\$ (7,067,941)
Total Transfers to (From) Fund Balance	\$ 494,335	\$ (9,220,758)	\$ (3,652,817)	\$ (7,067,941)
Beginning Total Fund Balance	\$ 10,592,895	\$ 11,087,230	\$ 11,087,230	\$ 7,434,413
Ending Total Fund Balance	<u>\$ 11,087,230</u>	<u>\$ 1,866,472</u>	<u>\$ 7,434,413</u>	<u>\$ 366,472</u>

*** For FY22-23, physical plant expenditures includes equipment of \$18,983,000 (includes \$1,500,000 capital reserves) and renovation/remodeling and improvement projects of \$ 18,000,000. Note also that the Public Television activities, has budgeted equipment expenditures of \$3,517,000 funded via debt proceeds, which is shown on pages 108 and 109.

DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

Debt Service Fund

Fund Description

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt and long-term Lease purchase debt principal and interest.

Analysis

Debt Service expenditures for 2022-23 are budgeted to be \$40,186,034, which includes \$37,782,005 for principal, and \$1,918,975 for interest payments. This is funded through a tax levy of \$38,472,033, interest income of \$1,110,000, and state appropriations of \$614,000. Expenditures have remained constant from the 2021-22 budget. The total outstanding debt of \$77,360,000 as of June 30, 2022 includes 49 outstanding debt issues, which will be retired by 2032. The borrowing for 2022-23 includes \$39,000,000 of general obligation promissory notes for \$21,000,000 of equipment and \$18,000,000 of facility remodeling and renovation projects.

Debt Limitations

The bond indebtedness of the district may not exceed 2% of the equalized valuation of the taxable property located in the district per s.67.03(9) Wisconsin Statutes. The bonded indebtedness of the district budgeted for FY 2022-23 is \$113,475,000 for principal compared to the maximum legal limit of 2% or approximately \$1.9 billion based upon projected equalized valuations.

The aggregate indebtedness of the district may not exceed 5% of the equalized valuation of the taxable property located in the district per s.67.03(1) Wisconsin Statutes. The indebtedness of the district budgeted for FY 2022-23fa is \$113,475,000 for principal compared to the maximum legal limit of 5% or approximately \$4.8 billion based upon projected equalized valuations.

SCHEDULE OF LONG-TERM OBLIGATIONS

General Obligation Promissory Notes (Series 2018-19A) issued in the amount of \$1,500,000 on July 10, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	4,500	154,500
TOTAL PAYMENTS DUE	150,000	4,500	154,500

General Obligation Promissory Notes (Series 2018-19B) issued in the amount of \$1,500,000 on August 6, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

General Obligation Promissory Notes (Series 2018-19C) issued in the amount of \$22,500,000 on September 12, 2018, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	3,440,000	137,600	3,577,600
TOTAL PAYMENTS DUE	3,440,000	137,600	3,577,600

General Obligation Promissory Notes (Series 2018-19D) issued in the amount of \$1,500,000 on October 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.25%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	4,875	154,875
TOTAL PAYMENTS DUE	150,000	4,875	154,875

General Obligation Promissory Notes (Series 2018-19E) issued in the amount of \$1,500,000 on November 15, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

General Obligation Promissory Notes (Series 2018-19F) issued in the amount of \$1,500,000 on December 13, 2018, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

General Obligation Promissory Notes (Series 2018-19G) issued in the amount of \$1,500,000 on January 10, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

General Obligation Promissory Notes (Series 2018-19H) issued in the amount of \$1,500,000 on February 14, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	4,500	154,500
TOTAL PAYMENTS DUE	150,000	4,500	154,500

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2018-19I) issued in the amount of \$1,500,000 on March 14, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

General Obligation Promissory Notes (Series 2018-19J) issued in the amount of \$1,500,000 on April 17, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

General Obligation Promissory Notes (Series 2018-19K) issued in the amount of \$1,500,000 on May 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	6,000	156,000
TOTAL PAYMENTS DUE	150,000	6,000	156,000

Projected General Obligation Promissory Notes (Series 2018-19L) issued in the amount of \$1,500,000 in June 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	150,000	4,500	154,500
TOTAL PAYMENTS DUE	150,000	4,500	154,500

General Obligation Promissory Notes (Series 2019-20A) issued in the amount of \$1,500,000 on July 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	24,000	674,000

General Obligation Promissory Notes (Series 2019-20B) issued in the amount of \$1,500,000 on August 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	24,000	674,000

General Obligation Promissory Notes (Series 2019-20C) issued in the amount of \$22,500,000 on September 12, 2019, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rates are 2.0% to 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	3,235,000	196,700	3,431,700
2023-2024	3,365,000	67,300	3,432,300
TOTAL PAYMENTS DUE	6,600,000	264,000	6,864,000

General Obligation Promissory Notes (Series 2019-20D) issued in the amount of \$1,500,000 on October 15, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	18,000	518,000
2023-2024	150,000	3,000	153,000
TOTAL PAYMENTS DUE	650,000	21,000	671,000

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2019-20E) issued in the amount of \$1,500,000 on November 13, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	24,000	674,000

General Obligation Promissory Notes (Series 2019-20F) issued in the amount of \$1,500,000 on December 11, 2019, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.75% to 3.25%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	18,625	518,625
2023-2024	150,000	4,875	154,875
TOTAL PAYMENTS DUE	650,000	23,500	673,500

General Obligation Promissory Notes (Series 2019-20G) issued in the amount of \$1,500,000 on January 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	13,000	513,000
2023-2024	150,000	3,000	153,000
TOTAL PAYMENTS DUE	650,000	16,000	666,000

General Obligation Promissory Notes (Series 2019-20H) issued in the amount of \$1,500,000 on February 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	14,500	514,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	19,000	669,000

General Obligation Promissory Notes (Series 2019-20I) issued in the amount of \$1,500,000 on March 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	14,500	514,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	19,000	669,000

General Obligation Promissory Notes (Series 2019-20J) issued in the amount of \$1,500,000 on April 16, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	31,000	531,000
2023-2024	150,000	6,000	156,000
TOTAL PAYMENTS DUE	650,000	37,000	687,000

Projected General Obligation Promissory Notes (Series 2019-20K) issued in the amount of \$1,500,000 on May 14, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3%

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	19,500	519,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	24,000	674,000

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

Projected General Obligation Promissory Notes (Series 2019-20L) issued in the amount of \$1,500,000 on June 11, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	14,500	514,500
2023-2024	150,000	4,500	154,500
TOTAL PAYMENTS DUE	650,000	19,000	669,000

General Obligation Promissory Notes (Series 2020-21A) issued in the amount of \$1,500,000 on July 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,150,000	39,000	1,189,000

General Obligation Promissory Notes (Series 2020-21B) issued in the amount of \$1,500,000 on August 12, 2020 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	21,500	521,500
2023-2024	500,000	11,500	511,500
2024-2025	150,000	1,500	151,500
TOTAL PAYMENTS DUE	1,150,000	34,500	1,184,500

General Obligation Promissory Notes (Series 2020-21C) issued in the amount of \$22,500,000 on September 15, 2020, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	3,110,000	228,100	3,338,100
2023-2024	3,240,000	165,900	3,405,900
2024-2025	3,370,000	101,100	3,471,100
TOTAL PAYMENTS DUE	9,720,000	495,100	10,215,100

General Obligation Promissory Notes (Series 2020-21D) issued in the amount of \$1,500,000 on October 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	18,000	518,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,150,000	34,000	1,184,000

General Obligation Promissory Notes (Series 2020-21E) issued in the amount of \$1,500,000 on November 12, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	24,500	524,500
2023-2024	500,000	14,500	514,500
2024-2025	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,150,000	43,500	1,193,500

General Obligation Promissory Notes (Series 2020-21F) issued in the amount of \$1,500,000 on December 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	18,000	518,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,150,000	34,000	1,184,000

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2020-21G) issued in the amount of \$1,500,000 on January 6, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	18,000	518,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,150,000	34,000	1,184,000

General Obligation Promissory Notes (Series 2020-21H) issued in the amount of \$1,500,000 on February 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,150,000	39,000	1,189,000

General Obligation Promissory Notes (Series 2020-21H Taxable) issued in the amount of \$6,345,000 on February 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.0% to 1.35%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	560,000	67,738	627,738
2023-2024	575,000	62,138	637,138
2024-2025	590,000	56,388	646,388
2025-2026	605,000	50,488	655,488
2026-2032	3,905,000	166,812	4,071,812
TOTAL PAYMENTS DUE	6,235,000	403,563	6,638,563

General Obligation Promissory Notes (Series 2020-21I) issued in the amount of \$1,500,000 on March 10, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,150,000	39,000	1,189,000

General Obligation Promissory Notes (Series 2020-21J) issued in the amount of \$1,500,000 on April 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	23,000	523,000
2023-2024	500,000	13,000	513,000
2024-2025	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,150,000	39,000	1,189,000

Projected General Obligation Promissory Notes (Series 2020-21K) issued in the amount of \$1,500,000 on May 12, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	22,250	522,250
2023-2024	500,000	12,250	512,250
2024-2025	150,000	2,250	152,250
TOTAL PAYMENTS DUE	1,150,000	36,750	1,186,750

Projected General Obligation Promissory Notes (Series 2020-21L) issued in the amount of \$1,500,000 on June 11, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0 to 2.5%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	500,000	24,625	524,625
2023-2024	500,000	14,625	514,625
2024-2025	150,000	3,375	153,375
TOTAL PAYMENTS DUE	1,150,000	42,625	1,192,625

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2021-22A) issued in the amount of \$1,500,000 on July 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.5% to 3.0%.

	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	27,250	377,250
2023-2024	500,000	22,000	522,000
2024-2025	500,000	14,500	514,500
2025-2026	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,500,000	68,250	1,568,250

General Obligation Promissory Notes (Series 2021-22B) issued in the amount of \$1,500,000 on August 5, 2021 through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.25% to 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	24,875	374,875
2023-2024	500,000	20,500	520,500
2024-2025	500,000	13,000	513,000
2025-2026	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,500,000	61,375	1,561,375

General Obligation Promissory Notes (Series 2021-22C) issued in the amount of \$22,500,000 on September 15, 2021, through R. W. Baird & Company to finance facility \$21,000,000 of movable equipment and \$1,500,000 of facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	2,475,000	210,600	2,685,600
2023-2024	2,580,000	161,100	2,741,100
2024-2025	2,685,000	109,500	2,794,500
2025-2026	2,790,000	55,800	2,845,800
TOTAL PAYMENTS DUE	10,530,000	537,000	11,067,000

General Obligation Promissory Notes (Series 2021-22D) issued in the amount of \$1,500,000 on October 15, 2020, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are .5% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	25,125	375,125
2023-2024	500,000	23,375	523,375
2024-2025	500,000	18,375	518,375
2025-2026	150,000	3,375	153,375
TOTAL PAYMENTS DUE	1,500,000	70,250	1,570,250

General Obligation Promissory Notes (Series 2021-22E) issued in the amount of \$1,500,000 on November 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 1.25% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	28,875	378,875
2023-2024	500,000	24,500	524,500
2024-2025	500,000	14,500	514,500
2025-2026	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,500,000	72,375	1,572,375

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

General Obligation Promissory Notes (Series 2021-22F) issued in the amount of \$1,500,000 on December 15, 2021, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are .35% to 4.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	26,475	376,475
2023-2024	500,000	25,250	525,250
2024-2025	500,000	23,000	523,000
2025-2026	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,500,000	77,725	1,577,725

General Obligation Promissory Notes (Series 2021-22G) issued in the amount of \$1,500,000 on January 6, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 2.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	30,000	380,000
2023-2024	500,000	23,000	523,000
2024-2025	500,000	13,000	513,000
2025-2026	150,000	3,000	153,000
TOTAL PAYMENTS DUE	1,500,000	69,000	1,569,000

General Obligation Promissory Notes (Series 2021-22H) issued in the amount of \$1,500,000 on February 10, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 2.0% to 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	40,000	390,000
2023-2024	500,000	29,500	529,500
2024-2025	500,000	14,500	514,500
2025-2026	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,500,000	88,500	1,588,500

General Obligation Promissory Notes (Series 2021-22I) issued in the amount of \$1,500,000 on March 15, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rate is 3.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	45,000	395,000
2023-2024	500,000	34,500	534,500
2024-2025	500,000	19,500	519,500
2025-2026	150,000	4,500	154,500
TOTAL PAYMENTS DUE	1,500,000	103,500	1,603,500

General Obligation Promissory Notes (Series 2021-22J) issued in the amount of \$1,500,000 on April 14, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	63,594	413,594
2023-2024	500,000	38,750	538,750
2024-2025	500,000	23,750	523,750
2025-2026	150,000	7,500	157,500
TOTAL PAYMENTS DUE	1,500,000	133,594	1,633,594

General Obligation Promissory Notes (Series 2021-22K) issued in the amount of \$1,500,000 on May 12, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 4.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	68,431	418,431
2023-2024	500,000	51,000	551,000
2024-2025	500,000	26,000	526,000
2025-2026	150,000	6,000	156,000
TOTAL PAYMENTS DUE	1,500,000	151,431	1,651,431

SCHEDULE OF LONG-TERM OBLIGATIONS (Cont'd)

Projected General Obligation Promissory Notes (Series 2021-22L) issued in the amount of \$1,500,000 on June 11, 2022, through R. W. Baird & Company to finance facility remodeling and improvement projects. Interest rates are 3.0% to 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	350,000	63,594	413,594
2023-2024	500,000	38,750	538,750
2024-2025	500,000	23,750	523,750
2025-2026	150,000	7,500	157,500
TOTAL PAYMENTS DUE	1,500,000	133,594	1,633,594

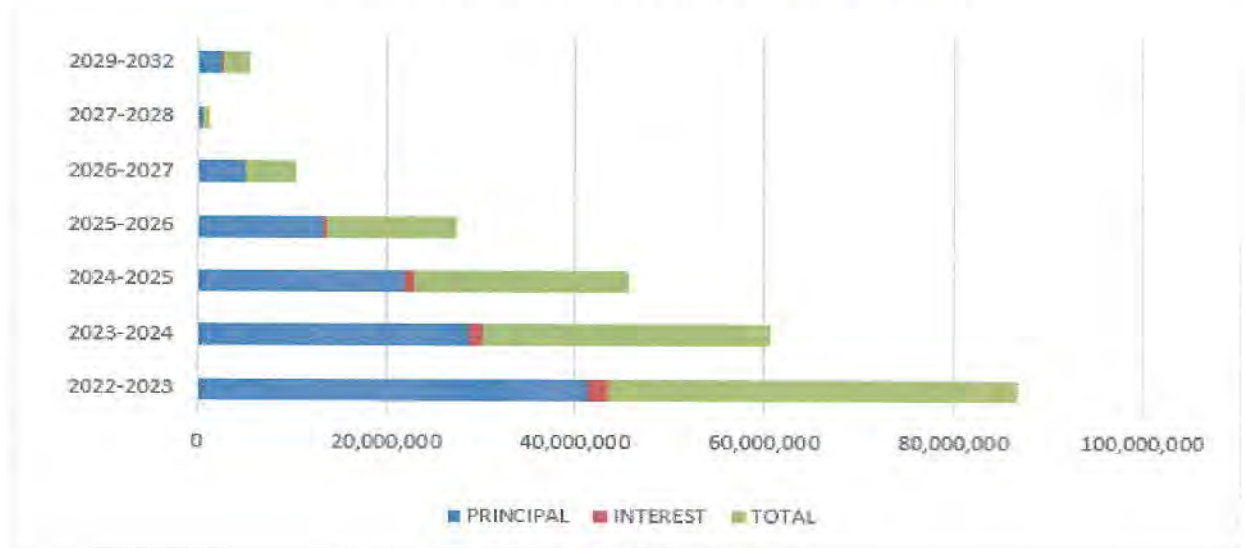
Projected General Obligation Promissory Notes (Series 2022-23A-L) issued for a total of \$39,000,000, through R. W. Baird & Company to finance \$18,000,000 of facility remodeling and improvement projects and \$21,000,000 of movable equipment. Interest rates are 2.0% - 5.0%.

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	11,970,000	367,210	12,337,210
2023-2024	6,325,000	590,224	6,915,224
2024-2025	8,080,000	453,475	8,533,475
2025-2026	8,185,000	289,625	8,474,625
2026-2027	4,440,000	99,675	4,539,675
TOTAL PAYMENTS DUE	39,000,000	1,800,209	40,800,209

COMBINED SCHEDULE OF LONG-TERM OBLIGATIONS

<u>FISCAL YEAR</u>	<u>PRINCIPAL</u>	<u>INTEREST</u>	<u>TOTAL</u>
2022-2023	41,290,000	2,152,232	43,442,232
2023-2024	28,735,000	1,570,037	30,305,037
2024-2025	21,875,000	956,963	22,831,963
2025-2026	13,230,000	447,288	13,677,288
2026-2027	5,055,000	144,113	5,199,113
2027-2028	635,000	38,288	673,288
2029-2032	2,655,000	84,087	2,739,087
TOTAL PAYMENTS DUE	113,475,000	5,393,008	118,868,008

Combined Schedule of Long-Term Obligation



MILWAUKEE AREA TECHNICAL COLLEGE
Debt Service Fund
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property taxes	\$ 38,874,674	\$ 37,500,000	\$ 37,747,231	\$ 38,472,034
Intergovernmental revenues:				
State	606,132	614,000	614,000	614,000
Federal	-	-	-	-
Other Institutional	14,050	1,525,000	1,187,031	1,100,000
Total Revenues	<u>\$ 39,494,856</u>	<u>\$ 39,639,000</u>	<u>\$ 39,548,262</u>	<u>\$ 40,186,034</u>
EXPENDITURES:				
Debt Service	\$ 38,786,033	\$ 38,638,913	\$ 40,416,088	\$ 40,100,000
Total Expenditures	<u>\$ 38,786,033</u>	<u>\$ 38,638,913</u>	<u>\$ 40,416,088</u>	<u>\$ 40,100,000</u>
Net Resources (Uses)	<u>\$ 708,823</u>	<u>\$ 1,000,087</u>	<u>\$ (867,826)</u>	<u>\$ 86,034</u>
OTHER SOURCES (USES):				
Proceeds from Debt Defeasance	6,345,000			
Refunding Debt Payment	(6,340,181)			
Premium on Issued Debt	1,540,198			
Total Resources (Uses)	<u>\$ 2,253,840</u>	<u>\$ 1,000,087</u>	<u>\$ (867,826)</u>	<u>\$ 86,034</u>
Total Transfers to (From) Fund Balance	\$ 2,253,840	\$ 1,000,087	\$ (867,826)	\$ 86,034
Beginning Total Fund Balance	\$ 21,856,520	\$ 24,110,360	\$ 24,110,360	\$ 23,242,534
Ending Total Fund Balance	<u>\$ 24,110,360</u>	<u>\$ 25,110,447</u>	<u>\$ 23,242,534</u>	<u>\$ 23,328,568</u>

The Debt Service Fund is used to account for the accumulation of resources for payment of general long-term debt principal and interest.

ENTERPRISE FUNDS

The Enterprise Funds are used to account for ongoing activities which are similar to those often found in the private sector. Their measurement focus is based upon determination of net income. The operations of the various food service centers, bookstores, child care, and other activities which complement the basic educational objectives of the District (i.e., instructional related resale accounts, videoconferences and workshops) are accounted for in the Enterprise Funds. The services are provided primarily through user charges. The television operations accounted for include user charges, grants from the Corporation for Public Broadcasting, and other support, as well as the operating expenses.

Enterprise Fund

Fund Description

Enterprise Funds are used to account for operations where the cost of providing goods or services to students, district staff, faculty, or the general public on a continuing basis is financed or recovered primarily through user charges or where the District Board has decided that periodic determination of revenues, expenses, or net income is appropriate.

These operations include Bookstore, Food Service, Child Care, Milwaukee PBS and Other Enterprise Funds. The Other Enterprise Funds consist of the following operations: MATC Parking Structure, MATC Student Housing, joint enterprise instructional operation areas such as Food Service, Barber Cosmetology and multiple other operations.

As required by Wisconsin Technical College System Board regulations, business plans have been prepared for each enterprise fund.

Enterprise Activities

- The MATC Bookstore will continue to develop new products and services to support student success while working to use resources efficiently, reduce costs and control inventory. Growth of Open Educational Resource materials and Inclusive Access will continue to convert revenues to lower profit fees. At the same time, increasing requests from faculty to carry non-text course related materials should drive additional revenues. The Bookstore is optimistic that sales of spirit wear, laptops and school supplies will rebound from pandemic levels as more students return to campus and in-person shopping.
- The Food Service full service Coffee Shop, as planned, opened in 2021 and is fully operational. The remodeling of the cafeteria, new kitchen, and service line is on schedule completion is set for August of 2022. The goal of the renovation is to continue to increase student participation and student retention. Food Service continues to expand the Campus Meal Plan program allowing students to purchase meals utilizing financial aid funds.
- The Child Care centers will continue to seek out funding opportunities through community partnerships and grants. The department surveys the marketplace each year to make sure their non-student rates are in line with the community rates for comparable centers. Student rates are then set on a percentage of those rates. The centers will reapply for the *Child Care Access Means Parents in School Program (CCAMPIS)* grant in summer of 2022. If awarded, the grant will help offset allowable operating costs, if not awarded there will be a negative impact on the 2023 budget. The State of Wisconsin has short term Child Care Counts funding which will help support the center through 2023. Staffing shortages have had a negative impact on revenue in 2022 and unless reversed will continue to impact revenue in 2023.

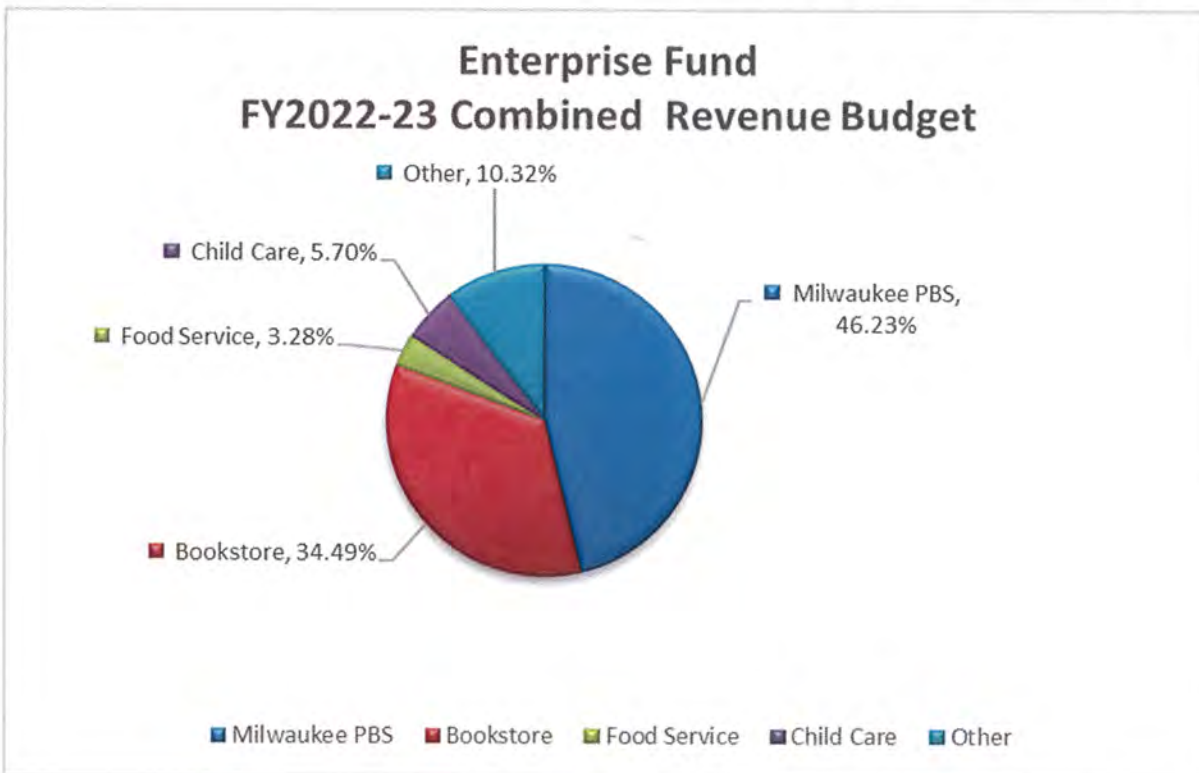
Enterprise Activities

- During FY23, Milwaukee PBS continues its focus on the people, places, and issues that impact residents of southeastern Wisconsin - as well as events that have a national presence.
- In October, 2022, Milwaukee PBS will be the site for the Wisconsin U.S. Senatorial debate. The event is being produced by the Wisconsin Broadcasters Association and the live special will air throughout Wisconsin.
- Milwaukee PBS's local productions - *Black Nouveau*, *The Arts Page*, *Adelante!*, and *10thirtysix* - return for new seasons. There will be new specials throughout the year; one theme we will continue is an examination of education in a post-pandemic era and the challenges and successes teachers face in their profession.
- Milwaukee PBS is providing editorial advice to Milwaukee-based documentary filmmaker and educator Marquise Mays on his documentary *Black String Triage Ensemble*. Milwaukee PBS was selected by Firelight Media (the production company of acclaimed filmmaker Stanley Nelson) for this project.
- In November, 2022, Milwaukee PBS will premiere a new half hour documentary by Milwaukee's acknowledged historian, John Gurda. The new special is *People of the Port*, and the film looks at the history of Jones Island.
- Milwaukee PBS's recently-launched podcast series *Speaking Of* returns for a new season. The producer-reporters include Alexandria Mack, Scottie Lee Meyers, and Mariano Avila.
- The advancement area at Milwaukee PBS has committed to a fundraising goal of \$6.5M during FY23, an increase from the \$6.1M from FY22. A new campaign in planned giving has resulted in a significant jump in major gifts to the station.
- Building on the success of its 2022 partnership with the MSO, Milwaukee PBS is in discussions with the Milwaukee Symphony Orchestra for a new concert special in 2023. PBS has expressed interest in broadcasting that special nationally.
- Lastly, Milwaukee PBS continues planning its ATSC 3.0 broadcast strategy with its new incoming Chief of TV Engineering.
- MATC will allocate \$4,027,966 of tax levy to Milwaukee PBS for its debt service (principal and interest) payment.
- \$3,517,000 in funding will be provided by MATC bond issuance for Milwaukee PBS capital equipment.

Enterprise Analysis

FY2023 Enterprise Fund operational revenue budget is divided between the following Enterprise Funds: Milwaukee PBS 46.23%, Bookstore 34.49%, Other Enterprise Funds 10.32%, Child Care 5.70% and Food Service 3.28%.

Revenue by Fund	Percent of Total	Revenue
Milwaukee PBS	46.23%	10,344,749
Bookstore	34.49%	7,717,153
Food Service	3.28%	733,032
Child Care	5.70%	1,274,616
Other	10.32%	2,308,525
Total Operating Revenue	100.00%	22,378,075

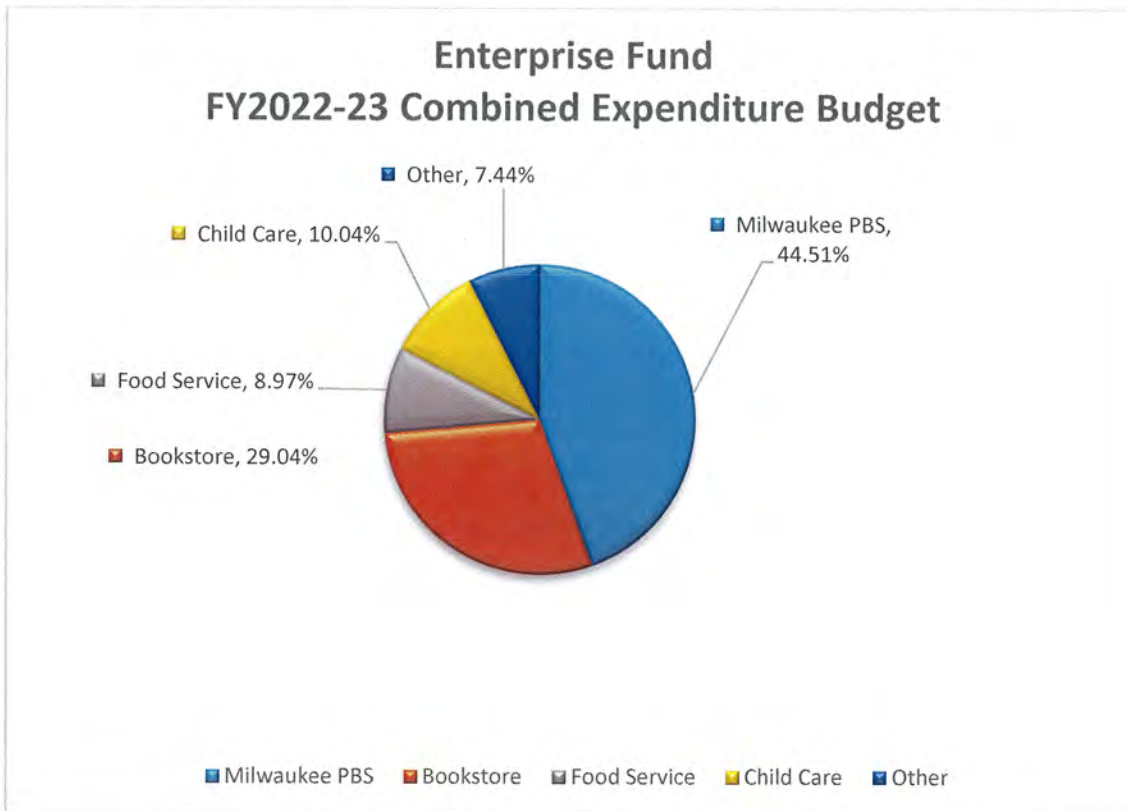


Milwaukee PBS is the largest of the enterprise funds. Milwaukee PBS FY2023 budgeted revenue is from the following sources: \$1.9 M is from Corporation of Public Broadcasting (CPB) Community Service Grant, \$6.3M is a combination of Development Fund, fund raising from: Underwriting, Membership Pledge and Major Plan Giving. \$1.7M is from FCC Spectrum Investment Income. Bookstore, Food Service, Child Care and the Other Enterprise Funds FY2023 budgeted revenue sources are primarily from user fees.

Enterprise Analysis

FY2023 Enterprise Fund operational expenditure budget is divided between the enterprise funds as follows: Milwaukee PBS 44.51%, Bookstore 29.04%, Food Service 8.97%, Child Care 10.04%, and Other Enterprise Fund 7.44%.

Expenditure by Fund	Percent of Total	Expenditure
Milwaukee PBS	44.51%	10,622,324
Bookstore	29.04%	6,930,738
Food Service	8.97%	2,141,614
Child Care	10.04%	2,396,345
Other	7.44%	1,776,494
Total Operating Expenditure	100.00%	23,867,515



MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund Combined
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property taxes	\$ 4,085,336	\$ 4,085,336	\$ 4,085,336	\$ 4,027,966
Intergovernmental Revenues:				
State	120,694	115,139	190,000	382,800
Federal	4,334,806	1,801,354	3,040,000	36,320
Other Grants-CPB	2,686,182	2,034,466	2,041,578	1,968,199
Other Grants-PBS	546,821	-	-	-
Spectrum proceeds	-	1,526,021	546,283	1,718,841
Auxiliary revenue	13,291,015	18,321,225	16,182,830	18,271,915
Total Revenues	\$ 25,064,854	\$ 27,883,541	\$ 26,086,027	\$ 26,406,041
EXPENDITURES:				
Instruction	\$ -	\$ -	\$ -	\$ -
Public Services	9,124,258	10,378,487	9,418,957	10,622,324
Physical Plant	7,829,215	8,337,545	8,337,545	7,544,966
Auxiliary Services	8,851,231	12,749,859	11,904,585	13,245,191
Total Expenditures	\$ 25,804,704	\$ 31,465,891	\$ 29,661,087	\$ 31,412,481
Revenue over (under) expenditures	\$ (739,850)	\$ (3,582,350)	\$ (3,575,060)	\$ (5,006,440)
OTHER FINANCING SOURCES (USES):				
Realized Gain (loss) on investment	2,347,146	-	-	-
Unrealized Gain (loss) on investment	144,157	-	-	-
Interest income	277,575	290,000	431,095	277,575
Transfers in (out)	-	-	-	-
Debt issued	3,692,825	3,292,350	3,292,350	3,517,000
Total Resources (Uses)	\$ 5,721,853	\$ -	\$ 148,387	\$ (1,211,865)
TRANSFERS TO (FROM) FUND BALANCE				
Retained Earnings	\$ 5,721,853	\$ -	\$ 148,387	\$ (1,211,865)
Total Transfers to (From) Fund Balance	\$ 5,721,853	\$ -	\$ 148,387	\$ (1,211,865)
Beginning Total Fund Balance	\$ 9,219,363	\$ 14,941,216	\$ 14,941,216	\$ 15,089,603
Ending Total Fund Balance	<u>\$ 14,941,216</u>	<u>\$ 14,941,216</u>	<u>\$ 15,089,603</u>	<u>\$ 13,877,738</u>

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INTERNAL SERVICE FUND

An Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies on a cost-reimbursement basis. An Internal Service Fund is used to account for all collections and claim payments of the District's health, dental, property, general liability, and workers compensation self-insurance program.

Internal Service Fund

Fund Description

The Internal Service Fund is used to account for the financing and related financial activities of goods and services provided by one department of the district to other departments of the district, or to other governmental units on a cost reimbursement basis.

MATC's Internal Service Fund is used to account for all health and dental insurance transactions. This fund tracks all activities on a cost-reimbursement basis for health and dental services (claims) for the entire District. MATC became fully self-inured as of July 1, 2016.

MATC joined the WTCS Consortium in FY2019-20 for both health and stop-loss insurance and anticipates continued savings from pooling risk with 8 other technical colleges. The District also implemented a new pharmacy Benefit Plan in FY2019-20 which is expected to result in increased rebates to the College and additional budget savings in future budgets.

Analysis

Revenues and expenditures in the Internal Service Fund are expected to be \$35,830,560, which is a 7% increase from FY2021-22. The Fund Balance is also estimated to remain unchanged (\$5,572,445).

MILWAUKEE AREA TECHNICAL COLLEGE
Internal Service Fund
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Auxiliary	\$ 33,097,687	\$ 33,500,000	\$ 33,500,000	\$ 35,830,560
Total Revenues	<u>\$ 33,097,687</u>	<u>\$ 33,500,000</u>	<u>\$ 33,500,000</u>	<u>\$ 35,830,560</u>
EXPENDITURES:				
Auxiliary Services	\$ 33,097,687	\$ 33,500,000	\$ 33,500,000	\$ 35,830,560
Total Expenditures	<u>\$ 33,097,687</u>	<u>\$ 33,500,000</u>	<u>\$ 33,500,000</u>	<u>\$ 35,830,560</u>
Revenue over (under) expenditures	-	-	-	-
OTHER FINANCING SOURCES (USES):				
Transfers in (out)	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Self Insurance	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>	<u>\$ 5,572,445</u>
Ending Total Fund Balance	<u><u>\$ 5,572,445</u></u>	<u><u>\$ 5,572,445</u></u>	<u><u>\$ 5,572,445</u></u>	<u><u>\$ 5,572,445</u></u>

The Internal Service Funds are used to account for the District's self insurance risk exposure which included payments for health and dental.

SECTION III
SUPPLEMENTAL DATA

MILWAUKEE AREA TECHNICAL COLLEGE
Position Summary - FTE Basis ⁽¹⁾

Category	2020-21 Actual	2021-22 Estimated	2022-23				TOTAL
			General Fund	Special Revenue Funds	Proprietary Fund	Fiduciary Fund	
Administrators/Managers/ Executives	130	132	108	2	14	2	126
Faculty	518	518	518	0	0	0	518
Specialists	38	36	37	0	0	0	37
Sub-Total Educational	686	686	663	2	14	2	681
Other Staff	621	652	504	30	98	12	644
Total	1,307	1,338	1,167	32	112	14	1,325

⁽¹⁾ Based on authorized full-time positions (includes vacancies)

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

Student and Campus Statistics

District Students

The median age of our students is 29 years, and they represent a variety of backgrounds. Our graduates have about 93 percent employment rate, and approximately 68 percent of our students are employed within the program area from which they graduated.

District Campuses

In addition to the main campus in Milwaukee, the District also operates three other campuses as well. These locations and square footages are summarized as follows:

(Unaudited)		
Campus	Location	Under Roof Square Footage
Milwaukee Campus	700 West State Street Milwaukee, WI 53233	2,006,431
Mequon Campus	5555 West Highland Rd Mequon, WI 53092	208,918
Oak Creek Campus	6665 South Howell Ave Oak Creek, WI 53154	358,303
West Allis Campus	1200 South 71st Street West Allis, WI 53214	<u>180,365</u>
	Total for District	<u><u>2,754,017</u></u>

Prepared by District Staff from information supplied by departments of Finance, Construction Services, and Institutional Research.

MILWAUKEE AREA TECHNICAL COLLEGE
Property Tax Levies, Equalized Value and Tax Rates
Historical Comparisons
Fiscal Years 2014-2023

Year	Total Property Tax Levy-All Funds ⁽³⁾		Equalized Value of Taxable Property ⁽¹⁾		Total Property Tax	
	Amount \$	Percent Change	Amount \$	Percent Change	Rate ⁽²⁾	Percent Change
2014	\$ 143,594,580	-1.1%	\$ 67,499,263,273	-1.5%	2.13	0.43%
2015	\$ 86,825,946	-39.5%	\$ 69,017,851,677	2.2%	1.26	-40.86%
2016	\$ 87,896,728	1.2%	\$ 69,908,973,752	1.3%	1.26	-0.06%
2017	\$ 90,150,730	2.6%	\$ 71,560,793,961	2.4%	1.26	0.20%
2018	\$ 91,639,040	1.7%	\$ 72,879,221,796	1.8%	1.26	-0.19%
2019	\$ 92,746,924	1.2%	\$ 75,676,549,719	3.8%	1.23	-2.53%
2020	\$ 93,965,582	1.3%	\$ 79,415,980,799	4.9%	1.18	-3.46%
2021	\$ 95,626,532	1.8%	\$ 83,111,403,922	4.7%	1.15	-2.76%
2022	\$ 91,160,828	-4.7%	\$ 90,311,455,530	8.7%	1.01	-12.27%
2023	\$ 93,075,492	2.1%	\$ 90,311,455,530	0.0%	1.03	2.10%

(1) Due to varying assessment policies in the municipalities contained in the District, the District uses equalized value of taxable property for tax levy purposes. This equalized value of property approximates estimated actual (full) value of taxable property. Beginning January 1, 2000, the value of agricultural land is reflected at its use value rather than its market value.

(2) District property tax rates are shown per \$1,000 of equalized value.

(3) Levy is proposed; equalized value is projected, with final value to be determined in fall of 2022. It is important to note that the 2013 Wisconsin Act 145 (the "Act") was signed into law by Wisconsin's Governor on March 24, 2014. The Act shifted a portion of funding for technical college districts in the State from property taxes levied by the districts to a State aid payment by replacing approximately \$60.4 million (for the MATC district) of property tax levies with a State payment beginning in 2015.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

Full-Time Equivalent ⁽¹⁾
Student Enrollment StatisticsHistorical Comparisons
Fiscal Years 2013-2023
(Unaudited)

Year	College Parallel	Associate Degree	Vocational		Community Service	Non- Postsecondary	Total
			Diploma	Adult			
2013	3,415	7,149	915	192	1	1,484	13,156
% of Total	26%	54%	7%	1%	0%	11%	100%
2014	3,245	6,888	909	182	1	1,192	12,417
% of Total	26%	55%	7%	1%	0%	10%	100%
2015	2,972	6,309	935	169	1	1,424	11,811
% of Total	25%	53%	8%	1%	0%	12%	100%
2016	2,605	5,645	888	154	5	1,337	10,634
% of Total	25%	53%	8%	1%	0%	13%	100%
2017	2,524	5,386	882	131	4	1,270	10,197
% of Total	25%	53%	9%	1%	0%	12%	100%
2018	2,559	5,172	890	123	4	1,145	9,893
% of Total	26%	52%	9%	1%	0%	12%	100%
2019	2,733	5,322	936	122	4	906	10,023
% of Total	27%	53%	9%	1%	0%	9%	100%
2020	2,641	5,290	982	109	3	937	9,962
% of Total	27%	53%	10%	1%	0%	9%	100%
2021	2,125	4,667	726	65	—	438	8,022
% of Total	27%	53%	10%	1%	0%	9%	100%
2022 ⁽²⁾	2,046	4,494	699	63	—	422	7,725
% of Total	26%	58%	9%	1%	0%	5%	100%
2023 ⁽³⁾	2,199	4,829	751	67	—	453	8,300
% of Total	26%	58%	9%	1%	0%	5%	100%

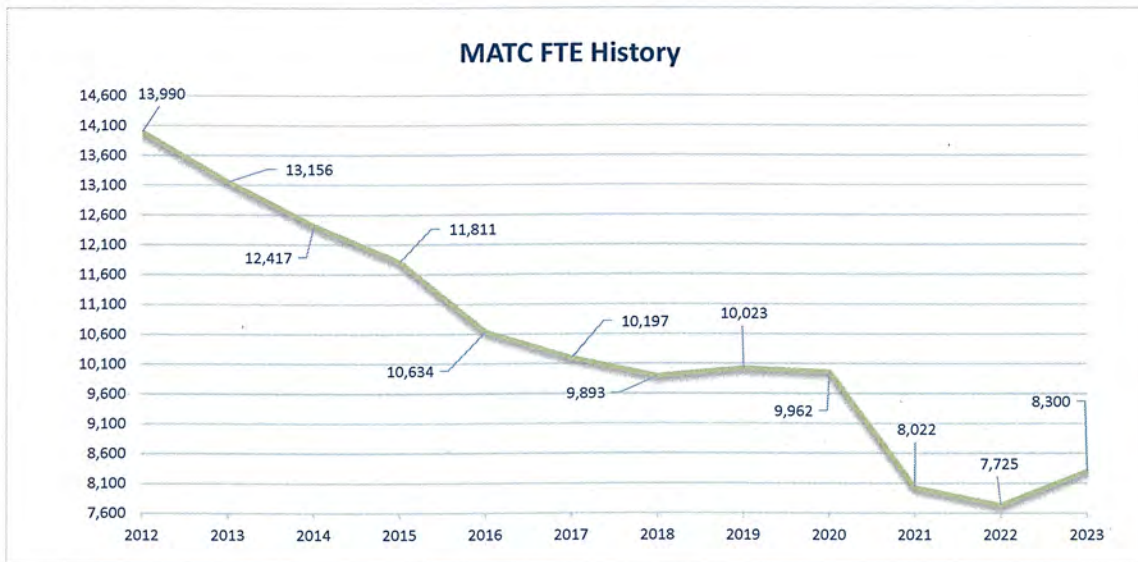
⁽¹⁾ A full-time equivalent (FTE) is equal to 30 annual student credits which is subject to State approval and audit. Beginning 2017, transcribed credit is excluded from the FTE calculation.

⁽²⁾ 2022 FTE totals are estimated.

⁽³⁾ 2023 FTE totals are budgeted.

MILWAUKEE AREA TECHNICAL COLLEGE
Full-Time Equivalent Student Information ⁽¹⁾

	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Projected	2022-23 Projected
FTEs by Type:						
College Parallel	2,559	2,733	2,641	2,125	2,002	2,151
Associate Degree	5,172	5,322	5,290	4,667	4,397	4,724
Technical Diploma	890	936	982	726	684	735
Vocational/Adult	123	122	109	65	61	66
Community Service	4	4	3	-	-	-
Basic Skill	1,145	906	937	438	413	443
Total FTEs	9,893	10,023	9,962	8,022	7,725	8,300



⁽¹⁾ A full-time equivalent student (FTE) is equal to 30 annual student credits (subject to State approval and audit).

MILWAUKEE AREA TECHNICAL COLLEGE

Academic & Career Pathways

MATC's offerings cover a wide spectrum in adult education from Adult Basic Education to Technical Associate Degree programs and many areas in between. Below are MATC's academic pathways grouped by Career Cluster (A) = Associate Degree (T) = Technical Diploma (C) = Certificate.

Business Management Academic & Career Pathway

The Pathway goal is to develop the skills, knowledge and train students to make them competitive in the rapidly changing business and financial services industries. Students in the Business & Management Pathway, will have the opportunity to earn industry-recognized certifications, technical diplomas and associate degrees in accounting, banking and financial services, business management, supply chain management, transportation logistics and more.

Whether the student's goal is to own a business, work for a corporation, a nonprofit organization or a small startup – or to develop the necessary abilities to advance and expand leadership influence – the Business & Management Pathway will equip them with the skills, tools, experience and confidence to succeed.

matc.edu/course-catalog/business-management

- Accounting (A)
- Accounting Assistant (T)
- Accounting Bookkeeper Trainee (C)
- Administrative Professional (A)
- Banking and Financial Services (A)
- Bilingual Office Assistant (T)
- Business Analyst (A)
- Business Management (A)
- Business Management (T)
- Business Management Trainee (C)
- Digital Marketing and Integrated Communications (T)
- Entrepreneurship (T)
- Entrepreneurship (C)
- Event Management (A)
- Financial Services (T)
- Financial Services Trainee (C)
- Foundations of Lodging and Hospitality Management (T)
- Hotel/Hospitality Management (A)
- Human Resources (A)
- Leadership Development (A)
- Marketing – Online Accelerated (A)
- Marketing (A)
- Medical Administrative Specialist (A)

Academic & Career Pathways (Cont.)

- Medical Billing (T)
- Office Technology Assistant (T)
- Property Management (C)
- Real Estate (A)
- Real Estate Broker Associate (T)
- Real Estate Salesperson (C)
- Sales and Customer Experience (T)
- Special Event Management (T)
- Supply Chain Management (A)
- Supply Management (T)
- Transportation – Logistics (T)

Community and Human Services Academic & Career Pathway

The Community & Human Services Pathway has programs to help students gain the skills needed to begin an exciting career. MATC's academic programs train and educate the service-related professionals who provide the lifeblood of a thriving community. Our graduates serve our communities in the areas of firefighting, criminal justice, emergency medical services and human services. They work in barbershops, salons, spas, early childhood education centers, laboratories, legal offices, funeral homes, and many other settings. With input from local employers, MATC's courses are designed to ensure you receive high-quality, career-focused training with the most up-to-date equipment and facilities. Our instructors are dedicated professionals with years of experience in their respective fields.

matc.edu/course-catalog/community-human-services

- Aesthetician (T)
- Aesthetician Skin Care Therapist (A)
- Barber (T)
- Child Care Services (T)
- Cosmetology (T)
- Criminal Justice Studies (A)
- Early Childhood Education (A)
- Emergency Medical Technician (T)
- Emergency Medical Technician – Advanced (T)
- Emergency Medical Technician – Paramedic (T)
- Environmental Health and Water Quality Technology (A)
- Fire Protection Technician (A)
- Funeral Service (A)
- Human Service Associate (A)
- Legal Studies/Paralegal (A)
- Nail Technician (T)
- Paramedic Technician (A)
- Post-Baccalaureate Legal Studies/Paralegal (T)

Academic & Career Pathways (Cont.)

- Preschool (C)
- Sign Language Interpreting in Education (A)
- Water Technician (C)

Creative Arts, Design & Media Academic & Career Pathway

The Creative Arts, Design & Media Pathway provides comprehensive education and training in the arts to prepare students for a career or to transfer to four-year colleges and universities. Our mission is to educate students to deliver their talents and skills through coursework that supports exploration and practical application toward creative industry careers that unify our diverse community.

Students in the Creative Arts, Design & Media Pathway, will discover their artistic expression through the guidance of our talented faculty of industry professionals. This Pathway is for students with passion in animation, gaming, visual media, cooking, baking, music, design, photography, or broadcasting. MATC has a program to help students gain the skills they need to begin an exciting career.

matc.edu/course-catalog/creative-arts-design-media

- Animation (A)
- Audio Engineer (T)
- Audio Production (A)
- Baking and Pastry Arts (A)
- Baking Production (T)
- Computer Simulation and Gaming (A)
- Culinary Arts (A)
- Culinary Assistant (T)
- Digital Imaging (T)
- eProduction (A)
- Food Service Assistant (T)
- Front-End Web Developer (T)
- Graphic Design (A)
- Interior Design (A)
- Music Occupations (A)
- Photography (A)
- Production Artist (T)
- Television & Video Production (A)
- TV/Video Field Production Assistant (T)
- TV/Video Studio Production Assistant (T),
- Unity Developer (T)
- Web & Digital Media Design (A)

General Education Academic & Career Pathway

The General Education Academic & Career Pathway (GenEd ACP) is MATC's largest and most diverse Academic and Career Pathway. MATC offers unparalleled academic and

Academic & Career Pathways (Cont.)

career course combinations in the liberal arts and sciences; the foundation for all academic and career paths. The GenEd ACP fosters educational excellence and interdisciplinary inquiry through our unique blend of course options in the humanities, natural sciences and social sciences. GenEd ACP students have access to choose, explore and sculpt a personalized and individually powerful learning experience suited for their desired academic and/or career paths. GenEd ACP courses will help transform our students into socially aware, critically thinking global citizens who strive to bring about positive change in their communities and beyond

The GenEd ACP's diversity and dynamism serve as an incubator for continued growth and development in any field of study; from business administration and health sciences to manufacturing, human services, technology, engineering, mathematics, chemical technology, chemistry, physical, health, and wellness, psychology, economics and other social sciences to historical and global studies. We cover the whole spectrum for our students to jump start their journey to a four-year university or college

matc.edu/course-catalog/general-education

- Associate of Arts (A)
- Associate of Arts: Online – Accelerated (A)
- Associate of Arts – Community Engagement: Pre-Major (A)
- Associate of Arts – Global Studies: Pre-Major (A)
- Associate of Arts – Teacher Education: Pre-Major (A)
- Associate of Science (A)
- Associate of Science – Chemical Technology: Pre-Major (A)
- Associate of Science – Economics Pre-Major (A)
- Associate of Science – Psychology: Pre-Major (A)
- Individualized Technical Studies (A)

Healthcare Services Academic & Career Pathway

These programs prepare students to be healthcare providers with the necessary leadership skills to strengthen the health and well-being of our community. MATC has state-of-the-art dental clinic, simulation labs and food science kitchen, and many other impressive spaces where students can grow both personally and professionally.

matc.edu/course-catalog/healthcare-services

- Anesthesia Technology (A)
- Cardiovascular Technology – Echocardiography (A)
- Cardiovascular Technology – Invasive (A)
- Central Service Technician (T)
- Community Health and Nutrition Navigator (A)
- Dental Assistant (T)
- Dental Hygiene (A)
- Dietary Manager, (C)
- EKG Technician (C)
- Health Information Technology (A)

Academic & Career Pathways (Cont.)

- Health Unit Coordinator (T)
- Healthcare Customer Service (C)
- Healthcare Services Management (A)
- LPN to ADN Progression (A)
- Medical Assistant (T)
- Medical Coding Specialist (T)
- Medical Interpreter (T)
- Medical Laboratory Technician (A),
- Nursing Assistant (T)
- Nutrition and Dietetic Technician *formerly Dietetic Technician* (A)
- Occupational Therapy Assistant (A)
- Pharmacy Technician (T)
- Phlebotomy (T)
- Physical Therapist Assistant (A)
- Practical Nursing (T)
- Radiography (A)
- Registered Nursing (A)
- Renal Dialysis Technician (T)
- Respiratory Therapist (A),
- Surgical Technology (A)

Manufacturing, Construction & Transportation Academic & Career Pathway

MATC's Manufacturing, Construction & Transportation Pathway encompasses several skilled trades and prepares students for their career or for transfer to a four-year college or university. We focus on the student's achievement, providing a supportive learning environment. Students will work with MATC's diverse industry-expert faculty and other industry professionals to acquire current, in-demand skills. Programs in this Pathway lead to careers related to manufacturing; the building, plumbing and electrical work in residential, commercial and industrial structures; as well as maintenance and repair of appliances, building systems, automobiles, aircraft and diesel trucks. If you are interested in a career in the manufacturing, construction or transportation fields, MATC offers a variety of programs to meet your needs.

matc.edu/course-catalog/manufacturing-construction-transportation

- Advanced Metal Fabrication (T)
- Air Conditioning and Refrigeration Technology (A)
- Appliance Technician (T)
- Architectural Woodworking/Cabinetmaking (T)
- Auto Collision Repair and Finish Technician (T)
- Automated Building Systems (T)
- Automotive Express Lube Technician (C)
- Automotive Maintenance Technician (T)
- Automotive Technology – Comprehensive (A)
- Automotive Technology Maintenance Light Repair (T)
- Aviation Maintenance Technician – General (C)
- Aviation Technician – Airframe (T)

Academic & Career Pathways (Cont.)

- Aviation Technician – Powerplant (T)
- Boiler Operator (C)
- Bricklaying (T)
- Carpentry (T)
- Computer Numerical Control (CNC) Technician (T)
- CNC Setup and Operations (C)
- Dental Technician (T)
- Diesel and Powertrain Servicing (T)
- Electrical Power Distribution/Line Mechanic (T)
- Electricity (T)
- Landscape Horticulture (A)
- Landscape Horticulture Technician (T)
- Machine Tool Operations (T)
- Manufacturing Maintenance (T)
- Power Engineering and Boiler Operator (T)
- Preparatory Plumbing (T)
- Refrigeration, Air Conditioning and Heating Service Technician (T)
- Technical Studies: Apprentice (A)
- Tool and Die Making (T)
- Truck Driving (T)
- Welding (T)
- Welding Fundamentals (C)
- Welding Technology (A)

STEM (Science, Technology, Engineering and Mathematics) Academic & Career Pathway

The certificates, technical diplomas and associate degrees in this Pathway will prepare our Students for a professional career in your chosen STEM (science, technology, engineering, mathematics) field. According to the U.S. Bureau of Labor Statistics, the projected growth rate for STEM fields through 2026 is 10.8%, with 93 of 100 STEM occupations earning wages above the national average. MATC's Students can explore their passion in STEM, experiencing hands-on learning with industry-expert faculty. Each course within your program is designed to strengthen your skills in thinking critically and analytically to solve problems. They will experience real-world learning applicable to specific STEM professions, with a supportive, team approach to learning .Our STEM programs are aligned with industry trends focused on changes in technology, equipment, software and instruction methods.

matc.edu/course-catalog/stem

- Architectural Technology (A)
- Biomedical Electronics Technology (A)
- Civil Engineering Technology (A)
- Chemical Processing Technician (T)

Academic & Career Pathways (Cont.)

- Chemical Technician (A)
- Computer Electronics Technology (A)
- Electronic Engineering Technology (A)
- Electronic Technology – Automation (A)
- Electronics Technician Fundamentals (T)
- Food Science Technology (A)
- IT Computer Support Specialist (A)
- IT Computer Support Technician (T)
- IT Digital Forensics Analyst (T)
- IT Help Desk Support Specialist (T)
- IT Information Systems Security Specialist (A)
- IT Mobile Applications Developer (A)
- IT Network Specialist – Online Accelerated (A)
- IT Network Specialist (A)
- IT Networking and Infrastructure Administration (T)
- IT User Support Technician (T)
- IT Web and Software Developer (A)
- Level 2 – Service Center Technician (C)
- Mechanical and Computer Drafting (T)
- Mechanical Design Technology (A)
- Microsoft Enterprise Desktop Support Specialist (C)
- Quality Engineering Technology, (A)
- Service Center Technician (C)
- Surveying and Mapping (T)

MILWAUKEE AREA TECHNICAL COLLEGE
Equalized Value and Tax Levy Distribution by Municipality
Fiscal Year 2022-23

	TAXABLE EQUALIZED VALUATION ⁽¹⁾	PERCENT OF TOTAL	TOTAL TAX LEVY
<u>Milwaukee County:</u>			
Village of Bayside	\$ 677,364,800	0.750032%	698,096
Brown Deer	\$ 1,059,006,500	1.172616%	1,091,418
Fox Point	\$ 1,268,599,700	1.404694%	1,307,426
Greendale	\$ 1,523,231,300	1.686642%	1,569,851
Hales Corners	\$ 726,642,200	0.804596%	748,882
River Hills	\$ 469,805,500	0.520206%	484,184
Shorewood	\$ 1,700,134,099	1.882523%	1,752,168
West Milwaukee	\$ 379,343,600	0.420039%	390,954
Whitefish Bay	\$ 2,519,736,700	2.790052%	2,596,855
City of Cudahy	\$ 1,337,822,300	1.481343%	1,378,767
Franklin	\$ 4,660,476,700	5.160449%	4,803,113
Glendale	\$ 2,002,250,000	2.217050%	2,063,530
Greenfield	\$ 3,351,144,000	3.710652%	3,453,708
Milwaukee	\$ 33,077,578,200	36.626116%	34,089,937
Oak Creek	\$ 3,957,952,800	4.382559%	4,079,088
St. Francis	\$ 645,469,700	0.714715%	665,225
South Milwaukee	\$ 1,376,356,100	1.524011%	1,418,480
Wauwatosa	\$ 7,139,586,600	7.905516%	7,358,098
West Allis	\$ 4,510,670,100	4.994571%	4,648,722
<u>Ozaukee County:</u>			
Town of Belgium	\$ 129,105,128	0.142955%	133,056
Cedarburg	\$ 1,087,682,400	1.204368%	1,120,972
Fredonia	\$ 128,435,840	0.142214%	132,367
Grafton	\$ 743,781,000	0.823573%	766,545
Port Washington	\$ 255,376,800	0.282773%	263,193
Saukville	\$ 259,726,300	0.287590%	267,675
Village of Bayside	\$ 28,883,700	0.031982%	29,768
Fredonia	\$ 206,597,900	0.228762%	212,921
Grafton	\$ 1,424,741,100	1.577586%	1,468,346
Newburg	\$ 7,265,300	0.008045%	7,488
Saukville	\$ 515,994,900	0.571350%	531,787
Thiensville	\$ 409,868,800	0.453839%	422,413
City of Cedarburg	\$ 1,667,607,600	1.846507%	1,718,646
Mequon	\$ 5,234,737,900	5.796317%	5,394,950
Port Washington	\$ 1,261,639,900	1.396988%	1,300,253
<u>Washington County:</u>			
Town of Germantown	\$ 30,842,800	0.034152%	31,787
Jackson	\$ 182,906,560	0.202529%	188,505
Polk	\$ 81,328,698	0.090054%	83,818
Richfield	\$ 772,070,665	0.854898%	795,700
Village of Germantown	\$ 3,020,445,200	3.344476%	3,112,888
Jackson	\$ 78,094,846	0.086473%	80,485
City of Milwaukee	\$ 8,440,500	0.009346%	8,699
<u>Waukesha County:</u>			
City of Milwaukee	\$ 14,123,000	0.015638%	14,555
New Berlin	\$ 378,587,794	0.419202%	390,175
	<u>\$ 90,311,455,530</u>	<u>100%</u>	<u>\$ 93,075,492</u>

⁽¹⁾ Source: Wisconsin Department of Revenue, as of October, 2022. Valuation is assumed to remain constant for FY22-23 budgetary purposes.

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT
Demographic Statistics for Milwaukee and Ozaukee Counties

Historical Data 2011-2021

Year	Population ¹	Number of Households ²	Income per Capita (2015 Dollars) ³	Median Age (Milwaukee County) ⁴	Median Age (Ozaukee County) ⁴	School Enrollments (Public ⁵ and Private ⁶)	Annual Graduates (Public and Private) ^{7,8}	Annual Unemployment Rate ⁹
2011	1,038,050	410,546	\$45,501	33.8	43.4	195,378	9,113	9.0%
2012	1,041,714	417,656	\$46,534	33.8	43.4	194,344	9,083	8.4%
2013	1,044,731	414,920	\$45,313	34.0	44.5	194,977	8,726	8.1%
2014	1,046,126	417,295	\$46,066	34.5	44.3	194,475	8,557	6.7%
2015	1,046,588	417,346	\$47,467	34.6	43.8	195,691	8,416	5.6%
2016	1,043,384	416,735	\$47,438	34.7	44.0	194,231	8,559	5.0%
2017	1,039,018	411,997	\$48,002	35.0	44.4	192,510	8,862	3.9%
2018	1,037,348	420,542	\$51,636	35.1	44.3	191,531	9,006	3.8%
2019	1,034,947	419,460	\$52,880	35.2	44.3	191,133	9,012	3.9%
2020	1,030,992	419,869	\$54,167	35.0	44.0	189,930	11,069	7.9%
2021	1,020,556	10	10	10	10	184,016	10,503	5.2%

¹U.S. Census Bureau, Population Estimates: 2015 (2010-2020)

Annual Estimates of the Resident Population: April 1, 2010 to July 1, 2020

Source: U.S. Census Bureau, Population Division

Release Dates: For the United States, regions, divisions, states, and Puerto Rico Commonwealth, December 2016. For counties, municipios, metropolitan statistical areas, micropolitan statistical areas, metropolitan divisions, and combined statistical areas, May 2020.

²U.S. Census Bureau, American Community Survey, Table S1101, 1-year files (2010-2019), 5-year files (2020)

³U.S. Bureau of Economic Analysis, Local Area Personal Income, Personal income per capita personal income, and population (CA 1-3). Inflation Adjusted using BLS CPI

⁴U.S. Census Bureau, American Community Survey, Table B01002, 1-year files

⁵Wisconsin Department of Instruction (DPI), WISEdash Data Files, http://wise.dpi.wi.gov/wisedash_downloadfiles/type

⁶Wisconsin Department of Instruction (DPI), Private (non-Public) School Enrollment Data

⁷Wisconsin Department of Instruction (DPI), Legacy data files (2006-2009), WISE dash Data Files (2010-2021) (4yr completions) , http://wise.dpi.wi.gov/wisedash_downloadfiles/type

⁸Wisconsin Department of Instruction (DPI), Public School Graduates only (2010-2019), Public and Private School Graduates (2020-2021)

⁹Wisconsin Department of Workforce Development, Bureau of Workforce Training, Local Area Unemployment Statistics

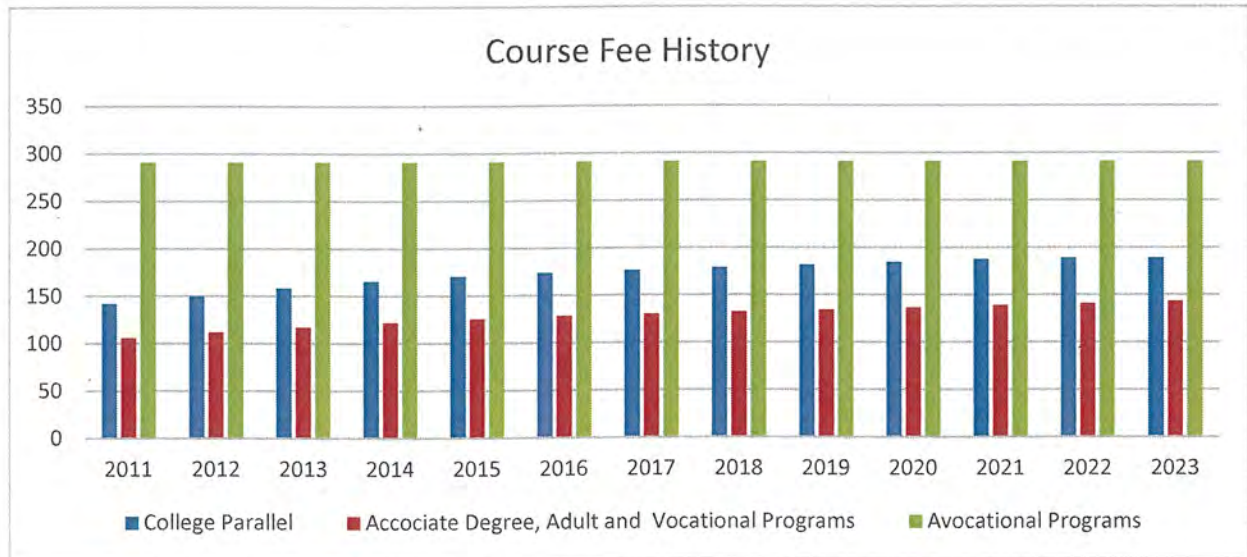
MILWAUKEE AREA TECHNICAL COLLEGE
Course Fee History

Year	College Parallel \$	Percent Change	Associate Degree, Adult, and Vocational Programs \$	Percent Change	Avocational Programs \$	Percent Change
2011	142.20	4.5%	106.00	4.5%	291.00	7.9%
2012	150.00	5.5%	111.85	5.5%	291.00	0.0%
2013	158.25	5.5%	116.90	4.5%	291.00	0.0%
2014	165.40	4.5%	122.20	4.5%	291.00	0.0%
2015	170.35	3.0%	125.85	3.0%	291.00	0.0%
2016	173.75	2.0%	128.40	2.0%	291.00	0.0%
2017	176.35	1.5%	130.35	1.5%	291.00	0.0%
2018	178.80	1.4%	132.20	1.4%	291.00	0.0%
2019	181.50	1.5%	134.20	1.5%	291.00	0.0%
2020	184.60	1.7%	136.50	1.7%	291.00	0.0%
2021	187.85	1.76%	138.90	1.76%	291.00	0.0%
2022	188.90	0.56%	141.00	1.51%	291.00	0.0%
2023	188.90	0.00%	143.45	1.74%	291.00	0.0%

NOTES:

All amounts are per-credit charges.

College Parallel and Associate Degree, Adult, and Vocational Program fees are established by the Wisconsin Technical College System Board. Avocational fees are established by the District Board to cover 100% of instructional cost.



MILWAUKEE AREA TECHNICAL COLLEGE
Program Graduate Follow-Up Statistics ⁽¹⁾

Historical Comparisons
Fiscal Years 2011-2021

Year	Number of Graduates	Number of Followup Respondents	Total Number Available for Employment	Percent Employed ⁽²⁾	Percent Employed in Related Occupation	Percent Employed in District
2011	2,590	1,373	1,189	86.6%	66.4%	80.6%
2012	3,010	1,574	1,327	84.3%	69.3%	79.4%
2013	2,962	1,422	1,247	87.7%	69.0%	79.4%
2014	2,717	1,534	1,424	88.9%	70.6%	80.9%
2015	2,554	1,427	1,301	90.7%	72.5%	75.5%
2016	2,543	1,514	1,347	91.5%	72.3%	74.6%
2017	2,418	1,525	1,241	92.4%	72.3%	70.7%
2018	2,413	1,173	1,063	93.9%	74.5%	74.3%
2019	2,430	1,418	1,147	94.3%	73.3%	71.5%
2020	1,714	1,086	752	85.5%	62.2%	71.5%
2021	2,066	1,221	821	92.6%	67.9%	76.4%

⁽¹⁾ Based on survey of District graduates conducted approximately six months after graduation; Statistics only include graduates of the District's postsecondary vocational-technical programs.

⁽²⁾ Percent computed based upon WTCS standard of Employed / Available for Employment

MILWAUKEE AREA TECHNICAL COLLEGE
Special Revenue Fund - Non-Aidable (Student Financial Aid Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Intergovernmental revenues:				
State	\$ 5,126,365	\$ 4,335,000	\$ 4,335,000	\$ 5,016,900
Federal	30,232,716	37,279,000	37,279,000	21,709,580
Other Institutional	1,482,330	2,364,000	2,364,000	1,990,000
Total Revenues	<u>\$ 36,841,411</u>	<u>\$ 43,978,000</u>	<u>\$ 43,978,000</u>	<u>\$ 28,716,480</u>
EXPENDITURES:				
Student Services	\$ 37,204,244	\$ 43,978,000	\$ 43,978,000	\$ 28,716,480
Total Expenditures	<u>\$ 37,204,244</u>	<u>\$ 43,978,000</u>	<u>\$ 43,978,000</u>	<u>\$ 28,716,480</u>
Revenue over (under) expenditures	\$ (362,833)	\$ -	\$ -	\$ -
Total Resources (Uses)	<u>\$ (362,833)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ (362,833)	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ (362,833)	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ 1,152,942	\$ 790,109	\$ 790,109	\$ 790,109
Ending Total Fund Balance	<u>\$ 790,109</u>	<u>\$ 790,109</u>	<u>\$ 790,109</u>	<u>\$ 790,109</u>

The Financial Aid Fund is used to account for those monies provided exclusively and specifically for financial aid students; for example, work study and scholarships would be included.

MILWAUKEE AREA TECHNICAL COLLEGE
Special Revenue Fund - Non-Aidable (Non-Financial Aid Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	<u>2020-21</u> <u>ACTUAL</u>	<u>2021-22</u> <u>BUDGET</u>	<u>2021-22</u> <u>ESTIMATED</u>	<u>2022-23</u> <u>BUDGET</u>
REVENUES:				
Institutional revenues:				
Other Student Fees	\$ 3,182,710	\$ 4,992,287	\$ 3,823,990	\$ 3,653,759
Total Revenues	<u>\$ 3,182,710</u>	<u>\$ 4,992,287</u>	<u>\$ 3,823,990</u>	<u>\$ 3,653,759</u>
EXPENDITURES:				
Student Services	\$ 3,389,900	\$ 4,992,287	\$ 4,074,529	\$ 4,627,333
Physical Plant	-	-	-	-
Total Expenditures	<u>\$ 3,389,900</u>	<u>\$ 4,992,287</u>	<u>\$ 4,074,529</u>	<u>\$ 4,627,333</u>
Total Resources (Uses)	<u>\$ (207,190)</u>	<u>\$ -</u>	<u>\$ (250,539)</u>	<u>\$ (973,574)</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ (207,190)	\$ -	\$ (250,539)	\$ (973,574)
Total Transfers to (From) Fund Balance	\$ (207,190)	\$ -	\$ (250,539)	\$ (973,574)
Beginning Total Fund Balance	\$ 2,807,281	\$ 2,600,091	\$ 2,600,091	\$ 2,349,552
Ending Total Fund Balance	<u>\$ 2,600,091</u>	<u>\$ 2,600,091</u>	<u>\$ 2,349,552</u>	<u>\$ 1,375,978</u>

The Trust and Agency Fund is used to account for assets held by the District as an agent for individuals, private organizations, other governmental units, or other funds.

The Trust and Agency Fund, Fund Balance is reserved for Student Organizations and Athletics.

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Milwaukee PBS Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property taxes	\$ 4,085,336	\$ 4,085,336	\$ 4,085,336	\$ 4,027,966
Intergovernmental Revenues:				
State	-	-	-	-
Federal	-	-	-	-
Other Grants-CPB	2,686,182	2,034,466	2,041,578	1,968,199
Other Grants-PBS	546,821	-	-	-
Spectrum proceeds	-	1,526,021	546,283	1,718,841
Auxiliary revenue	6,946,771	7,487,859	6,400,000	6,657,709
Total Revenues	<u>\$ 14,265,110</u>	<u>\$ 15,133,682</u>	<u>\$ 13,073,197</u>	<u>\$ 14,372,715</u>
EXPENDITURES:				
Auxiliary Enterprise				
Physical Plant	\$ 7,829,215	\$ 8,337,545	\$ 8,337,545	\$ 7,544,966
Public Service	9,124,258	10,378,487	9,418,957	10,622,324
Total Expenditures	<u>\$ 16,953,473</u>	<u>\$ 18,716,032</u>	<u>\$ 17,756,502</u>	<u>\$ 18,167,290</u>
Revenue over (under) expenditures	\$ (2,688,363)	\$ (3,582,350)	\$ (4,683,305)	\$ (3,794,575)
OTHER FINANCING SOURCES (USES):				
Realized Gain (loss) on investment	2,347,146	-	-	-
Unrealized Gain (loss) on investment	144,157	-	-	-
Interest income	277,575	290,000	431,095	277,575
Debt issued	3,692,825	3,292,350	3,292,350	3,517,000
Total Resources (Uses)	<u>\$ 3,773,340</u>	<u>\$ -</u>	<u>\$ (959,859)</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ 3,824,391	\$ 959,859	\$ -	\$ -
Designated for Capital	\$ (51,054)	\$ (959,859)	\$ (959,859)	\$ -
Total Transfers to (From) Fund Balance	<u>\$ 3,773,337</u>	<u>\$ -</u>	<u>\$ (959,859)</u>	<u>\$ -</u>
Beginning Total Fund Balance	\$ 6,033,025	\$ 9,806,362	\$ 9,806,362	\$ 8,846,503
Ending Total Fund Balance	<u>\$ 9,806,362</u>	<u>\$ 9,806,362</u>	<u>\$ 8,846,503</u>	<u>\$ 8,846,503</u>

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Milwaukee PBS Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance
ALTERNATIVE PRESENTATION OF PREVIOUS PAGE

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES: Operating				
Local Government - property taxes	\$ -	\$ -	\$ -	-
Intergovernmental Revenues:				
State	-	-	-	-
Federal - Grants	-	-	-	-
Federal CPB - Grants	2,686,182	2,034,466	2,041,578	1,968,199
Federal PBS - Grants	546,821	-	-	-
Spectrum proceeds	-	1,526,021	546,283	1,718,841
Auxiliary revenue	6,946,771	7,487,859	6,400,000	6,657,709
Total Revenues	<u>\$ 10,179,774</u>	<u>\$ 11,048,346</u>	<u>\$ 8,987,861</u>	<u>\$ 10,344,749</u>
EXPENDITURES: Operating	9,124,261	10,378,487	9,418,957	10,622,324
Revenue over (under) expenditures - Operating	<u>\$ 1,055,513</u>	<u>\$ 669,859</u>	<u>\$ (431,096)</u>	<u>\$ (277,575)</u>
REVENUES: Capital (bonds issued)	\$ 3,692,825	\$ 3,292,350	\$ 3,292,350	\$ 3,517,000
EXPENDITURES: Capital (Equipment & Renovation)	\$ 3,743,879	\$ 4,252,209	\$ 4,252,209	\$ 3,517,000
Revenue over (under) expenditures - Capital	<u>\$ (51,054)</u>	<u>\$ (959,859)</u>	<u>\$ (959,859)</u>	<u>\$ -</u>
REVENUES: Debt Service (Property Taxes)	\$ 4,085,336	\$ 4,085,336	\$ 4,085,336	\$ 4,027,966
EXPENDITURES: Debt Service (Principal & Interest)	\$ 4,085,336	\$ 4,085,336	\$ 4,085,336	\$ 4,027,966
Revenue over (under) expenditures - Debt Service	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
OTHER FINANCING SOURCES (USES):				
Realized Gain (loss) on investment	2,347,146	-	-	-
Unrealized Gain (loss) on investment	144,157	-	-	-
Interest income	277,575	290,000	431,095	277,575
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	1,055,513	669,859	(431,096)	(277,575)
Designated for Capital	(51,054)	(959,859)	(959,859)	-
Total Other Financing Sources and Fund Balance Transfers	<u>\$ 3,773,337</u>	<u>\$ -</u>	<u>\$ (959,859)</u>	<u>\$ -</u>
Beginning Fund Balance (reserved for operating)	\$ 5,580,414	\$ 8,846,503	\$ 8,846,503	\$ 8,846,503
Beginning Fund Balance (reserved for capital)	452,611	959,859	959,859	-
Total Beginning Fund Balance	<u>6,033,025</u>	<u>9,806,362</u>	<u>9,806,362</u>	<u>8,846,503</u>
Ending Fund Balance (reserved for operating)	8,846,503	9,806,362	8,846,503	8,846,503
Ending Fund Balance (reserved for capital)	959,859	-	-	-
Ending Total Fund Balance	<u>\$ 9,806,362</u>	<u>\$ 9,806,362</u>	<u>\$ 8,846,503</u>	<u>\$ 8,846,503</u>

The Milwaukee PBS Fund has been established to combine the various funding resources for public television into one separate and distinct fund in order to present the entire television operation in one section of the budget.

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Food Service Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property taxes	\$ -	\$ -	\$ -	-
Intergovernmental Revenues:				
State	-	-	-	-
Federal	1,275,000	888,351	1,000,000	-
Auxiliary revenue	294,385	437,100	680,000	733,032
Total Revenues	<u>\$ 1,569,385</u>	<u>\$ 1,325,451</u>	<u>\$ 1,680,000</u>	<u>\$ 733,032</u>
EXPENDITURES:				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	-
Auxiliary Services	1,698,616	2,261,652	1,934,839	2,141,614
Public Service	-	-	-	-
Total Expenditures	<u>\$ 1,698,616</u>	<u>\$ 2,261,652</u>	<u>\$ 1,934,839</u>	<u>\$ 2,141,614</u>
Revenue over (under) expenditures	\$ (129,231)	\$ (936,201)	\$ (254,839)	\$ (1,408,582)
OTHER FINANCING SOURCES (USES):				
Transfer In (Out)	129,231	936,201	254,839	1,408,582
Debt issued				
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ -	\$ -	\$ -	-
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	-
Beginning Total Fund Balance	\$ -	\$ -	\$ -	-
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Food Service Fund has been established to combine the various funding resources for food service into one separate and distinct fund in order to present the entire food service operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations are accounted for in Enterprise Fund (Other Activities).

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Bookstore Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property taxes	\$ -	\$ -	\$ -	-
Intergovernmental Revenues:				
State	-	-	-	-
Federal	2,300,000	-	1,111,649	-
Auxiliary revenue	4,617,010	7,745,610	6,348,610	7,717,153
Total Revenues	<u>\$ 6,917,010</u>	<u>\$ 7,745,610</u>	<u>\$ 7,460,259</u>	<u>\$ 7,717,153</u>
EXPENDITURES:				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	-
Auxiliary Services	4,670,800	6,701,642	6,003,304	6,930,738
Public Service	-	-	-	-
Total Expenditures	<u>\$ 4,670,800</u>	<u>\$ 6,701,642</u>	<u>\$ 6,003,304</u>	<u>\$ 6,930,738</u>
Revenue over (under) expenditures	\$ 2,246,210	\$ 1,043,968	\$ 1,456,955	\$ 786,415
OTHER FINANCING SOURCES (USES):				
Transfer In (Out)	(297,694)	(1,043,968)	(348,710)	(1,998,280)
Debt issued				
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ 1,948,516</u>	<u>\$ -</u>	<u>\$ 1,108,245</u>	<u>\$ (1,211,865)</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ 1,948,516	\$ -	\$ 1,108,245	\$ (1,211,865)
Total Transfers to (From) Fund Balance	\$ 1,948,516	\$ -	\$ 1,108,245	\$ (1,211,865)
Beginning Total Fund Balance	<u>\$ 3,186,338</u>	<u>\$ 5,134,854</u>	<u>\$ 5,134,854</u>	<u>\$ 6,243,099</u>
Ending Total Fund Balance	<u>\$ 5,134,854</u>	<u>\$ 5,134,854</u>	<u>\$ 6,243,099</u>	<u>\$ 5,031,234</u>

The Bookstore Fund has been established to combine the various funding resources for bookstore into one separate and distinct fund in order to present the entire bookstore operation in one section of the budget.

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Child Care Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental Revenues:				
State	120,694	115,139	190,000	382,800
Federal	32,401	913,003	928,351	36,320
Auxiliary revenue	892,142	802,156	925,000	855,496
Total Revenues	<u>\$ 1,045,237</u>	<u>\$ 1,830,298</u>	<u>\$ 2,043,351</u>	<u>\$ 1,274,616</u>
EXPENDITURES:				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	\$ -
Auxiliary Services	2,043,324	2,221,191	2,344,662	2,396,345
Public Service	-	-	-	-
Total Expenditures	<u>\$ 2,043,324</u>	<u>\$ 2,221,191</u>	<u>\$ 2,344,662</u>	<u>\$ 2,396,345</u>
Revenue over (under) expenditures	\$ (998,087)	\$ (390,893)	\$ (301,311)	\$ (1,121,729)
OTHER FINANCING SOURCES (USES):				
Transfer In (Out)	998,087	390,893	301,311	1,121,729
Debt issued	-	-	-	-
Other Grants	-	-	-	-
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ -	\$ -	\$ -	\$ -
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	\$ -
Beginning Total Fund Balance	\$ -	\$ -	\$ -	\$ -
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Child Care Fund has been established to combine the various funding resources for child care into one separate and distinct fund in order to present the entire child care operation in one section of the budget

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Other Activities)
2022-23 Budgetary Statement of
Resources, Uses, and Changes in Fund Balance

	2020-21 ACTUAL	2021-22 BUDGET	2021-22 ESTIMATED	2022-23 BUDGET
REVENUES:				
Local Government - property taxes	\$ -	\$ -	\$ -	-
Intergovernmental Revenues:				
State	-	-	-	-
Federal	727,405	-	-	-
Auxiliary revenue	540,710	1,848,500	1,829,220	2,308,525
Total Revenues	<u>\$ 1,268,115</u>	<u>\$ 1,848,500</u>	<u>\$ 1,829,220</u>	<u>\$ 2,308,525</u>
EXPENDITURES:				
Auxiliary Enterprise				
Physical Plant	\$ -	\$ -	\$ -	-
Auxiliary Services	438,491	1,565,374	1,621,780	1,776,494
Public Service	-	-	-	-
Total Expenditures	<u>\$ 438,491</u>	<u>\$ 1,565,374</u>	<u>\$ 1,621,780</u>	<u>\$ 1,776,494</u>
Revenue over (under) expenditures	\$ 829,624	\$ 283,126	\$ 207,440	\$ 532,031
OTHER FINANCING SOURCES (USES):				
Transfer In (Out)	(829,624)	(283,126)	(207,440)	(532,031)
Debt issued				
Other Grants	-	-		
Total Resources (Uses)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
TRANSFERS TO (FROM) FUND BALANCE				
Designated for Operations	\$ -	\$ -	\$ -	-
Total Transfers to (From) Fund Balance	\$ -	\$ -	\$ -	-
Beginning Total Fund Balance	\$ -	\$ -	\$ -	-
Ending Total Fund Balance	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

The Other Fund has been established to combine the various funding resources for other enterprise activity into one separate and distinct fund in order to present the entire other enterprise operation in one section of the budget. Food Service Cuisine, International Cuisine, Culinary Arts and Baking/Arts which are Food Service instructional operations. Student Housing, and Parking are also accounted for in the Enterprise Fund (Other Activities).

MILWAUKEE AREA TECHNICAL COLLEGE

General Fund

Expenditures by Classification

		2019-20 ACTUAL	2020-21 ACTUAL	2021-22 BUDGET	2022-23 BUDGET
Salaries					
Administrator	5000	11,516,243	12,106,711	12,803,440	13,256,814
Administrator Sick Leave	5001	14,211	0	-	-
Administrator Retirement	5003	0	0	-	-
Other Pay	5035	0	0	-	-
Professional Non Faculty	5037	5,606,900	6,537,168	7,902,170	7,361,945
Professional Non Faculty Part Time	5038	315,356	430,169	360,600	492,128
Professional Non Faculty Sick Leave	5039	0	0	-	-
Professional Non Faculty Overtime	5040	4,142	9,216	5,300	3,000
Professional Non Faculty Sabbatica	5041	0	0	-	-
Professional Non Faculty Retirement	5042	0	0	-	-
Clerical/Secretarial	5043	6,563,939	6,621,275	7,757,780	7,504,341
Clerical/Secretarial Part Time	5044	982,780	786,484	960,600	855,504
Clerical/Secretarial Sick Leave	5045	8,488	0	-	-
Clerical/Secretarial Overtime	5046	21,818	19,382	23,620	15,000
Clerical/Secretarial Other Pay	5047	0	0	-	-
Clerical/Secretarial Other Pay	5048	0	0	-	-
Technical Paraprofessionals	5055	11,041,461	12,398,427	14,018,460	14,084,832
Technical Paraprofessionals Part Time	5056	1,729,627	1,436,481	1,500,000	1,555,320
Technical Paraprofessionals Sick Leave	5057	5,844	307	-	-
Technical Paraprofessionals Overtime	5058	38,813	81,397	49,400	50,000
Technical Paraprofessionals Other Pay	5059	622	0	-	-
Technical Paraprofessionals Retirement	5060	0	0	-	-
Skilled Crafts	5061	919,548	983,624	973,350	997,155
Skilled Crafts Overtime	5064	13,765	1,050	7,900	-
Service/Maintenance	5067	5,393,581	5,424,300	5,397,100	5,936,538
Service/Maintenance Part Time	5068	617,653	619,674	605,300	604,968
Service/Maintenance Sick Leave	5069	52,060	2,354	-	-
Service/Maintenance Overtime	5070	175,543	213,568	193,600	182,000
Service/Maintenance Other Pay	5071	0	0	-	-
Faculty Full Time	5073	52,355,206	51,318,004	50,989,700	51,079,546
Faculty Part Time	5074	13,107,773	12,052,186	12,772,900	10,695,904
Faculty Summer Full Time	5075	2,459,781	2,994,830	2,592,600	3,147,872
Faculty Summer Part Time	5076	936,055	1,038,563	961,700	1,216,696
Faculty Other Pay	5078	6,532	434	-	-
Faculty Occup Comp	5079	0	0	19,300	20,000
Faculty Retirement	5081	0	0	-	-
Student Employees	5094	485,487	329,637	394,380	700,000
Capital Salaries Overtime	5098	0	0	-	-
Capital Salaries	5099	(1,324,777)	(1,508,085)	(1,798,700)	(1,720,800)
Planned Savings	7451	0	0	(1,810,977)	(6,000,000)
Fringe Benefits					
Health Insurance	5101	18,128,228	17,795,027	24,779,723	26,000,441
Dental Insurance	5102	776,464	909,266	789,900	832,767
Life Insurance	5104	149,223	176,785	150,000	201,400
Retirement	5105	7,376,216	7,357,265	7,616,600	7,237,221
FICA	5106	8,440,847	8,467,674	8,712,400	8,329,512
Long Term Disability	5107	301,323	349,990	300,000	354,100
Prior Service Cost	5157	5,344,140	6,497,255	-	-
Miscellaneous Fringe Benefit	5159	(226,037)	(233,359)	(274,300)	(384,300)
Fringe Benefit	5199	(289,830)	(312,335)	(377,600)	(239,400)
Planned Savings		0	0	-	-
Supplies					
District Inservice	5210	1,455	2,235	3,295	3,260
Seminars and Workshops	5211	97,999	51,349	197,024	338,888
Tuition Reimbursement	5212	57,814	67,614	75,000	75,000
Memberships and Subscriptions	5220	482,782	560,178	733,040	732,527
Classroom and Lab Supplies	5230	769,949	856,237	986,012	826,967
Bad Debt	5231	0	0	-	-
Books	5233	144,477	127,474	152,664	122,970
Instructional Material	5235	149	2,454	655	2,455
Labor Supply Credit Taxable	5236	(160)	(30)	(276)	-
Labor Supply Credit Non-Taxable	5237	(613,834)	(418,150)	(1,121,474)	(427,885)
Maintenance Supply	5238	555,922	406,338	489,682	469,605
Office Supply	5241	83,177	75,647	125,345	112,177
Operating Supplies	5242	65,264	52,850	155,306	86,677

MILWAUKEE AREA TECHNICAL COLLEGE
General Fund
Expenditures by Classification cont'd

		2019-20 ACTUAL	2020-21 ACTUAL	2021-22 BUDGET	2022-23 BUDGET
Supplies cont'd					
Other Supplies	5243	1,381,283	644,275	1,029,072	730,175
GI Supplemental Payments	5435	0	0	-	
Production Supplies	5244	205,860	211,266	229,365	233,296
Software	5246	205,087	258,927	294,521	328,639
Special Occasions	5247	67,518	33,977	118,028	262,914
Classroom and Lab Equipment	5248	83,037	43,115	69,860	49,583
Office and General Equipment	5249	1,042	2,704	6,207	2,343
Computer Hardware	5250	0	3,765	27,232	12,000
Postage	5259	130,175	103,154	200,546	175,032
Printing and Duplicating	5260	310,649	180,282	270,494	289,537
Public Relations	5265	0	0	970	-
Uncollectible Student Fees	5432	2,316,206	(291,737)	2,000,000	2,000,000
Bank Service Fees	5434	163,763	193,363	170,300	186,519
RRF Indirect Cost	5245	(28,781)	(22,972)	(30,000)	(22,972)
WI GI Bill Supplemental Payments	5435	14,682	4,019	-	4,019
Sales Tax Expense	5655	17,092	5,767	20,000	5,767
Travel					
Travel Expenses	5201	164,942	31,419	227,286	189,755
Public Information					
Advertising	5270	503,371	527,189	489,472	434,689
Legal Notices	5271	5,313	4,731	20,000	30,000
Print Advertising	5272	20,992	37,452	40,355	-
Publicity	5273	38,545	23,057	73,124	77,968
Radio Advertising	5274	0	0	-	-
Building Repairs					
Building Repair Expenses	5280	187,207	155,618	168,289	173,660
Equipment Repairs					
Classroom and Lab Equipment Repair	5281	373,703	317,114	393,902	384,064
Office and General Equipment Repair	5282	786,386	772,993	955,728	795,741
Rental Expense					
Equipment Rental	5412	6,849	5,316	10,814	7,540
Room Rental	5418	160,038	164,038	145,000	164,038
Building Rental	5419	865,010	896,248	999,805	365,928
Utilities					
Gas	5450	169,714	192,381	176,743	178,414
Heat	5451	625,517	958,874	583,000	695,881
Light and Power	5452	2,007,173	1,811,971	1,643,010	1,892,398
Telephone	5454	627,067	736,182	455,000	312,082
Water	5455	233,466	189,282	210,733	227,789
Contracted Services					
Teacher Certification	5290	30,489	31,840	32,175	32,175
Contracted Instruction	5301	1,300	0	2,000	-
Chiller P.M.	5350	13,296	9,468	9,950	13,296
Cleaning Services	5351	8,300	14,290	10,000	14,290
Contracted Employment	5352	191,156	41,294	287,095	399,327
Elevator P.M.	5353	142,650	150,349	152,700	152,464
Other Contracted Services	5355	1,446,371	1,734,793	2,287,962	2,045,931
Permits and Licenses	5356	5,450	2,094	(13,788)	12,665
Professional and Consulting	5357	459,277	379,262	565,571	526,850
Snow Removal	5358	72,064	58,482	84,500	61,482
Waste Disposal	5359	87,954	97,939	112,500	108,937
Legal Settlements	5366	0	130,688	150,078	200,000
Insurance					
Liability Insurance	5442	1,258,387	1,096,390	1,405,892	1,365,970
Worker's Compensation	5445	0	0	-	
Unemployment Insurance	5446	59,673	253,469	250,000	100,000
Worker's Compensation	5447	0	0	-	
Contingency					
Contingency	5651	(73,049)	(110,517)	375,000	275,000
Legal					
Legal Expense	5361	599,599	504,426	478,000	478,000
Total Expenditures		\$ 170,639,844	\$ 169,276,959	\$ 177,361,010	\$ 172,686,330

**MILWAUKEE AREA TECHNICAL COLLEGE
Special Revenue Fund - Operational
Expenditures by Classification**

		2019-20 ACTUAL	2020-21 ACTUAL	2021-22 BUDGET	2022-23 BUDGET
Salaries					
Administration	5000	\$ 143,400	\$ 141,053	\$ 240,570	\$ 206,659
Professional NonFaculty	5037	417,861	440,959	767,845	659,609
Professional NonFaculty Part Time	5038	242,476	395,888	590,803	507,523
Clerical	5043	1,057	0	0	0
Clerical Part Time	5044	87,277	282,093	129,119	110,918
Technical Paraprofessionals	5055	856,461	985,051	1,377,341	1,183,191
Technical Paraprofessionals Part Time	5056	695,895	710,535	950,021	816,106
Technical Paraprofessionals OT	5058	0	0	0	0
Service Maintenance	5067	0	0	0	0
Service Maintenance Part Time	5068	0	0	0	0
Faculty Full Time	5073	494,595	90,434	114,717	98,546
Faculty Part Time	5074	429,419	409,029	591,048	507,734
Faculty Summer Full Time	5075	60,028	26,542	22,853	19,632
Faculty Summer Part Time	5076	31,777	20,205	3,228	2,773
Faculty Occupational Comp	5079	0	0	0	0
Student Employees	5094	49,258	34,286	51,705	44,417
Fringe Benefits					
Health Insurance	5101	406,574	298,367	603,373	518,321
Dental Insurance	5102	18,477	16,437	19,584	16,823
Life Insurance	5104	2,461	2,278	12,978	11,149
Retirement	5105	162,889	156,700	331,481	284,755
FICA	5106	257,886	267,952	350,534	301,123
Long Term Disability	5107	7,187	5,659	7,647	6,569
Prior Service Cost	5157	119,857	92,556	0	0
Miscellaneous Fring Benefit	5199	0	0	0	0
Supplies					
Seminars and Workshops	5211	350	540	5,675	4,875
Tuition Reimbursement	5212	10,882	2,919	328,220	281,954
Memberships and Subscriptions	5220	137,479	(47,654)	39,105	33,593
Classroom and Lab Supplies	5230	137	0	21,806	18,732
Books	5233	70,953	76,775	90,181	77,469
Instructional Material	5235	0	0	11,013	9,461
Maint. & Cust. Supp : CARES	5238	190,969	589,109	269,000	231,082
Office Supplies	5241	6,880	10,713	27,566	23,680
Operating Supplies	5242	17,361	28,407	39,690	34,095
Other Supplies	5243	452,470	1,353,378	3,405,548	2,925,501
Software	5246	17,125	367,528	500,636	430,066
Special Occasions	5247	0	0	7,000	6,013
Classroom Lab Equip	5248	76,141	95,887	2,141,552	1,839,678
Computer Hardware	5250	0	95,783	1,351	1,161
Postage	5259	27,031	15,665	48,302	41,493
Printing and Duplicating	5260	6,914	73,113	94,420	81,111
Advertising	5270	98,233	25,527	199,110	171,043
Print Advertising	5272	0	0	0	0
Publicity	5273	194,655	20,376	22,000	18,899
Other Expense	5658	54,334	43,022	155,354	133,455
Design Center Fees	5662	0	0	0	0
Student Re-Engagement Expense CARES Act	5433	0	0	3,811,000	3,273,801
Travel					
Travel Expenses	5201	29,544	9,971	103,451	88,869
Rental Expense					
Rental of Equipment	5412	9,223	0	0	0
Room Rental	5418	0	0	0	0
Contracted Services					
Contracted Instruction	5301	210	0	5,770	4,957
Contracted Curriculum Development	5302	0	0	9,458	8,125
Contracted Employment	5352	0	0	20,000	17,181
Other Contracted Services	5355	140,775	387,415	1,682,594	1,445,415
Pressional and Consulting	5357	71,702	92,277	218,521	187,718
Permits & License	5356	0	10,000	0	0
Physical Plant					
Equipment	5840	0	0	0	0
Delegate Agency	5654	104,863	85,000	107,500	92,347
RRF Indirect cost	5245	28,780	22,972	41,264	35,447
Total Expenditures		\$ 6,231,845	\$ 7,734,747	\$ 19,571,934	\$ 16,813,070

**MILWAUKEE AREA TECHNICAL COLLEGE
Special Revenue Fund - Non-Aidable
Expenditures by Classification**

		2019-20 ACTUAL		2020-21 ACTUAL		2021-22 BUDGET		2022-23 BUDGET
Salaries								
Professional Non Faculty	5037	\$ 520,131	\$	\$ 541,608	\$	\$ 678,484	\$	708,267
Professional Non Faculty Pt	5038	142,858		107,325		192,000		171,000
Professional Non Faculty Sick Lv	5039	-		-		-		-
Professional Non Faculty Retirement	5042	-		-		-		-
Administrator/Managerial	5000	55,060		187,962		185,000		187,366
Clerical	5043	12,777		44,377		43,000		43,000
Clerical	5044	80,781		65,169		100,000		68,000
Technical Paraprofessionals	5055	38,908		(296)		-		-
Technical Paraprofessionals	5056	-		-		-		-
Student Employees	5094	24,594		4,666		22,000		19,000
Student Employees	5095	743,169		348,615		821,000		719,481
Fringe Benefits								
Health Insurance	5101	180,122		256,389		291,352		243,189
Dental Insurance	5102	5,380		9,476		8,817		8,977
Life Insurance	5104	819		1,339		2,409		1,231
Retirement	5105	23,693		56,828		25,307		52,355
FICA	5106	63,597		69,761		40,623		66,321
Long Term Disability	5107	2,082		2,994		2,735		2,779
Supplies								
Seminars and Workshops	5211	-		-		-		-
Memberships and Subscriptions	5220	13,242		12,043		15,000		15,000
Office Supplies	5241	373		455		1,700		1,000
Operating Supplies	5242	49,709		57,284		58,700		68,406
Other Supplies	5243	19,598		29,419		14,500		29,419
Office and General Equipment	5249	6,346		128		-		-
Printing and Duplicating	5260	786		1,427		1,000		1,427
Sales Tax Expense	5655	24,295		1,939		-		-
Travel								
Travel Expenses	5201	13,224		478		-		478
Lodging	5202	11,964		-		17,500		17,500
Meals	5203	30,090		14,643		50,700		50,700
Transportation	5204	45,345		45,185		64,700		74,900
Recruiting	5205	1,554		3,359		23,000		23,000
Public Information								
Publicity	5273	16,950		36,988		22,000		36,988
Rental								
Building Rental	5419	42,538		32,423		54,700		61,000
Contracted Services								
Employment	5352	-		-		-		-
Other Contracted Services	5355	7,018		11,864		25,000		25,000
Officials	5363	29,797		9,848		46,160		47,160
Stats	5364	-		-		-		-
Athletic Physicals	5365	-		-		-		-
Insurance								
Liability	5442	19,006		18,423		23,000		23,000
Other Current Operating Expense								
Student Activities	5501	2,446,670		1,762,062		2,970,900		2,568,870
Student Athletics	5502	-		-		-		-
Capital Outlay								
Equipment	5840	9,996		4,360		12,000		12,000
Grants and Scholarships								
Administrative Expense	5601	6,001		4,000		-		-
Grants	5603	35,048,021		34,951,363		40,793,000		26,006,999
Loans and Scholarships	5604	2,444,791		1,900,242		2,364,000		1,990,000
Total Expenditures		\$ 42,181,285	\$	\$ 40,594,144	\$	\$ 48,970,287	\$	\$ 33,343,813

**MILWAUKEE AREA TECHNICAL COLLEGE
Capital Projects Fund
Expenditures by Classification**

		2019-20 ACTUAL	2020-21 ACTUAL	2021-22 BUDGET	2022-23 BUDGET
Physical Plant					
Interest Expense	5431	\$ 98,550	\$ 29,000	\$ -	-
Other Expense	5658	2,000	1,255	8,000	-
Building and Fixtures	5820	-	-	-	-
Improvements and Remodeling	5830	23,119,654	19,165,666	22,583,163	20,280,000
Equipment	5840	16,608,034	17,060,061	27,923,308	23,220,941
Total Expenditures		<u>\$ 39,828,238</u>	<u>\$ 36,255,982</u>	<u>\$ 50,514,471</u>	<u>\$ 43,500,941</u>

MILWAUKEE AREA TECHNICAL COLLEGE
Debt Service Fund
Expenditures by Classification

	2019-20 ACTUAL	2020-21 ACTUAL	2021-22 BUDGET	2022-23 BUDGET
Debt Service				
Principal	5901 \$ 35,870,353	\$ 35,408,292	\$ 35,654,842	\$ 37,741,025
Principal Nonaidable	5902 435,000	500,000	475,000	65,000
Interest	5920 2,454,161	2,316,885	2,159,070	1,851,237
Interest Nonaidable	5921 233,888	288,025	-	67,738
Administrative Expense	5970 294,073	272,831	350,000	375,000
Lease Principal	5980 -	-	-	-
Lease Interest	5990 -	-	-	-
Total Expenditures	\$ 39,287,474	\$ 38,786,033	\$ 38,638,913	\$ 40,100,000

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Non-Television Activities)
Expenditures by Classification

		2019-20	2020-21	2021-22	2022-23
		ACTUAL	ACTUAL	BUDGET	BUDGET
Resale Merchandise					
Inventory Change	5704	\$ 1,322,486	\$ 305,341	\$ 1,406,408	\$ 1,050,575
Groceries	5705	(1,006,867)	(159,258)	(1,350,000)	(536,674)
Books Inclusive Access	5706	-	-	200,000	-
New Books	5707	3,745,485	2,376,018	3,488,000	3,826,400
Resale Transfer In	5708	366	-	43,000	1,250
Supplies Resale	5711	788,758	330,761	863,030	893,524
Used Books	5712	271,554	187,212	305,000	371,250
Resale Consumable	5713	42,116	8,148	52,500	32,769
Classroom and Lab Supplies	5714	496,596	731,805	999,260	679,283
Returns	5715	-	-	-	-
Salaries					
Administrative	5000	387,804	379,151	301,315	369,958
Admin/Mngrl Retirement	5003	-	-	65,000	-
Professional Non Faculty	5037	201,955	228,988	224,001	239,132
Professional Non Faculty	5038	64,026	195,088	88,199	199,089
Clerical	5043	167,730	159,092	187,206	176,373
Clerical	5044	264,103	198,181	272,525	215,759
Clerical	5045	-	-	-	-
Clerical	5046	186	4,153	-	4,153
Technical Paraprofessional	5055	1,063,884	1,057,665	1,108,907	1,098,610
Technical Paraprofessional	5056	478,078	452,846	545,272	509,767
Technical Paraprofessional	5057	5,680	-	-	-
Technical Paraprofessional	5058	15,839	27,091	7,800	29,491
Technical Paraprofessional	5060	-	-	-	-
Service Maintenance	5067	612,216	510,730	712,000	613,730
Service Maintenance	5068	169,935	134,747	238,450	211,567
Service Maintenance	5069	-	-	-	-
Service Maintenance	5070	880	-	-	-
Student Employees	5094	7,319	2,609	5,232	7,068
Capital Salaries	5099	-	-	-	-
Fringe Benefits					
Health Insurance	5101	985,654	987,431	992,473	1,140,375
Dental Insurance	5102	29,361	35,518	40,788	36,659
Life Insurance	5104	2,678	3,057	3,766	32,887
Retirement	5105	30,682	127,525	185,863	168,423
FICA	5106	253,607	243,239	265,853	277,260
Long Term Disability	5107	7,975	8,458	10,542	9,295
Miscellaenous Fringe Benefit	5159	-	-	-	-
Fringe Benefit	5199	-	-	-	-
Supplies					
District Inservice	5210	-	-	175	175
Seminars and Workshops	5211	-	-	725	1,375
Memberships and Subscriptions	5220	1,355	225	2,020	1,945
Classroom Lab Supplies	5230	-	-	-	-
Bad Debt Expense	5231	-	-	-	-
Books	5233	49	-	130	130
Labor Supplied	5237	(825,090)	(227,778)	(177,133)	(250,000)
Maintenance and Customer Supplies	5238	-	-	-	-
Office Supplies	5241	2,583	2,908	4,045	2,607
Operating Supplies	5242	67,183	45,095	95,500	87,597
Other Supplies	5243	49,395	53,049	131,550	178,690
Production Supplies	5244	(128)	-	-	-
Software	5246	8,195	18,824	23,200	22,824
Office and General Equipment	5249	-	-	-	-
Postage	5259	66	151	420	410
Printing and Duplicating	5260	29,030	3,802	12,700	6,012
Uncollectible Sponsor Fee	5433	-	-	-	-
Bank Service Charges	5434	56,040	28,821	36,950	30,362
Depreciation	5460	-	-	-	-
Travel					
Travel Expense	5201	-	-	3,850	350
Public Information					
Advertising	5270	-	-	-	-
Publicity	5273	-	-	-	-
Building Repairs					
Building Repairs Expense	5280	-	-	-	-
Equipment Repairs					
Classroom and Lab Equipment Repairs	5281	-	-	-	-
Office General Equipment Repairs	5282	21,810	20,010	25,700	24,500

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Non-Television Activities)
Expenditures by Classification cont'd

		2019-20	2020-21	2021-22	2022-23
		ACTUAL	ACTUAL	BUDGET	BUDGET
Rental Expense					
Rental of Equipment	5412	-	-	-	-
Building Rental	5419	-	-	-	-
Utilities					
Gas	5450	-	-	-	-
Light and Power	5452	-	-	-	-
Telephone	5454	-	-	-	-
Water	5455	-	-	-	-
Contracted Services					
Contracted Employment	5352	13,087	-	35,500	32,500
Other Contracted Services	5355	99,599	170,504	1,015,987	1,168,853
Permits and Licenses	5356	5,135	1,491	11,150	7,001
Professional and Consulting	5357	-	-	-	-
Snow Removal	5358	-	-	-	-
Waste Disposal	5359	-	-	-	-
Management Fees	5362	-	-	-	-
Other Current Operating Expense					
Contingency	5651	-	-	-	-
Sales Tax Expense	5655	380,468	198,532	340,000	200,658
Satellite Time	5656	-	-	-	-
Total Expenditures		\$ 10,318,868	\$ 8,851,230	\$ 12,824,859	\$ 13,173,962

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Milwaukee PBS Activities)
Expenditures by Classification

		2019-20	2020-21	2021-22	2022-23
		ACTUAL	ACTUAL	BUDGET	BUDGET
Salaries					
Administrative	5000	\$ 962,402	\$ 973,384	\$ 904,337	\$ 1,083,397
Administrative	5003	-	-	-	-
Administrative	5035	-	-	-	-
Professional Non Faculty	5037	1,014,620	984,711	981,959	1,026,155
Professional Non Faculty	5038	127,649	78,532	269,485	162,000
Professional Non Faculty	5039	-	-	-	-
Clerical	5043	405,021	329,685	461,911	339,707
Clerical	5045	-	-	-	-
Clerical	5044	1,399	-	-	-
Clerical	5046	-	3,984	-	3,984
Commissions	5052	-	-	-	-
Technical Paraprofessional	5055	1,937,245	1,912,082	2,087,197	1,913,922
Technical Paraprofessional	5056	-	-	37,716	12,000
Technical Paraprofessional	5057	-	-	-	-
Technical Paraprofessional	5058	29,957	29,792	55,000	49,147
Technical Paraprofessional	5060	-	-	-	-
Student Employees	5094	30,916	14,500	44,786	44,786
Capitalized Salaries	5099	(463,524)	(248,589)	(583,850)	(416,000)
Fringe Benefits					
Health Insurance	5101	1,176,366	1,238,230	1,331,075	1,282,010
Dental Insurance	5102	39,202	49,598	54,316	52,683
Life Insurance	5104	5,672	6,504	8,296	6,505
Retirement	5105	290,640	272,044	297,914	282,973
FICA	5106	330,555	315,507	367,468	323,453
Long Term Disability	5107	14,452	15,955	16,612	16,063
Miscellaenous Fringe Benefit	5159	-	-	-	-
Miscellaenous Fringe Benefit	5199	(156,653)	(82,102)	-	(140,000)
Supplies					
Seminars and Workshops	5211	1,420	2,484	14,000	14,000
Memberships and Subscriptions	5220	16,517	13,503	26,055	72,374
Books	5233	-	-	665	500
Labor Supp	5237	-	-	-	-
Maint & Cust. Supp	5238	-	-	-	-
Office Supplies	5241	4,496	2,416	11,500	8,630
Other Supplies	5243	373,078	325,142	437,100	455,483
Office and General Equipment	5249	-	-	250	250
Postage	5259	240,188	237,826	303,620	274,823
Printing and Duplicating	5260	442,964	454,598	471,750	467,705
Bank Service Fees	5434	187,729	226,204	195,350	227,806
Telemarketing	5657	-	-	-	-
Affiliation	5660	67,227	68,196	75,000	75,000
Audience Research	5661	123,943	130,422	138,000	144,000
InService Training	5663	-	-	3,000	2,500
Records/Music	5669	2,350	2,350	2,500	2,500
Remote Studio Supplies	5671	2,200	818	6,750	6,000
Special Projects	5672	(1,109)	54	9,350	12,350
Technical Operations	5674	288,066	302,851	338,000	338,000
Traffic	5675	4,375	2,505	12,000	12,000
Vehicle Supplies	5676	9,291	6,355	14,500	14,000
Videotape	5677	3,765	4,404	4,500	4,500
Network Program Service	5665	280,985	276,597	300,000	300,000
Program Acquisition	5667	-	-	5,000	5,000
Equipment Repairs					
Office and General Equipment Repair	5282	-	-	-	-
Travel					
Travel Expense	5201	30,513	6,195	79,000	71,015
Public Information					
Advertising	5270	207,866	225,943	302,000	292,000
Publicity	5273	806	445	5,500	5,695
Repairs					
Production Equipment Repair	5666	-	-	-	-
Studio Equipment Reapir	5673	12,323	7,354	23,000	15,000
WMVS Transmitter Repairs	5678	35,448	33,113	40,000	35,000
Utilities					
Gas	5450	-	2,683	-	2,683
Light and Power	5452	106,167	103,957	75,000	103,958
Telephone	5454	23,194	23,116	30,000	25,000
Water	5455	11,652	12,116	12,000	12,616

MILWAUKEE AREA TECHNICAL COLLEGE
Enterprise Fund (Milwaukee PBS Activities)
Expenditures by Classification cont'd

		2019-20	2020-21	2021-22	2022-23
		ACTUAL	ACTUAL	BUDGET	BUDGET
Contracted Services					
Contracted Employment	5352	-	6,961	10,000	10,000
Other Contracted Services	5355	631,418	576,497	732,000	831,151
Professional and Consulting	5357	73,213	91,439	53,000	208,900
Other Current Operating Expense					
Insurance	5442	7,999	8,113	8,125	8,600
Other Insurance	5443	-	-	-	-
Commissions	5360	-	-	-	-
Legal	5361	9,632	10,804	40,000	30,000
Sales Tax Expense	5655	399	413	1,000	1,000
Other Expense	5658	28,210	7,295	42,250	14,500
Capital Outlay					
Improvements	5830	-	-	-	-
Equipment	5840	3,733,100	3,743,879	4,252,209	3,517,000
Program Production	5668	16,098	57,270	222,500	475,000
Debt Requirements					
Principal	5902	3,704,647	3,821,708	3,821,708	3,857,994
Interest	5921	286,976	263,628	263,628	169,972
Total Expenditures		\$ <u>16,713,062</u>	\$ <u>16,953,473</u>	\$ <u>18,716,032</u>	\$ <u>18,167,290</u>

**MILWAUKEE AREA TECHNICAL COLLEGE
Internal Service Fund
Expenditures by Classification**

		2019-20	2020-21	2021-22	2022-23
		ACTUAL	ACTUAL	BUDGET	BUDGET
Auxiliary Services					
Professional and Consulting	5357	\$ -	\$ -	\$ -	\$ -
Self Retention	5445	(197)	(660)	-	-
Stop Loss Insurance	5448	817,461	859,691	1,575,000	1,407,987
Paper	5679	-	-	-	-
Health Claims	5680	17,776,129	17,746,138	23,100,000	20,555,400
Health Premiums	5681	-	-	-	-
Dental Claims	5682	840,414	996,387	1,000,000	981,046
Dental Premiums	5683	122,819	116,128	150,000	-
Prescriptions	5684	4,181,306	4,410,307	(250,000)	4,339,532
Retirement Normal Cost	5685	6,822,193	7,975,172	7,112,600	7,099,149
Biometric Testing & Wellness	5687	-	31,640	137,400	22,603
Administrative	5697	809,519	962,884	675,000	1,424,843
Total Expenditures		\$ 31,369,644	\$ 33,097,687	\$ 33,500,000	\$ 35,830,560

MILWAUKEE AREA TECHNICAL COLLEGE
Budget Expenditures by Classification Level ⁽¹⁾
Budget and Plan Year 2022-23

General and Special Revenue Fund Expenditures		\$ 189,499,400
Personal Services		
Salaries and Wages	\$ 116,213,871	
Fringe Benefits	<u>43,470,482</u>	
Current Operating Expenditures	29,815,047	
Capital Outlay		43,500,941
Debt Service		<u>40,100,000</u>
Total Budget Expenditures		<u>\$ 273,100,341</u>

⁽¹⁾ Includes General, Special Revenue-Operational, Capital Projects, and Debt Service Funds only.

Attachment 5 - f

RESOLUTION (F0235-06-22) TO ESTABLISH RESERVES FOR FISCAL YEAR 2022-2023

This is the second of two Board resolutions required to implement the Fiscal Year 2022-23 Activity Plan and Budget, and it is required by administrative rule. The resolution formalizes the Board's position relative to fund balances which were previously reviewed as a part of the budget development process (Pro Forma Balance Sheet) and the audit review process (Audited Financial Statements).

RESOLUTION

WHEREAS, the Wisconsin Administrative Code TCS 7(5) requires that a district board adopt a resolution creating reserves and other segregations of fund balance and requires that, prior to the adoption of its budget, each district shall disclose all reserves maintained by it, the amount contained in each reserve and the anticipated amount by which each reserve will increase or decrease during the year for which the budget is adopted, and

WHEREAS, the Milwaukee Area Technical College District Board will be approving the District's Fiscal Year 2022-23 Annual Activity Plan and Budget,

THEREFORE BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby approves the following reserves and designations of fund balance:

Reserve for Capital Projects – A reserve of a portion of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. The Reserve for Capital Projects is estimated to be \$7,434,413 at June 30, 2022, and \$366,472 at June 30, 2022. The limit on this reserve is the total resources provided in the Capital Projects Fund.

Reserve for Debt Service – A reserve of the fund balance to provide for appropriations approved in prior budget periods, but programmed for expenditures in future accounting periods. At June 30, 2022, the Reserve for Debt Service is estimated at \$23,242,534 and is planned to increase to \$23,328,568 during the next year. The limit on this reserve is the total resources provided in the Debt Service Fund.

Reserve for Student Financial Assistance – A reserve of the fund balance resulting from student financial assistance programs. At June 30, 2022 the Reserve for Student Financial Assistance is estimated at \$790,109 and at \$790,109 at June 30, 2023. The limit on this reserve is the total resources provided in the Financial Aid Fund.

Designated for Self-Insurance – A designation of fund balance has been established to provide a reserve between the budgeted expenditures and individual limits for stop loss coverage. At June 30, 2022 this amount is estimated at \$5,572,445. The amount may be modified by specific Board action.

Designated for Operations – A designation of a portion of fund balance to provide for fluctuations in operating cash balances and operating revenue amounts. At June 30, 2022, the General Fund Reserve is estimated to be \$40,331,810 or 23.12 percent of operating revenue. The Special Revenue Fund Reserve is estimated to be \$508,437 or 6.58 percent of operating revenue at June 30, 2022. In FY22-23 the balance in the General Fund Reserve is planned to remain at \$40,331,810 and the ratio of the General Fund Reserve to operating revenue is estimated to be 23.36 percent for 2023.

Reserve for Prepaid Expenditures – A reserve of a portion of the fund balance for prepaid expenditures; that is, monies paid in the current year, but the related expenditures are to be charged to a future accounting period. At June 30, 2022, the Reserve for Prepaid Expenditures is estimated at \$300,000 for the General Fund and is not planned to change significantly during the next year. The limit on this reserve is the total amount of prepaid expenditures.

Attachment 5 - g

**RESOLUTION (Resolution F0236-06-22) TO AUTHORIZE CONTINGENCY PAYMENT
OF BILLS AND AWARDING OF CONTRACTS**

BACKGROUND

As the Board does not have a regular meeting scheduled in July 2022, it will be necessary to continue to pay bills on a monthly basis and to award contracts. The purpose of this resolution is to authorize the Chairperson of the Board, or in the absence of the Chairperson, the Vice-Chairperson of the Board, to review the list of bills for the month of June and contract proposals, and, if in agreement, authorize the administration to pay approved bills and award contracts to the low qualified bidders, with formal Board action to follow at the regular meetings in August.

The list of bills for the month will be in standard form and contract proposals will be invited following State regulations and Board policies governing a formal bidding process. Anticipated contracts are not unusual and bidder controversy is not likely; however, should there be any challenges to the bid documents, the bidding procedures, or the determination of the low qualified bidders, the award of contracts will be delayed to permit discussion at the August meeting of the Board.

RESOLUTION

WHEREAS, it is necessary for the District to pay bills and award contracts during the month of July 2022, when the Board is in recess; Therefore be it RESOLVED, that the Milwaukee Area Technical College Board authorizes the Chairperson or Vice Chairperson of the Board to approve the payment of appropriate bills and the award of contracts during the month of July 2022; and be it RESOLVED further, that the list of all bills approved for payment and contracts awarded during the month of July 2022 be presented to the Board for recommendation and ratification, respectively, at the regular meetings in August.

Attachment 5 - h

**RESOLUTION TO APPROVE RENEWAL OF INSURANCE COVERAGES
THROUGH DISTRICTS MUTUAL INSURANCE AND THE
WISCONSIN TECHNICAL COLLEGE INSURANCE TRUST
(Resolution F0237-06-22)**

BACKGROUND

MATC requires various commercial insurances to provide coverage for the District's liability for acts stemming from the technical and vocational programs and activities, for property exposures for buildings, contents, and property owned by the College and for cyber liability risks that have becoming an increasing threat to institutions of higher education. Internal evaluations are routinely performed on securing required or desired commercial insurances at the lowest cost consistent with the most desirable levels of service.

At the December 11, 2003 Board Meeting, a resolution was approved for the District to join and participate in the Wisconsin Technical College (WTC) Insurance Trust Program effective July 1, 2004.

The WTC Insurance Trust and the sixteen (16) technical college districts have formed a Municipal Mutual Insurance Company called Districts Mutual Insurance (DMI) under Wisconsin Statute §611 and approved by the Office of the Commissioner of Insurance.

Districts Mutual will provide coverages for the following types of insurance:

Casualty
Property
Equipment Breakdown
Deadly Weapon
Workers' Compensation
Cyber Liability & Breach Response
Sabotage & Terrorism

WTC Insurance Trust will provide coverages for the following types of insurance:

Crime
Business Travel Accident
Foreign Travel* (to be determined)

Premiums for the coverages to be provided as shown above for FY22-23 have been quoted at \$1,300,609.05.

RESOLUTION

WHEREAS, the MATC District has joined the Wisconsin Technical College Insurance Trust and Districts Mutual Insurance, it is recommended to accept renewal of the above stated insurance coverages, subject to future review of competitive third-party bids;

THEREFORE, BE IT RESOLVED that the MATC District Board hereby approves the renewal of insurance coverages from Districts Mutual Insurance and WTC Insurance Trust for the period July 1, 2022 – June 30, 2023, with an estimated cost exposure of \$\$1,300,609.05.

Attachment 5 - i

RESOLUTION TO APPROVE THREE-YEAR FACILITIES PLAN (Resolution F0238-06-22)

BACKGROUND

In accordance with Wisconsin Technical College System (WTCS) Administrative Bulletin AB 04-01, the District is required annually to prepare a Three-Year Facilities Plan. The plan serves as a guide for effective renovation, improvement and major maintenance programs based upon academic and operating priorities set by the administration, faculty and staff. It is a forecast document.

The required information is organized in the following three sections:

- Executive Summary
- Existing Facilities
- Three-Year Project Summary

The WTCS Administrative Bulletin requires annual adoption of the Three-Year Plan by the District Board. Accordingly, adoption of this document (dated June 2022) is requested at this time with the understanding that subsequent issues will update and supersede this most current issue.

RESOLUTION

BE IT RESOLVED, that the Milwaukee Area Technical College Board adopt the current issue of the District Three-Year Facilities Plan (dated June 2022) for FY23 through FY25 in accordance with WTCS directives and AB 04-01; and be it;

RESOLVED further, that the Milwaukee Area Technical College District Board direct the administration to officially convey the document to the Wisconsin Technical College System Board for its use and reference in accordance with AB 04-01.



Milwaukee Area Technical College



CAPITAL IMPROVEMENTS AND MAINTENANCE OF FACILITIES Three - Year Plan: FY2023 – FY2025

MILWAUKEE AREA TECHNICAL COLLEGE DISTRICT

700 West State Street
Milwaukee, Wisconsin 53233-1443

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Erica L. Case	Vice-Chairperson
Nikki Moews	Treasurer
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Janice Falkenberg, VP and General Counsel
Virginia Routhe, Director – Facilities Planning, Construction

MILWAUKEE AREA TECHNICAL COLLEGE
CAPITAL IMPROVEMENTS AND MAINTENANCE
OF FACILITIES

Three - Year Plan
June 28, 2022

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INTRODUCTION

Annually, each Wisconsin Technical College District shall prepare and submit a Three-Year Facilities Plan to the Wisconsin Technical College System Board (WTCSB). The District Board must approve the Plan and submit it to the WTCSB each year. The reporting shall be on a fiscal year basis.

Facility development projects that have not been included in a Plan will not be considered for WTCSB review and approval. However, recognizing the need for districts to be responsive, an exception may be granted to this policy provided the subject Technical College demonstrates extenuating circumstances.

The current Milwaukee Area Technical District Plan follows in the three following sections as prescribed by WTCSB Administrative Bulletin AB 04-01.

SECTION 1

EXECUTIVE SUMMARY

As part of the FY23-25 capital project programs, the Milwaukee Area Technical College District anticipates making capital expenditures of \$14,360,000 for remodeling of academic and major program areas, \$14,135,000 for remodeling common space and accessibility upgrades, and \$19,288,950 for capital infrastructure. Distributed within the three year budgeting plan is \$8,635,000 reservation (about an additional 15% of the combined total of the previous categories) for scope development / cost volatility contingencies, capital salaries tied to improvement projects, yet-to-be-identified emergency projects and developmental studies. This amount (and percentage) is typically reduced and allocated to specific projects on an annual basis as planning proceeds to more refined levels.

Of major significance during FY23-25 are the continuation of remodels in the Student Center Multiyear Plan and incorporation of projects from the 2022 Facilities Multiyear Plan. This represents MATC's commitment to student success and improving completion rates. Also of significance are the projects and improvements planned throughout the district for common public space improvements in entryways and restrooms and updated classrooms and labs, targeting continuity and improved perception of the value of an MATC education.

Milwaukee Area Technical College has used a Strategic Planning process to select its projects for many years. That process not only considers immediate concerns, but seeks to address long-range trends, challenges, opportunities and direct alignment with MATC's strategic goals. The projects in this Three year Plan reflect the strategic planning priorities identified in the Academic and Facilities Multiyear Plans.

The guidance and activities of the Campus Beautification Committee this past year were a major factor in the project selections contained within this document. As the College continues to develop and define restructuring under the Academic Multiyear Plan framework, it is anticipated that additional refinements may be made to this plan to accommodate academic pathway realignment and facility's needs.

SECTION 2

EXISTING FACILITIES

Milwaukee Area Technical College properties owned and leased as of June 30, 2022 are summarized in the following tables. Replacement cost analysis conducted by Colliers International in 2021.

Owned Facilities General Campus / District Profile

Campus	Location (Address)	Site Size (Acres)	Total Area (Square Feet)	Replacement Value
Downtown Milwaukee (Primary Campus Cluster)	700 W. State Street	9.87	1,854,144	\$147,725,000
Education Center @ Walker's Square	838 W. National Ave.	1.38	126,932	\$13,850,820
Blue Hole	4350 N. Humboldt Blvd.	32.80	25,355	\$5,580,636
Downtown Milwaukee Summary	(All three sites above; subtotals to right)	45.61	2,006,431	\$167,156,456
Mequon (fka North)	5555 W. Highland Rd. Mequon, WI	172.86	208,918	\$25,807,641
Oak Creek (fka South)	6665 S. Howell Ave., Oak Creek, WI	104.33	358,303	\$40,036,777
West Allis (fka West)	1200 S. 71 st Street, West Allis, WI	8.78	223,815	\$25,127,710
TOTALS:	District	375.63	2,735,461	\$258,128,584

Leased Facilities

Location (Address)	Lease Area	Lease Expiration
W. Highland Ave. Tunnel (Between N. 6 th & 7 th Streets)	Subterranean Space Rights from City	Mandatory Annual Renewal
MPTV Transmitter Facility (Original Sinclair-Owned Building on Blue Hole Site)	2,700 Sq. Ft.	2028
The Brewery (Interstate Parking) (1213 N. 9th Street)	500 Parking Spaces	February 28, 2024 with (4) 1-year renewal options possible
N. Sixth St. Skywalk (Between W. State St. & W. Highland Ave.)	Air Rights from City	Mandatory Annual Renewal
W. Highland Ave. Skywalk (Between N. 6 th & 7 th Streets)	Air Rights from City	Mandatory Annual Renewal
Airport Taxiway (422 E. College Ave.)	79,500	July, 2023 plus 5-year renewal option
Funeral Services Facilities 1205 S. 70 th St., Suites 130 & 160	6,929	September, 2023 plus (2) 5-year renewal options

Space Inventory Summary of Owned Facilities

Campus	Type of Space (Owned); SF by Type				Totals
	Instruction (100 & 200 Series)	Office (300 Series)	General / Support (400-700 Series)	Non- Assignable (WWW, XXX & YYY)	
Downtown Milwaukee	452,909	247,950	282,189	1,023,383	2,006,431
Mequon (aka North)	96,759	11,082	40,873	60,204	208,918
Oak Creek (aka South)	184,284	23,542	46,042	104,435	358,303
West Allis (aka West)	43,054	11,993	38,123	68,639	161,809
TOTALS	777,006	294,567	407,227	1,256,661	2,735,461

SECTION 3

THREE-YEAR PROJECT SUMMARY

A. FY2023 (Year One)

1. Acquisition / Building Construction Projects: \$0

No acquisition / building construction projects are anticipated for FY23-25 at this time.

2. Instructional: \$4,360,000

A. Districtwide General Classroom Upgrades: \$500,000

This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

B. Oak Creek Truck Driving Range & Track: \$780,000

The project will renovate underutilized parking at the Oak Creek Campus in need of significant repair and create a new dedicated track for the truck-driving program.

C. Walker's Square Welding Heavy Plate: \$900,000

The project will create a new heavy plate-welding lab in remodeled spaces at the Walker's Square Education Center with outside partnership support. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors and lighting.

D. Oak Creek Faculty Office Improvements B113-B119: \$700,000

The project will improve conditions in faculty office areas with necessary updates. This project will include HVAC, flooring, ceiling, lighting, electrical, and controls.

E. DMC Stem Center and Associated Relocation of Electric Lab to WSQ: \$1,480,000

The project will relocate existing electric lab to support the consolidation of construction trades at Walker's Square per the Facilities Multiyear and Academic Multiyear Plans and will create a STEM Center to showcase and support MATC STEM programs while uniting K-12 and community partners. The project will include new finishes, ceiling, lighting and controls.

3. High Visibility/ Common Space/ Accessibility Projects: \$5,300,000

- A. Districtwide Restroom Improvements: \$650,000**
This project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.
- B. Downtown S Bldg. 3rd Floor Student Lounge & Convenience Store: \$850,000**
The project will renovate the connector bridge between M and S and create a new lounge and recreation area for the student body at the Downtown Campus. S309 will be converted into a new Convenience Store that will provide ready-made food items and ingredients for purchase during extended hours beyond the cafeteria hours at the campus. The project will provide new finishes, floors, ceiling system, lighting, controls and life safety devices.
- C. Oak Creek Pathways Offices/Admission Center/Student Life Renovation: \$1,500,000**
The project will redesign and relocated the spaces for the Community & Human Services Pathway Office, including a relocation and installation of the newly envisioned Admissions Center, Student Life and Career Hub at the Oak Creek Campus. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors, power and lighting
- D. Downtown S Building 2nd Floor – Gen Advising, Counseling: \$800,000**
This project will improve the entrance experience of staying on the path within the services offered within the second level of the Student Center at the Downtown Campus, a highly trafficked student thoroughfare. This project will enhance the student service experience with new flooring, ceiling, lighting, controls, finishes and elevations.
- E. Oak Creek OCC Baseball Restrooms/Locker Room Bldg.: 1,500,000**
This project will provide a new three-season outdoor restroom facility near the Oak Creek athletic fields. The facility will provide a home and visiting locker room and public restrooms and field lighting for the baseball field.

4. Facility Infrastructure, Capital Maintenance & Improvements: \$8,340,000

A total of \$8,340,000 has been proposed as a budget for fiscal year (FY22-23) to maintain and improve district infrastructure and support core construction costs. This year's project list includes:

District Emergency, Scope Dev. Minors & Salaries	\$2,395,000
Districtwide Fire Panel, Sprinkling, Access Control	\$2,145,000

Districtwide Roof and Door Replacements	\$ 600,000
Downtown Lower Concrete Improvements	\$ 500,000
Districtwide HVAC, Electrical	\$1,200,000
S Bldg Elevator & Common Areas	\$1,500,000

5. Rentals

No specific new rentals are anticipated for FY2022-23 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

B. FY2024 (Year Two)

1. Acquisition / Building Construction Projects: \$0

No acquisition / building construction projects are anticipated for FY23-24 at this time.

2. Instructional Projects: \$6,270,000

A. Districtwide General Classroom & Office Updates: \$850,000

This project will target general classroom and faculty office space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

B. Downtown University Center/High School Dual Enrollment: \$620,000

Space will be remodeled on the second floor of the C Building near the new connector bridge through Foundation Hall from the S Building and convert it into a new Center for University partnerships and high school dual enrollment services. The project will upgrade rooms to provide power and accessibility to rooms, update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

C. Downtown WSQ Welding Lab from West Incl. Carpentry Relocation: \$1,450,000

The Project will follow the Academic and Facilities Multiyear Plans to relocate the welding labs from West Allis to Walker's Square. The project will provide new finishes, floors, ceiling system, digital controls, occupancy sensors, HVAC, power and lighting.

D. Downtown C Auditorium Remodel: \$950,000

This project will remodel and modernize the original 1960s C building auditorium with new flooring and seating, new ceiling and stage, upgraded sound system and acoustics, and improved lighting.

E. Math Science Tutoring Emporium: \$1,450,000

The project will update academic support space for small group collaborative study and instruction and independent study. It will also develop support space for exploration into STEM vocations. The project will provide new finishes, floors, ceiling systems, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power and lighting.

E. Barber Cosmetology Relocation: \$950,000

The project will support the Facilities Multiyear Plan with the relocation of labs from the southwest corner of the first floor of the Main Building to make room for the relocation of the Downtown Campus Bookstore. These labs are about 15/20 years old and are need of a refresh too to reflect modern facilities. The project will provide new finishes, floors, ceiling systems, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power and lighting.

3. High Visibility/ Common Space/ Accessibility Projects: \$4,600,000

A. Districtwide Restroom Improvements: \$650,000

The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.

B. Mequon Ground Level Cafeteria Seating, Student Life & Rec Area: \$950,000

This project will reorganize and remodel the ground level seating in the cafeteria, rec, and student life offices on the Mequon Campus. In accordance with the Facilities Multiyear Plan goals, this project will update these spaces with new flooring, lighting, ceiling system, paint, electric and HVAC improvements.

C. FH 2nd Multicultural, DLR, Student Govt. Offices: \$600,000

This project will build out the white-boxed areas on the second floor of Foundation Hall as overflow Student Center functions. A new Multicultural Center will be created, creating services and a sense of belonging to minority students and spaces created to support Student Resource partners and Student Government. Project scope will include flooring, finishes, lighting, paint, ceiling and electric.

D. Downtown Bookstore: \$950,000

This project will implement the strategy outlined in the 2022 Facilities Multiyear Plan to locate the Downtown Milwaukee Bookstore within the heart of campus, expanding its retail function to include Spirit Shop accessories and convenience options.

E. Oak Creek Baseball Locker Addition: \$1,450,000

This project will provide an additional two locker rooms at the Oak Creek athletic field restroom facility, allowing the use of lockers for two athletic fields to host games at the same time. HVAC will be explored to create a four season facility that can service the fire protection program and EVOC track with lockers/ showers available during the winter months.

4. Facility Infrastructure, Maintenance & Improvements: \$7,130,000

A total of \$7,130,000 has been proposed as a budget for fiscal year (FY23-24) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:	\$1,450,000
Emergency, Scope Dev. Contingency & Minor Remodel:	\$1,440,000
Capital Projects Future Selection & Salaries:	\$1,690,000
Fire Protection (M Bldg) and Access Control:	\$1,950,000
Stormwater sewer, parking improvements	\$ 600,000

5. Rentals

No specific new rentals are anticipated for FY2023-24 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

C. FY2025 (Year Three)

1. Acquisition / Building Construction Projects:

No acquisition / building construction projects are anticipated for FY24-25 at this time.

2. Instructional Projects: \$4,025,000

- *A. Districtwide General Classroom and Office Updates:\$1,025,000**
This project will target general classroom space that has not been remodeled in more than sixty years. The project will provide new finishes, floors, ceiling system, digital controls, fire alarm devices, smoke detectors, occupancy sensors, power, and lighting.

- B. Mequon Faculty Resource Center A280: \$125,000**
The project will renovate the faculty support/ lounge space at the Mequon Campus to update flooring, fixtures, walls, ceiling tiles, lighting, HVAC controls, and electrical.

- C. **Downtown Expansion TV/Video Production Classroom: \$900,000**
This project will increase cohort capacity and meet future demands as a priority identified with the Academic Multiyear Plan strategic direction. A new classroom will be outfitted to accommodate this specialized program.
- D. **Downtown M Gym Locker Rooms Remodel: \$875,000**
This project will improve the men's and women's locker rooms adjacent to the M basement gym, used by the Physical Education academic program. Both locker rooms are original and are in need of updating, including water saving measures to remove the continuous flushing urinals in lieu of low flush urinals.
- E. **Mequon Relocate OTA to Mequon Campus: \$1,100,000**
This project will follow the Academic Multiyear Plan for relocation of the Occupational Therapy program to the Mequon campus. The project will renovate two OTA labs to include flooring, ceiling, HVAC, lighting and controls.

3. High Visibility/ Common Space/ Accessibility Projects: \$4,235,000

- A. **Districtwide Restroom Improvements: \$800,000**
The project will improve existing conditions of restrooms in the district. Accessibility updates will be the priority.
- B. **Oak Creek Atrium Improvements: \$1,500,000**
This project addresses updates to the atrium and stairs of the Oak Creek campus. It includes walls, flooring, ceiling, finishes.
- C. **West Allis Bookstore Remodel: \$185,000**
This project will renovate the bookstore at West Allis with modernized flooring, new ceiling, paint, HVAC and controls improvements.
- D. **Downtown Coffee Shop T/H Bridge: \$250,000**
This project will develop the presence of a café coffee shop on the T end of the bridge to H Building. A trial café cart has proven successful in this location, and a permanent location will serve students on the north end of campus with a food service option.
- E. **Oak Creek New Main Visitor Entry Between A and B Wings: \$1,500,000**
This project will relocate the main entry to the Oak Creek campus, outlined in the Facilities Multiyear Plan. The new entry will serve to better connect student services between the A and B wings and support student success and improved wayfinding.

4. Facility Infrastructure Capital Maintenance & Improvements: \$9,740,000

A total of \$9,740,000 has been proposed as a budget for fiscal year (FY24-25) to maintain and improve district infrastructure. This year's project list includes:

HVAC & Electrical Upgrades:	\$1,500,000
Emergency Scope Dev. Contingency & Minor Remodel:	\$2,740,000
Capital Projects Salaries:	\$ 700,000
Fire Protection (M Bldg. Phase 2) and Access Control	\$1,800,000
Roof Replacement:	\$1,500,000
DMC A Building Demo	\$ 600,000
Site, Sewer, Stormwater Improvements	\$ 900,000

5. Rentals: \$0

No specific new rentals are anticipated for FY24-25 at this time. However, various spaces may be considered where displacement or relocation of existing facilities becomes desirable or otherwise required.

Attachment 5 - j

RESOLUTION TO APPROVE COMPENSATION RECOMMENDATION FOR EMPLOYEES COVERED BY COLLECTIVE BARGAINING AGREEMENTS

(Resolution F0239-06-22)

Background

The District engaged in negotiations with Local 212, WFT, AFL-CIO (hereinafter “Local 212”) on behalf of its four certified bargaining units – Full-time Faculty and Professionals, Paraprofessionals, Part-time Faculty and MPBS Technical Staff – for one year contracts effective July 1, 2022 through June 30, 2023 on the sole issue of base wages as defined in Sec. 111.70 (4)(mb) and (mbb) Wis. Stat. These negotiations resulted in tentative one-year contracts which include base wage increases to employees hired on or before June 30, 2022 as follows: an increase equal to 2% of base wages effective July 1, 2022 and an additional increase equal to 2% of base wages effective January 1, 2023 for those who remain employed with the College as of January 1, 2023.

Resolution

WHEREAS, the representatives of the District Board engaged in negotiations with Local 212 and its four certified bargaining units – Full-time Faculty and Professionals, Part-time Faculty, Paraprofessionals and MPBS Technical Staff – on the sole issue of an increase to base wages; and

WHEREAS, the Board representatives have reached a tentative one-year agreement (July 1, 2022 – June 30, 2023) with representatives of Local 212; and

BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby accepts and approves the agreement reached by MATC and Local 212 (Full-time Faculty and Professionals, Part-time Faculty, Paraprofessionals and MPBS Technical Staff) bargaining units to apply to employees hired on or before June 30, 2022 an increase equal to 2% of base wages effective July 1, 2022 and an additional increase equal to 2% of base wages effective January 1, 2023 for those who remain employed as of January 1, 2023. The MATC District Board authorizes signatures representing the MATC District Board and the Administration on the approved agreements, at which time said agreements shall be incorporated by reference to this resolution.

Attachment 5 - k

**RESOLUTION (F0240-06-22) TO APPROVE COMPENSATION
RECOMMENDATION FOR ADMINISTRATORS AND STAFF**

WHEREAS, the MATC Administration seeks approval of a FY 22-23 base wage increase for employees employed as of June 30, 2022 as follows: an increase equal to 2% of base wages effective July 1, 2022 and an additional increase equal to 2% of base wages effective January 1, 2023 for those who remain employed with the College as of January 1, 2023.

BE IT RESOLVED, that the Milwaukee Area Technical College District Board hereby accepts and approves the FY 22-23 compensation increase recommendation for administrative and staff personnel in two installments of 2% each effective July 1, 2022 and January 1, 2023.



POLICY

Title: AUTHORIZATION TO REPRESENT THE DISTRICT BOARD	Code: A0110
Authority: Wis. Stats. § 38.08; District Board Minutes, 6/19/84; 9/28/99; 9/25/07	Original Adoption: 6/19/84 Revised/Reviewed: 9/25/07 Effective: 9/26/07

MATC is governed by the District Board which is organized as prescribed in Wisconsin Statutes 38.08. The duties and powers of the District Board are set forth in Chapter 38 of the Wisconsin Statutes.

The District Board acts as a governing body focused on high level strategy, oversight and accountability of the District. The District Board delegates the administrative responsibilities for the operations of the District to the President as set forth in Policy A0202-1.

~~No individual may speak for or commit the district to a specific position without the authority of the District Board.~~

The Chairperson or other District Board members duly appointed as delegates of the District Board are authorized to speak for or act on behalf of the District Board. Under normal circumstances, such actions or positions must be taken only with the prior approval of a District Boards' majority. No individual may speak for or commit the district to a specific position without the authority of the District Board via a majority vote of the District Board.

In rare circumstances where time constraints will not permit prior consultation with the District Board, the Chairperson or the appointed District Board delegate may speak or act on behalf of the District Board unilaterally. Such position or action shall always be subject to ratification by a District Board majority.

Membership on the District Board shall not infringe on an individual's constitutional right to speak or act. Care must be exercised to insure that District Board members do not imply or represent that they are acting on behalf of the District Board or in their official capacity under these circumstances.

As public officials, District Board members recognize they are stewards of the public trust and, as such, regularly seek input and give the public and others the opportunity to address the District Board during its regular monthly meetings and through other means of communication. District Board members shall work with the Chairperson and the President to appropriately address and respond to such input. The District Board has created a procedure setting forth its protocol in following up and responding to constituency, employee and student concerns as set forth in Procedure XXX. [add link here].



Title: PROCEDURES FOR DISTRICT BOARD
MEETINGS/PUBLIC HEARINGS

Code: A0107



MILWAUKEE AREA TECHNICAL COLLEGE

DIVERSITY, EQUITY & INCLUSION **PLAN**

JUNE 2022

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MISSION

Education that transforms lives, industry, and community

VISION

The best choice in education, where everyone can succeed

VALUES

Empowerment: We support our students and employees with the skills, tools, and autonomy to succeed

Inclusion: We provide a fair and welcoming environment where all voices are heard and where all students and employees feel a sense of belonging

Innovation: We are agile and responsive to changing conditions, while anticipating future needs to best serve our students and communities

Integrity: We demonstrate honesty, professionalism, and accountability in all interactions with our students, each other, and our community partners.

Respect: We approach all interactions with openness and empathy, value different perspectives, and treat each other with civility and kindness.

EQUITY & INCLUSION STATEMENT

MATC is breaking down barriers that stand between students and their academic and career success by providing a safe place where differences are valued and celebrated. We promote awareness, training, and crucial conversations to move beyond our individual biases, whether unconscious or implicit, to create an inclusive environment that welcomes, accepts, and respects all students and employees while serving the unique needs of each individual. This resonates through the attitudes and behaviors of all those who work and learn at the college.

STUDENT DIVERSITY

MATC has a diverse student population with **55% of enrollees identifying as students of color**. While our average student is 29 years old, the college also is experiencing growth in students entering MATC right after high school graduation.

EMPLOYEE DIVERSITY

At Milwaukee Area Technical College, our **highly qualified, dedicated employees** drive our mission: **transforming lives, industry and community**. MATC's diverse team members — **42%** of whom are people of color — work with a purpose to serve the students who make us one of the most diverse two-year institutions of higher education in the Midwest.

With 170-plus programs to get students career ready in as little as one to two years and offering students the opportunity to start a four-year degree at a fraction of the cost, **MATC is meeting the needs of the community we share** and committed to **eliminating equity gaps** in higher education. We help individuals advance to higher paying jobs and fulfill their career dreams.

TRANSFORMATION 2025 STRATEGIC PRIORITIES

Student Experience. Ensure all students can succeed by delivering a personalized and holistic student experience.

Organizational Excellence. Advance organizational agility and excellence in a culture of innovation and informed decision-making.

Equity. Promote equitable outcomes for all students and employees by creating an inclusive and supportive college environment.

Community Impact. Strengthen community impact as a catalyst and partner to create positive change.

MATC COMMUNITY – RACIAL DIVERSITY

STUDENTS

Black/African American	25.9%
Hispanic/Latinx	19.3%
Asian	5.8%
Native American/ Alaskan Native	0.5%
Multiracial	3.5%
Pacific Islander	0.1%
White	37.1%
No Response	7.8%

**55.1% of MATC's students identify as racially diverse

EMPLOYEES

Black/African American	25.96%
Hispanic/Latinx	10.12%
Asian/Pacific Islander	4.73%
Native American/ Alaskan Native	1%
White	58.19%

**41.81% of MATC's employees identify as racially diverse

FACULTY

Black/African American	18.46%
Hispanic/Latinx	7.77%
Asian/Pacific Islander	4.62%
Native American/ Alaskan Native	0.5%
White	68.5%

**31.35% of MATC's faculty (part-time and full-time) identify as racially diverse

LEADERSHIP - Percentage Racially Diverse

Cabinet	33%
Executive/Administration	46.83%
Professional Non-Faculty	50.66%

ACKNOWLEDGMENT

We would like to thank all the employees, faculty, students, administrators, community members and external partners that provided invaluable input in developing this plan. Special thanks to each member of the President's Diversity, Equity and Inclusion task force for contributing to the creation of the plan. Thank you to the following teams for paving the way over the years at MATC: [President's Diversity Council](#), [DEI Committee](#), [Hispanic-Serving Institution Steering Committee](#).

PRESIDENT'S DIVERSITY, EQUITY & INCLUSION TASK FORCE

Staff Members

Julie Ashlock, Director, Center for Teaching Excellence
Nick Brayton, HR Partner & Training
Amanda Brooks, Student Life Coordinator (Downtown)
Barb Cannell, Dean, Academic Services
John Contreras, Student Life Coordinator (Mequon Campus)
Carriel Danz, Grants Office
Michelle Harrell, Manager, Libraries
Kyle Hayden, Student Services Specialist
Jeff Janz, Vice President of Retention/Completion
Kathleen Lawson, Administrative Assistant
Everett Marshburn, Milwaukee PBS
Marwill Santiago, Manager, Recruitment
Wesley Walker, Veterans Specialist
Monika Walloch, Director of Development, MATC Foundation
Yan Wang, Director, Office of Institutional Research
Mai Yang, Student Services Specialist
Erich Zeimantz, Director, Student Life

MATC Board Member Representative

Ann Wilson

Ad Hoc - Community Members

Sara Deida, Southeastern Oneida Tribal Services
Brendan Kearney, Hmong American Peace Academy
Francesca Maya Wagner – Hispanic Professionals of Greater Milwaukee
Kahri Phelps-Okoro, Community Leader
Sam Williams, Boys & Girls Club of Greater Milwaukee

Co-Chair, Eva Martinez Powless

Chief Diversity, Equity & Inclusion Officer

Co-Chair, Elle Bonds

Vice President of Human Resources

Faculty Members

Dina Borysenko, Faculty, ER&D Leader
Cynthia Galvan, English Faculty,
DEI Committee/HSI Team
Myra George, English Faculty; DEI Project
Coordinator & DEI Committee Co-chair

Students

Nubia Arenas Villabona, Latinx Unidos Vice President
Jasmine Becker, Black Student Union
Felipe Beltran, Latinx Unidos President
Eryka Cunningham, Black Student Union President
Thomas Fikes, Black Student Union

EXECUTIVE SUMMARY

A vision for equity and inclusion begins with a desire for change and doing things differently. **Our aspirational goal is to position MATC as a premier diverse and inclusive college.** Subsequently, this entails working together to promote equitable outcomes for all students and employees and by working diligently toward a more inclusive environment for everyone that works and learns at MATC. This vision is aspirational – but it must also be operational across the district within our matrixed organization.

Guided by MATC’s mission, vision, values and strategic priorities, we have identified goals and objectives to guide diversity, equity and inclusion (DEI) priorities at the college during the next five years. The framework presented in this plan came out of the work of the President’s Diversity, Equity and Inclusion Task Force; large group meetings; small group discussions; feedback from employee affinity groups; and feedback/input from individual employees/students and community groups in the last year. The voices of students and employees guided the planning process and development of recommendations. The plan provides a sense of direction and purpose as we engage in this transformational work together. We will be challenged to be agile, flexible, adaptable and accountable.

At the center of the work is the notion that all implementation plans can evolve and must adapt to changes in the internal and external environment. This plan is a “working and living” plan that supports current equity and inclusion efforts. The plan is in alignment with Transformation 2025 Strategic Priorities, Equity Strategic Priority, and Student Enrollment Management (SEM) Plan. As the landscape of higher education continues to change, equity and inclusion must become a way of life and part of our DNA as one of the most diverse colleges in the Midwest. DEI must be embedded within and throughout the district because that is what our mission and values call us to do. Thus, this plan addresses the needs of students, administrators, faculty and staff. It serves as a guide for administrative units, departments, programs, offices, campuses, divisions, Pillars, Pathways and district board. The plan does not only provide guidance for the next five years, but it creates a sense of urgency into four improvement areas or **Pillars for Change**: Climate, Employee Experience, Student Experience, and Institutional Commitment. (See Pillars for Change model on page 6.)

The goal is for leaders (and everyone at the college) to prioritize diversity, equity and inclusion strategies that move us forward together as a community. That is, utilizing existing human and fiscal resources, as well as finding innovative ways to accomplish our goals. During the implementation phase, the Office of Diversity, Equity and Inclusion will engage with divisional and pathway leaders on a broader discussion related to resources and innovative strategies. The Office of DEI will be positioned to provide consultation and guidance as we develop plans, implement strategies and measure progress. However, we must approach this work with a mindset that **diversity, equity and inclusion work is everyone’s work.**

The recommendations provided in the plan serve as operational strategies to help us achieve our goal to become a more equitable and inclusive college within the next five years. The plan builds on current efforts, enhances existing strategies, and develops new approaches for building leadership capacity for equity. We recognize that lasting change is only possible when we make intentional and incremental efforts toward collective goals. Through this plan, we are committed to consistent and intentional progress toward a culture of equity and inclusion. This plan gives us an opportunity for greater conversation, prioritization, accountability, benchmarking and resource allocation.

Thank you for your time, engagement and partnership as we become a more welcoming, equitable and inclusive college.

“... the hill we climb is a hill we climb together” - Amanda Gorman

PILLARS FOR CHANGE

CLIMATE

GOAL 1:
Welcoming and
Inclusive
Community

Every employee, student, staff, faculty, administrator, contractor and guest will experience a welcoming, respectful and inclusive environment.

METRICS

- *Conduct racial climate study for students and employees as benchmark for culture of inclusion
- *Improve PACE responses related to diversity, equity and inclusion
- *Improve equity and inclusion programming and employee/student engagement
- *Centralize DEI Office and Multicultural Student Services, etc.

EMPLOYEE EXPERIENCE

GOAL 2:
Diverse
Community

Recruit, retain and advance a community of diverse employees that reflect the diversity of the student body.

METRICS

- *Increase racial/ethnic diversity and diversity across the college
- *Improved employee experience as measured by PACE survey
- *Improved retention and turnover rates
- *Equity in salary and pay
- *Increased diverse candidate pools and hiring pools; increase leadership diversity
- *Increased support/resources for employee affinity groups, etc.

STUDENT EXPERIENCE

GOAL 3:
Equitable
Community

Black students, students of color and underrepresented populations will experience a sense of belonging, grow and succeed holistically, and persist and graduate at greater rates.

METRICS

- *Improved student success rates of Black, Hispanic and students of color
- *Improved racial climate, sense of belonging/student experience as measured by student satisfaction survey and racial climate study
- *Equitable classroom experience, academic services, and student support services for all student groups (2021-2022 as benchmark), etc.

INSTITUTIONAL COMMITMENT

GOAL 4:
Anti-Racist
Community

MATC will engage in the journey to become an anti-racist institution by eradicating racist policies, practices, and procedures.

METRICS

- *Implement NADOHE's 10 Key Priorities for Anti-Racism at the college
- *Conduct policy review for Title IX, recruitment, hiring/promotion
- *Develop anti-racism oversight committee
- *Increase employee satisfaction/culture of inclusion (PACE), etc.

BACKGROUND & METHODOLOGY

PLANNING PROCESS

In March 2021, MATC hired the inaugural Chief Diversity, Equity and Inclusion Officer (formerly, Diversity, Equity and Inclusion Executive) to oversee and lead districtwide diversity, equity and inclusion efforts. Although MATC has engaged in recent equity-minded initiatives, such as Moon Shot for Equity, Achieving the Dream, M-Cubed, Men of Color Initiative, and Promise and ReStart programs, there was a critical need to understand existing equity and inclusion efforts more fully at the college that centered the lived experiences and realities of people of color and historically underrepresented populations. We knew that to live up to MATC's vision and goals to promote equitable outcomes for all students and employees, it was essential to examine existing efforts from the perspective of students, employees and academics.

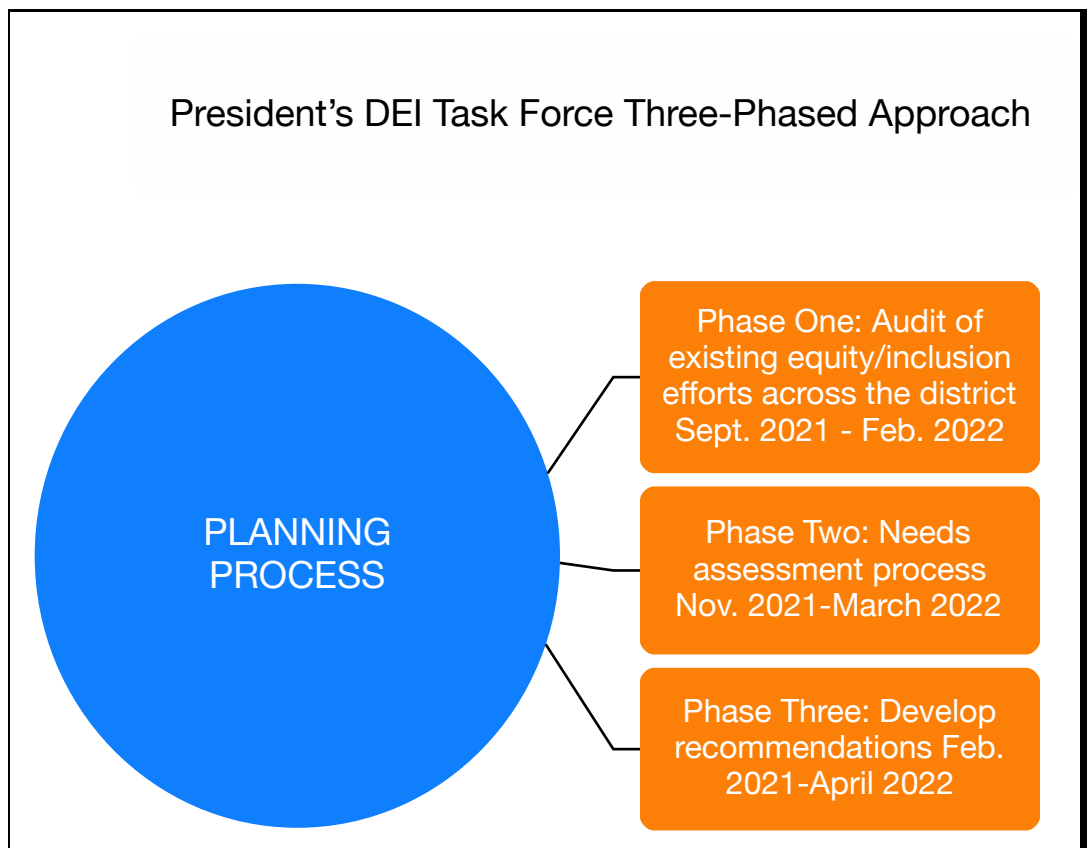
In June 2021, President Vicki J. Martin charged a task force to begin the planning process for the development of a Diversity, Equity and Inclusion (DEI) plan. Under the direction of the Chief Diversity, Equity and Inclusion Officer (CDEIO), the task force began to meet in June 2021 and spent the first months setting the foundation for collaborative decision-making and cross-functional work. We brought together stakeholders from across the college and began the planning process and deliverables. The purpose of the task force was to gain a shared understanding of MATC's equity and inclusion needs, explore short-term and long-term solutions and make recommendations to the President.

The task force was chaired by the CDEIO (Eva Martinez Powless) and Vice President of Human Resources (Elle Bonds). It included a cross-functional and diverse team of students, faculty, staff and board members. The task force sought to accomplish the following goals:

- Examine current equity and inclusion activities, initiatives and efforts districtwide.
- Improve the understanding of the challenges and opportunities related to collegewide equity and inclusion initiatives.
- Understand racial inequity and the experiences of marginalized populations from the lens of students, faculty and staff.
- Identify policies and practices that unknowingly perpetuate racism and inequities.
- Identify actions that advance racial equity, address barriers to equity, and ensure equitable and inclusive practices, policies, procedures and programs.
- Develop recommendations based on data, feedback, assessment and best practices across the higher education landscape.

Methodology

A three-phased approach was used to guide our work, gather information needed to make data-informed decisions, and deliver recommendations to the President and Cabinet. The following chart, and subsequent sections, outline the work of the task force using a three-phased approach: *Phase One (Audit)*, *Phase Two (Needs Assessment)* and *Phase Three (Recommendations)*.



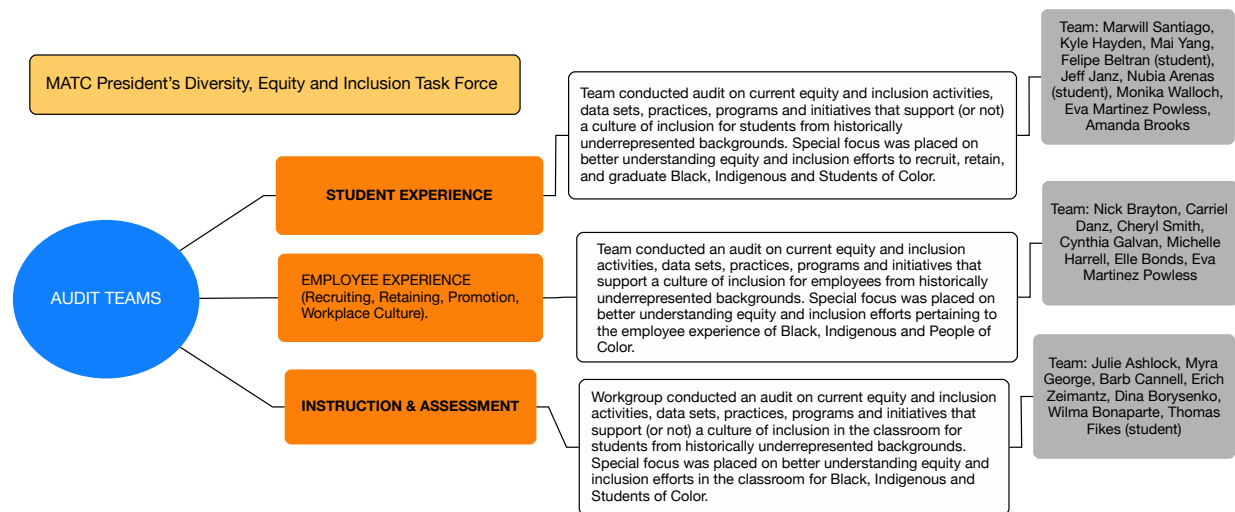
Phase One: Audit Process

One of the first and most important action steps for the task force was to gather information about existing equity and inclusion efforts at the college. In September 2021, the task force delegated *Phase One - Audit* work for further discussion and review of current equity and inclusion efforts to three constituent working groups. The task force engaged in what we called the “Equity and Inclusion Audit” – a process for generating a baseline and shared understanding of diversity, equity and inclusion activities and conditions at the college. This was a critical first step for understanding the MATC DEI story because the process provided opportunities for deeper dialogue and conversation about current efforts and whether existing efforts centered the experiences and realities of Black, Indigenous, People of Color (BIPOC) students and employees.

We assembled three inclusive teams or workgroups that engaged in gathering information from across the college. Teams were divided into three groups related to the student experience, employee experience and instruction/assessment. Each team worked collaboratively to gather information and enter the information in the Equity and Inclusion Audit Excel Spreadsheet (divided by three topics). Each team met separately outside task force meetings to conduct respective audits and gather information. We also provided opportunities to engage in deeper dialogue, discuss progress and address challenges. Audit teams were instructed to ask questions related to: What has been done and what is currently being done (or not) to advance equity and inclusion with a specific focus on racial equity?

After the information was collected, the task force spent several meetings working through the data gathered and asking critical questions of the data. Some of the main questions included: How does this effort or activity

address racial equity? Does this activity or effort address an equity and inclusion issue? Is this activity addressing equity gaps for specific student populations – or is this activity for all students or all students of color? The chart below shows a snapshot of three constituent audit groups and the list of team members.



Audit Challenges: As we engaged as a team working on the audit, we soon realized that we needed to adapt to the methodology. The spreadsheet originally used to conduct the audit was adapted to meet the needs of each workgroup. Because this work has not been done at MATC previously, we were working from the ground up. That is, we engaged in a process that required problem-solving, flexibility and adapting. We also experienced time constraints. For example, we adjusted task force meetings to ensure we had participation from most of the membership. It was important for us to ensure that task force members had ample opportunities for engagement and input. Lastly, we cannot know if we captured everything in the audit. We might find additional equity and inclusion efforts that were not listed on the spreadsheet.

Phase Two: Needs Assessment Process

Student-Centered Approaches

The equity and inclusion audit provided a holistic understanding of current equity and inclusion efforts, challenges and opportunities. The process was a key milestone because it outlined the good work taking place at the college, but it also highlighted opportunities for growth and development. For example, efforts like Moon Shot for Equity, Dual Enrollment, M-Cubed, MATC Dreamkeepers, MATC Gap Year, MATC Promise and others are moving the needle in some areas; however, these initiatives provide blanket services to all students (in some cases to all students of color) and do not specifically focus on racial equity or improving the holistic experiences of BIPOC students. Initiatives like Moon Shot for Equity attempt to eliminate equity gaps for all student of color populations but do not intentionally allocate resources to specific student of color populations (e.g., Black student success). This is a trend throughout the data gathered; most initiatives provide a “one-size-fits-all” philosophy but do not address the needs of specific student of color populations or historically underrepresented students.

Although we disaggregate student data by race where disparities exist, the interventions or strategies tend not to be disaggregated by race. For example, student success gaps are widest for Black students in several categories, but we have very few interventions specifically for Black students. Although Black students make up the largest ethnic population at MATC (25.9%), equity and inclusion efforts for Black students are merely non-existent. The audit, along with Institutional Research Student Equity Data, provide evidence for the need to create (and sustain) intentional high-impact practices that focus on the recruitment, enrollment, persistence, retention and graduation of Black students, students of color and historically underrepresented student populations. The data shows that our Black, Hispanic and Native American students continue to struggle academically. They face significant equity gaps. (See Appendix A.) The chart below provides a snapshot of initiatives identified through the audit process and disaggregated interventions for three constituent groups.

	Student Experience	Employee Experience	Instruction & Assessment
Total Initiatives Identified	53	29	27
Initiatives for African Americans Only	3*	1	0
Initiatives for Hispanics Only	2*	2	0
Initiatives for Native Americans Only	1*	0	0
Initiatives for Asians Only	1*	1	0
Initiatives for People of Color	6	0	2
“Rising Tide” Approach			6
<i>*Preference given, but not inclusive</i>			

Other observations from the equity and inclusion audit

- a. **Data Sources.** MATC has a data-rich environment; yet, many times when teams were asked to provide the data that suggests a disparity exists, they relied on assumptions and intuition (e.g., students with low English proficiency *may* experience challenges understanding the policies; housing insecure students *might* have problems accessing the internet). Additionally, the college has established definitions for terms such as diversity, inclusion and equity; however, these definitions have not yet become part of the culture. For example, dozens of dimensions of diversity exist but we rarely specify the type of diversity (e.g., X% of new hires have been diverse). There seems to be strong reluctance to refer directly to race and/or intersectionality (e.g., X% of new hires have been women of color). As one of the most diverse higher education institutions in the Midwest, it is important for faculty and staff to have access to interactive equity data related to race to make data-informed decisions. An interactive equity dashboard and equity rubric are listed in the recommendations as a strategy to address this gap.
- b. **Emphasis on Bilingual Education.** Often, when an initiative is described as bilingual, it is Spanish and English only. In other words, bilingual is used synonymously with Spanish-centered. Additionally, initiatives and strategies designed for Hispanic students often center language barriers, literacy, and translation. This overlooks Hispanic students for whom language is not a major concern or who experience life bicultural. There was no clear timeline for when other languages will be included. In the recommendations, we focus on the Hispanic-Serving Institution Office and Office of Bilingual Education as a strategy to address the issues at hand.

- c. **Continuous Quality Improvement.** In several instances, team members knew about a strategy or intervention; however, they did not have information about whether the strategy was effective or whether it created any unintended consequences. This trend came up during large group conversations and small group discussions. It may suggest that data exist but the information may be difficult to find – or perhaps that we are not consistent in applying PDCA (Plan, Do, Check, Adjust) cycles. It was mentioned that we don't always establish clear measures before we introduce a strategy. This area deserves further exploration, and it is likely to come up in the PACE survey. Triangulating the data would be beneficial to better understand the whole picture. As a key strategy of this plan, each recommendation is connected to student and employee metrics and benchmarks.
- d. **Accountability and Ownership.** In several instances, teams struggled to identify the person or department who was accountable for an initiative. This vague sense of ownership is amplified by the absence of physical locations for important initiatives (e.g., Where does one go to find the Office of HSI Initiatives? Where does the Chair of Social Justice sit? Does a DEI Office exist?). As we centralize and coordinate diversity, equity and inclusion efforts, there must be clear communication and clear structures for major initiatives at the college. In the recommendations, we propose changes to Multicultural Student Services and Office of Bilingual Education. Additionally, we propose physical spaces for Office of Diversity, Equity and Inclusion, and Hispanic Initiatives.
- e. **Sustainability.** Significant initiatives are tied to grant dollars, and sustainability plans have not always been developed or have not always been shared. There is a potential risk that initiatives will end when funding ends. There is a need to explore this topic in greater depth at the college.

IMPLEMENTING THE PLAN

Leaders at the college will work toward the equity and inclusion plan by aligning their efforts with Transformation 2025 – Equity Strategic Priority, Affirmative Action Plan, Student Enrollment Management (SEM) Plan, Academic Multiyear Plan and Retention Plan.

Clear benchmarks for accountability are needed to measure progress in respective areas and provide oversight of the work. The Office of Diversity, Equity and Inclusion will work with leaders to develop benchmarks that are aligned with existing equity and inclusion work to ensure key drivers are in place to implement and assess the plan across the district. Transformational change in the area of diversity, equity and inclusion can only be accomplished when equity and inclusion become part of the DNA of the institution and a way of life within the structures, divisions, Pathways, Pillars, programs and departments. The next section outlines a list of recommendations that will help us become a more diverse, equitable and inclusive college.

PHASE 3: RECOMMENDATIONS

A key aspect of the task force planning process and audit discussion points included conversations and discussions around racial equity and student-centered approaches to eliminating equity gaps. All of the discussions, feedback and input contributed to the development of the recommendations in the plan. The sections that follow highlight the four pillars for change (*Climate, Employee Experience, Student Experience and Institutional Commitment*) and respective goals/objectives. A snapshot of the recommendations timeline is provided in Appendix H, as well as a link to the electronic timeline document.

RECOMMENDATIONS

CLIMATE

GOAL 1:

Welcoming and Inclusive Community

Every employee, student, staff, faculty, administrator, contractor, and guest will experience a welcoming, respectful, and inclusive environment.

OBJECTIVES

- A. Develop the infrastructure for the Office of Diversity, Equity and Inclusion by identifying a physical space for the office and allocating human and fiscal resources. (See Appendix B for DEI Office proposed structure.)
- B. Develop leadership capacity for equity and inclusion by empowering and holding leaders accountable for advancing diversity, equity and inclusion across the district.
 - I. In partnership and consultation with Chief Diversity Officer, Council members will integrate and embed DEI within strategic plans using metrics and benchmarks to increase recruitment, enrollment, retention and graduation of Black students, students of color, and underrepresented populations.
- C. Reconcile the college's history and legacy of racism, remove symbols and artifacts that express racism, and identify tangible ways to account for the legacy.
- D. Prepare the next generation of equity-minded leaders.
 - I. Develop and implement Emerging Leaders Academy.
 - II. Develop Employee Affinity Groups through a cohort-based Inclusion Champions Program.
- E. Increase diversity representation and inclusion in the classroom and across MATC locations by conducting a cultural audit.

OBJECTIVES

- F. Develop opportunities for difficult conversations, racial healing, restorative justice, community circles, mediation and intervention.
- G. Increase awareness of Native American community by establishing Land Acknowledgment Committee.
- H. Develop Academic Diversity Officer faculty position.
- I. Review and update policies, procedures, and practices related to universal design, health and wellness, accessibility, accommodation, holistic care, and campus signage.
- J. Encourage the exchange of ideas using institutional values as guidelines. Example: WE CARE Standards, Equity and Inclusion Values. Support SOP (standard operating procedure) for protests at the college.
- K. Increase cultural awareness, sense of belonging and a culture of inclusion by centralizing diversity, equity and inclusion programming, education and training (for both students and employees).
- L. Programming: Hispanic Heritage, LGBTQ+ History Month, Native American Month, Trans Day of Remembrance, MLK Day, Black History Month, Women's Month, Asian Pacific Islander Month, Pride Month, etc.
- M. Develop and institutionalize planning guidelines to ensure that all campus programs, presentations, activities, services and events are inclusive and accessible.
- N. Develop annual Equity and Inclusion symposium (students/faculty/staff).

RECOMMENDATIONS

EMPLOYEE EXPERIENCE

GOAL 2:

Diverse Community

Recruit, retain and advance a community of diverse employees that reflects the diversity of the student body.

OBJECTIVES

- A. In partnership and consultation with Chief Diversity Officer and VP of Human Resources, Council members will integrate and embed DEI within strategic plans using metrics and benchmarks to increase the recruitment and retention of employees/faculty of color and diverse populations.
 - I. Develop Faculty Equity teams within Pathways.
 - II. Develop academic inclusion champions.
- B. Hold units, departments, Pathways, Pillars and divisions accountable for implementing inclusive strategies into recruitment, retention and hiring process (*as outlined in 2019-2025 Affirmative Action Plan; see Appendix C*).
 - I. Collaborate with Talent Acquisition department and Office of Diversity and Inclusion to develop intentional strategies for increasing diverse candidate pools and bilingual Spanish-speaking staff and faculty.
 - II. Engage in active partnerships with community organizations for the recruitment of faculty and staff.
- C. Allocate permanent fiscal resources to high-impact faculty pipeline programs. Example: Diversity Fellows Program.
- D. Ensure that search committees are diverse.

OBJECTIVES

- E. Identify benchmarks for Office of Diversity, Equity and Inclusion.
 - I. Conduct a comprehensive racial climate study to be used as a benchmark for DEI work at the college.
 - II. Develop SOP (standard operating procedure) to improve diversity, equity and inclusion communication about policies, services, programming and progress.
- F. Conduct a comprehensive audit of recruitment, hiring, and promotion policies and procedures.
- G. Utilize employee surveys and exit interviews as metrics for understanding employee turnover.
- H. Provide opportunities for skill-building related to conflict resolution, race conversations, and bullying.
- I. Allocate additional staffing resources to increase support for equal employment opportunity (EEO) investigations.
- J. Expand equity and inclusion engagement opportunities as outlined in Affirmative Action Plan (Appendix C).
- K. Develop and expand diversity and inclusion advertising/marketing strategies focused on diverse employee stories.

RECOMMENDATIONS

STUDENT EXPERIENCE

GOAL 3:

Equitable Community

Black students, students of color and underrepresented populations will experience a sense of belonging, grow and succeed holistically, and persist and graduate at greater rates.

OBJECTIVES

- A. Consistent with best practices and multicultural student services models across higher education, expand support services for students of color by changing the reporting structure of the Multicultural Center/Student Services team from the Advising Office to Office of Diversity, Equity and Inclusion. (See Appendix D for Proposal/Rationale.)
- B. Streamline reporting structure of the Office of Bilingual Education: Bilingual student services to report to the Office of DEI; bilingual programs to report to Learn Pillar. (See Appendix E for HSI Team's Rationale.)
- C. Develop, build and sustain high-impact programs.
 - I. Develop and build intercultural engagement space(s) or multicultural centers across the district to support students' sense of belonging, development and success.
 - II. Increase Black students' sense of belonging and supports for success by allocating resources to the Men of Color Initiative and development of African American Male Initiative. Example: Allocate one full-time coordinator.
- D. Allocate permanent resources to academic programs focused on building and sustaining a culture of inclusion. Example: Social Justice Chair, Center for Cultural Wealth.
- E. Develop an anti-racist community of scholars by providing racial justice and anti-racism education within the curricular and co-curricular.
 - I. Enhance cultural competency in the classroom.

OBJECTIVES

- F. Increase Black alumni/alumni of color engagement.
- G. Improve student bias incident response process by developing Bias Incident Response Team.
- H. Address districtwide equity gap for Black students, Hispanic students and students of color.
 - I. Hire Black Student Initiatives specialist and new positions within Office of Diversity and Inclusion.
 - II. Develop oversight committee to measure progress, equity practices and overall experience of Black students.
 - III. Use SOP and metrics to remove barriers in the enrollment and retention process for Black and Hispanic students.
 - IV. Address existing gaps in the recruitment of Black and Hispanic students.
 - V. Address financial challenges for Black and Hispanic students.
 - VI. Address registration challenges for Black and Hispanic students.
 - VII. Address academic challenges for Black and Hispanic students.
 - VIII. Address advising barriers for Black and Hispanic students.
 - IX. Re-establish HBCU articulation agreements.
 - X. Increase Black and Hispanic students' sense of belonging and supports for success.
 - XI. Increase representation in Mental Health/Counseling department to better serve the needs of Black students and Black male students.

RECOMMENDATIONS

STUDENT EXPERIENCE

GOAL 3:

Equitable Community

Black students, students of color and underrepresented populations will experience a sense of belonging, grow and succeed holistically, and persist and graduate at greater rates.

OBJECTIVES (continued from page 14)

- I. Expand and broaden the scope of the faculty mentoring program to meet the needs of Black students and students of color.
- J. Address student inclusion and equity issues through a more streamlined process.
- K. Identify and eliminate educational barriers to success related to the classroom experience, student-faculty relationship, persistence, retention, and support services.
 - I. In alignment with the Academic and Retention Plan, and in collaboration with Pathway deans, utilize DEI Task Force Instruction & Assessment Audit Results (Appendix F) to develop actionable steps for improving the success of Black students, students of color and historically underrepresented populations.
- L. Develop and implement a comprehensive Hispanic-Serving Institution (HSI) Plan for the college.
- M. Develop a plan for increasing the enrollment of students of color in the Dual Enrollment program.
- N. Develop a plan for increasing the number of students of color served through M-Cubed.
- O. Enhance the student experience for veterans, single parents, first-generation students, low-income students and students with diverse abilities.
- P. Develop oversight committee for Student/Employee Preferred Names.

RECOMMENDATIONS

INSTITUTIONAL COMMITMENT

GOAL 4:

Anti-Racist Community

MATC will engage in the journey to become an anti-racist institution by eradicating racist policies, practices and procedures.

OBJECTIVES

- A. Integrate the DEI Plan into Transformation 2025, SEM Plan, Facilities Plan, Academic Multiyear Plan, Retention Plan, Strategic Enrollment Plan.
 - I. Require divisions, Pathways, departments and programs to develop action plans within existing structures.
- B. Engage in the journey to become an anti-racist college.
 - I. In partnership with Moon Shot for Equity, Achieving the Dream, Human Resources, DEI Steering Committee and Student Success Council – build the infrastructure for implementing Anti-Racism Priority Areas, as outlined in the “Framework for Advancing Anti-Racism Strategy on Campus.” (See Appendix G.)
- C. Develop institutional buy-in and leadership capacity for equity and inclusion by developing DEI board policy.
- D. Conduct a comprehensive audit of Equal Opportunity, Title IX, Civil Rights, Americans with Disabilities Act (ADA).
- E. Increase collaboration/compliance within the Office of Diversity, Equity and Inclusion and Human Resources for Equal Employment Opportunity/Title VII Non-Discrimination Process.

RECOMMENDATIONS

INSTITUTIONAL COMMITMENT

GOAL 4:

Anti-Racist Community

MATC will engage in the journey to become an anti-racist institution by eradicating racist policies, practices and procedures.

OBJECTIVES (continued from page 15)

- F. Review college symbols, rituals, traditions from an anti-racist and equitable lens.
Example: Establish Mascot Review Committee.
- G. Equip senior leaders with skills, mindsets and tools to dismantle racism by providing continuous opportunities for unlearning racism, and 360 feedback.
- H. Develop communication strategy to report on the progress of DEI initiatives.
- I. Develop Equity Compliance SOP/position.
- J. Implement required education and training for all faculty and staff.
 - I. Implement anti-harassment and discrimination training; second phase includes required training for all faculty, staff and administration as annual course that includes analysis and skills needed for dismantling racism.

OBJECTIVES

- K. Increase equity communication and transparency/process.
 - I. Develop equity dashboard and equity rubric for equity-minded decision-making at the college.
- L. Establish an Office of Hispanic Initiatives.
 - I. House HSI office in the Office of Bilingual Education & Walker's Square and establish presence across the district. Office of Bilingual Education – Student Services report to Office of DEI; bilingual programs report to academic dean.
 - II. Provide comprehensive academic support services and wraparound services for bilingual students to address needs.
 - III. Develop Latinx U.S. History class; begin conversation to develop ethnic studies.

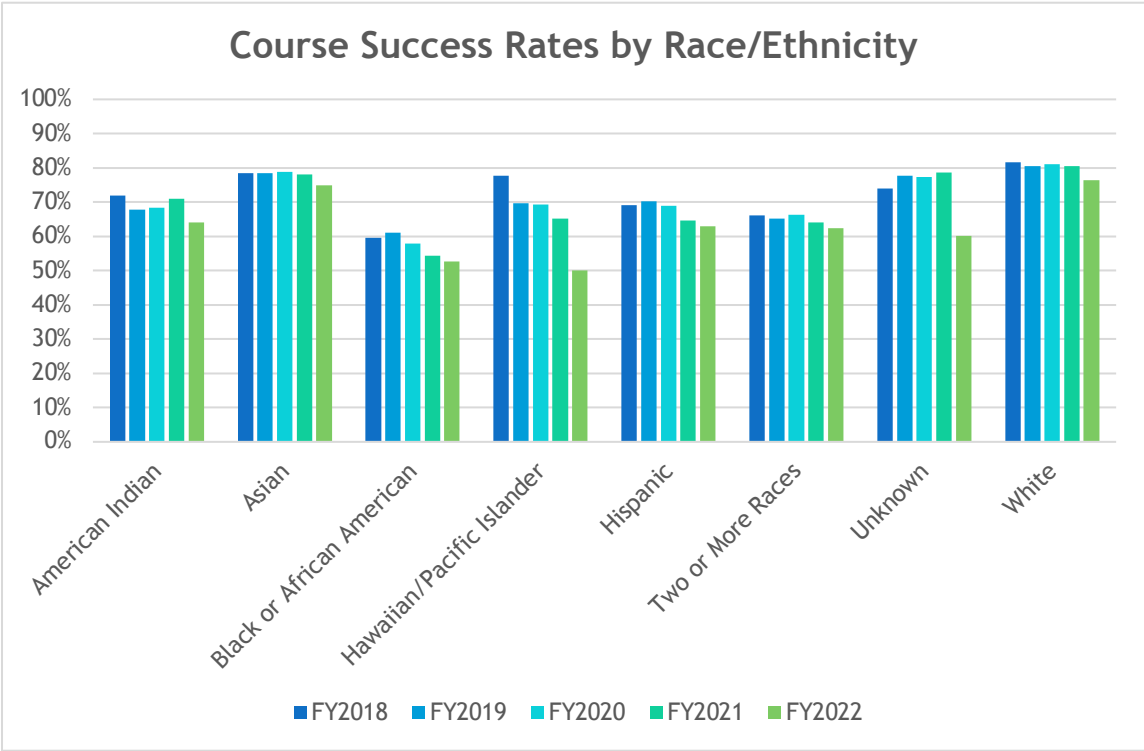
APPENDICES

APPENDIX A: SNAPSHOT OF STUDENT OF COLOR EQUITY GAPS

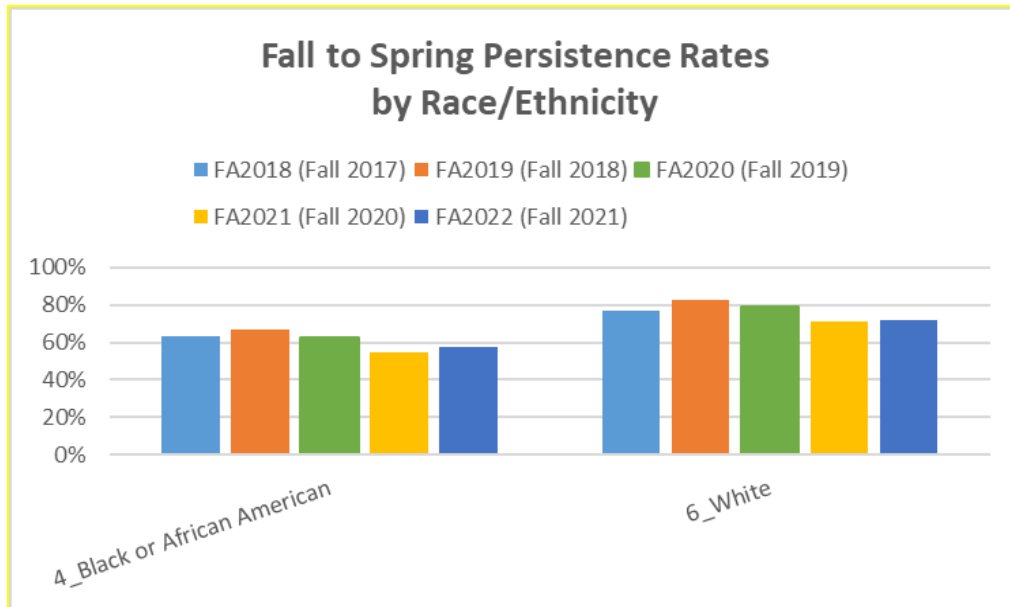
I. Course Success Rates

Link: [Summary of Course Success Data by Race](#)

Source: Institutional Research Student Success Dashboard

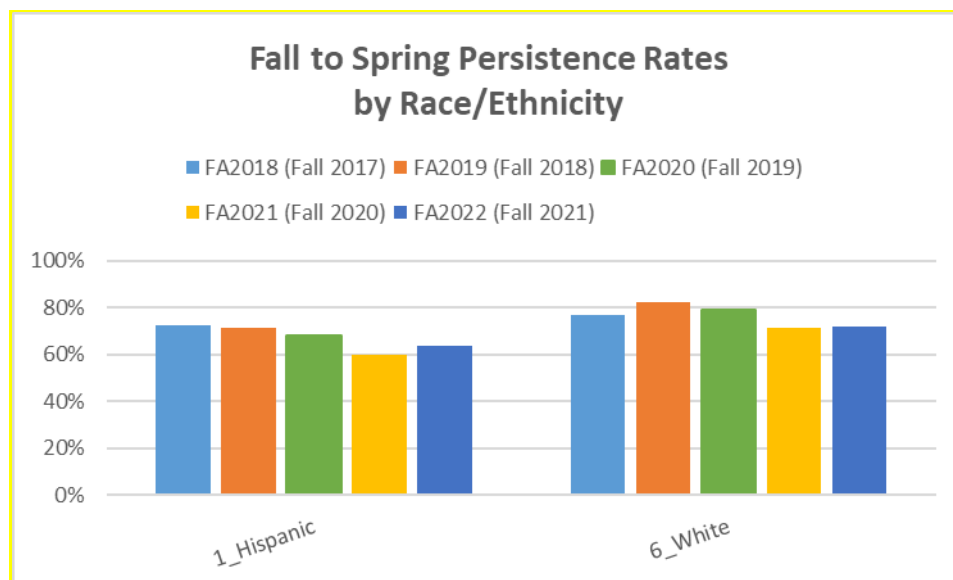


- II. **Fall to Spring Persistence Rate - MATC Students Reporting Identifying as White and Black or African American.** *“Of first-time, degree-seeking MATC students, 72% of White students persisted from Fall, 2021 to the Spring, 2022. 57% of Black or African American students persisted from Fall, 2021 to the Spring, 2022. This demonstrates a 15% lower persistence rate for Black or African American students compared to White students.”*



Source: Institutional Research, MATC; March 2022

- III. **Fall to Spring Persistence Rate - MATC Students Reporting Identifying as White and Hispanic.** *“Of first-time, degree-seeking MATC students, 72% of White students persisted from Fall, 2021 to the Spring, 2022. 64% of all Hispanic students persisted from Fall, 2021 to the Spring, 2022. This demonstrates an 8% lower persistence rate for Hispanic students compared to White students.”*



Source: Institutional Research, MATC; March 2022

APPENDIX B: OFFICE OF DIVERSITY, EQUITY AND INCLUSION SHORT-TERM AND LONG-TERM STRUCTURE

Electronic Link: [PDF DEI Office Structure](#)

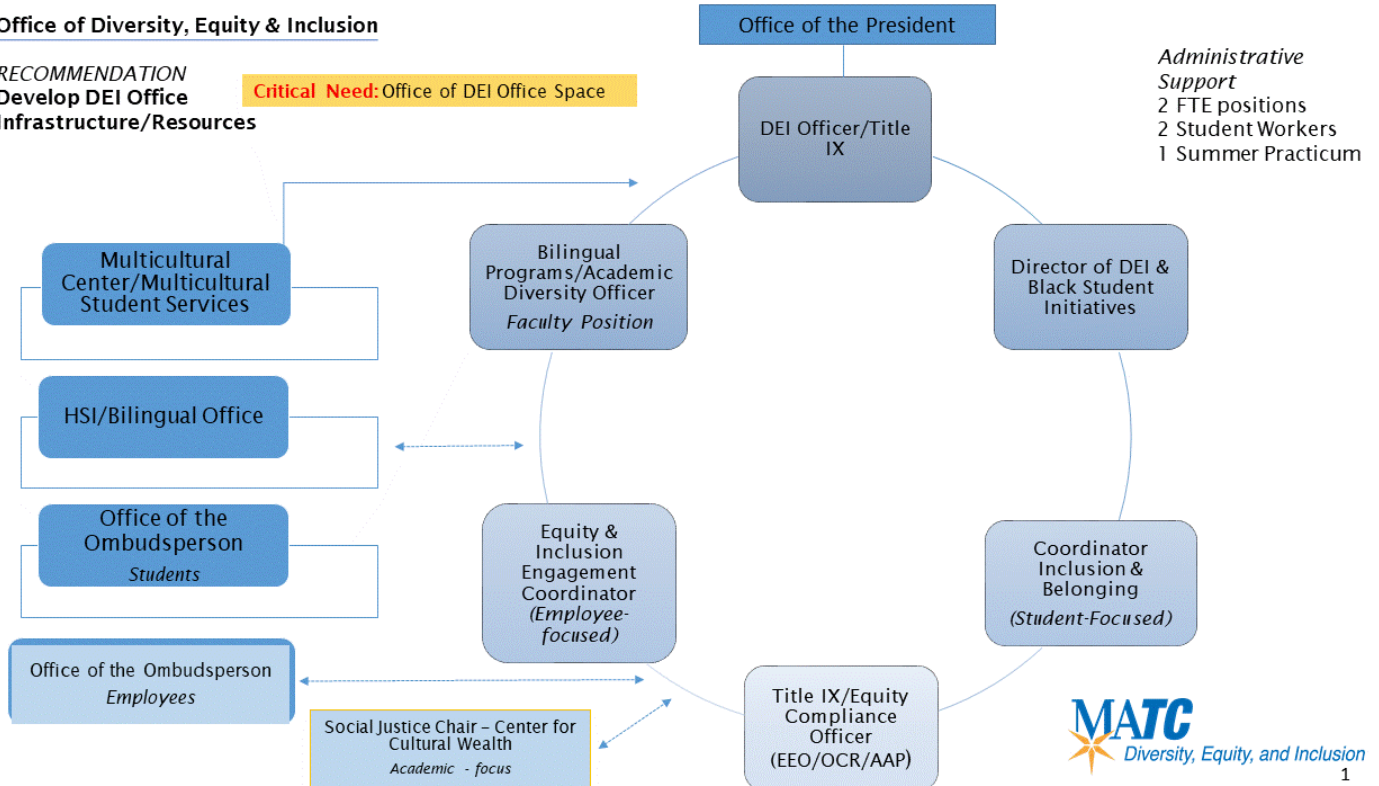
Link: <https://acrobat.adobe.com/link/review?uri=urn:aaid:scds:US:3dcfd251-20cd-3359-b689-c3c40987dc67>

Office of Diversity, Equity & Inclusion

RECOMMENDATION
Develop DEI Office
Infrastructure/Resources

Critical Need: Office of DEI Office Space

Administrative Support
 2 FTE positions
 2 Student Workers
 1 Summer Practicum



Added to dotted line: Executive Director/Walker’s Square

APPENDIX C: AFFIRMATIVE ACTION PLAN

Electronic Link: [MATC Five-Year Affirmative Action Plan \(2019-2024\)](#)

Link: <https://acrobat.adobe.com/link/review?uri=urn:aaid:scds:US:425bfb1e-b799-39c2-8392-8a790537e59c>

APPENDIX D: RATIONALE FOR MULTICULTURAL STUDENT SERVICES CHANGE

Electronic Link: [Proposal/Rationale for Multicultural Student Services](#)

Link: <https://acrobat.adobe.com/link/review?uri=urn:aaid:scds:US:9100eb56-0721-3631-88a9-4eac067464a5>

APPENDIX E: RATIONALE FOR OFFICE OF BILINGUAL EDUCATION CHANGE

Electronic Link: [Proposal/Rational for Office of Bilingual Education Change](#)

Link: <https://acrobat.adobe.com/link/review?uri=urn:aaid:scds:US:bf628442-85c6-37a5-ae5a-b827752fdb1>

APPENDIX F: PRESIDENT'S DEI TASK FORCE - INSTRUCTION & ASSESSMENT AUDIT RESULTS

Electronic Link: [President's DEI Task Force Instruction & Assessment Equity Audit](#)

Link: <https://acrobat.adobe.com/link/review?uri=urn:aaid:scds:US:cf50af96-7fe8-3d63-8818-f64da49dc728>

APPENDIX G: NADOHE FRAMEWORK FOR ADVANCING ANTI-RACISM STRATEGY ON CAMPUS

National Association for Diversity Officers in Higher Education (NADOHE)

Website: <https://www.nadohe.org/>

Electronic Link: [Framework for Anti-Racism](#)

Link: <https://acrobat.adobe.com/link/review?uri=urn:aaid:scds:US:8fb7e8ca-e80a-3463-a77a-afef3da93f3b>

APPENDIX H: DEI PLAN TIMELINE

Electronic Link: [Plan Timeline](#)

Link:

<https://docs.google.com/spreadsheets/d/1rUsuoWv1gPiPPsONkjMnefSeGspgRnuuV1PoPSVrNh0/edit?usp=sharing>

THANK YOU FOR TAKING THE TIME TO REVIEW MATC'S DEI PLAN.

FOR MORE INFORMATION ABOUT MATC'S DEI PLAN, PLEASE CONTACT
CHIEF DIVERSITY, EQUITY & INCLUSION OFFICER
EVA MARTINEZ POWLESS

Marte176@matc.edu

414-297-6080

matc.edu/diversity

Attachment 7 - f

MATC Legislative Update

June 2022 – Board Report

The 2021-22 Legislative Session is now adjourned.

2023-2025 Biennial Budget

Governor Evers sent secretaries and agency heads his [budget instructions](#) for the 2023-25 Biennial Budget. Budget requests are due on September 15, 2022. The Governor directed most state agencies to not seek any additional GPR-funded expenditures.

Joint Committee on Finance Passive Review

The Joint Committee on Finance [approved](#) a request from the Educational Communications Board for 2.0 FTE positions to provide master control services for Milwaukee PBS licensed to MATC.

Legislative Study Committees

A Legislative Council Study Committee on **Increasing Offender Employment Opportunities** has been created and will be co-chaired by State Senator Mary Felzkowski and State Representative Michael Schraa. Our very own Dr. Sadique Isahaku was selected to serve as a public member.

Committee Scope: *The study committee is directed to review existing impediments to employment and job training for individuals who are incarcerated or recently released and to recommend legislation following its review. The committee shall explore ways to expand connections between private employers and potential employees who are incarcerated in state institutions or on extended supervision, explore vocational earned release programs for possible implementation, consider release location flexibility based on employment opportunities, and evaluate other methods for improving job prospects for the offender population.*

A Legislative Study Committee on **Occupational Licenses** has been created and will be co-chaired by Senator Rob Stafsholt and Representative Shae Sortwell.

Committee Scope: *The study committee is directed to review the current occupational licensing system administered by the Department of Safety and Professional Services. The committee shall review prior recommendations made by the department regarding any current laws requiring occupational credentials that may be eliminated without clearly harming or endangering the health, safety, or welfare of the public. The committee shall also review whether it is necessary to implement systems of review both to determine the necessity of legislative proposals for new occupational credentials, and to periodically review the appropriateness of maintaining current occupational credential requirements. Lastly, the committee shall review options to expand access to individuals from other states to receive a reciprocal credential to practice in Wisconsin. Following these reviews, the committee shall recommend legislation on current credentials that may be eliminated, on systems for review of new and existing occupational credentials, and on the issuance of reciprocal credentials.*

Federal

The Biden Administration released a proposed Title IX rule this month to overhaul how colleges respond to cases of sexual assault. Proposed changes include extending protections for LGBT students and transgender students; repealing several Trump Administration requirements for investigations; expanding mandatory reporting requirements

to all college employees. Once the rule is published by the Federal Register it will remain open for public comment for 60 days. The Administration also announced that it will engage in a separate rule-making process on student athletes regarding transgender students' involvement in sports.

2022 Retirements

Congress (1)

- District 3 - Ron Kind - Not Seeking Reelection

Senate: (6)

- District 15 – Janis Ringhand – Not Seeking Reelection
- District 25 – Janet Bewley - Not Seeking Reelection
- District 27 – Jon Erpenbach - Not Seeking Reelection
- District 23 – Kathy Bernier - Not Seeking Reelection
- District 19 – Roger Roth - Running for Lt. Governor
- District 29 – Jerry Petrowski - Not Seeking Reelection

Assembly: (23)

- District 5 – Jim Steineke - Not Seeking Reelection
- District 6 – Gary Tauchen - Not Seeking Re-election
- District 10 – David Bowen – Not Seeking Re-election
- District 13 – Sara Rodriguez – Running for Lt. Governor
- District 15 – Joe Sanfelippo - Not Seeking Reelection
- District 19 – Johnathon Brostoff – Running for Milwaukee Common Council
- District 27 – Tyler Vorpapel - Resigned
- District 31 – Amy Loudenberg - Running for Sec. of State
- District 33 – Cody Horlacher - Not Seeking Reelection
- District 45 – Mark Spreitzer – Running for Senate
- District 46 – Gary Hebl – Not Seeking Reelection
- District 52 – Jeremy Thiesfeldt - Not Seeking Reelection
- District 54 – Gordon Hintz - Not Seeking Reelection
- District 55 – Rachel Cabral-Guevara – Running for Senate
- District 59 – Tim Ramthun - Running for Governor
- District 61 – Sam Kerkman – Resigned/Won Kenosha County Executive Race
- District 68 - Jesse James – Running for Senate
- District 73 – Nick Milroy – Not Seeking Reelection
- District 74 – Beth Meyers - Not Seeking Reelection
- District 79 – Dianne Hesselbein - Running for Senate
- District 80 – Sindy Pope – Not Seeking Reelection
- District 82 – Ken Skowronski - Not Seeking Reelection
- District 84 – Mike Kuglitsch - Resigned



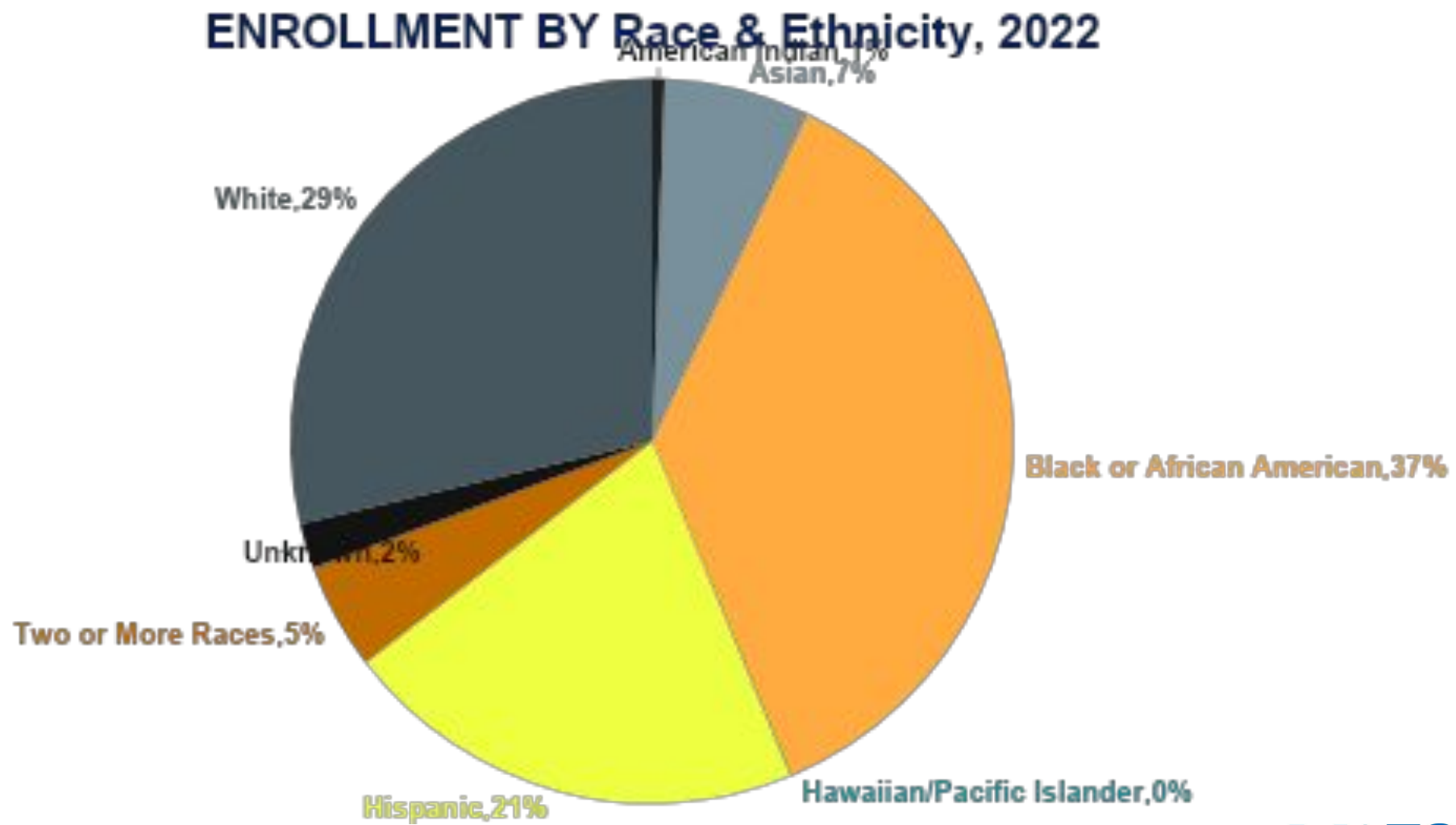
Academic & Career Pathways Business & Management

Carl Meredith, Dean, Business & Management

June 28, 2022



Who are the students in our Pathway?



1. IR report as of 6/10/2022.

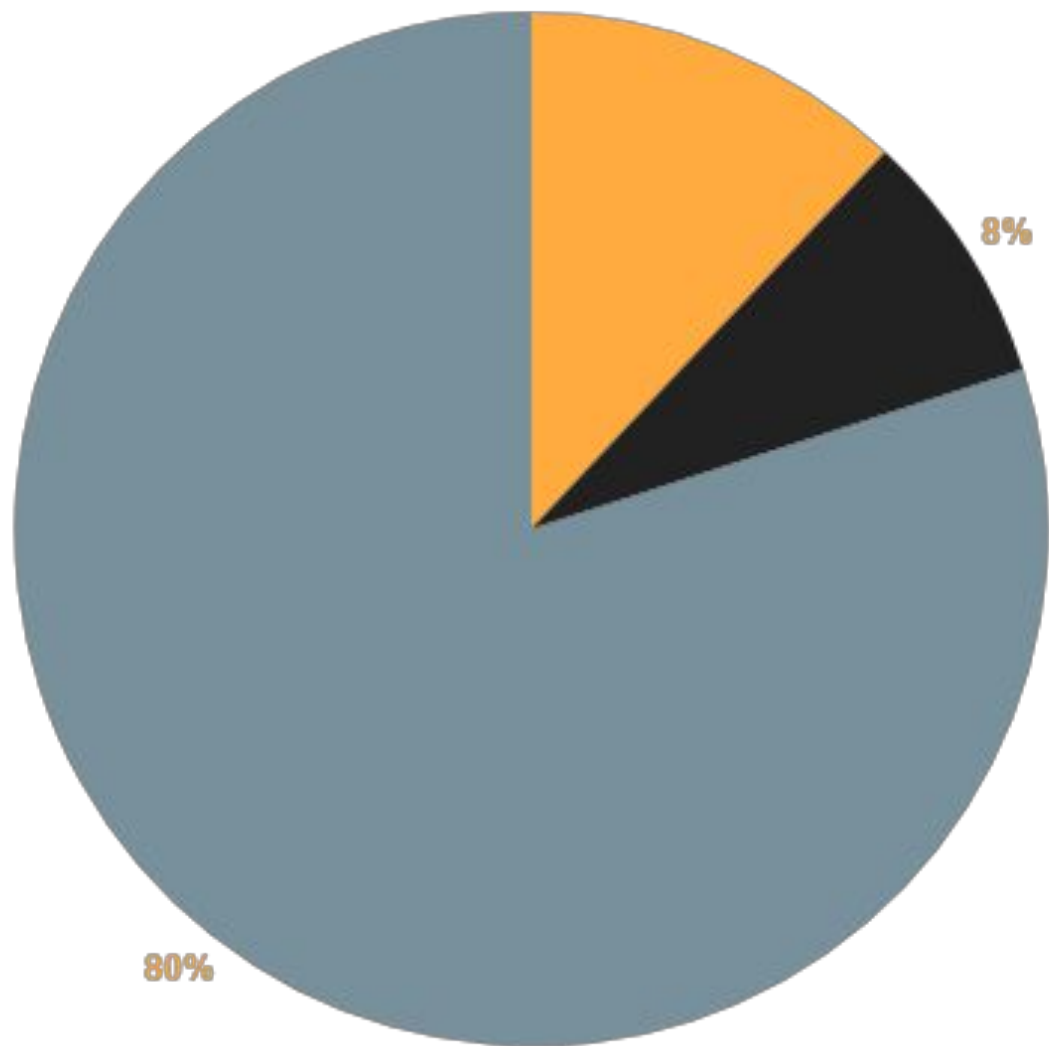


Who are the students in our Pathway?

LEAD PATHWAY	2021	2022	All MATC 2022
Academically disadvantaged	6%	7%	9%
Economically disadvantaged	68%	67%	57%
Female	66%	68%	55%
18-24 y/o	39.7%	33%	46%
25-62+ y/o	59%	66%	52%



Pathway Section Demographics – FA23



225

Sections programmed

74%

of sections offered online or **virtual synchronous or asynchronous** (5% increase)

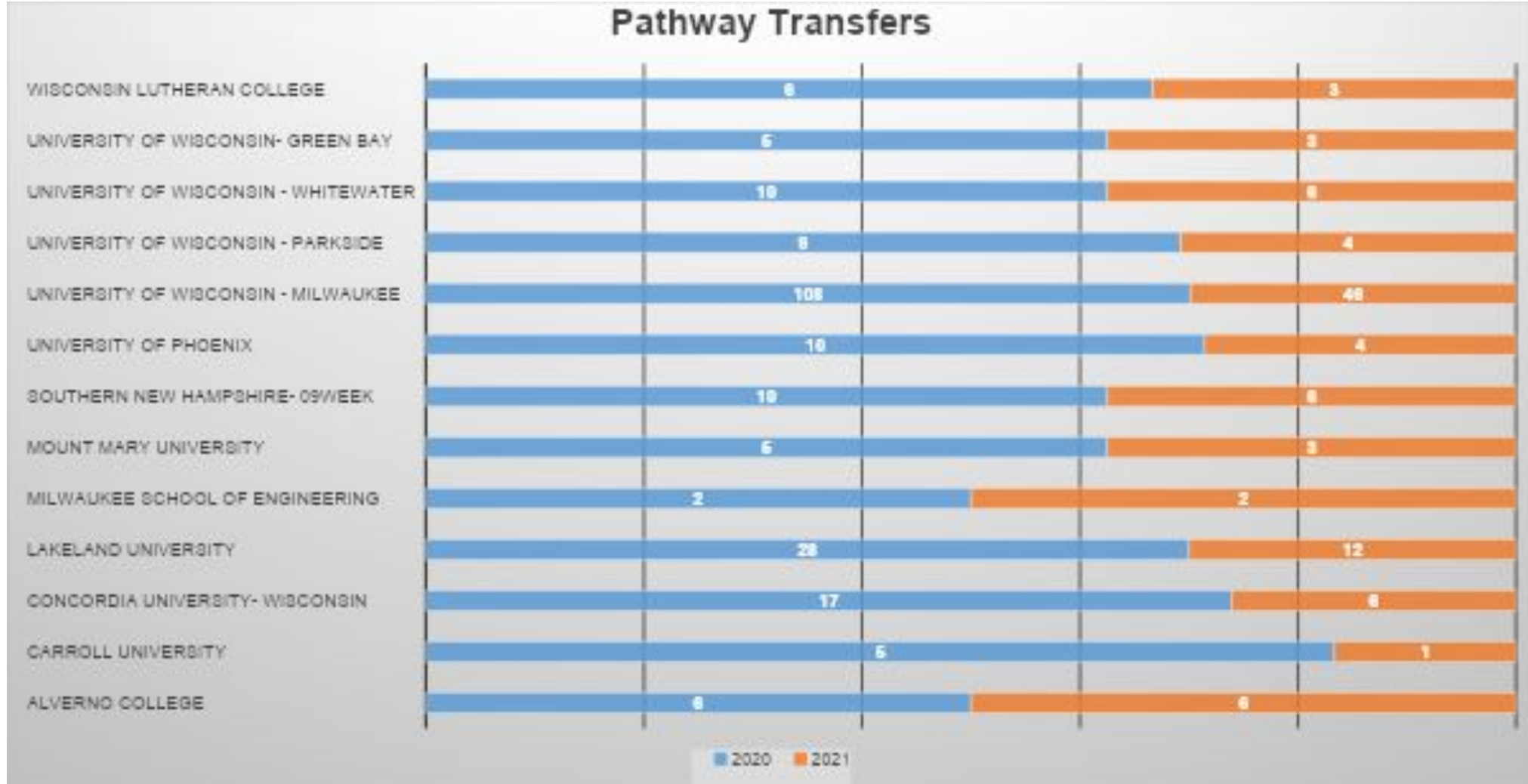
22%

of sections offered blended or hybrid (5% decrease)

61%

of sections offer **Inclusive Access or OER** (10% increase)

Transfer Opportunities – Continued Recovery



1. Retrieved 5/24/22 from WTCS Program Performance Dashboard. Program Transfer Rate (all programs)

Partnerships



CARROLL
UNIVERSITY



VITA
VOLUNTEER INCOME
TAX ASSISTANCE



Business & Management



Innovation and Growth Highlights

- ❑ Increased total pathway 8wk course offerings by more than 30% in response to high demand in several programs
- ❑ Growth in several programs increasing flexible offerings including accelerated and virtual sections, and 4yr transfer opportunities (Business Management, Business Analyst, Marketing, Real Estate, Supply Chain Programs)
- ❑ Expanding Dual Credit opportunities in Hospitality Management, Entrepreneurship, Accounting, Administrative Professional
- ❑ Launching totally redesigned Leadership Development AAS aligned with Workforce Solutions
- ❑ Implementing HR Apprenticeship and adding APHR industry certification in Human Resources



Diversity, Equity and Inclusion

1. Hiring Diverse Faculty.

- 9 new hires in 2021 – all faculty. 78% were from ethnically diverse backgrounds, 55% were females, 44% were African American males

2. Addressing the Equity Gap.

- LEAD Pathway Black Male Support Initiative

3. Hispanic Serving Institution Initiative

- Expanding Bilingual course offerings
- Introduced Bilingual Customer Service Badge



Pathway Academic Multiyear Plan Highlights

1. Year over year enrollment growth in select programs that have introduced or expanded flexible options including virtual synchronous/asynchronous and 8wk courses (e.g. Business Management, Marketing, Real Estate, etc.)
2. Pivot to emphasis on industry credentials and certificates in several programs (e.g. Real Estate, Administrative Professional)
3. Increase in low-cost/no-cost and digital resource offerings
4. Increased diversity of full and part-time faculty
5. Expansion of dual-credit offerings and transfer partnerships
6. Implementation of Proactive Caseload Management to improve student engagement and experience



Student Success Story

Mary Young
Graduate, Hospitality & Event Management





Looking Forward

Pathway AMP Strategic Initiatives



1. Maximize Distance Education and Flexibility
2. Strengthen and Expand Student Support to address equity gaps
3. Help Pathway Students Bridge the Digital Divide
4. Affordable Course Materials Accessible Day One
5. Restructure Select Programs to Address Emerging Industry Needs
6. Establish the Business & Management Center of Excellence
7. Diversify faculty to reflect student body
8. Enhance Student Experience by strengthening proactive caseload management



Thank You

Questions?